

Agency Financial Statements

2021-22



Budget Paper No. 4

Circulated by The Hon. Dominic Perrottet MP, Treasurer

Acknowledgement of Country

This budget paper was prepared by NSW Treasury on the traditional lands of the Gadigal people of the Eora Nation.

NSW Treasury acknowledges that Aboriginal and Torres Strait Islander peoples are the First Peoples and Traditional Custodians of Australia, and the oldest continuing culture in human history.

We pay respect to Elders past and present.

We recognise Aboriginal and Torres Strait Islanders' continued custodianship of Country - land, seas and skies.

We celebrate the continuing connection of Aboriginal and Torres Strait Islander peoples to Country, language and culture.

We acknowledge the historical stewardship of Aboriginal and Torres Strait Islander peoples, and the important contribution they make to our communities and economies.

We reflect on the continuing impact of policies of the past and recognise our responsibility to work with and for Aboriginal and Torres Strait Islander peoples, families and communities, towards better economic, social and cultural outcomes.

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ABOUT THIS BUDGET PAPER

Purpose and scope

Budget Paper No. 4 Agency Financial Statements outlines the financial statements for general government sector agencies.

The scope of this Budget Paper only includes agencies that are material within the sector. Individual agencies are separate legal entities that must prepare financial and annual reports.

This Budget Paper details:

- cluster and agency arrangements following recent machinery of government changes
- recurrent and capital expenditure by cluster and agency.

Changes to cluster and agency arrangements

There continues to be the following nine clusters delivering the work of the Government:

- Customer Service
- Education
- Health
- Planning, Industry and Environment
- Premier and Cabinet
- Regional NSW
- Stronger Communities
- Transport
- Treasury

In April 2021, the Government announced machinery of government changes, with the creation of Investment NSW within the Premier and Cabinet cluster which is detailed in the next section.

Administrative arrangements

Since the 2021-22 Budget, the below Administrative Arrangements Orders have been made to provide for new Ministerial and agency arrangements and responsibilities.

Key changes include:

[Administrative Arrangements \(Administrative Changes - Miscellaneous\) Order 2021](#)

[Administrative Arrangements \(Administrative Changes—Ministers and Public Service Agencies\) Order 2021](#).

The 2021-22 Budget Paper reflects the above listed administrative arrangements, except where agencies have moved clusters.

An overview of the administrative changes to the New South Wales Government clusters since the 2021-22 Budget is outlined in the following table:

Cluster	Administrative arrangements changes
Education cluster	<p>Transfers from the Education Cluster</p> <p>The following transfers were made from the Department of Education (effective 29 March 2021) under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order 2021.</p> <p>The persons employed in the Department of Education who are principally involved in the administration of the Waratah Research Network are transferred to Investment NSW.</p>
Premier and Cabinet cluster	<p>Investment NSW was established through the Administrative Arrangements (Administrative Changes – Miscellaneous) Order 2020 effective 29 March 2021. Western Parkland City Authority and Destination NSW was transferred to the Premier and Cabinet cluster from the Treasury cluster commencing from 29 March 2021.</p> <p>Transfers into the Premier and Cabinet cluster</p> <p>Investment NSW was established from function transfers to the Premier and Cabinet cluster.</p> <p>The following transfers were made to Investment NSW:</p> <ul style="list-style-type: none"> • persons employed in the Commercial Delivery and Economics branches of the Department of Premier and Cabinet are transferred to Investment NSW • the Office of the Chief Scientist and Engineer in the Department of Planning, Industry and Environment is transferred to Investment NSW • persons employed in the Department of Education who are principally involved in the administration of the Waratah Research Network are transferred to Investment NSW • persons employed in the Precincts team of the Precincts and Innovation Ecosystem branch of the Jobs, Investment and Tourism group in the Treasury transferred to the Greater Sydney Commission Staff Agency. <p>The following persons employed in the Treasury are transferred to Investment NSW:</p> <ul style="list-style-type: none"> • the Executive Director of the Precincts and Innovation Ecosystem branch of the Jobs, Investment and Tourism group • persons employed in the Precincts and Innovation Ecosystem branch of the Jobs, Investment and Tourism group, other than the persons employed in the Precincts team • persons employed in the Trade group • persons who are principally involved in the administration of legislation allocated to the Minister for Jobs, Investment, Tourism and Western Sydney, including the provision of support for the portfolio responsibilities of that Minister

Cluster	Administrative arrangements changes
	<ul style="list-style-type: none"> persons who are principally involved in the administration of legislation allocated to the Deputy Premier, Minister for Regional New South Wales, Industry and Trade, including the provision of support for the portfolio responsibilities of that Minister. <p>Abolition of Destination NSW Staff agency</p> <p>The persons employed in the Destination NSW Staff Agency are transferred to Investment NSW. The Destination NSW Staff Agency is abolished.</p>
Planning, Industry and Environment cluster	<p>Transfers from the Planning, Industry and Environment Cluster</p> <p>The following transfers were made from the Department of Planning, Industry and Environment (effective 29 March 2021) under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order 2021.</p> <p>The Office of the Chief Scientist and Engineer in the Department of Planning, Industry and Environment is transferred to Investment NSW.</p>
Treasury cluster	<p>Transfers from the Treasury Cluster</p> <p>The following transfers were made from the Treasury (effective 29 March 2021) under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order 2021.</p> <p>The following persons employed in the Treasury are transferred to Investment NSW:</p> <ul style="list-style-type: none"> the Executive Director of the Precincts and Innovation Ecosystem branch of the Jobs, Investment and Tourism group persons employed in the Precincts and Innovation Ecosystem branch of the Jobs, Investment and Tourism group, other than the persons employed in the Precincts team persons employed in the Trade group persons who are principally involved in the administration of legislation allocated to the Minister for Jobs, Investment, Tourism and Western Sydney, including the provision of support for the portfolio responsibilities of that Minister persons who are principally involved in the administration of legislation allocated to the Deputy Premier, Minister for Regional New South Wales, Industry and Trade, including the provision of support for the portfolio responsibilities of that Minister. <p>The persons employed in the Precincts team of the Precincts and Innovation Ecosystem branch of the Jobs, Investment and Tourism group in the Treasury transferred to the Greater Sydney Commission Staff Agency.</p> <p>The persons employed in the Destination NSW Staff Agency are transferred to Investment NSW.</p> <p>Western Parkland City Authority Staff Agency is transferred to the Premier and Cabinet Cluster.</p>

This administrative restructure has several accounting and financial changes:

- cluster and principal department control relationships were amended with consequential consolidated financial reporting implications
- assets and liabilities associated with function transfers were transferred from the old agency to the new agency and transfers recognised as at 29 March 2021
- staff, programs, projects and applicable funding associated with function and cluster transfers need to occur as at 29 March 2021.

The following statutory bodies, non-public financial corporations and public financial corporations have transferred to the Premier and Cabinet cluster and where applicable, cluster grant funding and personnel services arrangements will also have to be transferred to the Department of Premier and Cabinet.

Entity	Cluster From	Cluster To
Western Parkland City Authority	Treasury	Premier and Cabinet
Destination NSW	Treasury	Premier and Cabinet

The 2021-22 Budget papers have been prepared based on the new administrative arrangements. The machinery of government changes have been reflected with the following treatments:

- whole entity movement – in this case the entity will continue to report its full year expenses and will appear in the receiving cluster for BP4 presentation purposes
- where the entity is grant funded, the original principal department will provide grants for 1 July 2020 to 28 March 2021 and the new principal department will provide grants from 29 March 2021 to 30 June 2021 and for 2020-21.
- partial program or partial program group movement – this has been captured in both the former and the new cluster as follows:
 - for 1 July 2020 – 28 March 2021, expenses will be reported in the former entity, with no data for 2021-22 reflected in the previous entity
 - for 29 March 2021 – 30 June 2021 (that is, three months of the year), expenses will be reported in the new entity, with the full budget reported for 2021-22 in the new entity.

Cluster and agency appropriation arrangements

Coordinating Ministers for each cluster receive an appropriation for their principal department. Resources are then allocated to agencies within the cluster through grant funding with the support of Portfolio Ministers and the Secretary of each principal department.

The Legislature and several smaller agencies classified as special or independent offices are funded through separate appropriations to maintain their independence from government.

Entities that receive an appropriation for the 2021-22 Budget

Department of Customer Service	Ministry of Health
Department of Education	New South Wales Electoral Commission
Department of Planning, Industry and Environment	Ombudsman's Office
Department of Premier and Cabinet	Office of the Children's Guardian
Department of Communities and Justice	Office of the Director of Public Prosecutions
Independent Commission Against Corruption	Public Service Commission
Independent Pricing and Regulatory Tribunal	Regional NSW
Judicial Commission of New South Wales	The Legislature
Law Enforcement Conduct Commission	The Treasury ^(a)
	Transport for NSW

(a) Includes appropriation to the Treasurer for the purposes of the activities or services administered on behalf of the State that is administered by The Treasury.

Reporting of Budget data

The financial statements in this Budget Paper are prepared on an accrual basis of accounting, in accordance with Australian Accounting Standards.

A new accounting standard AASB 1059 *Service Concession Arrangements* (AASB 1059) was first applied for the budget year beginning 1 July 2020. At the same time, the NSW Government repealed its Accounting Policy TPP 06-08 *Accounting for Privately Financed Projects*. The impact of these changes is reflected in the following agency financial statements.

Agency Expense Summary

This section lists recurrent expenses and capital expenditure for each agency in the cluster and the activities or services administered by the Treasurer on behalf of the State.

Financial Statements

Financial statements are presented for the nine clusters.

Section	Description
Operating Statement	This lists the major categories of expenses and revenues for each agency.
Balance Sheet	This details the agency's assets, liabilities and net worth.
Cash Flow Statement	This details the cash impacts of agency activities, including the cash appropriations sourced from whole-of-government activities.

Notes

- The Budget year refers to 2021-22, while the forward estimates period refers to 2022-23, 2023--24 and 2024-25.
- Expenditure figures cited throughout refer to expenditure in the 2021-22 Budget year unless otherwise indicated.
- Expenditure figures cited as '2020-21 revised' refer to 2020-21 Budget updated projections as at 30 April 2021.
- Figures in tables, charts and text have been rounded. Discrepancies between totals and the sum of components reflect rounding:
 - values of \$1 billion and above are rounded to the nearest \$100 million unless specified
 - values below \$1 billion are rounded to the nearest \$100,000
 - estimates under \$100,000 are rounded to the nearest thousand
 - estimates midway between rounding points are rounded up
 - percentages are based on the underlying unrounded values.
- For the budget balance, parentheses indicate a deficit while no sign indicates a surplus.
- One billion equals one thousand million.
- The following notations are used:
 - n.a. means data is not available
 - N/A means not applicable
 - no. means number
 - 0 means not zero, but rounded to zero
 - ... means zero
 - \$m means millions of dollars
 - \$b means billions of dollars.
- Unless otherwise indicated, the data source for financial tables and charts is NSW Treasury.
- Unless otherwise indicated, the data source for the Introduction and Budget Highlights sections is the relevant agency or their cluster's principal department.

1. CUSTOMER SERVICE CLUSTER

1.1 Agency Expense Summary

Customer Service cluster	Expenses ^(a)			Capital Expenditure		
	2020-21	2021-22	Change	2020-21	2021-22	Change
	Revised	Budget		Revised	Budget	
\$m	\$m	%	\$m	\$m	%	
Department of Customer Service	2,078.6	2,247.1	8.1	113.4	222.0	95.8
Cluster Grants	951.1	1,485.7	56.2
Total Principal Agency	3,029.7	3,732.7	23.2	113.4	222.0	95.8
Cluster Agencies						
Independent Liquor and Gaming Authority	14.3	2.9	(79.6)
Information and Privacy Commission	6.5	7.0	7.7	...	0.3	...
Service NSW	645.5	471.1	(27.0)	51.7	24.9	(51.8)
Long Service Corporation	176.2	278.5	58.1	4.7	0.3	(93.7)
New South Wales Government Telecommunications Authority	127.2	237.3	86.6	124.8	438.9	251.6
Office of the Independent Review Officer ^(b) ...	30.6	83.5	172.6
Rental Bond Board	68.8	67.2	(2.3)
State Insurance Regulatory Authority	558.2	619.4	11.0	2.2	5.6	153.6
Total Cluster Agencies	1,627.3	1,766.8	8.6	183.4	470.0	156.2
Special Offices						
Independent Pricing and Regulatory Tribunal	31.9	31.1	(2.3)	0.2	5.3	N/A
Total Special Offices	31.9	31.1	(2.3)	0.2	5.3	N/A

(a) This table shows expenses on an uneliminated basis.

(b) The Office of the Independent Review Officer was established by the *Personal Injury Commission Act 2020* and commenced operations from 1 March 2021.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

1.2 Financial Statements

Department of Customer Service

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	713,945	692,424	882,839
Personnel Services Expenses
Other Operating Expenses	300,505	328,844	358,122
Grants and Subsidies	1,657,900	1,900,058	2,378,134
Appropriation Expense	194
Depreciation and Amortisation	96,840	96,989	101,771
Finance Costs	14,516	11,372	11,852
Other Expenses	...	28	0
TOTAL EXPENSES EXCLUDING LOSSES	2,783,898	3,029,716	3,732,718
Revenue			
Appropriation Revenue	1,901,658	2,238,347	3,088,832
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	16,412	21,285	15,667
Transfers to the Crown Entity	(37,410)
Sales of Goods and Services	292,187	296,367	321,508
Grants and Contributions	198,940	215,234	259,888
Investment Revenue	47,414	8,291	5,638
Retained Taxes, Fees and Fines	43,996	67,305	55,585
Other Revenue	96,135	115,529	116,850
Total Revenue	2,559,331	2,962,358	3,863,968
Gain/(Loss) on Disposal of Non Current Assets	2,943	16,518	(13)
Other Gains/(Losses)	...	(39,726)	(14)
Net Result	(221,624)	(90,566)	131,223

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	292,895	274,187	283,078
Taxes Receivable
Receivables	143,351	92,756	99,521
Contract Assets
Inventories	2,594	2,594	2,594
Financial Assets at Fair Value	7,972	6,800	828
Other Financial Assets	23,142	23,317	22,745
Other	15,120	922	922
Assets Held For Sale	19,285	19,285	19,285
Total Current Assets	504,359	419,860	428,974
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	976	8,512	0
Inventories
Financial Assets at Fair Value	79,388	77,691	82,085
Equity Investments	0	0	0
Property, Plant and Equipment -			
Land and Building	34,280	35,000	35,658
Plant and Equipment	152,755	113,065	151,792
Infrastructure Systems	23,141	...	3,868
Investment Properties	0
Right of Use Assets	429,563	356,247	349,600
Intangibles	685,832	678,616	778,741
Other Assets	29,281	48,082	24,445
Total Non Current Assets	1,435,215	1,317,212	1,426,189
Total Assets	1,939,574	1,737,072	1,855,163
Liabilities			
Current Liabilities			
Taxes Payable
Payables	158,572	81,639	82,359
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	60,561	52,925	55,574
Provisions	163,866	152,035	147,494
Other	126,380	160,005	117,410
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	509,379	446,604	402,838
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	481,151	464,381	404,205
Provisions	271,664	27,918	213,034
Other	2,327,840	2,326,222	2,254,917
Total Non Current Liabilities	3,080,655	2,818,520	2,872,155
Total Liabilities	3,590,034	3,265,124	3,274,993
Net Assets	(1,650,460)	(1,528,051)	(1,419,831)
Equity			
Accumulated Funds	(1,653,193)	(1,530,785)	(1,422,564)
Reserves	2,733	2,733	2,733
Capital Equity
Total Equity	(1,650,460)	(1,528,051)	(1,419,831)

Cash Flow Statement

	2020-21		2021-22
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	701,301	651,933	870,040
Personnel Services
Grants and Subsidies	1,657,900	1,900,058	2,378,134
Finance Costs	14,516	11,372	11,852
Equivalent Income Tax
Other Payments	203,164	389,676	45,534
Total Payments	2,576,881	2,953,040	3,305,561
Receipts			
Appropriation	1,845,197	2,165,919	3,088,832
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(48,359)	(21,569)	...
Sale of Goods and Services	284,561	491,084	329,589
Retained Taxes, Fees and Fines
Interest Received	42,411	1,400	2,494
Grants and Contributions	198,940	215,234	259,888
Other Receipts	254,801	39,596	(85,807)
Total Receipts	2,577,549	2,891,663	3,594,996
Net Cash Flows From Operating Activities	669	(61,377)	289,435
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	29,700	38,771	...
Purchases of Property, Plant and Equipment	(109,921)	(75,364)	(54,021)
Proceeds from Sale of Investments	1,572	9,668	1,440
Purchases of Investments	20,314	22,726	21,250
Advances Repayments Received
Advances made
Other Investing	(51,363)	(74,816)	(174,386)
Net Cash Flows From Investing Activities	(109,698)	(79,014)	(205,717)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(99,008)	(86,355)	(74,827)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(99,008)	(86,355)	(74,827)
Net Increase/(Decrease) in Cash	(208,038)	(226,746)	8,892
Opening Cash and Cash Equivalents	500,933	500,933	274,187
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	292,895	274,187	283,078

Independent Liquor and Gaming Authority

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	818	812	831
Personnel Services Expenses	0	...	0
Other Operating Expenses	2,224	13,537	2,099
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	3,042	14,349	2,930
Revenue			
Appropriation Revenue
Cluster Grant Revenue	3,013	3,013	2,911
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	(0)	...	(0)
Grants and Contributions	...	11,546	...
Investment Revenue
Retained Taxes, Fees and Fines	0	...	0
Other Revenue	...	61	...
Total Revenue	3,013	14,621	2,911
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(29)	271	(19)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	2,252	1,039	1,020
Taxes Receivable
Receivables	158	45	45
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	2,410	1,084	1,065
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets
Total Assets	2,410	1,084	1,065
Liabilities			
Current Liabilities			
Taxes Payable
Payables	668	84	84
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	...	3	3
Other	1,046
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,714	88	88
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	1,714	88	88
Net Assets	696	996	977
Equity			
Accumulated Funds	696	996	977
Reserves
Capital Equity
Total Equity	696	996	977

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	818	808	831
Personnel Services	0	...	0
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	2,224	15,435	2,099
Total Payments	3,042	16,243	2,930
Receipts			
Appropriation
Cluster Grant Revenue	3,013	3,013	2,911
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	(0)	(1,053)	(0)
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	...	11,546	...
Other Receipts	0	1,495	0
Total Receipts	3,013	15,001	2,911
Net Cash Flows From Operating Activities	(29)	(1,242)	(19)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(29)	(1,242)	(19)
Opening Cash and Cash Equivalents	2,281	2,281	1,039
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	2,252	1,039	1,020

Information and Privacy Commission

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	4,366	4,952	5,641
Personnel Services Expenses
Other Operating Expenses	1,255	1,277	698
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	629	253	629
Finance Costs	22	...	13
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	6,272	6,482	6,982
Revenue			
Appropriation Revenue	(700)
Cluster Grant Revenue	6,021	5,757	7,606
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	184	253	133
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	(1)
Investment Revenue	1	...	1
Retained Taxes, Fees and Fines
Other Revenue	13	...	26
Total Revenue	6,219	6,010	7,066
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(53)	(473)	84

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	931	913	913
Taxes Receivable
Receivables	225	43	43
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,156	956	956
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	115	58	37
Infrastructure Systems
Investment Properties
Right of Use Assets	(388)	...	(388)
Intangibles	496	391	486
Other Assets
Total Non Current Assets	222	448	134
Total Assets	1,378	1,404	1,090
Liabilities			
Current Liabilities			
Taxes Payable
Payables	577	551	551
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	25	...	15
Provisions	569	668	668
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,171	1,219	1,234
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	(398)	...	(413)
Provisions
Other
Total Non Current Liabilities	(398)	...	(413)
Total Liabilities	773	1,219	821
Net Assets	605	185	269
Equity			
Accumulated Funds	605	185	269
Reserves
Capital Equity
Total Equity	605	185	269

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	4,182	4,589	5,508
Personnel Services
Grants and Subsidies
Finance Costs	22	...	13
Equivalent Income Tax
Other Payments	1,308	1,303	698
Total Payments	5,511	5,893	6,219
Receipts			
Appropriation	(700)
Cluster Grant Revenue	6,021	5,757	7,606
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received	1	...	1
Grants and Contributions	(1)
Other Receipts	13	117	26
Total Receipts	6,034	5,874	6,932
Net Cash Flows From Operating Activities	523	(18)	713
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(150)	...	(315)
Net Cash Flows From Investing Activities	(150)	...	(315)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(373)	...	(398)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(373)	...	(398)
Net Increase/(Decrease) in Cash	(0)	(18)	(0)
Opening Cash and Cash Equivalents	931	931	913
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	931	913	913

Service NSW

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	298,179	367,177	261,244
Personnel Services Expenses
Other Operating Expenses	141,508	209,513	142,645
Grants and Subsidies	4,533
Appropriation Expense
Depreciation and Amortisation	81,994	66,378	65,299
Finance Costs	2,103	2,385	1,884
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	528,317	645,454	471,072
Revenue			
Appropriation Revenue
Cluster Grant Revenue	381,267	464,488	343,897
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	4,362	15,225	4,886
Transfers to the Crown Entity
Sales of Goods and Services	64,185	75,181	68,699
Grants and Contributions	11,097	12,480	2,555
Investment Revenue	194	82	192
Retained Taxes, Fees and Fines
Other Revenue	199	12,478	7
Total Revenue	461,303	579,934	420,235
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	216
Net Result	(67,014)	(65,519)	(50,621)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	16,976	15,905	3,617
Taxes Receivable
Receivables	59,251	16,808	16,808
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	76,227	32,713	20,425
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	61,030
Plant and Equipment	(5,007)	57,213	41,400
Infrastructure Systems
Investment Properties
Right of Use Assets	99,642	96,089	79,319
Intangibles	76,702	85,571	77,991
Other Assets
Total Non Current Assets	232,367	238,873	198,710
Total Assets	308,594	271,587	219,136
Liabilities			
Current Liabilities			
Taxes Payable
Payables	116,397	52,153	67,153
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	13,833	15,873	15,877
Provisions	30,656	30,939	30,939
Other	0
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	160,886	98,965	113,969
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	75,056	89,252	72,418
Provisions	4,371	6,878	6,878
Other
Total Non Current Liabilities	79,427	96,130	79,296
Total Liabilities	240,313	195,095	193,265
Net Assets	68,281	76,492	25,871
Equity			
Accumulated Funds	68,281	76,492	25,871
Reserves
Capital Equity
Total Equity	68,281	76,492	25,871

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	293,824	346,118	256,358
Personnel Services
Grants and Subsidies	4,533
Finance Costs	2,103	2,385	1,884
Equivalent Income Tax
Other Payments	130,974	261,809	127,645
Total Payments	431,434	610,312	385,888
Receipts			
Appropriation
Cluster Grant Revenue	381,267	464,488	343,897
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	64,185	105,347	68,699
Retained Taxes, Fees and Fines
Interest Received	194	82	192
Grants and Contributions	11,097	12,480	2,555
Other Receipts	199	28,105	7
Total Receipts	456,941	610,502	415,350
Net Cash Flows From Operating Activities	25,507	190	29,462
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(30,185)	(7,171)	(5,259)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(34,253)	(36,313)	(19,225)
Net Cash Flows From Investing Activities	(64,438)	(43,484)	(24,484)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(16,753)	(13,462)	(17,266)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(16,753)	(13,462)	(17,266)
Net Increase/(Decrease) in Cash	(55,684)	(56,756)	(12,288)
Opening Cash and Cash Equivalents	72,660	72,660	15,905
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	16,976	15,905	3,617

Long Service Corporation

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	8,924	7,404	6,730
Other Operating Expenses	266,282	153,683	255,302
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	379	114	299
Finance Costs	14,954	14,954	16,172
Other Expenses	...	40	...
TOTAL EXPENSES EXCLUDING LOSSES	290,539	176,195	278,502
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue	94,100	135,847	100,556
Retained Taxes, Fees and Fines	156,100	201,750	165,634
Other Revenue	227	278	298
Total Revenue	250,427	337,875	266,487
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(40,112)	161,680	(12,015)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	105,741	55,933	69,180
Taxes Receivable
Receivables	7,045	4,644	4,696
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	(1)	(15)	...
Assets Held For Sale
Total Current Assets	112,785	60,562	73,876
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value	1,875,339	2,017,211	2,117,636
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	116	(0)	0
Infrastructure Systems
Investment Properties
Right of Use Assets	...	0	...
Intangibles	4,603	4,724	4,724
Other Assets
Total Non Current Assets	1,880,058	2,021,935	2,122,360
Total Assets	1,992,843	2,082,497	2,196,236
Liabilities			
Current Liabilities			
Taxes Payable
Payables	4,269	4,819	4,475
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,437,484	1,348,744	1,474,891
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,441,753	1,353,563	1,479,366
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	(0)
Provisions	360,347	312,799	312,750
Other
Total Non Current Liabilities	360,347	312,799	312,750
Total Liabilities	1,802,100	1,666,362	1,792,116
Net Assets	190,743	416,135	404,120
Equity			
Accumulated Funds	190,743	416,135	404,120
Reserves
Capital Equity
Total Equity	190,743	416,135	404,120

Cash Flow Statement

	2020-21		2021-22
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	...	1	...
Personnel Services	8,924	7,404	6,730
Grants and Subsidies
Finance Costs	0	0	...
Equivalent Income Tax
Other Payments	146,066	145,021	146,890
Total Payments	154,990	152,426	153,620
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines	154,485	204,111	165,565
Interest Received	302	168	137
Grants and Contributions
Other Receipts	107,294	105,169	99,798
Total Receipts	262,081	309,448	265,500
Net Cash Flows From Operating Activities	107,091	157,023	111,880
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(303)	...	(299)
Proceeds from Sale of Investments	(104,468)	(104,468)	(98,334)
Purchases of Investments	...	(100,000)	...
Advances Repayments Received
Advances made
Other Investing	(4,724)	(4,724)	...
Net Cash Flows From Investing Activities	(109,495)	(209,192)	(98,633)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(43)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	(43)	...
Net Increase/(Decrease) in Cash	(2,404)	(52,213)	13,247
Opening Cash and Cash Equivalents	108,146	108,146	55,933
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	105,741	55,933	69,180

New South Wales Government Telecommunications Authority

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	990
Personnel Services Expenses	20,367	13,746	27,847
Other Operating Expenses	101,086	75,322	140,379
Grants and Subsidies	...	193	...
Appropriation Expense
Depreciation and Amortisation	51,846	30,667	66,689
Finance Costs	150	1,363	1,362
Other Expenses	...	5,880	...
TOTAL EXPENSES EXCLUDING LOSSES	173,449	127,171	237,267
Revenue			
Appropriation Revenue
Cluster Grant Revenue	214,884	152,169	444,879
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	91,175	94,210	122,723
Grants and Contributions	19,200	4,165	27,407
Investment Revenue	5,693	247	825
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	330,951	250,791	595,834
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(6,598)	...
Net Result	157,502	117,023	358,567

Balance Sheet

	2020-21		2021-22
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	60,475	75,284	73,083
Taxes Receivable
Receivables	11,702	27,180	26,869
Contract Assets
Inventories	1,475	1,475	1,171
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	73,652	103,939	101,123
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	320	320	320
Plant and Equipment	454,023	385,959	752,363
Infrastructure Systems
Investment Properties
Right of Use Assets	...	49,311	55,144
Intangibles	17,352	13,726	13,726
Other Assets
Total Non Current Assets	471,695	449,316	821,553
Total Assets	545,348	553,256	922,677
Liabilities			
Current Liabilities			
Taxes Payable
Payables	48,056	51,743	51,743
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	48,056	51,743	51,743
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,209	58,750	69,604
Provisions	8,577	8,577	8,577
Other
Total Non Current Liabilities	10,785	67,327	78,181
Total Liabilities	58,842	119,069	129,923
Net Assets	486,506	434,187	792,753
Equity			
Accumulated Funds	486,506	434,187	792,753
Reserves
Capital Equity
Total Equity	486,506	434,187	792,753

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	990
Personnel Services	20,367	13,746	27,847
Grants and Subsidies
Finance Costs	150	1,135	1,362
Equivalent Income Tax
Other Payments	101,086	85,965	140,392
Total Payments	121,603	100,847	170,591
Receipts			
Appropriation
Cluster Grant Revenue	214,884	152,169	444,879
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	91,175	75,393	122,723
Retained Taxes, Fees and Fines
Interest Received	5,693	247	825
Grants and Contributions	19,200	4,165	27,407
Other Receipts	0	4,887	0
Total Receipts	330,951	236,861	595,834
Net Cash Flows From Operating Activities	209,348	136,014	425,243
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(211,693)	(124,505)	(426,741)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	...	(316)	...
Net Cash Flows From Investing Activities	(211,693)	(124,822)	(426,741)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,280)	...	(1,331)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,280)	...	(1,331)
Net Increase/(Decrease) in Cash	(3,625)	11,192	(2,829)
Opening Cash and Cash Equivalents	64,092	64,092	75,284
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring	8	...	628
Closing Cash and Cash Equivalents	60,475	75,284	73,083

Office of the Independent Review Officer

Operating Statement

	2020-21 Budget \$000	2020-21 Revised \$000	2021-22 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	...	2,468	11,264
Personnel Services Expenses
Other Operating Expenses	...	27,025	70,796
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses	...	1,153	1,488
TOTAL EXPENSES EXCLUDING LOSSES	...	30,647	83,548
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	...	30,647	83,537
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	...	30,647	83,537
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	...	0	(11)

Balance Sheet

	2020-21	2021-22
	Budget	Budget
	\$000	\$000
Assets		
Current Assets		
Cash Assets	...	3,889
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	...	3,900
Non Current Assets		
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets
Total Assets	...	3,900
Liabilities		
Current Liabilities		
Taxes Payable
Payables	...	3,000
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	...	900
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	...	3,900
Non Current Liabilities		
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	...	3,900
Net Assets	...	(11)
Equity		
Accumulated Funds	...	(11)
Reserves
Capital Equity
Total Equity	...	(0)

Cash Flow Statement

	2020-21	2021-22
	Budget	Revised
	\$000	\$000
	Budget	Budget
	\$000	\$000
Cash Flows From Operating Activities		
Payments		
Employee Related	...	1,568
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	...	25,179
Total Payments	...	26,747
Receipts		
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	...	30,647
Other Receipts	...	0
Total Receipts	...	30,647
Net Cash Flows From Operating Activities	...	3,900
Cash Flows From Investing Activities		
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities		
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	...	3,900
Opening Cash and Cash Equivalents	...	3,900
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	...	3,889

Rental Bond Board

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	28,846	35,191	29,421
Grants and Subsidies	33,011	33,562	37,569
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses	179	...	183
TOTAL EXPENSES EXCLUDING LOSSES	62,037	68,753	67,173
Revenue			
Appropriation Revenue
Cluster Grant Revenue	62,038	62,038	63,370
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue	0	24,789	0
Retained Taxes, Fees and Fines
Other Revenue	(0)	1,427	0
Total Revenue	62,038	88,254	63,371
Gain/(Loss) on Disposal of Non Current Assets	102,275	127,480	...
Other Gains/(Losses)
Net Result	102,277	146,981	(3,802)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	158,203	206,903	202,613
Taxes Receivable
Receivables	4,212	12	501
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	162,415	206,915	203,113
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets
Total Assets	162,415	206,915	203,113
Liabilities			
Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other	3,412	411	411
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	3,412	411	411
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	3,412	411	411
Net Assets	159,003	206,504	202,702
Equity			
Accumulated Funds	159,003	206,504	202,702
Reserves
Capital Equity
Total Equity	159,003	206,504	202,702

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies	33,011	33,562	37,569
Finance Costs
Equivalent Income Tax
Other Payments	29,025	35,192	29,604
Total Payments	62,037	68,754	67,173
Receipts			
Appropriation
Cluster Grant Revenue	62,038	62,038	63,370
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received	0	28,788	0
Grants and Contributions
Other Receipts	(0)	1,424	0
Total Receipts	62,038	92,250	63,371
Net Cash Flows From Operating Activities	2	23,496	(3,802)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(488)
Proceeds from Sale of Investments	102,275	127,480	0
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	102,275	127,480	(488)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	102,277	150,976	(4,290)
Opening Cash and Cash Equivalents	55,927	55,927	206,903
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	158,203	206,903	202,613

State Insurance Regulatory Authority

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	5,035
Personnel Services Expenses	55,886	52,663	54,234
Other Operating Expenses	532,555	502,918	549,625
Grants and Subsidies	9,000	285	9,000
Appropriation Expense	0	0	0
Depreciation and Amortisation	5,337	2,354	6,468
Finance Costs	37	1	28
Other Expenses	(0)
TOTAL EXPENSES EXCLUDING LOSSES	607,849	558,221	619,354
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	0	...	(0)
Grants and Contributions	(0)
Investment Revenue	7,962	15,549	6,582
Retained Taxes, Fees and Fines	583,617	547,040	611,915
Other Revenue	22,033	11,371	(0)
Total Revenue	613,611	573,960	618,496
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(285)	...
Net Result	5,762	15,454	(858)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	186,819	118,468	112,112
Taxes Receivable
Receivables	31,567	32,471	31,930
Contract Assets
Inventories
Financial Assets at Fair Value	203,438	220,753	220,834
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	421,824	371,693	364,876
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -
Land and Building
Plant and Equipment	(5,535)	11	12
Infrastructure Systems
Investment Properties
Right of Use Assets	(383)	18	18
Intangibles	16,071	7,459	6,546
Other Assets
Total Non Current Assets	10,152	7,488	6,575
Total Assets	431,976	379,180	371,451
Liabilities			
Current Liabilities			
Taxes Payable
Payables	114,972	30,133	30,133
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	26	26	26
Provisions	8,918	9,595	8,727
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	123,916	39,754	38,886
Non Current Liabilities			
Taxes Payable
Payables	117,582	118,966	117,175
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	(394)
Provisions	95,213	98,313	94,101
Other
Total Non Current Liabilities	212,402	217,280	211,276
Total Liabilities	336,317	257,033	250,162
Net Assets	95,659	122,147	121,289
Equity			
Accumulated Funds	95,659	122,147	121,289
Reserves
Capital Equity
Total Equity	95,659	122,147	121,289

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	5,437	...	411
Personnel Services	55,886	52,663	54,234
Grants and Subsidies	9,000	285	9,000
Finance Costs	37	1	28
Equivalent Income Tax
Other Payments	538,650	570,767	556,085
Total Payments	609,010	623,716	619,758
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	0	300	(0)
Retained Taxes, Fees and Fines	583,617	546,404	611,415
Interest Received	2,000	273	501
Grants and Contributions	(0)
Other Receipts	22,563	12,213	1,041
Total Receipts	608,180	559,190	612,957
Net Cash Flows From Operating Activities	(829)	(64,525)	(6,801)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	4,555	(458)	...
Proceeds from Sale of Investments	...	3,000	6,000
Purchases of Investments	11,000
Advances Repayments Received
Advances made
Other Investing	(10,110)	(2,190)	(5,555)
Net Cash Flows From Investing Activities	5,445	352	445
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(413)	26	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(413)	26	...
Net Increase/(Decrease) in Cash	4,203	(64,147)	(6,356)
Opening Cash and Cash Equivalents	182,616	182,616	118,468
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	186,819	118,468	112,112

Independent Pricing and Regulatory Tribunal

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	23,207	22,419	23,555
Personnel Services Expenses
Other Operating Expenses	7,150	9,019	7,159
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	666	416	404
Finance Costs
Other Expenses	0	0	0
TOTAL EXPENSES EXCLUDING LOSSES	31,023	31,854	31,118
Revenue			
Appropriation Revenue	28,474	28,474	32,365
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	413	659	419
Transfers to the Crown Entity
Sales of Goods and Services	1,352	1,607	1,375
Grants and Contributions	...	1,400	(1,584)
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	249	3,168
Total Revenue	30,239	32,389	35,744
Gain/(Loss) on Disposal of Non Current Assets	...	(8)	...
Other Gains/(Losses)
Net Result	(784)	527	4,626

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	4,988	3,057	2,797
Taxes Receivable
Receivables	622	875	875
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	5,610	3,932	3,672
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	140	466	502
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles	851	804	5,654
Other Assets
Total Non Current Assets	991	1,270	6,156
Total Assets	6,601	5,202	9,828
Liabilities			
Current Liabilities			
Taxes Payable
Payables	3,606	1,063	1,063
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	2,718	2,575	2,575
Other
Liabilities Associated with Assets Held for Sale	0	0	0
Total Current Liabilities	6,324	3,638	3,638
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	53	54	54
Other	0	0	0
Total Non Current Liabilities	53	54	54
Total Liabilities	6,377	3,692	3,692
Net Assets	224	1,510	6,136
Equity			
Accumulated Funds	224	1,510	6,136
Reserves
Capital Equity
Total Equity	224	1,510	6,136

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	22,794	22,017	23,136
Personnel Services
Grants and Subsidies
Finance Costs	5,110
Equivalent Income Tax
Other Payments	7,150	11,472	7,159
Total Payments	29,944	33,489	35,405
Receipts			
Appropriation	28,474	28,474	32,365
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	1,352	1,607	1,375
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	...	1,400	(1,584)
Other Receipts	...	(4)	3,168
Total Receipts	29,826	31,477	35,325
Net Cash Flows From Operating Activities	(118)	(2,012)	(80)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(180)	(193)	(180)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	...	(24)	...
Net Cash Flows From Investing Activities	(180)	(217)	(180)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	0	...
Net Increase/(Decrease) in Cash	(298)	(2,229)	(260)
Opening Cash and Cash Equivalents	5,286	5,286	3,057
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	4,988	3,057	2,797

2. EDUCATION CLUSTER

2.1 Agency Expense Summary

Education cluster	Expenses ^(a)			Capital Expenditure		
	2020-21 Revised \$m	2021-22 Budget \$m	Change %	2020-21 Revised \$m	2021-22 Budget \$m	Change %
Department of Education	19,109.2	20,411.7	6.8	2,382.0	3,196.0	34.2
Cluster Grants	54.0	90.3	67.1
Total Principal Agency	19,163.2	20,502.0	7.0	2,382.0	3,196.0	34.2
Cluster Agencies						
NSW Education Standards Authority	171.5	212.3	23.8	14.5	1.4	(90.3)
TAFE Commission	1,897.8	1,961.5	3.4	223.1	251.7	12.8
Total Cluster Agencies	2,069.3	2,173.8	5.1	237.6	253.1	6.5

(a) This table shows expenses on an uneliminated basis.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

2.2 Financial Statements

Department of Education

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	11,430,537	11,368,178	12,038,804
Personnel Services Expenses
Other Operating Expenses	2,634,172	2,610,102	2,829,268
Grants and Subsidies	4,721,506	4,332,566	4,745,408
Appropriation Expense
Depreciation and Amortisation	833,052	823,779	864,925
Finance Costs	27,110	26,925	21,911
Other Expenses	1,665	1,665	1,694
TOTAL EXPENSES EXCLUDING LOSSES	19,648,042	19,163,214	20,502,010
Revenue			
Appropriation Revenue	20,025,812	19,625,916	20,535,263
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	452,556	432,164	494,544
Transfers to the Crown Entity
Sales of Goods and Services	496,930	351,288	374,153
Grants and Contributions	477,804	480,657	556,896
Investment Revenue	5,753	4,053	4,124
Retained Taxes, Fees and Fines
Other Revenue	131,564	290,975	152,923
Total Revenue	21,590,419	21,185,052	22,117,903
Gain/(Loss) on Disposal of Non Current Assets	...	(62,934)	...
Other Gains/(Losses)	(55,984)	9,394	(70,214)
Net Result	1,886,393	1,968,298	1,545,679

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	1,321,929	1,170,054	737,966
Taxes Receivable
Receivables	192,502	203,378	203,378
Contract Assets	2,110	2,110	2,110
Inventories
Financial Assets at Fair Value
Other Financial Assets	0
Other
Assets Held For Sale	...	13,200	13,200
Total Current Assets	1,516,541	1,388,742	956,653
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	34,608,907	34,684,869	36,444,246
Plant and Equipment	376,466	301,090	574,500
Infrastructure Systems
Investment Properties
Right of Use Assets	742,087	707,692	680,114
Intangibles	305,795	305,795	232,086
Other Assets
Total Non Current Assets	36,033,254	35,999,446	37,930,946
Total Assets	37,549,795	37,388,188	38,887,599
Liabilities			
Current Liabilities			
Taxes Payable
Payables	811,397	745,249	745,249
Contract Liabilities	45,619	31,158	31,158
Other Financial Liabilities at Fair Value
Borrowings	192,518	48,933	51,244
Provisions	1,171,087	1,166,713	1,166,713
Other	15	16,865	15
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	2,220,636	2,008,919	1,994,380
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	547,453	516,249	484,520
Provisions	52,591	56,965	56,965
Other
Total Non Current Liabilities	600,044	573,214	541,485
Total Liabilities	2,820,679	2,582,133	2,535,865
Net Assets	34,729,116	34,806,054	36,351,734
Equity			
Accumulated Funds	17,345,239	17,422,178	18,967,857
Reserves	17,383,877	17,383,877	17,383,877
Capital Equity
Total Equity	34,729,116	34,806,054	36,351,734

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	10,964,262	10,906,925	11,561,110
Personnel Services
Grants and Subsidies	4,721,506	4,332,566	4,745,408
Finance Costs	33,988	33,803	37,929
Equivalent Income Tax
Other Payments	2,771,118	2,791,427	3,060,283
Total Payments	18,490,874	18,064,720	19,404,730
Receipts			
Appropriation	19,989,882	19,589,986	20,535,263
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	496,930	369,999	374,153
Retained Taxes, Fees and Fines
Interest Received	5,753	4,053	4,124
Grants and Contributions	477,404	409,030	556,496
Other Receipts	361,285	360,629	382,644
Total Receipts	21,331,254	20,733,697	21,852,680
Net Cash Flows From Operating Activities	2,840,380	2,668,976	2,447,950
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	68,048	3,620	329,276
Purchases of Property, Plant and Equipment	(2,461,029)	(2,369,204)	(3,154,890)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	...	0	...
Net Cash Flows From Investing Activities	(2,392,981)	(2,365,584)	(2,825,614)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(52,129)	(59,996)	(54,425)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(52,129)	(59,996)	(54,425)
Net Increase/(Decrease) in Cash	395,270	243,396	(432,089)
Opening Cash and Cash Equivalents	926,659	926,659	1,170,054
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,321,929	1,170,054	737,966

NSW Education Standards Authority

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	135,039	120,640	159,478
Personnel Services Expenses
Other Operating Expenses	28,067	43,333	46,167
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	7,352	7,416	6,587
Finance Costs	1,006	125	71
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	171,464	171,515	212,303
Revenue			
Appropriation Revenue
Cluster Grant Revenue	58,779	54,042	90,298
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,777	2,254	4,030
Transfers to the Crown Entity
Sales of Goods and Services	25,249	26,703	30,925
Grants and Contributions	75,250	104,973	73,031
Investment Revenue	212	...	215
Retained Taxes, Fees and Fines
Other Revenue	651	3,031	402
Total Revenue	162,917	191,004	198,901
Gain/(Loss) on Disposal of Non Current Assets	10	...	10
Other Gains/(Losses)
Net Result	(8,537)	19,489	(13,392)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	8,326	39,867	26,570
Taxes Receivable
Receivables	5,247	4,713	5,378
Contract Assets
Inventories	596	596	596
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	14,169	45,176	32,544
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	929	849	799
Plant and Equipment	352	246	222
Infrastructure Systems
Investment Properties
Right of Use Assets	42,244	10,487	5,425
Intangibles	7,583	8,068	8,011
Other Assets
Total Non Current Assets	51,108	19,650	14,457
Total Assets	65,277	64,826	47,001
Liabilities			
Current Liabilities			
Taxes Payable
Payables	5,172	9,678	10,343
Contract Liabilities	8,249	8,278	8,278
Other Financial Liabilities at Fair Value
Borrowings	4,199	5,154	5,383
Provisions	7,691	7,691	7,691
Other	29
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	25,340	30,801	31,695
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	39,396	5,831	504
Provisions	187	187	187
Other
Total Non Current Liabilities	39,583	6,019	692
Total Liabilities	64,923	36,820	32,387
Net Assets	354	28,006	14,614
Equity			
Accumulated Funds	354	28,006	14,614
Reserves
Capital Equity
Total Equity	354	28,006	14,614

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	132,262	118,157	155,447
Personnel Services
Grants and Subsidies
Finance Costs	1,006	125	71
Equivalent Income Tax
Other Payments	28,367	40,502	46,167
Total Payments	161,636	158,784	201,686
Receipts			
Appropriation
Cluster Grant Revenue	58,779	54,042	90,298
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	25,401	27,516	30,925
Retained Taxes, Fees and Fines
Interest Received	212	...	215
Grants and Contributions	75,250	104,973	73,031
Other Receipts	672	3,696	402
Total Receipts	160,313	190,228	194,871
Net Cash Flows From Operating Activities	(1,322)	31,444	(6,815)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	30	...	30
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(700)	(979)	(1,400)
Net Cash Flows From Investing Activities	(670)	(979)	(1,370)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(3,893)	(4,809)	(5,112)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(3,893)	(4,809)	(5,112)
Net Increase/(Decrease) in Cash	(5,885)	25,656	(13,297)
Opening Cash and Cash Equivalents	14,211	14,211	39,867
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	8,326	39,867	26,570

TAFE Commission

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	1,280,228	1,313,220	1,325,287
Personnel Services Expenses
Other Operating Expenses	526,449	415,005	460,003
Grants and Subsidies	...	3	...
Appropriation Expense
Depreciation and Amortisation	159,804	169,230	175,930
Finance Costs	315	312	320
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	1,966,797	1,897,769	1,961,540
Revenue			
Appropriation Revenue
Cluster Grant Revenue	0	...	0
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	47,846	46,813	45,110
Transfers to the Crown Entity
Sales of Goods and Services	329,788	326,342	357,578
Grants and Contributions	1,708,652	1,611,404	1,601,188
Investment Revenue	1,256	469	1,902
Retained Taxes, Fees and Fines
Other Revenue	3,031	11,599	4,395
Total Revenue	2,090,574	1,996,627	2,010,172
Gain/(Loss) on Disposal of Non Current Assets	12,959	12,960	...
Other Gains/(Losses)	...	(10,190)	(2,360)
Net Result	136,736	101,628	46,272

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	334,652	424,375	394,570
Taxes Receivable
Receivables	123,120	70,869	68,509
Contract Assets	34,573	37,831	37,831
Inventories
Financial Assets at Fair Value	144
Other Financial Assets	...	144	144
Other
Assets Held For Sale	23
Total Current Assets	492,512	533,220	501,054
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	221	221	221
Inventories
Financial Assets at Fair Value	175	175	175
Equity Investments
Property, Plant and Equipment -			
Land and Building	3,724,918	4,064,872	4,113,255
Plant and Equipment	50,952	35,003	52,372
Infrastructure Systems
Investment Properties
Right of Use Assets	18,206	19,077	13,033
Intangibles	134,841	111,813	125,673
Other Assets
Total Non Current Assets	3,929,313	4,231,161	4,304,729
Total Assets	4,421,825	4,764,380	4,805,783
Liabilities			
Current Liabilities			
Taxes Payable
Payables	105,539	109,749	109,749
Contract Liabilities	113,585	113,585	113,585
Other Financial Liabilities at Fair Value
Borrowings	5,853	5,775	4,070
Provisions	113,344	131,356	131,356
Other	3,380
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	341,701	360,466	358,760
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	8,912	9,619	6,455
Provisions	10,088	11,813	11,813
Other
Total Non Current Liabilities	19,000	21,433	18,268
Total Liabilities	360,701	381,898	377,028
Net Assets	4,061,125	4,382,482	4,428,754
Equity			
Accumulated Funds	1,686,453	1,658,010	1,704,282
Reserves	2,374,671	2,724,472	2,724,472
Capital Equity
Total Equity	4,061,125	4,382,482	4,428,754

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	1,232,382	1,245,086	1,280,177
Personnel Services
Grants and Subsidies	...	3	...
Finance Costs	315	312	320
Equivalent Income Tax
Other Payments	519,927	406,300	454,634
Total Payments	1,752,624	1,651,701	1,735,131
Receipts			
Appropriation
Cluster Grant Revenue	0	...	0
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	342,866	365,534	352,209
Retained Taxes, Fees and Fines
Interest Received	1,256	469	1,902
Grants and Contributions	1,708,652	1,604,472	1,601,188
Other Receipts	(15,150)	7,993	4,395
Total Receipts	2,037,624	1,978,468	1,959,693
Net Cash Flows From Operating Activities	285,000	326,767	224,562
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	20,590	25,249	2,181
Purchases of Property, Plant and Equipment	(237,631)	(216,289)	(225,116)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(25,550)	(2,865)	(26,563)
Net Cash Flows From Investing Activities	(242,591)	(193,905)	(249,498)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(5,323)	(6,052)	(4,870)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(5,323)	(6,052)	(4,870)
Net Increase/(Decrease) in Cash	37,086	126,809	(29,806)
Opening Cash and Cash Equivalents	297,566	297,566	424,375
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	334,652	424,375	394,570

3. HEALTH CLUSTER

3.1 Agency Expense Summary

Health cluster	Expenses ^(a)			Capital Expenditure		
	2020-21	2021-22	Change %	2020-21	2021-22	Change %
	Revised \$m	Budget \$m		Revised \$m	Budget \$m	
Ministry of Health	26,323.0	27,101.0	3.0	2,818.8	3,094.3	9.8
Cluster Grants and other adjustments	27.5	28.8	4.5
Total Principal Agency	26,350.5	27,129.8	3.0	2,818.8	3,094.3	9.8
Total excluding impact of one-off factors ^(b)	24,494.7	25,383.6	3.6
Total capital investment for the Health cluster ^(c)	3,004.0	3,233.0	7.6
Cluster Agencies						
Health Care Complaints Commission	20.4	22.0	7.8	0.0	0.1	390.9
Mental Health Commission of New South Wales	10.0	9.9	(0.7)	0.2	0.2	24.1
Total Cluster Agencies	30.4	31.9	5.0	0.2	0.3	65.4

(a) This table shows expenses on an uneliminated basis.

(b) The 2021-22 Ministry of Health's underlying growth rate is 3.6 per cent after adjusting for several one-off or time-limited variations, including the impact of the COVID-19 public health response and other time-limited programs.

(c) Total capital investment includes capital expensing relating to certain expenditure associated with the construction of capital projects, which falls below the capitalisation threshold and is not classified as capital expenditure under accounting standards (\$185.2 million in 2020-21 and \$138.7 million in 2021-22).

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

3.2 Financial Statements

Ministry of Health

Operating Statement

	2020-21		2021-22
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	15,755,185	15,634,107	16,145,588
Personnel Services Expenses
Other Operating Expenses	7,864,659	7,785,741	7,918,460
Grants and Subsidies	1,559,661	1,624,950	1,603,846
Appropriation Expense
Depreciation and Amortisation	1,113,980	1,170,716	1,322,613
Finance Costs	131,584	135,017	139,260
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	26,425,069	26,350,531	27,129,766
Revenue			
Appropriation Revenue	15,740,003	15,016,407	15,786,794
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	466,061	465,668	476,729
Transfers to the Crown Entity
Sales of Goods and Services	2,692,286	2,757,226	2,817,099
Grants and Contributions	8,902,749	9,141,766	8,940,321
Investment Revenue	33,097	21,541	33,141
Retained Taxes, Fees and Fines
Other Revenue	155,170	87,482	158,244
Total Revenue	27,989,366	27,490,090	28,212,327
Gain/(Loss) on Disposal of Non Current Assets	3,415
Other Gains/(Losses)	(10,283)	(728,409)	(10,283)
Net Result	1,554,014	411,150	1,075,693

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	2,565,696	1,893,378	1,513,804
Taxes Receivable
Receivables	1,295,716	1,006,201	988,063
Contract Assets	2,031	2,031	2,031
Inventories	880,404	515,042	290,512
Financial Assets at Fair Value	113,191	149,411	149,061
Other Financial Assets	100,592	16,171	16,171
Other
Assets Held For Sale	9,087	9,087	9,087
Total Current Assets	4,966,718	3,591,321	2,968,729
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	113,793	113,793	113,793
Inventories
Financial Assets at Fair Value	28,870	27,842	24,958
Equity Investments
Property, Plant and Equipment -			
Land and Building	21,774,490	21,554,607	23,293,931
Plant and Equipment	1,536,769	1,593,335	1,750,094
Infrastructure Systems	484,187	493,950	502,047
Investment Properties
Right of Use Assets	1,090,120	1,177,128	1,295,950
Intangibles	765,564	661,452	790,717
Other Assets	83,950	83,950	85,766
Total Non Current Assets	25,877,742	25,706,057	27,857,256
Total Assets	30,844,460	29,297,378	30,825,986
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,916,557	1,891,563	1,891,560
Contract Liabilities	364,469	53,103	53,103
Other Financial Liabilities at Fair Value
Borrowings	211,033	210,309	224,602
Provisions	2,562,296	2,562,296	2,564,218
Other	122,299	152,784	91,481
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	5,176,654	4,870,055	4,824,964
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities	97	97	97
Other Financial Liabilities at Fair Value
Borrowings	1,977,379	2,068,180	2,170,059
Provisions	44,781	44,781	45,555
Other	313,427	303,947	289,299
Total Non Current Liabilities	2,335,683	2,417,005	2,505,011
Total Liabilities	7,512,337	7,287,060	7,329,974
Net Assets	23,332,123	22,010,319	23,496,011
Equity			
Accumulated Funds	15,663,386	14,423,364	15,499,057
Reserves	7,668,737	7,586,955	7,996,955
Capital Equity
Total Equity	23,332,123	22,010,319	23,496,011

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	15,286,570	15,190,496	15,691,156
Personnel Services
Grants and Subsidies	1,559,661	1,574,950	1,603,846
Finance Costs	131,584	135,017	139,260
Equivalent Income Tax
Other Payments	9,237,973	9,198,014	9,108,869
Total Payments	26,215,788	26,098,477	26,543,132
Receipts			
Appropriation	15,740,003	15,016,407	15,786,794
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	2,702,425	2,767,365	2,749,458
Retained Taxes, Fees and Fines
Interest Received	31,325	19,769	31,325
Grants and Contributions	8,887,998	8,742,138	8,940,321
Other Receipts	1,658,998	1,490,728	1,562,320
Total Receipts	29,020,749	28,036,407	29,070,218
Net Cash Flows From Operating Activities	2,804,961	1,937,930	2,527,086
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	99,000	15,000	68,200
Purchases of Property, Plant and Equipment	(2,658,516)	(2,610,367)	(2,563,940)
Proceeds from Sale of Investments	3,492	96,782	3,234
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(120,861)	(40,190)	(223,889)
Net Cash Flows From Investing Activities	(2,676,885)	(2,538,775)	(2,716,395)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	14,500	14,500	...
Repayment of Borrowings and Advances	(180,148)	(179,236)	(190,265)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(165,649)	(164,737)	(190,265)
Net Increase/(Decrease) in Cash	(37,573)	(765,581)	(379,574)
Opening Cash and Cash Equivalents	2,603,269	2,658,959	1,893,378
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	2,565,696	1,893,378	1,513,804

Health Care Complaints Commission

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	16,152	15,637	17,202
Personnel Services Expenses
Other Operating Expenses	3,129	3,332	2,944
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	1,410	1,224	1,361
Finance Costs	10	101	85
Other Expenses	...	100	400
TOTAL EXPENSES EXCLUDING LOSSES	20,701	20,394	21,992
Revenue			
Appropriation Revenue
Cluster Grant Revenue	19,608	19,528	20,684
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	290	390	290
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	650	800	650
Total Revenue	20,547	20,718	21,624
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	777	...
Net Result	(154)	1,101	(368)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	938	1,338	1,271
Taxes Receivable
Receivables	295	295	325
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,233	1,633	1,596
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	472	472	442
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	1,501	1,523	1,182
Plant and Equipment	117	52	126
Infrastructure Systems
Investment Properties
Right of Use Assets	5,917	4,573	3,597
Intangibles	84	69	59
Other Assets
Total Non Current Assets	8,091	6,689	5,406
Total Assets	9,324	8,322	7,002
Liabilities			
Current Liabilities			
Taxes Payable
Payables	628	577	577
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	576	903	855
Provisions	1,633	1,633	1,633
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	2,837	3,113	3,065
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	6,305	3,772	2,868
Provisions	420	420	420
Other
Total Non Current Liabilities	6,725	4,192	3,288
Total Liabilities	9,562	7,305	6,353
Net Assets	(238)	1,017	649
Equity			
Accumulated Funds	(238)	1,017	649
Reserves
Capital Equity
Total Equity	(238)	1,017	649

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	15,995	15,230	16,912
Personnel Services
Grants and Subsidies
Finance Costs	10	101	85
Equivalent Income Tax
Other Payments	2,906	3,410	3,344
Total Payments	18,911	18,741	20,341
Receipts			
Appropriation
Cluster Grant Revenue	19,608	19,528	20,684
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	650	800	650
Total Receipts	20,257	20,328	21,334
Net Cash Flows From Operating Activities	1,346	1,587	993
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(65)	(22)	(108)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(65)	(22)	(108)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,029)	(913)	(952)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,029)	(913)	(952)
Net Increase/(Decrease) in Cash	252	652	(67)
Opening Cash and Cash Equivalents	686	686	1,338
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	938	1,338	1,271

Mental Health Commission of New South Wales

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	5,880	4,678	6,721
Personnel Services Expenses
Other Operating Expenses	3,894	2,756	2,817
Grants and Subsidies	372	2,363	186
Appropriation Expense
Depreciation and Amortisation	176	172	176
Finance Costs	3	3	1
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	10,325	9,972	9,901
Revenue			
Appropriation Revenue
Cluster Grant Revenue	8,037	8,003	8,080
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	90	89	26
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	1,738	1,738	1,640
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	18	...
Total Revenue	9,866	9,848	9,746
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(460)	(124)	(155)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	1,124	1,313	1,004
Taxes Receivable
Receivables	327	328	328
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,451	1,641	1,332
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	(0)	(0)	...
Plant and Equipment	24	19	27
Infrastructure Systems
Investment Properties
Right of Use Assets	134	134	0
Intangibles	52	209	373
Other Assets
Total Non Current Assets	210	361	400
Total Assets	1,662	2,002	1,732
Liabilities			
Current Liabilities			
Taxes Payable
Payables	911	915	938
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	140	139	...
Provisions	462	462	462
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,512	1,515	1,400
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	(1)	1	1
Provisions	145	145	145
Other
Total Non Current Liabilities	144	146	146
Total Liabilities	1,656	1,661	1,546
Net Assets	5	341	186
Equity			
Accumulated Funds	5	341	186
Reserves
Capital Equity
Total Equity	5	341	186

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	5,791	4,589	6,696
Personnel Services
Grants and Subsidies	372	2,363	186
Finance Costs	3	3	1
Equivalent Income Tax
Other Payments	3,884	3,481	2,792
Total Payments	10,050	10,436	9,675
Receipts			
Appropriation
Cluster Grant Revenue	8,037	8,003	8,080
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	1,738	1,738	1,640
Other Receipts	...	732	...
Total Receipts	9,775	10,473	9,720
Net Cash Flows From Operating Activities	(275)	37	45
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(50)	(0)	(36)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	1	(173)	(178)
Net Cash Flows From Investing Activities	(49)	(173)	(214)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(134)	(133)	(140)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(134)	(133)	(140)
Net Increase/(Decrease) in Cash	(458)	(269)	(309)
Opening Cash and Cash Equivalents	1,582	1,582	1,313
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,124	1,313	1,004

4. PLANNING, INDUSTRY AND ENVIRONMENT CLUSTER

4.1 Agency Expense Summary

Planning, Industry and Environment cluster	Expenses ^(a)			Capital Expenditure		
	2020-21 Revised \$m	2021-22 Budget \$m	Change %	2020-21 Revised \$m	2021-22 Budget \$m	Change %
Department of Planning, Industry and Environment	4,190.0	4,845.3	15.6	315.2	642.2	103.7
Cluster Grants	617.8	640.2	3.6
Total Principal Agency	4,807.8	5,485.5	14.1	315.2	642.2	103.7
Cluster Agencies						
Environment Protection Authority	224.9	362.7	61.3	10.7	14.5	35.4
Environmental Trust	65.2	93.5	43.5
Natural Resources Commission	9.5	7.0	(25.8)	0.2	0.0	(91.4)
Royal Botanic Gardens and Domain Trust	61.4	62.1	1.1	45.1	28.7	(36.4)
Sydney Olympic Park Authority	180.8	175.9	(2.7)	41.7	74.3	78.0
Aboriginal Housing Office	123.3	186.8	51.5	83.9	100.8	20.3
Biodiversity Conservation Trust of NSW	35.5	57.0	60.6	1.1	15.1	N/A
Centennial Park and Moore Park Trust	37.9	40.3	6.2	19.8	10.0	(49.6)
Hunter and Central Coast Development Corporation	73.0	81.3	11.4	6.4	8.2	28.4
Lands Administration Ministerial Corporation	10.1	5.0	(50.9)
Luna Park Reserve Trust	1.5	1.8	20.3
Planning Ministerial Corporation	52.1	109.9	110.8	80.5	188.8	134.7
Property NSW	388.5	461.6	18.8	136.7	94.2	(31.1)
Water Administration Ministerial Corporation	71.4	51.0	(28.6)
Western Sydney Parklands Trust	17.2	19.1	11.0	38.3	16.5	(56.9)
Total Cluster Agencies^(b)	1,352.4	1,715.1	26.8	464.3	551.1	18.7

(a) This table shows expenses on an uneliminated basis.

(b) 2021-22 Budget totals exclude an additional \$54.2m expenses and \$2.3m capital expenditure in other funds and trusts within the cluster.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

4.2 Financial Statements

Department of Planning, Industry and Environment

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	1,224,518	1,156,638	1,305,412
Personnel Services Expenses
Other Operating Expenses	785,637	631,116	906,767
Grants and Subsidies	3,179,215	2,732,956	2,981,961
Appropriation Expense
Depreciation and Amortisation	263,938	238,309	259,833
Finance Costs	20,239	15,316	18,460
Other Expenses	22,484	33,484	13,094
TOTAL EXPENSES EXCLUDING LOSSES	5,496,031	4,807,818	5,485,527
Revenue			
Appropriation Revenue	3,680,784	3,268,444	3,859,142
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	40,306	40,286	40,836
Transfers to the Crown Entity	(62,223)	(62,223)	(62,223)
Sales of Goods and Services	811,683	742,846	870,866
Grants and Contributions	512,555	527,509	574,653
Investment Revenue	16,888	16,036	17,495
Retained Taxes, Fees and Fines	9,150	6,319	9,342
Other Revenue	110,463	110,118	111,949
Total Revenue	5,119,606	4,649,335	5,422,061
Gain/(Loss) on Disposal of Non Current Assets	20,716	(4,284)	7,590
Other Gains/(Losses)	(100)	(74,141)	(100)
Net Result	(355,809)	(236,907)	(55,976)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	738,389	1,004,049	777,494
Taxes Receivable
Receivables	328,688	285,264	285,263
Contract Assets	(0)	(0)	(0)
Inventories	821	821	821
Financial Assets at Fair Value
Other Financial Assets	3,564	3,564	3,564
Other
Assets Held For Sale
Total Current Assets	1,071,462	1,293,699	1,067,143
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	129,233	129,233	129,233
Inventories	10,767	10,767	10,767
Financial Assets at Fair Value	7,322	7,322	7,322
Equity Investments	6,548	851	851
Property, Plant and Equipment -			
Land and Building	8,493,703	8,579,050	8,582,871
Plant and Equipment	114,865	107,656	86,358
Infrastructure Systems	3,617,683	2,643,128	2,857,668
Investment Properties
Right of Use Assets	694,918	591,742	746,716
Intangibles	501,863	486,147	500,436
Other Assets
Total Non Current Assets	13,576,904	12,555,896	12,922,222
Total Assets	14,648,365	13,849,595	13,989,365
Liabilities			
Current Liabilities			
Taxes Payable
Payables	302,240	296,596	296,596
Contract Liabilities	31,747	31,747	32,040
Other Financial Liabilities at Fair Value
Borrowings	44,495	35,012	44,466
Provisions	186,282	187,797	187,797
Other	47,737	69,037	69,037
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	612,501	620,188	629,935
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	743,133	731,440	886,228
Provisions	33,118	33,118	33,118
Other	1,961	1,961	1,961
Total Non Current Liabilities	778,211	766,518	921,306
Total Liabilities	1,390,712	1,386,706	1,551,241
Net Assets	13,257,654	12,462,888	12,438,123
Equity			
Accumulated Funds	12,530,871	11,736,106	11,667,533
Reserves	726,783	726,783	770,591
Capital Equity
Total Equity	13,257,654	12,462,888	12,438,123

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	1,183,696	1,113,726	1,266,680
Personnel Services
Grants and Subsidies	3,057,341	2,708,992	2,915,045
Finance Costs	19,405	14,471	17,669
Equivalent Income Tax
Other Payments	762,736	570,599	911,718
Total Payments	5,023,178	4,407,788	5,111,112
Receipts			
Appropriation	3,680,784	3,268,444	3,859,142
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(62,223)	(63,291)	(62,223)
Sale of Goods and Services	833,634	765,512	871,028
Retained Taxes, Fees and Fines
Interest Received	16,888	16,036	17,495
Grants and Contributions	481,162	479,888	529,107
Other Receipts	177,765	173,754	121,292
Total Receipts	5,128,010	4,640,343	5,335,842
Net Cash Flows From Operating Activities	104,832	232,555	224,731
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	42,544	42,544	27,044
Purchases of Property, Plant and Equipment	(281,591)	(168,798)	(391,456)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(41,793)	(37,363)	(44,344)
Net Cash Flows From Investing Activities	(280,840)	(163,617)	(408,756)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(53,845)	(33,131)	(42,530)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(53,845)	(33,131)	(42,530)
Net Increase/(Decrease) in Cash	(229,853)	35,807	(226,555)
Opening Cash and Cash Equivalents	968,242	968,242	1,004,049
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	738,389	1,004,049	777,494

Environment Protection Authority

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	105,945	102,675	118,870
Personnel Services Expenses
Other Operating Expenses	58,455	77,264	148,589
Grants and Subsidies	44,518	39,963	90,397
Appropriation Expense
Depreciation and Amortisation	4,626	4,910	4,811
Finance Costs	76	82	81
Other Expenses	...	0	...
TOTAL EXPENSES EXCLUDING LOSSES	213,621	224,895	362,748
Revenue			
Appropriation Revenue
Cluster Grant Revenue	176,705	169,165	198,303
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	6,176	6,176	6,271
Transfers to the Crown Entity
Sales of Goods and Services	31,748	31,748	32,311
Grants and Contributions	4,842	22,709	128,872
Investment Revenue
Retained Taxes, Fees and Fines	408	408	407
Other Revenue	16	65	2,188
Total Revenue	219,895	230,271	368,350
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	6,274	5,376	5,602

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	28,621	22,460	17,988
Taxes Receivable
Receivables	5,067	12,467	12,417
Contract Assets	5,228	5,228	5,228
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	38,916	40,155	35,633
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	4,166	4,166	4,059
Plant and Equipment	1,645	1,645	1,292
Infrastructure Systems
Investment Properties
Right of Use Assets	2,166	5,298	4,845
Intangibles	16,777	14,738	25,338
Other Assets
Total Non Current Assets	24,754	25,847	35,534
Total Assets	63,670	66,001	71,166
Liabilities			
Current Liabilities			
Taxes Payable
Payables	9,972	9,972	9,972
Contract Liabilities	365	365	365
Other Financial Liabilities at Fair Value
Borrowings	474	925	897
Provisions	10,677	10,677	10,677
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	21,489	21,939	21,911
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	1,739	4,520	4,111
Provisions	582	582	582
Other
Total Non Current Liabilities	2,322	5,103	4,694
Total Liabilities	23,810	27,042	26,605
Net Assets	39,859	38,959	44,561
Equity			
Accumulated Funds	38,461	37,562	43,164
Reserves	1,398	1,398	1,398
Capital Equity
Total Equity	39,859	38,959	44,561

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	99,770	96,500	112,599
Personnel Services
Grants and Subsidies	44,518	39,963	90,397
Finance Costs	76	82	81
Equivalent Income Tax
Other Payments	58,455	77,264	148,589
Total Payments	202,819	213,809	351,667
Receipts			
Appropriation
Cluster Grant Revenue	176,705	169,165	198,303
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	31,748	24,348	32,311
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	4,842	22,709	128,872
Other Receipts	424	473	2,645
Total Receipts	213,719	216,695	362,130
Net Cash Flows From Operating Activities	10,900	2,886	10,463
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(50)	(50)	...
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(9,061)	(7,022)	(14,075)
Net Cash Flows From Investing Activities	(9,111)	(7,072)	(14,075)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(662)	(848)	(860)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(662)	(848)	(860)
Net Increase/(Decrease) in Cash	1,127	(5,034)	(4,472)
Opening Cash and Cash Equivalents	27,494	27,493	22,460
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	28,621	22,460	17,988

Environmental Trust

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	5,700	5,325	6,322
Grants and Subsidies	67,704	59,846	87,181
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	73,404	65,171	93,504
Revenue			
Appropriation Revenue
Cluster Grant Revenue	67,760	59,527	66,567
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	2,440	2,440	16,000
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	1,952	1,952	9,596
Total Revenue	72,152	63,919	92,164
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(1,252)	(1,252)	(1,340)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	2,829	2,829	1,489
Taxes Receivable
Receivables	3,068	3,068	3,068
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	5,898	5,898	4,558
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets
Total Assets	5,898	5,898	4,558
Liabilities			
Current Liabilities			
Taxes Payable
Payables	3,387	3,387	3,387
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	3,387	3,387	3,387
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	3,387	3,387	3,387
Net Assets	2,510	2,510	1,170
Equity			
Accumulated Funds	2,510	2,510	1,170
Reserves
Capital Equity
Total Equity	2,510	2,510	1,170

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies	67,704	59,846	87,181
Finance Costs
Equivalent Income Tax
Other Payments	5,700	5,325	6,322
Total Payments	73,404	65,171	93,504
Receipts			
Appropriation
Cluster Grant Revenue	67,760	59,527	66,567
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	2,440	2,440	16,000
Other Receipts	1,952	1,952	9,596
Total Receipts	72,152	63,919	92,164
Net Cash Flows From Operating Activities	(1,252)	(1,252)	(1,340)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(1,252)	(1,252)	(1,340)
Opening Cash and Cash Equivalents	4,081	4,081	2,829
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	2,829	2,829	1,489

Natural Resources Commission

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	4,169	4,356	4,296
Personnel Services Expenses
Other Operating Expenses	3,611	4,246	2,100
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	618	732	507
Finance Costs	162	148	131
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	8,560	9,482	7,034
Revenue			
Appropriation Revenue
Cluster Grant Revenue	6,810	6,783	7,686
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	56	61	57
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	944	...
Total Revenue	6,866	7,788	7,743
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	835	815
Net Result	(1,694)	(859)	1,524

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	45	476	143
Taxes Receivable
Receivables	193	165	165
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	238	641	308
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	644	485	332
Infrastructure Systems
Investment Properties
Right of Use Assets	4,407	5,521	6,002
Intangibles
Other Assets
Total Non Current Assets	5,051	6,006	6,334
Total Assets	5,290	6,647	6,642
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,341	1,535	322
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	345	332	345
Provisions	496	449	449
Other	...	250	250
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	2,182	2,566	1,366
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	5,191	5,330	5,001
Provisions	153	153	153
Other
Total Non Current Liabilities	5,344	5,483	5,154
Total Liabilities	7,526	8,048	6,519
Net Assets	(2,236)	(1,401)	123
Equity			
Accumulated Funds	(2,236)	(1,401)	123
Reserves
Capital Equity
Total Equity	(2,236)	(1,401)	123

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	3,812	4,397	4,239
Personnel Services
Grants and Subsidies
Finance Costs	162	143	131
Equivalent Income Tax
Other Payments	3,583	3,675	3,313
Total Payments	7,558	8,214	7,683
Receipts			
Appropriation
Cluster Grant Revenue	6,810	6,783	7,686
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	250	...
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	...	972	...
Total Receipts	6,810	8,005	7,686
Net Cash Flows From Operating Activities	(748)	(209)	3
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	...	(70)	...
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	...	(70)	...
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(287)	(325)	(336)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(287)	(325)	(336)
Net Increase/(Decrease) in Cash	(1,035)	(604)	(333)
Opening Cash and Cash Equivalents	1,080	1,080	476
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	45	476	143

Royal Botanic Gardens and Domain Trust

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	32,497	28,365	32,721
Other Operating Expenses	22,195	26,119	22,338
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	6,726	6,926	6,992
Finance Costs	4	...	7
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	61,422	61,409	62,059
Revenue			
Appropriation Revenue
Cluster Grant Revenue	31,568	47,395	22,727
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	13,881	12,764	17,114
Grants and Contributions	50,387	42,024	43,932
Investment Revenue	59	24	9
Retained Taxes, Fees and Fines	783	570	601
Other Revenue	677	1,661	989
Total Revenue	97,353	104,437	85,372
Gain/(Loss) on Disposal of Non Current Assets	...	51	...
Other Gains/(Losses)	(331)	(2,140)	(190)
Net Result	35,601	40,938	23,123

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	5,666	22,214	12,427
Taxes Receivable
Receivables	2,390	3,789	3,756
Contract Assets
Inventories	85	68	68
Financial Assets at Fair Value
Other Financial Assets	9,328	1,410	1,410
Other
Assets Held For Sale
Total Current Assets	17,470	27,480	17,661
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	440,899	447,228	474,110
Plant and Equipment	388,225	388,192	399,571
Infrastructure Systems	103,910	106,991	114,520
Investment Properties
Right of Use Assets	261	296	307
Intangibles	2,700	4,700	4,448
Other Assets	9,644	8,869	9,307
Total Non Current Assets	945,638	956,276	1,002,262
Total Assets	963,108	983,756	1,019,923
Liabilities			
Current Liabilities			
Taxes Payable
Payables	3,626	6,287	2,957
Contract Liabilities	2,419	4,285	4,323
Other Financial Liabilities at Fair Value
Borrowings	78	93	87
Provisions	2,913	3,168	3,241
Other	1,500
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	10,535	13,833	10,608
Non Current Liabilities			
Taxes Payable
Payables	877	...	21
Contract Liabilities	745	1,431	736
Other Financial Liabilities at Fair Value
Borrowings	183	183	201
Provisions	67	78	80
Other
Total Non Current Liabilities	1,872	1,692	1,038
Total Liabilities	12,407	15,525	11,646
Net Assets	950,701	968,230	1,008,277
Equity			
Accumulated Funds	557,459	562,797	585,920
Reserves	393,242	405,434	422,357
Capital Equity
Total Equity	950,701	968,230	1,008,277

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	32,497	28,365	32,721
Grants and Subsidies
Finance Costs	7
Equivalent Income Tax
Other Payments	53,899	59,038	30,057
Total Payments	86,396	87,403	62,785
Receipts			
Appropriation
Cluster Grant Revenue	31,568	47,395	22,727
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	13,392	10,615	16,982
Retained Taxes, Fees and Fines
Interest Received	59	24	9
Grants and Contributions	45,870	40,148	36,298
Other Receipts	11,154	10,777	9,134
Total Receipts	102,043	108,959	85,150
Net Cash Flows From Operating Activities	15,647	21,556	22,364
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	138	...
Purchases of Property, Plant and Equipment	(43,526)	(38,922)	(32,021)
Proceeds from Sale of Investments	729
Purchases of Investments	(7,927)	(9)	(730)
Advances Repayments Received
Advances made
Other Investing	...	(2,000)	...
Net Cash Flows From Investing Activities	(51,453)	(40,793)	(32,021)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(126)	(149)	(130)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(126)	(149)	(130)
Net Increase/(Decrease) in Cash	(35,933)	(19,385)	(9,787)
Opening Cash and Cash Equivalents	41,599	41,599	22,214
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	5,666	22,214	12,427

Sydney Olympic Park Authority

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	32,238	31,678	30,824
Other Operating Expenses	45,481	45,445	43,766
Grants and Subsidies	4,500	4,500	...
Appropriation Expense
Depreciation and Amortisation	100,142	99,081	101,212
Finance Costs	104	75	100
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	182,465	180,779	175,902
Revenue			
Appropriation Revenue
Cluster Grant Revenue	77,212	61,890	81,849
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	38,015	33,167	52,814
Grants and Contributions	1,979	20,499	1,958
Investment Revenue	2,026	1,026	2,248
Retained Taxes, Fees and Fines	599	599	610
Other Revenue	11,813	14,528	2,534
Total Revenue	131,645	131,709	142,014
Gain/(Loss) on Disposal of Non Current Assets	...	(427)	...
Other Gains/(Losses)	...	(10)	...
Net Result	(50,820)	(49,507)	(33,888)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	49,509	62,057	54,269
Taxes Receivable
Receivables	5,546	5,546	5,546
Contract Assets
Inventories	64	64	64
Financial Assets at Fair Value	680	...	879
Other Financial Assets	1,751	1,751	1,751
Other
Assets Held For Sale
Total Current Assets	57,549	69,418	62,509
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	(0)
Inventories
Financial Assets at Fair Value	71,877	71,877	71,877
Equity Investments
Property, Plant and Equipment -			
Land and Building	2,262,985	2,278,922	2,255,601
Plant and Equipment	170,869	155,980	143,496
Infrastructure Systems	375,158	361,894	370,409
Investment Properties
Right of Use Assets	894	912	1,304
Intangibles
Other Assets	7,683	7,683	7,683
Total Non Current Assets	2,889,466	2,877,269	2,850,371
Total Assets	2,947,015	2,946,686	2,912,879
Liabilities			
Current Liabilities			
Taxes Payable
Payables	14,461	14,462	14,462
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	391	72	172
Provisions	3,947	3,947	3,947
Other	4,100	4,100	4,100
Liabilities Associated with Assets Held for Sale	0	0	0
Total Current Liabilities	22,899	22,581	22,681
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,848	1,176	1,157
Provisions	106	455	455
Other
Total Non Current Liabilities	2,954	1,630	1,611
Total Liabilities	25,853	24,211	24,292
Net Assets	2,921,162	2,922,475	2,888,587
Equity			
Accumulated Funds	1,580,714	1,582,027	1,548,139
Reserves	1,340,448	1,340,448	1,340,448
Capital Equity
Total Equity	2,921,162	2,922,475	2,888,587

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	32,238	31,678	30,824
Grants and Subsidies	4,500	4,500	...
Finance Costs	104	75	100
Equivalent Income Tax
Other Payments	45,481	60,429	43,766
Total Payments	82,323	96,682	74,690
Receipts			
Appropriation
Cluster Grant Revenue	77,212	61,890	81,849
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	38,015	33,157	52,814
Retained Taxes, Fees and Fines
Interest Received	1,346	1,026	1,369
Grants and Contributions	1,979	1,999	1,958
Other Receipts	14,912	30,110	3,145
Total Receipts	133,465	128,182	141,135
Net Cash Flows From Operating Activities	51,142	31,501	66,445
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(75,591)	(41,746)	(74,314)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(75,591)	(41,746)	(74,314)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	1,462	...	27
Repayment of Borrowings and Advances	147	(46)	54
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	1,609	(46)	81
Net Increase/(Decrease) in Cash	(22,840)	(10,292)	(7,788)
Opening Cash and Cash Equivalents	72,349	72,349	62,057
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	49,509	62,057	54,269

Aboriginal Housing Office

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	16,766	14,495	19,345
Other Operating Expenses	67,233	63,589	72,383
Grants and Subsidies	37,141	23,630	71,275
Appropriation Expense
Depreciation and Amortisation	21,641	21,544	23,779
Finance Costs	6	(0)	...
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	142,787	123,258	186,782
Revenue			
Appropriation Revenue
Cluster Grant Revenue	32,843	29,382	81,669
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	56,104	55,804	57,515
Grants and Contributions	98,742	82,247	111,441
Investment Revenue	0	0	0
Retained Taxes, Fees and Fines	0	0	0
Other Revenue	9,442	15,563	8,313
Total Revenue	197,131	182,995	258,939
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	(7,509)	(7,509)	(7,367)
Net Result	46,834	52,228	64,790

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	2,005	2,777	4,346
Taxes Receivable
Receivables	3,829	3,975	2,450
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	5,834	6,753	6,797
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	2,219,634	2,283,620	2,438,819
Plant and Equipment	660	660	875
Infrastructure Systems
Investment Properties
Right of Use Assets	137	0	0
Intangibles
Other Assets
Total Non Current Assets	2,220,430	2,284,279	2,439,694
Total Assets	2,226,265	2,291,032	2,446,491
Liabilities			
Current Liabilities			
Taxes Payable
Payables	18,083	16,996	19,277
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	243	(0)	(0)
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	18,326	16,996	19,277
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	(1)	0	0
Provisions	11,435	11,435	11,435
Other	213	213	213
Total Non Current Liabilities	11,647	11,648	11,648
Total Liabilities	29,973	28,644	30,925
Net Assets	2,196,292	2,262,388	2,415,565
Equity			
Accumulated Funds	1,086,492	1,091,886	1,156,676
Reserves	1,109,800	1,170,502	1,258,889
Capital Equity
Total Equity	2,196,292	2,262,388	2,415,565

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	16,766	14,495	19,345
Grants and Subsidies	37,141	23,630	71,275
Finance Costs	6	(0)	...
Equivalent Income Tax
Other Payments	70,141	67,584	70,268
Total Payments	124,054	105,709	160,888
Receipts			
Appropriation
Cluster Grant Revenue	32,843	29,382	81,669
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	56,104	55,804	57,515
Retained Taxes, Fees and Fines	(553)	...	(553)
Interest Received
Grants and Contributions	96,041	78,941	111,441
Other Receipts	9,331	11,173	9,838
Total Receipts	193,766	175,300	259,911
Net Cash Flows From Operating Activities	69,712	69,591	99,023
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	3,190	3,190	3,221
Purchases of Property, Plant and Equipment	(80,665)	(79,766)	(100,675)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(77,475)	(76,576)	(97,454)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(385)	(391)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(385)	(391)	...
Net Increase/(Decrease) in Cash	(8,148)	(7,375)	1,569
Opening Cash and Cash Equivalents	10,152	10,152	2,777
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	2,005	2,777	4,346

Biodiversity Conservation Trust of NSW

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	14,682	14,601	17,209
Other Operating Expenses	14,127	11,327	21,174
Grants and Subsidies	9,492	9,492	18,568
Appropriation Expense
Depreciation and Amortisation	86	86	88
Finance Costs	6	6	6
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	38,393	35,512	57,045
Revenue			
Appropriation Revenue
Cluster Grant Revenue	20,487	20,406	23,356
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	(6)	8	...
Grants and Contributions	55,635	56,035	68,620
Investment Revenue	4,546	4,546	6,826
Retained Taxes, Fees and Fines	(23)	...	0
Other Revenue	1,259	1,221	1,833
Total Revenue	81,898	82,217	100,635
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	43,505	46,705	43,590

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	81,084	65,284	108,881
Taxes Receivable
Receivables	73	73	73
Contract Assets
Inventories	26,406	26,406	26,406
Financial Assets at Fair Value	76,153	94,153	94,153
Other Financial Assets
Other
Assets Held For Sale	9,696	9,696	9,696
Total Current Assets	193,411	195,611	239,208
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	67	67	67
Infrastructure Systems
Investment Properties
Right of Use Assets	215	215	213
Intangibles	...	1,000	1,000
Other Assets	0	0	0
Total Non Current Assets	283	1,283	1,281
Total Assets	193,694	196,894	240,489
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,933	1,933	1,933
Contract Liabilities	290	290	290
Other Financial Liabilities at Fair Value
Borrowings	105	105	97
Provisions	28,191	28,191	28,191
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	30,519	30,519	30,511
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	124	124	137
Provisions	29	29	29
Other
Total Non Current Liabilities	152	152	165
Total Liabilities	30,671	30,671	30,676
Net Assets	163,023	166,223	209,813
Equity			
Accumulated Funds	163,023	166,223	209,813
Reserves
Capital Equity
Total Equity	163,023	166,223	209,813

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	14,682	14,601	17,209
Grants and Subsidies	9,492	9,492	18,568
Finance Costs	6	6	6
Equivalent Income Tax
Other Payments	14,127	11,327	21,174
Total Payments	38,307	35,426	56,957
Receipts			
Appropriation
Cluster Grant Revenue	20,487	20,406	23,356
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	(6)	8	0
Retained Taxes, Fees and Fines
Interest Received	4,546	4,546	6,826
Grants and Contributions	55,635	56,035	68,620
Other Receipts	1,236	1,221	1,833
Total Receipts	81,898	82,217	100,635
Net Cash Flows From Operating Activities	43,591	46,791	43,678
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	15,000	...	15,000
Purchases of Property, Plant and Equipment	(15,000)	...	(15,000)
Proceeds from Sale of Investments
Purchases of Investments	...	(18,000)	...
Advances Repayments Received
Advances made
Other Investing	...	(1,000)	...
Net Cash Flows From Investing Activities	...	(19,000)	...
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(78)	(78)	(81)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(78)	(78)	(81)
Net Increase/(Decrease) in Cash	43,513	27,713	43,597
Opening Cash and Cash Equivalents	37,571	37,571	65,284
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	81,084	65,284	108,881

Centennial Park and Moore Park Trust

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	6,790	6,233	6,918
Other Operating Expenses	22,199	23,694	25,405
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	7,851	8,011	7,961
Finance Costs	3	1	3
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	36,843	37,939	40,287
Revenue			
Appropriation Revenue
Cluster Grant Revenue	7,490	26,440	2,030
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	26,123	24,626	30,322
Grants and Contributions	4,871	1,611	11,197
Investment Revenue	54	40	54
Retained Taxes, Fees and Fines	357	112	206
Other Revenue	709	1,866	1,110
Total Revenue	39,604	54,695	44,919
Gain/(Loss) on Disposal of Non Current Assets	...	28	...
Other Gains/(Losses)	(2,150)	(193)	...
Net Result	611	16,591	4,632

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	1,707	15,359	10,639
Taxes Receivable	0	0	0
Receivables	1,671	5,456	5,877
Contract Assets	0	0	0
Inventories	197	198	204
Financial Assets at Fair Value
Other Financial Assets	4,000
Other
Assets Held For Sale
Total Current Assets	7,575	21,013	16,721
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	756,365	848,036	860,828
Plant and Equipment	1,073	1,059	845
Infrastructure Systems	472,435	491,284	509,324
Investment Properties
Right of Use Assets	143	90	18
Intangibles	1,052	1,052	804
Other Assets	1,365	...	2,337
Total Non Current Assets	1,232,431	1,341,521	1,374,155
Total Assets	1,240,007	1,362,533	1,390,876
Liabilities			
Current Liabilities			
Taxes Payable
Payables	3,524	3,004	3,111
Contract Liabilities	677	1,149	1,188
Other Financial Liabilities at Fair Value
Borrowings	43	43	41
Provisions	668	682	696
Other	455	520	532
Liabilities Associated with Assets Held for Sale	0	0	0
Total Current Liabilities	5,366	5,398	5,568
Non Current Liabilities			
Taxes Payable
Payables	0	...	221
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	100	100	30
Provisions	11	12	12
Other
Total Non Current Liabilities	111	112	263
Total Liabilities	5,477	5,510	5,831
Net Assets	1,234,529	1,357,023	1,385,045
Equity			
Accumulated Funds	668,959	786,059	790,691
Reserves	565,570	570,964	594,354
Capital Equity
Total Equity	1,234,529	1,357,023	1,385,045

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	6,790	6,233	6,918
Grants and Subsidies
Finance Costs	3	1	3
Equivalent Income Tax
Other Payments	31,580	33,904	32,553
Total Payments	38,373	40,139	39,474
Receipts			
Appropriation
Cluster Grant Revenue	7,490	26,440	2,030
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	25,887	23,393	29,943
Retained Taxes, Fees and Fines
Interest Received	54	40	54
Grants and Contributions	775	1,015	6,297
Other Receipts	6,359	8,669	6,470
Total Receipts	40,565	59,556	44,795
Net Cash Flows From Operating Activities	2,192	19,417	5,321
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	42	...
Purchases of Property, Plant and Equipment	(12,079)	(19,693)	(9,969)
Proceeds from Sale of Investments	3,909	2,909	...
Purchases of Investments	(5,000)
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(13,170)	(16,742)	(9,969)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(64)	(65)	(72)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(64)	(65)	(72)
Net Increase/(Decrease) in Cash	(11,042)	2,609	(4,720)
Opening Cash and Cash Equivalents	12,749	12,749	15,359
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,707	15,359	10,639

Hunter and Central Coast Development Corporation

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	11	31	12
Personnel Services Expenses	5,034	4,038	5,124
Other Operating Expenses	37,445	66,701	69,270
Grants and Subsidies	6,450	850	5,545
Appropriation Expense
Depreciation and Amortisation	1,241	1,388	1,360
Finance Costs	15	1	2
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	50,196	73,010	81,313
Revenue			
Appropriation Revenue
Cluster Grant Revenue	6,382	782	5,828
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	34,788	63,504	50,197
Grants and Contributions	2,078	8,470	456
Investment Revenue	246	79	30
Retained Taxes, Fees and Fines
Other Revenue	1,971	3,741	(0)
Total Revenue	45,464	76,576	56,511
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(3,255)	...
Net Result	(4,732)	311	(24,802)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	35,609	38,604	36,089
Taxes Receivable
Receivables	2,736	4,098	4,073
Contract Assets
Inventories	33,292	42,457	12,550
Financial Assets at Fair Value
Other Financial Assets	...	30,732	30,732
Other	0	0	0
Assets Held For Sale	0	0	0
Total Current Assets	71,638	115,892	83,444
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories	16,242	28,294	24,843
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	53,686	52,747	52,300
Plant and Equipment	259	48	180
Infrastructure Systems	42,291	42,269	50,205
Investment Properties
Right of Use Assets	1,509	6	29
Intangibles
Other Assets
Total Non Current Assets	113,987	123,364	127,557
Total Assets	185,624	239,256	211,001
Liabilities			
Current Liabilities			
Taxes Payable	0	0	0
Payables	9,427	5,263	5,022
Contract Liabilities	712	3,212	...
Other Financial Liabilities at Fair Value	0	0	0
Borrowings	123	5	5
Provisions	2,059	432	432
Other	31	31	31
Liabilities Associated with Assets Held for Sale	0	0	0
Total Current Liabilities	12,351	8,943	5,490
Non Current Liabilities			
Taxes Payable
Payables	59
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	1,873	3	3
Provisions	11,351	64,030	64,030
Other
Total Non Current Liabilities	13,284	64,033	64,033
Total Liabilities	25,635	72,976	69,523
Net Assets	159,990	166,280	141,478
Equity			
Accumulated Funds	129,095	126,638	101,836
Reserves	30,895	39,642	39,642
Capital Equity
Total Equity	159,990	166,280	141,478

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	11	31	12
Personnel Services	5,034	4,038	5,124
Grants and Subsidies	6,450	850	5,545
Finance Costs	15	1	2
Equivalent Income Tax
Other Payments	42,362	56,878	36,302
Total Payments	53,872	61,798	46,984
Receipts			
Appropriation
Cluster Grant Revenue	6,382	782	5,828
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	34,788	63,606	46,985
Retained Taxes, Fees and Fines
Interest Received	246	79	30
Grants and Contributions	2,078	970	456
Other Receipts	1,323	19,615	(0)
Total Receipts	44,817	85,052	53,299
Net Cash Flows From Operating Activities	(9,056)	23,254	6,315
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(7,872)	(6,363)	(8,934)
Proceeds from Sale of Investments	30,000	30,000	...
Purchases of Investments	...	(30,732)	...
Advances Repayments Received
Advances made
Other Investing	86	...	116
Net Cash Flows From Investing Activities	22,214	(7,095)	(8,818)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(127)	(132)	(12)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(127)	(132)	(12)
Net Increase/(Decrease) in Cash	13,031	16,026	(2,515)
Opening Cash and Cash Equivalents	22,578	22,578	38,604
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	35,609	38,604	36,089

Lands Administration Ministerial Corporation

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	2,129	5,335	2,278
Grants and Subsidies	1,854	3,264	1,948
Appropriation Expense
Depreciation and Amortisation	734	1,510	734
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	4,716	10,109	4,960
Revenue			
Appropriation Revenue
Cluster Grant Revenue	(98)	...	4
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity	(100)	(450)	(100)
Sales of Goods and Services	4,482	3,692	4,539
Grants and Contributions	(0)	2,400	0
Investment Revenue	717	855	714
Retained Taxes, Fees and Fines	0	...	(0)
Other Revenue	...	150	...
Total Revenue	5,000	6,647	5,158
Gain/(Loss) on Disposal of Non Current Assets	...	(88)	...
Other Gains/(Losses)	(200)	550	(200)
Net Result	84	(3,001)	(2)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	47,488	45,587	48,307
Taxes Receivable
Receivables	1,121	2,883	2,883
Contract Assets
Inventories
Financial Assets at Fair Value	189	189	189
Other Financial Assets	317
Other
Assets Held For Sale
Total Current Assets	49,114	48,659	51,379
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	24	28,098	28,058
Inventories
Financial Assets at Fair Value	1,757	1,749	1,749
Equity Investments
Property, Plant and Equipment -			
Land and Building	155,702	152,575	149,948
Plant and Equipment	5	28	2
Infrastructure Systems	6,514	5,353	5,325
Investment Properties
Right of Use Assets
Intangibles
Other Assets	28,098	0	...
Total Non Current Assets	192,099	187,802	185,081
Total Assets	241,213	236,461	236,459
Liabilities			
Current Liabilities			
Taxes Payable
Payables	796	919	919
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	118	450	450
Other	347	347	347
Liabilities Associated with Assets Held for Sale	0	0	0
Total Current Liabilities	1,260	1,715	1,715
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	1,260	1,715	1,715
Net Assets	239,953	234,746	234,744
Equity			
Accumulated Funds	238,197	232,990	232,988
Reserves	1,756	1,756	1,756
Capital Equity
Total Equity	239,953	234,746	234,744

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	...	0	...
Personnel Services
Grants and Subsidies	460	85	500
Finance Costs
Equivalent Income Tax
Other Payments	2,252	5,335	2,278
Total Payments	2,712	5,420	2,778
Receipts			
Appropriation
Cluster Grant Revenue	(98)	...	4
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(100)	(118)	(100)
Sale of Goods and Services	4,482	2,632	4,339
Retained Taxes, Fees and Fines	(200)	550	...
Interest Received	717	855	714
Grants and Contributions	(0)	2,400	0
Other Receipts	361	150	40
Total Receipts	5,161	6,469	4,998
Net Cash Flows From Operating Activities	2,450	1,049	2,220
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	500	...	500
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	500	...	500
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	2,950	1,049	2,720
Opening Cash and Cash Equivalents	44,538	44,538	45,587
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	47,488	45,587	48,307

Luna Park Reserve Trust

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	1,232	580	968
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	901	903	816
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	2,133	1,484	1,784
Revenue			
Appropriation Revenue
Cluster Grant Revenue	900	900	0
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	1,120	741	1,892
Grants and Contributions
Investment Revenue	110	2	165
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	2,129	1,643	2,057
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(4)	159	273

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	2,880	2,492	3,580
Taxes Receivable
Receivables	633	633	634
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	3,512	3,125	4,213
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	33,736	33,275	32,766
Plant and Equipment
Infrastructure Systems	8,001	8,006	7,700
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	41,737	41,281	40,465
Total Assets	45,249	44,406	44,679
Liabilities			
Current Liabilities			
Taxes Payable
Payables	410	410	410
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	556	...	(0)
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	966	410	410
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	966	410	410
Net Assets	44,283	43,995	44,269
Equity			
Accumulated Funds	7,325	7,493	7,765
Reserves	36,958	36,503	36,504
Capital Equity
Total Equity	44,283	43,995	44,269

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	1,232	584	968
Total Payments	1,232	584	968
Receipts			
Appropriation
Cluster Grant Revenue	900	900	...
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	1,120	741	1,891
Retained Taxes, Fees and Fines
Interest Received	110	2	165
Grants and Contributions
Other Receipts	(3)	4	...
Total Receipts	2,126	1,646	2,056
Net Cash Flows From Operating Activities	894	1,062	1,088
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	894	1,062	1,088
Opening Cash and Cash Equivalents	1,429	1,429	2,492
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	2,324	2,492	3,580

Planning Ministerial Corporation

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	48	48	50
Personnel Services Expenses	3,508	3,508	3,538
Other Operating Expenses	12,533	13,256	11,008
Grants and Subsidies	59,000	21,300	78,500
Appropriation Expense
Depreciation and Amortisation	1,166	1,652	2,213
Finance Costs	14,556	12,360	14,556
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	90,812	52,124	109,865
Revenue			
Appropriation Revenue
Cluster Grant Revenue	16,526	4,908	69,617
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	904	2,483	2,930
Grants and Contributions	10,000	10,000	15,000
Investment Revenue	3,032	150	3,162
Retained Taxes, Fees and Fines	8,716	8,716	8,716
Other Revenue	0	316	0
Total Revenue	39,179	26,573	99,425
Gain/(Loss) on Disposal of Non Current Assets	18,596	18,596	18,596
Other Gains/(Losses)
Net Result	(33,037)	(6,955)	8,157

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	101,674	125,575	103,516
Taxes Receivable
Receivables	2,203	2,203	2,203
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets	4,266	4,266	4,266
Other
Assets Held For Sale
Total Current Assets	108,143	132,043	109,985
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	904	904	904
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	1,747,717	1,694,749	1,767,561
Plant and Equipment	688	538	508
Infrastructure Systems	14,333
Investment Properties
Right of Use Assets
Intangibles	16,330	16,330	16,330
Other Assets	0	0	0
Total Non Current Assets	1,765,640	1,712,521	1,799,636
Total Assets	1,873,783	1,844,565	1,909,621
Liabilities			
Current Liabilities			
Taxes Payable
Payables	16,976	17,214	17,214
Contract Liabilities	19	19	19
Other Financial Liabilities at Fair Value
Borrowings	33,150	33,150	53,150
Provisions	56	56	56
Other	4,484	4,484	4,484
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	54,685	54,924	74,924
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	178,852	172,979	209,879
Provisions	17,240	17,240	17,240
Other
Total Non Current Liabilities	196,092	190,219	227,119
Total Liabilities	250,777	245,143	302,043
Net Assets	1,623,006	1,599,422	1,607,578
Equity			
Accumulated Funds	677,199	652,797	660,954
Reserves	945,807	946,624	946,624
Capital Equity
Total Equity	1,623,006	1,599,422	1,607,578

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	48	48	50
Personnel Services	3,508	3,508	3,538
Grants and Subsidies	4,000	4,000	4,000
Finance Costs	14,556	12,360	14,556
Equivalent Income Tax
Other Payments	16,533	17,088	11,008
Total Payments	38,646	37,005	33,152
Receipts			
Appropriation
Cluster Grant Revenue	16,526	4,908	69,617
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	904	2,712	2,930
Retained Taxes, Fees and Fines
Interest Received	3,032	150	3,162
Grants and Contributions	10,000	10,000	15,000
Other Receipts	62,571	62,937	8,716
Total Receipts	93,034	80,708	99,425
Net Cash Flows From Operating Activities	54,388	43,703	66,274
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	43,596	43,596	43,596
Purchases of Property, Plant and Equipment	(120,920)	(80,462)	(188,828)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(77,324)	(36,866)	(145,232)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	42,294	36,421	56,900
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	42,294	36,421	56,900
Net Increase/(Decrease) in Cash	19,358	43,258	(22,058)
Opening Cash and Cash Equivalents	82,317	82,317	125,575
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	101,674	125,575	103,516

Property NSW

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	19	...	(0)
Personnel Services Expenses	20,840	22,524	19,962
Other Operating Expenses	240,214	193,384	199,359
Grants and Subsidies	4,232	4,232	87,248
Appropriation Expense
Depreciation and Amortisation	84,071	56,865	42,562
Finance Costs	113,040	111,502	112,495
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	462,415	388,507	461,625
Revenue			
Appropriation Revenue
Cluster Grant Revenue	51,412	28,258	69,026
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	246,426	247,055	258,789
Grants and Contributions	2,000	2,000	0
Investment Revenue	91,023	92,331	97,435
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	390,862	369,643	425,249
Gain/(Loss) on Disposal of Non Current Assets	7,462	1,782	6,449
Other Gains/(Losses)	16,429	69,233	42,547
Net Result	(47,663)	52,151	12,620

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	38,797	39,218	27,564
Taxes Receivable
Receivables	79,606	79,606	79,606
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets	354,935	383,005	406,617
Other	29,790	29,790	30,231
Assets Held For Sale
Total Current Assets	503,128	531,618	544,018
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	81,960	81,960	83,132
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	863,783	987,078	878,775
Plant and Equipment	6,893	34,593	61,841
Infrastructure Systems	...	5,000	20,000
Investment Properties
Right of Use Assets	573,475	728,594	709,085
Intangibles
Other Assets	3,695,562	3,630,597	4,028,498
Total Non Current Assets	5,221,673	5,467,822	5,781,330
Total Assets	5,724,801	5,999,441	6,325,348
Liabilities			
Current Liabilities			
Taxes Payable
Payables	44,962	45,214	46,203
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	344,436	388,295	409,803
Provisions	50,287	50,035	41,440
Other	52	52	52
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	439,737	483,595	497,497
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	4,043,548	4,031,468	4,370,863
Provisions	185,746	180,846	184,586
Other	142	142	142
Total Non Current Liabilities	4,229,436	4,212,457	4,555,592
Total Liabilities	4,669,173	4,696,052	5,053,089
Net Assets	1,055,628	1,303,389	1,272,259
Equity			
Accumulated Funds	936,093	1,117,487	1,085,857
Reserves	119,535	185,902	186,402
Capital Equity
Total Equity	1,055,628	1,303,389	1,272,259

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	19	...	(0)
Personnel Services	20,840	22,524	19,962
Grants and Subsidies	4,232	4,232	2,248
Finance Costs	112,791	111,253	112,371
Equivalent Income Tax
Other Payments	249,426	200,500	196,128
Total Payments	387,308	338,509	330,709
Receipts			
Appropriation
Cluster Grant Revenue	51,412	28,258	69,026
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(81,580)	...	(44,460)
Sale of Goods and Services	246,113	244,792	258,469
Retained Taxes, Fees and Fines
Interest Received	85,405	86,712	91,462
Grants and Contributions	2,000	2,000	...
Other Receipts	6,085	0	5,323
Total Receipts	309,435	361,763	379,820
Net Cash Flows From Operating Activities	(77,873)	23,254	49,111
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	84,262	882	53,449
Purchases of Property, Plant and Equipment	(5,189)	(35,514)	(128,528)
Proceeds from Sale of Investments	366,466	350,382	387,836
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(688)	(585)	...
Net Cash Flows From Investing Activities	444,851	315,165	312,757
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(385,330)	(356,351)	(373,522)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(385,330)	(356,351)	(373,522)
Net Increase/(Decrease) in Cash	(18,353)	(17,932)	(11,654)
Opening Cash and Cash Equivalents	57,150	57,150	39,218
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	38,797	39,218	27,564

Water Administration Ministerial Corporation

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	43,977	66,558	44,841
Grants and Subsidies	1,898
Appropriation Expense
Depreciation and Amortisation	4,308	4,882	4,278
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	48,285	71,440	51,017
Revenue			
Appropriation Revenue
Cluster Grant Revenue	(89)
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	44,058	45,960	46,731
Grants and Contributions	...	20,397	...
Investment Revenue	...	0	...
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	43,969	66,358	46,731
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(4,317)	(5,082)	(4,286)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	(9)	...	5
Taxes Receivable
Receivables	156	156	143
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	148	156	148
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	(144)	14,458	14,314
Plant and Equipment	(34)	42	42
Infrastructure Systems	752,553	762,100	758,051
Investment Properties
Right of Use Assets
Intangibles	306	5,701	5,617
Other Assets
Total Non Current Assets	752,681	782,301	778,024
Total Assets	752,828	782,458	778,172
Liabilities			
Current Liabilities			
Taxes Payable
Payables	...	200	200
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	...	200	200
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	...	200	200
Net Assets	752,828	782,258	777,972
Equity			
Accumulated Funds	647,289	665,907	661,621
Reserves	105,539	116,351	116,351
Capital Equity
Total Equity	752,828	782,258	777,972

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies	1,898
Finance Costs
Equivalent Income Tax
Other Payments	43,977	66,358	44,841
Total Payments	43,977	66,358	46,739
Receipts			
Appropriation
Cluster Grant Revenue	(89)
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	44,058	45,960	46,731
Retained Taxes, Fees and Fines
Interest Received	...	0	...
Grants and Contributions	...	20,397	...
Other Receipts	13
Total Receipts	43,969	66,358	46,744
Net Cash Flows From Operating Activities	(9)	0	5
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(9)	0	5
Opening Cash and Cash Equivalents
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	(9)	0	5

Western Sydney Parklands Trust

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	3,424	3,531	3,452
Other Operating Expenses	7,102	6,290	8,389
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	6,609	7,388	7,266
Finance Costs	40	40	34
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	17,175	17,249	19,141
Revenue			
Appropriation Revenue
Cluster Grant Revenue	5,448	5,448	4,099
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	11,049	14,090	23,517
Grants and Contributions	116	140	115
Investment Revenue	372	103	379
Retained Taxes, Fees and Fines
Other Revenue	5,872	19,471	2,759
Total Revenue	22,857	39,252	30,869
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	5,682	22,003	11,728

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	15,865	9,081	2,783
Taxes Receivable
Receivables	8,199	8,681	8,680
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets	...	10,000	18,569
Other
Assets Held For Sale
Total Current Assets	24,064	27,762	30,032
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	82,437	132,680	132,680
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -
Land and Building	834,520	931,046	930,465
Plant and Equipment	5,215	5,215	4,939
Infrastructure Systems	157,835	193,154	203,490
Investment Properties
Right of Use Assets	1,419	1,560	1,309
Intangibles
Other Assets
Total Non Current Assets	1,081,426	1,263,655	1,272,882
Total Assets	1,105,491	1,291,416	1,302,914
Liabilities			
Current Liabilities			
Taxes Payable
Payables	9,278	4,596	4,596
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	246	286	285
Provisions	396	396	396
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	9,920	5,278	5,277
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	1,237	1,357	1,128
Provisions	6,141	170	170
Other	4,097	10,068	10,068
Total Non Current Liabilities	11,475	11,595	11,366
Total Liabilities	21,395	16,873	16,643
Net Assets	1,084,095	1,274,544	1,286,272
Equity			
Accumulated Funds	665,599	744,808	756,536
Reserves	418,496	529,736	529,736
Capital Equity
Total Equity	1,084,095	1,274,544	1,286,272

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	3,424	3,531	3,452
Grants and Subsidies
Finance Costs	40	40	34
Equivalent Income Tax
Other Payments	7,102	10,999	8,389
Total Payments	10,566	14,570	11,875
Receipts			
Appropriation
Cluster Grant Revenue	5,448	5,448	4,099
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	11,049	14,065	23,517
Retained Taxes, Fees and Fines
Interest Received	372	103	379
Grants and Contributions	116	140	115
Other Receipts	5,872	5,034	2,759
Total Receipts	22,857	24,790	30,869
Net Cash Flows From Operating Activities	12,291	10,220	18,994
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(42,752)	(38,238)	(16,493)
Proceeds from Sale of Investments	...	4,144	...
Purchases of Investments	...	(1,898)	...
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(42,752)	(35,992)	(16,493)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(216)	(197)	(230)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(216)	(197)	(230)
Net Increase/(Decrease) in Cash	(30,677)	(25,970)	2,271
Opening Cash and Cash Equivalents	35,025	35,051	9,081
Reclassification of Cash Equivalents	11,516	...	(8,569)
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	15,865	9,081	2,783

5. PREMIER AND CABINET CLUSTER

5.1 Agency Expense Summary

Premier and Cabinet cluster	Expenses ^(a)			Capital Expenditure		
	2020-21	2021-22	Change	2020-21	2021-22	Change
	Revised	Budget		Revised	Budget	
	\$m	\$m	%	\$m	\$m	%
Department of Premier and Cabinet	825.5	828.2	0.3	168.3	324.4	92.7
Cluster Grants	1,650.1	2,622.2	58.9
Total Principal Agency	2,475.7	3,450.5	39.4	168.3	324.4	92.7
Cluster Agencies						
Greater Sydney Commission	24.6	25.1	1.9	0.1	0.4	575.9
Infrastructure NSW	375.4	501.6	33.6	111.4	583.4	423.4
Investment NSW ^(b)	59.1	402.4	580.9	2.5	13.7	450.5
Parliamentary Counsel's Office	11.9	11.4	(4.1)	0.4	0.8	103.4
Resilience NSW ^(c)	900.0	777.4	(13.6)	1.1	11.7	N/A
Art Gallery of New South Wales	56.9	63.8	12.1	116.0	158.4	36.5
Australian Museum	53.8	61.6	14.6	29.0	20.5	(29.5)
Historic Houses Trust of New South Wales	26.4	28.7	8.9	8.3	4.8	(41.7)
Museum of Applied Arts and Sciences	64.6	69.6	7.8	7.2	4.0	(45.2)
State Archives and Records Authority of New South Wales	30.9	33.9	9.6	16.8	9.9	(41.4)
State Library of New South Wales	99.1	104.0	5.0	19.8	23.1	16.8
Agencies transferred from the Treasury Cluster (GG)						
Destination NSW ^(d)	192.8	373.0	93.5	0.2	0.3	108.1
Western Parkland City Authority ^(d)	23.1	73.4	217.5	8.4	76.1	808.3
Total Cluster Agencies	1,918.6	2,526.1	31.7	321.2	907.0	182.4
Independent and Special Offices						
Audit Office of New South Wales	63.8	65.6	2.9	0.8	2.2	196.0
Independent Commission Against Corruption	27.6	30.8	11.4	0.9	1.4	49.0
Law Enforcement Conduct Commission	23.3	23.2	(0.4)	1.2	1.2	...
New South Wales Electoral Commission	81.3	184.5	127.0	6.4	16.9	164.9
Ombudsman's Office	26.4	28.5	8.2	1.3	0.8	(40.4)
Public Service Commission	40.0	37.6	(6.2)	0.3	0.3	(2.9)
Total Independent and Special Offices	262.5	370.3	41.1	10.9	22.8	109.6

(a) This table shows expenses on an uneliminated basis.

(b) Investment NSW was established on 29 March 2021. 2020-21 revised figures reflect three months of operations only.

(c) Expense variation has been driven by the significant Government commitment in 2020-21 to respond and support communities following the 2019-20 summer bushfires.

(d) Western Parkland City Authority and Destination NSW transferred from the Treasury Cluster to the Premier and Cabinet cluster, effective 29 March 2021 per the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order 2021*.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

5.2 Financial Statements

Department of Premier and Cabinet

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	222,133	223,438	227,286
Personnel Services Expenses
Other Operating Expenses	94,697	90,628	108,112
Grants and Subsidies	2,831,076	2,129,057	3,075,072
Appropriation Expense	(0)
Depreciation and Amortisation	34,706	26,334	34,246
Finance Costs	3,083	6,196	5,752
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	3,185,694	2,475,654	3,450,469
Revenue			
Appropriation Revenue	3,342,301	2,351,357	3,760,098
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,579	3,186	4,352
Transfers to the Crown Entity
Sales of Goods and Services	45,360	36,315	44,035
Grants and Contributions	264,541	202,395	90,011
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	3,556	1,243	7,675
Total Revenue	3,659,337	2,594,496	3,906,171
Gain/(Loss) on Disposal of Non Current Assets	(195,000)
Other Gains/(Losses)	(44,000)	...	(44,000)
Net Result	429,643	118,842	216,702

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	46,429	48,205	156,149
Taxes Receivable
Receivables	32,082	44,716	44,659
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	78,511	92,921	200,808
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	46	46	103
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	1,290,938	943,453	1,057,609
Plant and Equipment	38,731	45,550	40,311
Infrastructure Systems
Investment Properties
Right of Use Assets	182,500	183,237	169,164
Intangibles	2,998	2,183	3,388
Other Assets
Total Non Current Assets	1,515,213	1,174,469	1,270,575
Total Assets	1,593,723	1,267,390	1,471,383
Liabilities			
Current Liabilities			
Taxes Payable
Payables	82,423	63,971	62,738
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	14,719	14,719	15,765
Provisions	25,501	12,110	12,110
Other	1,904	1,904	1,904
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	124,547	92,704	92,518
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	232,063	236,097	224,965
Provisions	5,678	7,221	7,306
Other	9,450	9,450	7,974
Total Non Current Liabilities	247,191	252,768	240,245
Total Liabilities	371,738	345,472	332,763
Net Assets	1,221,986	921,918	1,138,620
Equity			
Accumulated Funds	1,177,631	877,563	1,094,265
Reserves	44,355	44,355	44,355
Capital Equity
Total Equity	1,221,986	921,918	1,138,620

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	218,554	232,353	222,935
Personnel Services
Grants and Subsidies	2,831,076	2,129,057	3,075,072
Finance Costs	3,047	6,160	5,716
Equivalent Income Tax
Other Payments	108,134	114,211	110,163
Total Payments	3,160,811	2,481,781	3,413,886
Receipts			
Appropriation	3,342,301	2,351,357	3,760,098
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	45,360	36,315	44,035
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	263,945	201,799	89,403
Other Receipts	14,220	1,951	7,675
Total Receipts	3,665,826	2,591,422	3,901,211
Net Cash Flows From Operating Activities	505,015	109,641	487,325
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(503,295)	(124,329)	(364,543)
Proceeds from Sale of Investments	32,300
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,503)	...	(3,503)
Net Cash Flows From Investing Activities	(472,498)	(124,329)	(368,046)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(58,731)	(9,750)	(11,335)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(58,731)	(9,750)	(11,335)
Net Increase/(Decrease) in Cash	(26,214)	(24,438)	107,944
Opening Cash and Cash Equivalents	72,643	72,643	48,205
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	46,429	48,205	156,149

Greater Sydney Commission

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	13,382	7,707	13,554
Personnel Services Expenses
Other Operating Expenses	13,037	16,153	10,969
Grants and Subsidies	61,583
Appropriation Expense
Depreciation and Amortisation	618	756	570
Finance Costs	16	12	4
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	88,636	24,628	25,097
Revenue			
Appropriation Revenue
Cluster Grant Revenue	84,747	21,179	25,394
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	30	60	136
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	3,224	1,159	...
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	1,597	...
Total Revenue	88,001	23,995	25,529
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(635)	(633)	432

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	652	733	766
Taxes Receivable
Receivables	733	739	744
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,384	1,472	1,510
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	227	146	316
Infrastructure Systems
Investment Properties
Right of Use Assets	393	398	8
Intangibles	12	9	9
Other Assets
Total Non Current Assets	631	552	332
Total Assets	2,016	2,024	1,842
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,776	2,805	2,777
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	590	585	(0)
Provisions	667	681	681
Other	136	136	136
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	4,170	4,207	3,594
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	0	4	4
Provisions	39	38	38
Other
Total Non Current Liabilities	39	42	42
Total Liabilities	4,209	4,249	3,635
Net Assets	(2,193)	(2,225)	(1,793)
Equity			
Accumulated Funds	(2,193)	(2,225)	(1,793)
Reserves
Capital Equity
Total Equity	(2,193)	(2,225)	(1,793)

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	13,352	7,648	13,419
Personnel Services
Grants and Subsidies	61,583
Finance Costs	16	12	4
Equivalent Income Tax
Other Payments	13,018	16,132	10,997
Total Payments	87,969	23,792	24,420
Receipts			
Appropriation
Cluster Grant Revenue	84,747	21,179	25,394
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	(0)	...
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	3,224	1,159	...
Other Receipts	...	1,597	...
Total Receipts	87,971	23,935	25,394
Net Cash Flows From Operating Activities	2	143	974
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	...	(59)	(400)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	...	(59)	(400)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(564)	(565)	(541)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(564)	(565)	(541)
Net Increase/(Decrease) in Cash	(562)	(481)	33
Opening Cash and Cash Equivalents	1,214	1,214	733
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	652	733	766

Infrastructure NSW

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	36,088	30,908	37,791
Personnel Services Expenses
Other Operating Expenses	423,101	280,905	414,281
Grants and Subsidies	83,947	33,945	24,128
Appropriation Expense
Depreciation and Amortisation	15,548	15,548	13,002
Finance Costs	20,745	14,087	12,365
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	579,429	375,393	501,568
Revenue			
Appropriation Revenue
Cluster Grant Revenue	582,981	515,631	625,193
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	92	92	93
Transfers to the Crown Entity
Sales of Goods and Services	354,392	246,255	337,308
Grants and Contributions	60,925	38,825	18,272
Investment Revenue	22,218	19,807	12,939
Retained Taxes, Fees and Fines	(39,105)	(39,105)	...
Other Revenue	3,395	2,252	3,664
Total Revenue	984,899	783,758	997,469
Gain/(Loss) on Disposal of Non Current Assets	...	(70,343)	(26,937)
Other Gains/(Losses)	26,937
Net Result	405,470	338,022	495,901

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	164,185	185,884	111,109
Taxes Receivable
Receivables	234,619	271,318	279,792
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale	9,399	26,667	0
Total Current Assets	408,203	483,869	390,900
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	450,724	304,413	324,194
Inventories	141,812	552,924	552,924
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	227,837	239,103	242,367
Plant and Equipment	122,130	80,153	340,092
Infrastructure Systems	811,547	369,745	680,702
Investment Properties
Right of Use Assets	4,965	4,965	4,130
Intangibles	137	141	137
Other Assets
Total Non Current Assets	1,759,152	1,551,444	2,144,546
Total Assets	2,167,355	2,035,313	2,535,446
Liabilities			
Current Liabilities			
Taxes Payable
Payables	137,155	137,155	86,368
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	400,946	400,946	401,246
Provisions	8,269	8,269	11,219
Other	167,546	180,438	165,446
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	713,917	726,809	664,280
Non Current Liabilities			
Taxes Payable
Payables	49,756
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	385,669	321,924	388,686
Provisions	308	308	308
Other	187,099	219,267	219,267
Total Non Current Liabilities	622,832	541,499	608,261
Total Liabilities	1,336,748	1,268,308	1,272,541
Net Assets	830,606	767,005	1,262,906
Equity			
Accumulated Funds	792,887	729,286	1,225,187
Reserves	37,719	37,719	37,719
Capital Equity
Total Equity	830,606	767,005	1,262,906

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	35,997	30,817	37,698
Personnel Services
Grants and Subsidies	83,947	33,945	24,128
Finance Costs	20,745	14,087	12,365
Equivalent Income Tax
Other Payments	430,988	745,812	463,922
Total Payments	571,676	824,660	538,113
Receipts			
Appropriation
Cluster Grant Revenue	582,981	515,631	625,193
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(39,105)	(39,105)	...
Sale of Goods and Services	354,392	278,424	337,308
Retained Taxes, Fees and Fines
Interest Received	1,123	49	49
Grants and Contributions	60,925	38,825	18,272
Other Receipts	13,209	12,066	6,529
Total Receipts	973,526	805,891	987,350
Net Cash Flows From Operating Activities	401,850	(18,769)	449,237
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	22,886	...
Purchases of Property, Plant and Equipment	(603,320)	(107,718)	(587,299)
Proceeds from Sale of Investments
Purchases of Investments	(31,272)	(30,806)	(6,580)
Advances Repayments Received
Advances made
Other Investing	(141)	(141)	...
Net Cash Flows From Investing Activities	(634,733)	(115,779)	(593,879)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	86,971	10,336	79,393
Repayment of Borrowings and Advances	(3,318)	(3,318)	(9,527)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	83,653	7,018	69,866
Net Increase/(Decrease) in Cash	(149,230)	(127,531)	(74,776)
Opening Cash and Cash Equivalents	313,667	313,667	185,884
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring	(252)	(252)	...
Closing Cash and Cash Equivalents	164,185	185,884	111,109

Investment NSW

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	...	18,399	86,701
Personnel Services Expenses
Other Operating Expenses	...	22,433	48,043
Grants and Subsidies	...	16,069	255,531
Appropriation Expense
Depreciation and Amortisation	...	2,108	11,222
Finance Costs	...	97	939
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	...	59,106	402,436
Revenue			
Appropriation Revenue
Cluster Grant Revenue	...	42,283	374,682
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	628	1,543
Transfers to the Crown Entity
Sales of Goods and Services	...	8,981	30,117
Grants and Contributions	13,032
Investment Revenue	(12,961)
Retained Taxes, Fees and Fines
Other Revenue	...	190	364
Total Revenue	...	52,082	406,777
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	...	(7,024)	4,341

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	6,270
Taxes Receivable
Receivables	...	4,827	4,827
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets	...	9,484	139
Other
Assets Held For Sale
Total Current Assets	...	14,311	11,236
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	...	688	688
Inventories
Financial Assets at Fair Value
Equity Investments	...	5,697	5,697
Property, Plant and Equipment -			
Land and Building	1,279
Plant and Equipment	...	5,255	8,752
Infrastructure Systems
Investment Properties
Right of Use Assets	...	4,592	1,973
Intangibles	...	1,416	1,701
Other Assets	...	262	11,547
Total Non Current Assets	...	17,910	31,637
Total Assets	...	32,221	42,873
Liabilities			
Current Liabilities			
Taxes Payable
Payables	...	8,696	8,696
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	...	16,566	6,439
Provisions	...	7,072	7,072
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	...	32,333	22,206
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	...	2,020	18,458
Provisions	...	4,450	4,450
Other
Total Non Current Liabilities	...	6,470	22,908
Total Liabilities	...	38,803	45,114
Net Assets	...	(6,582)	(2,241)
Equity			
Accumulated Funds	...	(6,582)	(2,241)
Reserves
Capital Equity
Total Equity	...	(6,582)	(2,241)

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	...	17,457	84,820
Personnel Services
Grants and Subsidies	...	16,069	255,531
Finance Costs	...	97	939
Equivalent Income Tax
Other Payments	...	14,689	48,381
Total Payments	...	48,313	389,671
Receipts			
Appropriation
Cluster Grant Revenue	...	42,283	374,682
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	8,981	30,117
Retained Taxes, Fees and Fines
Interest Received	263
Grants and Contributions	13,032
Other Receipts	...	190	364
Total Receipts	...	51,454	418,458
Net Cash Flows From Operating Activities	...	3,141	28,787
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	...	(2,482)	(12,795)
Proceeds from Sale of Investments	...	2,336	16,005
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(869)
Net Cash Flows From Investing Activities	...	(146)	2,341
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(2,995)	(24,858)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	(2,995)	(24,858)
Net Increase/(Decrease) in Cash	...	0	6,270
Opening Cash and Cash Equivalents
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	...	0	6,270

Parliamentary Counsel's Office

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	10,015	9,391	9,134
Personnel Services Expenses
Other Operating Expenses	912	1,093	715
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	1,376	1,270	1,449
Finance Costs	137	155	127
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	12,440	11,909	11,425
Revenue			
Appropriation Revenue
Cluster Grant Revenue	11,229	10,859	10,342
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	404	599	410
Transfers to the Crown Entity
Sales of Goods and Services	187	25	8
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	11,820	11,483	10,760
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(620)	(426)	(665)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	578	884	358
Taxes Receivable
Receivables	102	195	188
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	680	1,079	546
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	1,070	1,045	709
Infrastructure Systems
Investment Properties
Right of Use Assets	5,957	5,744	4,912
Intangibles	1,210	670	1,227
Other Assets
Total Non Current Assets	8,237	7,459	6,848
Total Assets	8,916	8,538	7,394
Liabilities			
Current Liabilities			
Taxes Payable
Payables	382	326	321
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	698	753	744
Provisions	1,102	1,145	1,145
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	2,182	2,223	2,209
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	7,175	6,542	6,077
Provisions	332	352	352
Other
Total Non Current Liabilities	7,508	6,894	6,429
Total Liabilities	9,690	9,117	8,638
Net Assets	(774)	(579)	(1,244)
Equity			
Accumulated Funds	(774)	(579)	(1,244)
Reserves
Capital Equity
Total Equity	(774)	(579)	(1,244)

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	9,611	8,788	8,724
Personnel Services
Grants and Subsidies
Finance Costs	133	148	123
Equivalent Income Tax
Other Payments	1,001	1,138	724
Total Payments	10,745	10,074	9,571
Receipts			
Appropriation
Cluster Grant Revenue	11,229	10,859	10,342
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	187	25	8
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	7	(131)	7
Total Receipts	11,423	10,753	10,357
Net Cash Flows From Operating Activities	678	679	786
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(30)	(30)	(80)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(970)	(382)	(758)
Net Cash Flows From Investing Activities	(1,000)	(412)	(838)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(424)	(707)	(474)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(424)	(707)	(474)
Net Increase/(Decrease) in Cash	(746)	(440)	(526)
Opening Cash and Cash Equivalents	1,324	1,324	884
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	578	884	358

Resilience NSW

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	37,945	19,321	38,209
Personnel Services Expenses
Other Operating Expenses	31,834	30,325	20,921
Grants and Subsidies	925,270	849,299	717,357
Appropriation Expense
Depreciation and Amortisation	1,300	979	941
Finance Costs	239	51	15
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	996,588	899,975	777,443
Revenue			
Appropriation Revenue
Cluster Grant Revenue	1,348,816	797,738	785,740
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	351	432	330
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	218	4,617	(0)
Total Revenue	1,349,385	802,787	786,070
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	14	...
Net Result	352,797	(97,174)	8,627

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	509,492	242,129	239,120
Taxes Receivable
Receivables	91,627	10,327	10,327
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	601,119	252,456	249,447
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	99,983	...	10,000
Plant and Equipment	139	402	263
Infrastructure Systems
Investment Properties
Right of Use Assets	1,579	2,648	1,880
Intangibles	1,657	14	1,644
Other Assets
Total Non Current Assets	103,358	3,064	13,787
Total Assets	704,477	255,520	263,234
Liabilities			
Current Liabilities			
Taxes Payable
Payables	238,635	238,635	238,635
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	631	904	946
Provisions	1,416	2,577	2,577
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	240,682	242,116	242,158
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,386	2,364	1,409
Provisions	450	52	52
Other
Total Non Current Liabilities	2,836	2,416	1,461
Total Liabilities	243,518	244,532	243,619
Net Assets	460,959	10,988	19,615
Equity			
Accumulated Funds	460,959	10,988	19,615
Reserves
Capital Equity
Total Equity	460,959	10,988	19,615

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	37,594	18,126	37,879
Personnel Services
Grants and Subsidies	925,270	849,299	717,357
Finance Costs	239	51	15
Equivalent Income Tax
Other Payments	31,834	(50,675)	20,921
Total Payments	994,937	816,801	776,172
Receipts			
Appropriation
Cluster Grant Revenue	1,348,816	797,738	785,740
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	218	4,917	(0)
Total Receipts	1,349,034	802,655	785,740
Net Cash Flows From Operating Activities	354,097	(14,146)	9,568
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(100,000)	15	(10,000)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,664)	...	(1,664)
Net Cash Flows From Investing Activities	(101,664)	15	(11,664)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(799)	(913)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	0	(799)	(913)
Net Increase/(Decrease) in Cash	252,433	(14,930)	(3,009)
Opening Cash and Cash Equivalents	257,059	257,059	242,129
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	509,492	242,129	239,120

Western Parkland City Authority

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	7,523	9,936	17,619
Personnel Services Expenses
Other Operating Expenses	14,676	12,764	17,875
Grants and Subsidies	100	...	36,339
Appropriation Expense
Depreciation and Amortisation	282	422	898
Finance Costs	9	8	9
Other Expenses	6	...	708
TOTAL EXPENSES EXCLUDING LOSSES	22,596	23,131	73,448
Revenue			
Appropriation Revenue
Cluster Grant Revenue	37,596	31,000	149,684
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	841	...
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	293,000
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	330,596	31,841	149,684
Gain/(Loss) on Disposal of Non Current Assets	...	(6)	...
Other Gains/(Losses)
Net Result	308,000	8,705	76,236

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	2,687	882	1,948
Taxes Receivable
Receivables	274	764	764
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	2,961	1,645	2,711
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	307,750	11,569	86,574
Plant and Equipment	4,274	419	866
Infrastructure Systems
Investment Properties
Right of Use Assets	282	450	168
Intangibles	51
Other Assets
Total Non Current Assets	312,357	12,438	87,608
Total Assets	315,318	14,083	90,319
Liabilities			
Current Liabilities			
Taxes Payable
Payables	3,247	989	989
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	333	521	521
Provisions	731	1,084	1,084
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	4,312	2,595	2,595
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	339	77	77
Provisions	19	43	43
Other
Total Non Current Liabilities	358	121	121
Total Liabilities	4,670	2,715	2,715
Net Assets	310,649	11,368	87,604
Equity			
Accumulated Funds	310,649	11,368	87,604
Reserves
Capital Equity
Total Equity	310,649	11,368	87,604

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	7,523	8,798	17,619
Personnel Services
Grants and Subsidies	100	...	36,339
Finance Costs	9	8	9
Equivalent Income Tax
Other Payments	14,682	15,062	18,583
Total Payments	22,314	23,867	72,550
Receipts			
Appropriation	0	...	0
Cluster Grant Revenue	37,596	31,000	149,684
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	...	(207)	...
Total Receipts	37,596	30,793	149,684
Net Cash Flows From Operating Activities	15,282	6,926	77,134
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(14,949)	(8,375)	(76,068)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(51)
Net Cash Flows From Investing Activities	(15,000)	(8,375)	(76,068)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(74)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	0	(74)	0
Net Increase/(Decrease) in Cash	282	(1,523)	1,066
Opening Cash and Cash Equivalents	2,405	2,405	882
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	2,687	882	1,948

Art Gallery of New South Wales

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	29,772	32,647	30,626
Personnel Services Expenses
Other Operating Expenses	22,953	20,634	30,142
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	3,136	3,588	3,000
Finance Costs	4	...	8
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	55,864	56,869	63,775
Revenue			
Appropriation Revenue
Cluster Grant Revenue	35,349	37,793	43,476
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	730	1,945	741
Transfers to the Crown Entity
Sales of Goods and Services	15,781	12,501	22,368
Grants and Contributions	183,664	139,042	106,899
Investment Revenue	888	20	2,502
Retained Taxes, Fees and Fines
Other Revenue	15	...	15
Total Revenue	236,427	191,301	176,001
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	180,563	134,432	112,225

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	6,365	4,699	12,640
Taxes Receivable
Receivables	11,221	3,501	3,773
Contract Assets
Inventories	1,164	1,164	1,164
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	18,750	9,364	17,577
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value	92,860	139,255	85,855
Equity Investments
Property, Plant and Equipment -			
Land and Building	517,765	429,816	582,647
Plant and Equipment	1,798,484	1,799,226	1,801,806
Infrastructure Systems
Investment Properties
Right of Use Assets	138
Intangibles	4,759	2,438	4,438
Other Assets
Total Non Current Assets	2,414,006	2,370,735	2,474,746
Total Assets	2,432,757	2,380,099	2,492,323
Liabilities			
Current Liabilities			
Taxes Payable
Payables	17,960	10,207	10,207
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	4,411	4,411	4,410
Other	957	957	957
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	23,328	15,575	15,574
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	274
Provisions	126	126	126
Other
Total Non Current Liabilities	400	126	126
Total Liabilities	23,728	15,701	15,700
Net Assets	2,409,029	2,364,398	2,476,623
Equity			
Accumulated Funds	1,230,222	1,184,091	1,296,316
Reserves	1,178,807	1,180,307	1,180,307
Capital Equity
Total Equity	2,409,029	2,364,398	2,476,623

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	29,042	30,702	29,886
Personnel Services
Grants and Subsidies
Finance Costs	4	...	8
Equivalent Income Tax
Other Payments	20,784	19,884	28,269
Total Payments	49,829	50,586	58,163
Receipts			
Appropriation
Cluster Grant Revenue	35,349	37,793	43,476
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	15,645	12,501	22,223
Retained Taxes, Fees and Fines
Interest Received	(712)	20	102
Grants and Contributions	177,865	136,292	102,899
Other Receipts	16	...	815
Total Receipts	228,162	186,606	169,515
Net Cash Flows From Operating Activities	178,333	136,020	111,352
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(204,662)	(116,020)	(158,411)
Proceeds from Sale of Investments	55,000
Purchases of Investments	27,995	(20,000)	...
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(176,667)	(136,020)	(103,411)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	1,666	...	7,941
Opening Cash and Cash Equivalents	4,699	4,699	4,699
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	6,365	4,699	12,640

Australian Museum

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	28,265	25,644	29,716
Personnel Services Expenses
Other Operating Expenses	21,234	19,147	21,358
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	8,950	8,949	10,545
Finance Costs	26	27	23
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	58,475	53,767	61,641
Revenue			
Appropriation Revenue
Cluster Grant Revenue	45,614	38,853	50,364
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,093	1,094	1,113
Transfers to the Crown Entity
Sales of Goods and Services	4,358	4,387	9,359
Grants and Contributions	18,350	27,296	8,225
Investment Revenue	11	24	...
Retained Taxes, Fees and Fines
Other Revenue	4,700	739	...
Total Revenue	74,127	72,393	69,062
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	(5)	(127)	(5)
Net Result	15,646	18,499	7,415

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	9,051	9,332	5,766
Taxes Receivable
Receivables	1,594	713	713
Contract Assets
Inventories	208	221	216
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	10,853	10,266	6,695
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	253,375	254,773	237,101
Plant and Equipment	828,951	822,308	850,912
Infrastructure Systems	...	0	0
Investment Properties
Right of Use Assets	1,326	1,292	837
Intangibles	1,741	3,247	2,703
Other Assets	436	436	436
Total Non Current Assets	1,085,829	1,082,056	1,091,989
Total Assets	1,096,682	1,092,322	1,098,684
Liabilities			
Current Liabilities			
Taxes Payable
Payables	7,617	2,446	2,446
Contract Liabilities	3,156	3,531	2,971
Other Financial Liabilities at Fair Value
Borrowings	542	502	202
Provisions	2,798	2,998	2,998
Other	2,340
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	16,453	9,477	8,617
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities	885	735	735
Other Financial Liabilities at Fair Value
Borrowings	932	844	651
Provisions	79	80	80
Other	50	50	50
Total Non Current Liabilities	1,946	1,709	1,516
Total Liabilities	18,399	11,186	10,133
Net Assets	1,078,283	1,081,136	1,088,551
Equity			
Accumulated Funds	636,119	638,972	646,387
Reserves	442,164	442,164	442,164
Capital Equity
Total Equity	1,078,283	1,081,136	1,088,551

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	27,172	24,010	28,603
Personnel Services
Grants and Subsidies
Finance Costs	26	27	23
Equivalent Income Tax
Other Payments	21,234	29,742	21,358
Total Payments	48,432	53,779	49,983
Receipts			
Appropriation
Cluster Grant Revenue	45,614	38,853	50,364
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	4,358	4,034	9,359
Retained Taxes, Fees and Fines
Interest Received	11	24	...
Grants and Contributions	4,732	8,419	7,665
Other Receipts	4,700	6,813	...
Total Receipts	59,415	58,143	67,388
Net Cash Flows From Operating Activities	10,983	4,364	17,405
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(36,009)	(27,589)	(20,461)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	...	(1,440)	...
Net Cash Flows From Investing Activities	(36,009)	(29,029)	(20,461)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(509)	(589)	(510)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(509)	(589)	(510)
Net Increase/(Decrease) in Cash	(25,535)	(25,254)	(3,566)
Opening Cash and Cash Equivalents	34,586	34,586	9,332
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	9,051	9,332	5,766

Destination NSW

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	21,752	16,124	0
Personnel Services Expenses	...	5,436	22,689
Other Operating Expenses	167,271	163,655	338,427
Grants and Subsidies	9,090	5,885	10,334
Appropriation Expense
Depreciation and Amortisation	1,928	1,654	1,543
Finance Costs	65	65	42
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	200,106	192,819	373,036
Revenue			
Appropriation Revenue
Cluster Grant Revenue	177,576	169,406	370,586
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	325	242	0
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	13,399	14,442	5,500
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	0	...
Total Revenue	191,300	184,090	376,086
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(77)	...
Net Result	(8,806)	(8,806)	3,050

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	8,449	8,449	10,909
Taxes Receivable
Receivables	2,985	2,915	2,915
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	11,434	11,364	13,824
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -
Land and Building
Plant and Equipment	251	251	441
Infrastructure Systems
Investment Properties
Right of Use Assets	2,502	2,802	1,404
Intangibles	27	27	25
Other Assets
Total Non Current Assets	2,780	3,080	1,870
Total Assets	14,214	14,444	15,694
Liabilities			
Current Liabilities			
Taxes Payable
Payables	21,047	21,180	21,180
Contract Liabilities
Other Financial Liabilities at Fair Value	...	81	81
Borrowings	1,795	1,796	1,903
Provisions	3,623	3,623	3,623
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	26,464	26,679	26,786
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value	4
Borrowings	2,045	2,065	158
Provisions	1,103	1,103	1,103
Other
Total Non Current Liabilities	3,152	3,167	1,260
Total Liabilities	29,615	29,846	28,046
Net Assets	(15,401)	(15,402)	(12,352)
Equity			
Accumulated Funds	(15,401)	(15,402)	(12,352)
Reserves
Capital Equity
Total Equity	(15,401)	(15,402)	(12,352)

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	21,427	15,882	0
Personnel Services	...	5,436	22,689
Grants and Subsidies	9,090	5,885	10,334
Finance Costs	65	65	42
Equivalent Income Tax
Other Payments	165,771	162,021	337,427
Total Payments	196,353	189,290	370,493
Receipts			
Appropriation
Cluster Grant Revenue	177,576	169,406	370,586
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	12,399	13,442	4,500
Other Receipts	170	240	...
Total Receipts	190,145	183,088	375,086
Net Cash Flows From Operating Activities	(6,208)	(6,202)	4,593
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(160)	(160)	(350)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(160)	(160)	(350)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,684)	(1,690)	(1,783)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,684)	(1,690)	(1,783)
Net Increase/(Decrease) in Cash	(8,052)	(8,052)	2,460
Opening Cash and Cash Equivalents	16,501	16,501	8,449
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	8,449	8,449	10,909

Historic Houses Trust of New South Wales

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	20,563	17,636	20,792
Other Operating Expenses	5,841	6,874	5,341
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	2,359	1,861	2,581
Finance Costs	5	7	3
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	28,768	26,377	28,717
Revenue			
Appropriation Revenue
Cluster Grant Revenue	22,882	22,809	21,287
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	7,422	2,589	7,237
Grants and Contributions	993	1,074	2,810
Investment Revenue	159	83	406
Retained Taxes, Fees and Fines
Other Revenue	868	2,521	888
Total Revenue	32,324	29,076	32,628
Gain/(Loss) on Disposal of Non Current Assets	...	4	...
Other Gains/(Losses)
Net Result	3,557	2,702	3,911

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	10,387	5,896	8,442
Taxes Receivable
Receivables	875	871	845
Contract Assets
Inventories	177	177	177
Financial Assets at Fair Value
Other Financial Assets	6,900	9,600	9,600
Other
Assets Held For Sale
Total Current Assets	18,339	16,545	19,064
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	505	505	505
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	267,306	285,947	289,481
Plant and Equipment	43,730	44,314	44,608
Infrastructure Systems
Investment Properties
Right of Use Assets	218	260	100
Intangibles	912	989	591
Other Assets
Total Non Current Assets	312,670	332,015	335,285
Total Assets	331,010	348,559	354,348
Liabilities			
Current Liabilities			
Taxes Payable
Payables	4,211	3,865	4,834
Contract Liabilities	277	277	277
Other Financial Liabilities at Fair Value
Borrowings	70	83	83
Provisions	2,376	2,376	2,421
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	6,934	6,600	7,614
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities	140	140	140
Other Financial Liabilities at Fair Value
Borrowings	158	145	8
Provisions	561	561	562
Other
Total Non Current Liabilities	858	845	709
Total Liabilities	7,792	7,446	8,324
Net Assets	323,218	341,113	346,025
Equity			
Accumulated Funds	161,744	160,889	164,800
Reserves	161,474	180,224	181,224
Capital Equity
Total Equity	323,218	341,113	346,025

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	20,563	17,636	20,792
Grants and Subsidies
Finance Costs	5	5	3
Equivalent Income Tax
Other Payments	7,297	6,828	6,589
Total Payments	27,865	24,468	27,384
Receipts			
Appropriation
Cluster Grant Revenue	22,882	22,809	21,287
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	7,777	2,733	7,892
Retained Taxes, Fees and Fines
Interest Received	159	83	406
Grants and Contributions	968	954	2,785
Other Receipts	868	2,521	888
Total Receipts	32,654	29,100	33,258
Net Cash Flows From Operating Activities	4,789	4,631	5,875
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	3	...
Purchases of Property, Plant and Equipment	(5,955)	(7,569)	(3,272)
Proceeds from Sale of Investments	1,000
Purchases of Investments	...	(1,500)	...
Advances Repayments Received
Advances made
Other Investing	(500)	(502)	...
Net Cash Flows From Investing Activities	(5,455)	(9,568)	(3,272)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(116)	(136)	(57)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(116)	(136)	(57)
Net Increase/(Decrease) in Cash	(782)	(5,073)	2,546
Opening Cash and Cash Equivalents	10,970	10,970	5,896
Reclassification of Cash Equivalents	200
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	10,387	5,896	8,442

Museum of Applied Arts and Sciences

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	24,152	37,610	28,797
Personnel Services Expenses
Other Operating Expenses	13,012	20,412	24,048
Grants and Subsidies	25,000	...	10,000
Appropriation Expense
Depreciation and Amortisation	6,560	6,569	6,760
Finance Costs	2	2	4
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	68,726	64,593	69,609
Revenue			
Appropriation Revenue
Cluster Grant Revenue	39,022	39,316	50,616
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,063	1,045	1,303
Transfers to the Crown Entity
Sales of Goods and Services	2,085	1,450	2,945
Grants and Contributions	27,540	23,923	12,599
Investment Revenue	164	512	125
Retained Taxes, Fees and Fines
Other Revenue	70	920	99
Total Revenue	69,945	67,166	67,687
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	1,219	2,573	(1,921)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	4,656	3,172	3,041
Taxes Receivable
Receivables	2,559	1,435	1,435
Contract Assets	2,126	2,126	2,126
Inventories	229	200	200
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	9,570	6,933	6,803
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value	3,659	4,034	4,159
Equity Investments
Property, Plant and Equipment -			
Land and Building	413,523	411,373	412,113
Plant and Equipment	342,767	348,196	345,564
Infrastructure Systems
Investment Properties
Right of Use Assets	88	79	79
Intangibles
Other Assets
Total Non Current Assets	760,037	763,682	761,915
Total Assets	769,607	770,615	768,718
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,390	2,335	2,335
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	56	33	57
Provisions	3,909	4,050	4,050
Other	876	500	500
Liabilities Associated with Assets Held for Sale	0	0	0
Total Current Liabilities	7,231	6,918	6,942
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	79	46	46
Provisions
Other
Total Non Current Liabilities	79	46	46
Total Liabilities	7,310	6,964	6,988
Net Assets	762,297	763,651	761,730
Equity			
Accumulated Funds	319,312	320,666	318,745
Reserves	442,985	442,985	442,985
Capital Equity
Total Equity	762,297	763,651	761,730

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	23,089	36,360	27,494
Personnel Services
Grants and Subsidies	25,000	...	10,000
Finance Costs	2	2	4
Equivalent Income Tax
Other Payments	11,412	20,507	22,448
Total Payments	59,503	56,869	59,946
Receipts			
Appropriation
Cluster Grant Revenue	39,022	39,316	50,616
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	2,085	2,341	2,945
Retained Taxes, Fees and Fines
Interest Received	39	12	0
Grants and Contributions	25,040	23,023	10,099
Other Receipts	70	780	99
Total Receipts	66,257	65,472	63,760
Net Cash Flows From Operating Activities	6,754	8,603	3,813
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(3,968)	(7,245)	(3,944)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(3,968)	(7,245)	(3,944)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	24	(32)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	24	(32)	...
Net Increase/(Decrease) in Cash	2,810	1,326	(130)
Opening Cash and Cash Equivalents	1,846	1,846	3,172
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	4,656	3,172	3,041

State Archives and Records Authority of New South Wales

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	17,073	13,770	17,233
Other Operating Expenses	9,306	10,265	8,132
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	7,295	6,751	8,041
Finance Costs	259	153	491
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	33,933	30,938	33,898
Revenue			
Appropriation Revenue
Cluster Grant Revenue	11,642	11,561	11,138
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	23,143	21,263	23,151
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	6,139	16,405	6,209
Total Revenue	40,924	49,228	40,498
Gain/(Loss) on Disposal of Non Current Assets	...	(1)	...
Other Gains/(Losses)	...	(9)	...
Net Result	6,991	18,280	6,600

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	5,500	6,573	7,793
Taxes Receivable
Receivables	3,755	3,747	3,690
Contract Assets
Inventories	12	12	12
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	9,267	10,331	11,494
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	70,222	65,966	73,495
Plant and Equipment	1,034,107	1,051,785	1,050,226
Infrastructure Systems
Investment Properties
Right of Use Assets	15,730	15,733	18,155
Intangibles	3,328	2,651	2,219
Other Assets
Total Non Current Assets	1,123,387	1,136,136	1,144,096
Total Assets	1,132,654	1,146,467	1,155,589
Liabilities			
Current Liabilities			
Taxes Payable
Payables	6,670	6,308	6,408
Contract Liabilities	334	165	165
Other Financial Liabilities at Fair Value
Borrowings	1,244	1,786	2,012
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	8,249	8,260	8,586
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities	...	169	169
Other Financial Liabilities at Fair Value
Borrowings	14,995	14,995	17,191
Provisions	0	0	0
Other	157	157	157
Total Non Current Liabilities	15,152	15,321	17,517
Total Liabilities	23,401	23,581	26,103
Net Assets	1,109,253	1,122,886	1,129,487
Equity			
Accumulated Funds	322,700	334,302	340,902
Reserves	786,553	788,585	788,585
Capital Equity
Total Equity	1,109,253	1,122,886	1,129,487

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	17,073	13,770	17,233
Grants and Subsidies
Finance Costs	259	153	491
Equivalent Income Tax
Other Payments	9,217	10,539	7,875
Total Payments	26,549	24,461	25,600
Receipts			
Appropriation
Cluster Grant Revenue	11,642	11,561	11,138
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	23,143	21,263	23,051
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	...	405	70
Total Receipts	34,785	33,228	34,259
Net Cash Flows From Operating Activities	8,236	8,767	8,659
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(6,264)	(6,264)	(5,380)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(545)	(545)	...
Net Cash Flows From Investing Activities	(6,809)	(6,809)	(5,380)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,616)	(1,074)	(2,060)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,616)	(1,074)	(2,060)
Net Increase/(Decrease) in Cash	(189)	884	1,219
Opening Cash and Cash Equivalents	5,689	5,689	6,573
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	5,500	6,573	7,793

State Library of New South Wales

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	32,922	32,728	33,290
Personnel Services Expenses
Other Operating Expenses	18,290	16,811	19,041
Grants and Subsidies	37,558	37,558	38,618
Appropriation Expense
Depreciation and Amortisation	14,367	12,000	13,067
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	103,138	99,097	104,016
Revenue			
Appropriation Revenue
Cluster Grant Revenue	101,318	98,732	104,191
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,352	2,344	2,371
Transfers to the Crown Entity
Sales of Goods and Services	2,237	1,135	2,629
Grants and Contributions	3,900	3,972	3,974
Investment Revenue	1,296	1,296	1,301
Retained Taxes, Fees and Fines
Other Revenue	10	810	10
Total Revenue	111,112	108,289	114,476
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	(21)	(21)	(21)
Net Result	7,954	9,171	10,439

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	4,329	3,829	4,701
Taxes Receivable
Receivables	1,731	1,731	1,768
Contract Assets
Inventories	209	209	209
Financial Assets at Fair Value	5,026	5,026	5,026
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	11,295	10,795	11,704
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value	24,796	24,796	24,079
Equity Investments
Property, Plant and Equipment -			
Land and Building	301,344	301,344	307,746
Plant and Equipment	1,621,745	1,562,137	1,561,957
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles	72,044	71,144	74,967
Other Assets
Total Non Current Assets	2,019,929	1,959,421	1,968,749
Total Assets	2,031,224	1,970,216	1,980,453
Liabilities			
Current Liabilities			
Taxes Payable
Payables	7,041	7,041	6,839
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	4,998	4,998	4,998
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	12,039	12,039	11,837
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	138	138	138
Other
Total Non Current Liabilities	138	138	138
Total Liabilities	12,177	12,177	11,975
Net Assets	2,019,047	1,958,039	1,968,478
Equity			
Accumulated Funds	1,687,152	1,688,369	1,698,808
Reserves	331,895	269,670	269,670
Capital Equity
Total Equity	2,019,047	1,958,039	1,968,478

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	30,570	30,384	30,920
Personnel Services
Grants and Subsidies	37,558	37,558	38,618
Finance Costs
Equivalent Income Tax
Other Payments	17,753	16,274	19,243
Total Payments	85,881	84,216	88,780
Receipts			
Appropriation
Cluster Grant Revenue	101,318	98,732	104,191
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	2,229	1,127	2,592
Retained Taxes, Fees and Fines	(21)	(21)	(21)
Interest Received	296	296	301
Grants and Contributions	3,900	3,722	3,974
Other Receipts	710	1,510	710
Total Receipts	108,431	105,366	111,748
Net Cash Flows From Operating Activities	22,550	21,150	22,967
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(14,480)	(14,480)	(17,558)
Proceeds from Sale of Investments	(300)	...	1,317
Purchases of Investments	(17)	(317)	(300)
Advances Repayments Received
Advances made
Other Investing	(6,204)	(5,304)	(5,554)
Net Cash Flows From Investing Activities	(21,001)	(20,101)	(22,095)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	1,549	1,049	872
Opening Cash and Cash Equivalents	2,780	2,780	3,829
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	4,329	3,829	4,701

Audit Office of New South Wales

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	41,015	39,484	41,505
Personnel Services Expenses
Other Operating Expenses	18,103	21,113	20,927
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	3,113	2,932	2,933
Finance Costs	274	255	249
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	62,505	63,785	65,613
Revenue			
Appropriation Revenue	(0)	...	0
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	62,994	64,849	64,217
Grants and Contributions
Investment Revenue	149	18	50
Retained Taxes, Fees and Fines
Other Revenue	211	387	387
Total Revenue	63,354	65,254	64,654
Gain/(Loss) on Disposal of Non Current Assets	...	33	...
Other Gains/(Losses)
Net Result	849	1,503	(959)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	9,214	10,605	10,019
Taxes Receivable
Receivables	6,306	5,962	5,962
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	10,628	10,628	10,688
Assets Held For Sale
Total Current Assets	26,147	27,195	26,669
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	3,858	3,921	4,109
Infrastructure Systems
Investment Properties
Right of Use Assets	12,276	12,276	10,758
Intangibles	2,753	1,624	1,654
Other Assets	695	695	695
Total Non Current Assets	19,582	18,516	17,216
Total Assets	45,729	45,710	43,884
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,932	2,259	2,822
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	1,042	1,500	1,530
Provisions	13,123	13,123	13,123
Other	257	257	257
Liabilities Associated with Assets Held for Sale	0	0	0
Total Current Liabilities	17,355	17,139	17,732
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	11,964	11,506	10,036
Provisions	64,731	64,732	64,742
Other
Total Non Current Liabilities	76,695	76,238	74,778
Total Liabilities	94,050	93,377	92,510
Net Assets	(48,320)	(47,667)	(48,626)
Equity			
Accumulated Funds	(48,320)	(47,667)	(48,626)
Reserves
Capital Equity
Total Equity	(48,320)	(47,667)	(48,626)

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	41,015	39,485	41,505
Personnel Services
Grants and Subsidies
Finance Costs	255	255	230
Equivalent Income Tax
Other Payments	17,688	21,230	20,014
Total Payments	58,958	60,970	61,749
Receipts			
Appropriation	(0)	...	0
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	62,994	64,849	64,217
Retained Taxes, Fees and Fines
Interest Received	149	18	50
Grants and Contributions
Other Receipts	211	386	387
Total Receipts	63,354	65,253	64,654
Net Cash Flows From Operating Activities	4,396	4,283	2,905
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	33	...
Purchases of Property, Plant and Equipment	(120)	...	(1,110)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(2,100)	(750)	(1,110)
Net Cash Flows From Investing Activities	(2,220)	(717)	(2,220)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,188)	(1,187)	(1,271)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,188)	(1,187)	(1,271)
Net Increase/(Decrease) in Cash	988	2,379	(586)
Opening Cash and Cash Equivalents	8,225	8,225	10,605
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	9,214	10,605	10,019

Independent Commission Against Corruption

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	19,747	18,517	20,626
Personnel Services Expenses
Other Operating Expenses	6,835	6,286	7,062
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	4,002	2,560	2,864
Finance Costs	295	274	242
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	30,879	27,637	30,795
Revenue			
Appropriation Revenue	30,814	29,751	31,873
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	314	525	486
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	26	3	27
Total Revenue	31,154	30,279	32,386
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	275	2,642	1,591

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	2,820	3,005	4,187
Taxes Receivable
Receivables	955	1,248	1,248
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	3,775	4,253	5,435
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	2,539	1,891	2,348
Infrastructure Systems
Investment Properties
Right of Use Assets	19,076	11,194	9,074
Intangibles	766	411	625
Other Assets	0	0	0
Total Non Current Assets	22,381	13,496	12,047
Total Assets	26,156	17,748	17,481
Liabilities			
Current Liabilities			
Taxes Payable
Payables	514	257	457
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	3,164	1,976	2,058
Provisions	1,171	1,849	1,849
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	4,849	4,082	4,364
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	18,799	9,355	7,215
Provisions	2,540	1,225	1,225
Other
Total Non Current Liabilities	21,339	10,580	8,440
Total Liabilities	26,187	14,662	12,804
Net Assets	(31)	3,087	4,678
Equity			
Accumulated Funds	(31)	3,087	4,678
Reserves
Capital Equity
Total Equity	(31)	3,087	4,678

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	19,433	18,582	20,140
Personnel Services
Grants and Subsidies
Finance Costs	295	274	242
Equivalent Income Tax
Other Payments	6,835	6,806	6,862
Total Payments	26,563	25,661	27,245
Receipts			
Appropriation	30,814	29,751	31,873
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	0	...
Retained Taxes, Fees and Fines
Interest Received	...	38	...
Grants and Contributions
Other Receipts	26	(58)	27
Total Receipts	30,840	29,731	31,900
Net Cash Flows From Operating Activities	4,277	4,070	4,655
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(1,145)	(1,044)	(892)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	571	38	(523)
Net Cash Flows From Investing Activities	(574)	(1,006)	(1,415)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,800)	(1,976)	(2,058)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,800)	(1,976)	(2,058)
Net Increase/(Decrease) in Cash	903	1,088	1,182
Opening Cash and Cash Equivalents	1,917	1,917	3,005
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	2,820	3,005	4,187

Law Enforcement Conduct Commission

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	17,939	17,410	17,998
Personnel Services Expenses
Other Operating Expenses	2,288	2,464	1,896
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	3,236	3,328	3,255
Finance Costs	139	139	101
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	23,602	23,341	23,249
Revenue			
Appropriation Revenue	22,736	22,417	22,766
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	645	621	661
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	...	9	...
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	97	50	56
Total Revenue	23,477	23,097	23,483
Gain/(Loss) on Disposal of Non Current Assets	15	50	15
Other Gains/(Losses)	...	(28)	...
Net Result	(110)	(222)	249

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	432	423	588
Taxes Receivable
Receivables	1,311	1,311	1,261
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,743	1,734	1,849
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	47	47	47
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	879	785	724
Plant and Equipment	1,808	1,907	2,017
Infrastructure Systems
Investment Properties
Right of Use Assets	5,692	5,670	3,586
Intangibles	1,253	1,143	1,123
Other Assets
Total Non Current Assets	9,679	9,552	7,497
Total Assets	11,422	11,286	9,346
Liabilities			
Current Liabilities			
Taxes Payable
Payables	262	262	262
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,071	2,067	2,094
Provisions	1,935	1,935	1,935
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	4,268	4,264	4,291
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	4,476	4,472	2,256
Provisions	658	658	658
Other
Total Non Current Liabilities	5,134	5,130	2,914
Total Liabilities	9,402	9,394	7,205
Net Assets	2,020	1,892	2,141
Equity			
Accumulated Funds	2,020	1,892	2,141
Reserves
Capital Equity
Total Equity	2,020	1,892	2,141

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	17,294	16,789	17,336
Personnel Services
Grants and Subsidies
Finance Costs	139	139	101
Equivalent Income Tax
Other Payments	2,213	2,989	1,846
Total Payments	19,646	19,917	19,283
Receipts			
Appropriation	22,736	22,417	22,766
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	97	650	56
Total Receipts	22,832	23,067	22,822
Net Cash Flows From Operating Activities	3,186	3,150	3,539
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	15	50	15
Purchases of Property, Plant and Equipment	(700)	(700)	(1,100)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(500)	(500)	(100)
Net Cash Flows From Investing Activities	(1,185)	(1,150)	(1,185)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,123)	(2,131)	(2,189)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,123)	(2,131)	(2,189)
Net Increase/(Decrease) in Cash	(122)	(131)	165
Opening Cash and Cash Equivalents	554	554	423
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	432	423	588

New South Wales Electoral Commission

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	84,244	36,116	96,124
Personnel Services Expenses
Other Operating Expenses	14,780	11,714	14,451
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	8,424	8,626	6,266
Finance Costs	1,627	928	1,583
Other Expenses	47,786	23,917	66,122
TOTAL EXPENSES EXCLUDING LOSSES	156,861	81,301	184,546
Revenue			
Appropriation Revenue	161,916	82,780	193,416
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	525	525	533
Transfers to the Crown Entity	(43,971)	(1,901)	(41,207)
Sales of Goods and Services	3,015	515	3,875
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	43,129	2,012	41,309
Total Revenue	164,614	83,931	197,926
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(500)	...
Net Result	7,753	2,130	13,380

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	5,587	4,686	5,727
Taxes Receivable
Receivables	8,283	2,301	2,301
Contract Assets	3	1,901	1,901
Inventories	90	90	90
Financial Assets at Fair Value
Other Financial Assets
Other	...	3	3
Assets Held For Sale
Total Current Assets	13,963	8,981	10,022
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	2,759	696	9,867
Infrastructure Systems
Investment Properties
Right of Use Assets	30,939	31,275	28,009
Intangibles	27,156	23,135	27,868
Other Assets
Total Non Current Assets	60,854	55,106	65,744
Total Assets	74,817	64,087	75,766
Liabilities			
Current Liabilities			
Taxes Payable
Payables	3,382	2,382	2,382
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,489	2,489	2,658
Provisions	3,842	3,842	3,842
Other	5,992	1,901	1,901
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	15,706	10,614	10,783
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	36,350	36,335	34,465
Provisions	648	648	648
Other
Total Non Current Liabilities	36,998	36,983	35,113
Total Liabilities	52,704	47,597	45,896
Net Assets	22,113	16,490	29,870
Equity			
Accumulated Funds	22,113	16,490	29,870
Reserves
Capital Equity
Total Equity	22,113	16,490	29,870

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	83,718	35,591	95,591
Personnel Services
Grants and Subsidies
Finance Costs	1,627	898	1,583
Equivalent Income Tax
Other Payments	65,174	34,714	80,573
Total Payments	150,519	71,203	177,747
Receipts			
Appropriation	161,916	82,780	193,416
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(43,971)	(1,901)	(41,207)
Sale of Goods and Services	3,015	(890)	3,875
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	45,737	1,509	41,309
Total Receipts	166,696	81,497	197,393
Net Cash Flows From Operating Activities	16,177	10,294	19,646
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(2,115)	(653)	(9,082)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(9,249)	(5,728)	(7,822)
Net Cash Flows From Investing Activities	(11,364)	(6,382)	(16,904)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(3,327)	(3,327)	(1,701)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(3,327)	(3,327)	(1,701)
Net Increase/(Decrease) in Cash	1,486	585	1,041
Opening Cash and Cash Equivalents	4,101	4,101	4,686
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	5,587	4,686	5,727

Ombudsman's Office

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	21,210	17,669	21,516
Personnel Services Expenses
Other Operating Expenses	5,519	4,781	2,877
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	958	3,703	3,968
Finance Costs	22	234	185
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	27,709	26,387	28,546
Revenue			
Appropriation Revenue	26,457	26,005	25,886
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	883	648	969
Transfers to the Crown Entity
Sales of Goods and Services	576	357	567
Grants and Contributions	...	57	...
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	(0)	...	0
Total Revenue	27,916	27,067	27,422
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	207	680	(1,124)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	865	1,533	866
Taxes Receivable
Receivables	906	907	907
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,771	2,440	1,773
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	1,910	2,354	2,241
Infrastructure Systems
Investment Properties
Right of Use Assets	11,452	8,684	5,938
Intangibles	1,713	1,271	946
Other Assets
Total Non Current Assets	15,075	12,308	9,124
Total Assets	16,846	14,748	10,897
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,262	1,263	1,263
Contract Liabilities	0
Other Financial Liabilities at Fair Value
Borrowings	2,551	2,739	2,939
Provisions	1,790	1,790	1,790
Other	0
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	5,604	5,792	5,992
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	9,652	6,893	3,954
Provisions	1,011	1,011	1,023
Other
Total Non Current Liabilities	10,663	7,904	4,977
Total Liabilities	16,267	13,696	10,969
Net Assets	579	1,052	(72)
Equity			
Accumulated Funds	579	1,052	(72)
Reserves
Capital Equity
Total Equity	579	1,052	(72)

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	20,232	16,926	20,547
Personnel Services
Grants and Subsidies
Finance Costs	...	221	168
Equivalent Income Tax
Other Payments	5,532	5,650	2,882
Total Payments	25,764	22,796	23,597
Receipts			
Appropriation	26,457	26,005	25,886
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	576	356	567
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	...	57	...
Other Receipts	(0)	864	0
Total Receipts	27,033	27,283	26,453
Net Cash Flows From Operating Activities	1,269	4,487	2,856
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(210)	(528)	(694)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,105)	(787)	(90)
Net Cash Flows From Investing Activities	(1,315)	(1,315)	(784)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(2,549)	(2,739)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	(2,549)	(2,739)
Net Increase/(Decrease) in Cash	(46)	623	(667)
Opening Cash and Cash Equivalents	911	911	1,533
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	865	1,533	866

Public Service Commission

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	21,357	21,176	20,895
Personnel Services Expenses
Other Operating Expenses	17,879	16,839	14,407
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	2,342	1,976	2,235
Finance Costs	41	41	25
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	41,619	40,033	37,562
Revenue			
Appropriation Revenue	33,607	32,226	32,439
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	387	387	460
Transfers to the Crown Entity
Sales of Goods and Services	3,005	3,144	1,615
Grants and Contributions	2,616	4,253	1,599
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	90	178	(0)
Total Revenue	39,705	40,188	36,113
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(1,914)	155	(1,449)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	4,816	5,556	4,811
Taxes Receivable
Receivables	1,575	294	294
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	6,391	5,850	5,105
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	1,645	1,907	1,047
Infrastructure Systems
Investment Properties
Right of Use Assets	2,309	2,139	1,074
Intangibles	65	77	37
Other Assets
Total Non Current Assets	4,019	4,123	2,158
Total Assets	10,410	9,973	7,263
Liabilities			
Current Liabilities			
Taxes Payable
Payables	3,190	784	784
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,342	1,071	1,172
Provisions	2,851	2,851	2,851
Other	92
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	8,475	4,707	4,808
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	11	1,365	3
Provisions	362	362	362
Other	92
Total Non Current Liabilities	465	1,727	365
Total Liabilities	8,940	6,434	5,173
Net Assets	1,470	3,539	2,090
Equity			
Accumulated Funds	1,470	3,539	2,090
Reserves
Capital Equity
Total Equity	1,470	3,539	2,090

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	20,970	20,789	20,435
Personnel Services
Grants and Subsidies
Finance Costs	41	41	25
Equivalent Income Tax
Other Payments	17,879	18,544	14,407
Total Payments	38,890	39,375	34,867
Receipts			
Appropriation	33,607	32,226	32,439
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	3,005	3,144	1,615
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	2,616	4,253	1,599
Other Receipts	0	758	(0)
Total Receipts	39,229	40,381	35,653
Net Cash Flows From Operating Activities	338	1,007	786
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(278)	(278)	(270)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(278)	(278)	(270)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,204)	(1,133)	(1,261)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,204)	(1,133)	(1,261)
Net Increase/(Decrease) in Cash	(1,144)	(405)	(745)
Opening Cash and Cash Equivalents	5,960	5,960	5,556
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	4,816	5,556	4,811

6. REGIONAL NSW CLUSTER

6.1 Agency Expense Summary

Regional NSW cluster	Expenses ^(a)			Capital Expenditure		
	2020-21 Revised \$m	2021-22 Budget \$m	Change %	2020-21 Revised \$m	2021-22 Budget \$m	Change %
Regional NSW	1,266.2	1,984.8	56.7	131.4	206.7	57.3
Cluster Grants	221.2	258.7	16.9
Total Principal Agency	1,487.5	2,243.5	50.8	131.4	206.7	57.3
Cluster Agencies						
New South Wales Rural Assistance Authority	157.1	234.4	49.2	0.1	0.1	(0.2)
Regional Growth NSW Development Corporation	5.0	21.6	331.6	18.4	100.2	446.0
Local Land Services	269.6	268.5	(0.4)	10.4	26.1	151.4
NSW Food Authority	18.4	20.2	9.8	...	1.1	n/a
Total Cluster Agencies^(b)	450.1	544.8	21.0	28.8	127.5	342.8

(a) This table shows expenses on an uneliminated basis.

(b) This total excludes an additional \$26.6m and \$26.9m of expenses in other funds and trusts for 2020-21 and 2021-22 respectively.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

6.2 Financial Statements

Regional NSW

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	466,280	423,196	488,485
Personnel Services Expenses	4,238
Other Operating Expenses	562,204	420,697	388,782
Grants and Subsidies	1,112,828	608,975	1,316,081
Appropriation Expense
Depreciation and Amortisation	38,139	32,184	41,802
Finance Costs	272	2,418	250
Other Expenses	2,997	...	3,813
TOTAL EXPENSES EXCLUDING LOSSES	2,182,720	1,487,469	2,243,451
Revenue			
Appropriation Revenue	1,420,162	1,045,714	1,712,193
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	14,678	14,092	14,671
Transfers to the Crown Entity
Sales of Goods and Services	167,845	222,599	217,811
Grants and Contributions	718,884	406,235	443,558
Investment Revenue	1,947	8,813	3,141
Retained Taxes, Fees and Fines	...	147	...
Other Revenue	(57)	9,876	347
Total Revenue	2,323,459	1,707,475	2,391,721
Gain/(Loss) on Disposal of Non Current Assets	...	(52)	...
Other Gains/(Losses)	...	(343)	...
Net Result	140,739	219,610	148,270

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	238,880	346,653	330,059
Taxes Receivable
Receivables	171,795	190,331	190,331
Contract Assets	5,433
Inventories	4,252	166	166
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	420,360	537,149	520,555
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	2	4	4
Inventories	8,328	2,596	2,596
Financial Assets at Fair Value
Equity Investments	40
Property, Plant and Equipment -			
Land and Building	338,532	309,074	366,222
Plant and Equipment	14,179	41,884	36,338
Infrastructure Systems	228,997	58,556	187,290
Investment Properties
Right of Use Assets	52,575	135,037	123,060
Intangibles	3,850	19,431	15,936
Other Assets	...	27,512	27,512
Total Non Current Assets	646,503	594,095	758,959
Total Assets	1,066,862	1,131,244	1,279,514
Liabilities			
Current Liabilities			
Taxes Payable
Payables	155,842	115,261	115,261
Contract Liabilities	...	3,484	3,484
Other Financial Liabilities at Fair Value
Borrowings	2,351	7,969	7,969
Provisions	85,001	36,260	36,260
Other	48,150	2,851	2,851
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	291,344	165,826	165,826
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	49,165	134,188	134,188
Provisions	4,124	3,715	3,715
Other	15,642	34,138	34,138
Total Non Current Liabilities	68,931	172,041	172,041
Total Liabilities	360,275	337,866	337,866
Net Assets	706,587	793,377	941,647
Equity			
Accumulated Funds	706,587	797,980	946,250
Reserves	...	(4,603)	(4,603)
Capital Equity
Total Equity	706,587	793,377	941,647

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	452,803	434,658	475,033
Personnel Services	4,238
Grants and Subsidies	1,112,828	608,975	1,316,081
Finance Costs	268	2,418	246
Equivalent Income Tax
Other Payments	564,003	382,110	391,381
Total Payments	2,129,903	1,428,161	2,186,978
Receipts			
Appropriation	1,420,162	1,045,714	1,712,193
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	167,845	258,129	217,811
Retained Taxes, Fees and Fines
Interest Received	1,947	8,813	3,141
Grants and Contributions	718,884	406,235	443,558
Other Receipts	(57)	(91,248)	347
Total Receipts	2,308,781	1,627,643	2,377,050
Net Cash Flows From Operating Activities	178,878	199,482	190,072
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	173	...
Purchases of Property, Plant and Equipment	(192,517)	(72,332)	(205,137)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	...	(3,037)	(1,529)
Net Cash Flows From Investing Activities	(192,517)	(75,196)	(206,666)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(13,639)	124,286	(16,594)
Opening Cash and Cash Equivalents	233,286	222,366	346,653
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring	19,233
Closing Cash and Cash Equivalents	238,880	346,653	330,059

New South Wales Rural Assistance Authority

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	3,670	150	(0)
Personnel Services Expenses	2,748	6,118	13,484
Other Operating Expenses	4,444	7,364	6,090
Grants and Subsidies	156,814	132,793	202,026
Appropriation Expense
Depreciation and Amortisation	8	...	9
Finance Costs	13,639	10,655	12,823
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	181,323	157,080	234,431
Revenue			
Appropriation Revenue
Cluster Grant Revenue	116,924	77,022	147,802
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	150	...
Transfers to the Crown Entity
Sales of Goods and Services	568	...	619
Grants and Contributions	44,975	80,804	74,649
Investment Revenue	19,914	8,739	23,803
Retained Taxes, Fees and Fines
Other Revenue	1,034	254	1,035
Total Revenue	183,415	166,969	247,907
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(3,617)	(1,020)
Net Result	2,092	6,272	12,456

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	54,824	59,813	10,835
Taxes Receivable
Receivables	4,127	4,127	4,127
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets	16,048	65,082	48,745
Other
Assets Held For Sale
Total Current Assets	74,999	129,022	63,707
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value	571,539	669,379	705,195
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	42	50	92
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles	1	1	...
Other Assets	10,609
Total Non Current Assets	571,581	669,429	715,896
Total Assets	646,580	798,451	779,603
Liabilities			
Current Liabilities			
Taxes Payable
Payables	24,353	22,328	3,643
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	44,258	93,292	48,757
Provisions	37,754	37,754	591
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	106,364	153,374	52,991
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	550,121	648,778	717,857
Provisions	2	2	2
Other	0
Total Non Current Liabilities	550,123	648,780	717,857
Total Liabilities	656,488	802,154	770,850
Net Assets	(9,908)	(3,703)	8,753
Equity			
Accumulated Funds	(9,908)	(3,703)	8,753
Reserves
Capital Equity
Total Equity	(9,908)	(3,703)	8,753

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	3,670	...	(0)
Personnel Services	2,748	6,118	13,484
Grants and Subsidies	156,814	132,793	202,026
Finance Costs	10,043	7,306	11,549
Equivalent Income Tax
Other Payments	6,180	10,113	56,873
Total Payments	179,455	156,330	283,932
Receipts			
Appropriation
Cluster Grant Revenue	116,924	77,022	147,802
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	568	(3,617)	619
Retained Taxes, Fees and Fines
Interest Received	1,967	5,242	11,920
Grants and Contributions	44,975	80,804	74,649
Other Receipts	(1,006)	247	15
Total Receipts	163,428	159,698	235,005
Net Cash Flows From Operating Activities	(16,027)	3,369	(48,927)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(50)	(50)	(50)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received	102,320	102,321	69,830
Advances made	(288,879)	(300,179)	(186,120)
Other Investing	...	(0)	...
Net Cash Flows From Investing Activities	(186,609)	(197,908)	(116,340)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	224,322	221,225	188,745
Repayment of Borrowings and Advances	(28,865)	(28,876)	(72,456)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	195,457	192,350	116,289
Net Increase/(Decrease) in Cash	(7,179)	(2,190)	(48,978)
Opening Cash and Cash Equivalents	62,003	62,003	59,813
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	54,824	59,813	10,835

Regional Growth NSW Development Corporation

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	...	3,160	2,080
Other Operating Expenses	21,948	1,843	14,328
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	2,038	...	5,187
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	23,986	5,003	21,595
Revenue			
Appropriation Revenue
Cluster Grant Revenue	2,500
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	128,160	30,596	114,155
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	128,160	30,596	116,655
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	104,174	25,593	95,060

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	0	1,978	1,985
Taxes Receivable
Receivables	1,328	18,990	18,990
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,328	20,968	20,975
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	(2,038)
Infrastructure Systems	107,144	20,040	115,093
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	105,106	20,040	115,093
Total Assets	106,434	41,008	136,068
Liabilities			
Current Liabilities			
Taxes Payable
Payables	22	12,423	12,423
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	...	400	400
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	22	12,823	12,823
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	22	12,823	12,823
Net Assets	106,412	28,185	123,245
Equity			
Accumulated Funds	106,412	28,185	123,245
Reserves
Capital Equity
Total Equity	106,412	28,185	123,245

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	...	3,160	2,080
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	21,948	(10,634)	14,328
Total Payments	21,948	(7,474)	16,408
Receipts			
Appropriation
Cluster Grant Revenue	2,500
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	(12)	...
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	128,160	30,596	114,155
Other Receipts	...	(17,722)	...
Total Receipts	128,160	12,862	116,655
Net Cash Flows From Operating Activities	106,212	20,336	100,247
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(106,212)	(18,358)	(100,240)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(106,212)	(18,358)	(100,240)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	...	1,978	7
Opening Cash and Cash Equivalents	0	0	1,978
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	0	1,978	1,985

Local Land Services

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	130,378	123,242	126,280
Personnel Services Expenses
Other Operating Expenses	102,425	96,859	104,845
Grants and Subsidies	140,670	41,518	28,503
Appropriation Expense
Depreciation and Amortisation	8,102	7,361	8,344
Finance Costs	968	599	562
Other Expenses	(0)	...	0
TOTAL EXPENSES EXCLUDING LOSSES	382,543	269,579	268,535
Revenue			
Appropriation Revenue
Cluster Grant Revenue	266,339	144,200	99,795
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	4,714	4,432	4,723
Transfers to the Crown Entity
Sales of Goods and Services	78,472	74,093	92,562
Grants and Contributions	12,230	28,531	23,532
Investment Revenue	508	45	361
Retained Taxes, Fees and Fines	526	...	47,237
Other Revenue	18,539	13,215	7,435
Total Revenue	381,328	264,517	275,646
Gain/(Loss) on Disposal of Non Current Assets	...	163	...
Other Gains/(Losses)	...	0	...
Net Result	(1,215)	(4,898)	7,111

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	43,975	46,758	35,007
Taxes Receivable
Receivables	21,925	21,925	21,724
Contract Assets
Inventories	2,382	2,382	2,382
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale	102	102	102
Total Current Assets	68,384	71,167	59,215
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	820,344	861,883	879,061
Plant and Equipment	9,530	9,177	9,426
Infrastructure Systems	28,637	25,492	26,778
Investment Properties
Right of Use Assets	27,181	26,821	24,725
Intangibles	10,224	9,903	11,053
Other Assets
Total Non Current Assets	895,917	933,275	951,042
Total Assets	964,300	1,004,442	1,010,257
Liabilities			
Current Liabilities			
Taxes Payable
Payables	27,216	26,529	27,125
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	5,080	4,076	4,278
Provisions	17,792	17,792	17,792
Other	805	805	805
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	50,893	49,202	50,000
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	23,259	25,663	23,569
Provisions	1,613	1,613	1,613
Other	259	259	259
Total Non Current Liabilities	25,131	27,535	25,441
Total Liabilities	76,024	76,737	75,441
Net Assets	888,277	927,706	934,816
Equity			
Accumulated Funds	528,961	525,388	532,499
Reserves	359,316	402,318	402,318
Capital Equity
Total Equity	888,277	927,706	934,816

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	125,665	118,810	121,557
Personnel Services
Grants and Subsidies	140,670	41,518	28,503
Finance Costs	968	599	562
Equivalent Income Tax
Other Payments	134,425	129,546	104,049
Total Payments	401,728	290,472	254,672
Receipts			
Appropriation
Cluster Grant Revenue	266,339	144,200	99,795
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	78,472	74,093	92,363
Retained Taxes, Fees and Fines	526	...	47,237
Interest Received	508	45	361
Grants and Contributions	12,230	28,531	23,532
Other Receipts	18,539	13,215	7,635
Total Receipts	376,614	260,085	270,923
Net Cash Flows From Operating Activities	(25,113)	(30,388)	16,251
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	211	...
Purchases of Property, Plant and Equipment	(10,823)	(2,348)	(21,347)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(4,352)	(2,852)	(1,500)
Net Cash Flows From Investing Activities	(15,175)	(4,989)	(22,847)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(4,499)	(6,627)	(5,156)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(4,499)	(6,627)	(5,156)
Net Increase/(Decrease) in Cash	(44,787)	(42,004)	(11,752)
Opening Cash and Cash Equivalents	88,762	88,762	46,758
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	43,975	46,758	35,007

NSW Food Authority

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	2	...	2
Personnel Services Expenses	(0)
Other Operating Expenses	19,281	16,546	18,636
Grants and Subsidies	566	576	574
Appropriation Expense
Depreciation and Amortisation	1,277	1,276	995
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	21,125	18,398	20,208
Revenue			
Appropriation Revenue
Cluster Grant Revenue	10,254	...	9,714
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	2,912	1,914	2,368
Grants and Contributions	(0)	...	(0)
Investment Revenue	404	10	409
Retained Taxes, Fees and Fines	7,837	8,323	8,341
Other Revenue	...	5	...
Total Revenue	21,406	10,252	20,831
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	281	(8,146)	624

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	7,964	11,685	12,204
Taxes Receivable
Receivables	1,478	1,645	1,645
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	9,442	13,330	13,849
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	9,414	8,186	7,859
Plant and Equipment	164	67	199
Infrastructure Systems	...	912	912
Investment Properties
Right of Use Assets
Intangibles	3,030	3,721	4,021
Other Assets
Total Non Current Assets	12,608	12,886	12,991
Total Assets	22,050	26,216	26,840
Liabilities			
Current Liabilities			
Taxes Payable
Payables	3,578	16,926	16,926
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	(0)
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	3,578	16,926	16,926
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	3,578	16,926	16,926
Net Assets	18,471	9,290	9,914
Equity			
Accumulated Funds	13,418	5,213	5,837
Reserves	5,053	4,077	4,077
Capital Equity
Total Equity	18,471	9,290	9,914

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	2	...	2
Personnel Services	(0)
Grants and Subsidies	566	576	574
Finance Costs
Equivalent Income Tax
Other Payments	19,305	5,127	18,636
Total Payments	19,872	5,703	19,213
Receipts			
Appropriation
Cluster Grant Revenue	10,254	...	9,714
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	2,912	923	2,368
Retained Taxes, Fees and Fines
Interest Received	404	10	409
Grants and Contributions	(0)	...	(0)
Other Receipts	7,837	8,925	8,341
Total Receipts	21,406	9,858	20,831
Net Cash Flows From Operating Activities	1,534	4,155	1,619
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(200)	...	(200)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(900)	...	(900)
Net Cash Flows From Investing Activities	(1,100)	...	(1,100)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	434	4,155	519
Opening Cash and Cash Equivalents	7,530	7,530	11,685
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	7,964	11,685	12,204

7. STRONGER COMMUNITIES CLUSTER

7.1 Agency Expense Summary

Stronger Communities cluster	Expenses ^(a)			Capital Expenditure		
	2020-21 Revised \$m	2021-22 Budget \$m	Change %	2020-21 Revised \$m	2021-22 Budget \$m	Change %
Department of Communities and Justice	10,998.1	10,903.2	(0.9)	466.4	906.8	94.4
Cluster Grants	6,043.9	6,749.7	11.7
Total Principal Agency	17,041.9	17,652.9	3.6	466.4	906.8	94.4
Cluster Agencies						
Crown Solicitor's Office	71.4	71.5	0.1	1.9	2.0	8.0
Fire and Rescue NSW	846.6	847.1	0.1	68.7	82.6	20.2
Legal Aid Commission of New South Wales ^(b) ..	408.3	405.7	(0.6)	15.8	7.2	(54.4)
New South Wales Crime Commission	25.7	31.3	21.9	1.2	1.5	19.2
NSW Police Force	4,235.1	4,272.0	0.9	484.0	389.4	(19.6)
NSW Rural Fire Service	599.0	656.4	9.6	31.1	29.7	(4.5)
Office of Sport	409.3	735.1	79.6	14.0	8.4	(39.9)
Office of the NSW State Emergency Service .	151.5	193.1	27.5	21.7	47.3	118.1
Home Purchase Assistance Fund	20.5	17.4	(15.1)
Multicultural NSW	39.1	49.1	25.7	0.3	2.5	733.3
NSW Trustee and Guardian	89.7	106.0	18.2	4.8	6.7	39.5
Total Cluster Agencies	6,896.1	7,384.7	7.1	643.6	577.4	(10.3)
Special Offices						
Judicial Commission of New South Wales	6.4	6.5	1.5	0.4	0.3	(37.3)
Office of the Children's Guardian	50.3	57.7	14.6	1.7	1.9	11.5
Office of the Director of Public Prosecutions ..	169.0	184.4	9.1	5.2	27.9	434.1
Total Special Offices	225.8	248.7	10.1	7.4	30.0	308.6

(a) This table shows expenses on an uneliminated basis.

(b) The forecast difference between expenditure in 2020-21 and 2021-22 mainly reflects temporary funding in 2020-21 due to COVID-19, including from the Commonwealth.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

7.2 Financial Statements

Department of Communities and Justice

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	2,975,306	2,982,819	3,081,618
Personnel Services Expenses
Other Operating Expenses	1,194,440	1,426,692	1,230,711
Grants and Subsidies	12,243,380	12,046,469	12,727,478
Appropriation Expense
Depreciation and Amortisation	482,017	460,488	490,561
Finance Costs	98,931	92,549	89,773
Other Expenses	37,136	32,927	32,806
TOTAL EXPENSES EXCLUDING LOSSES	17,031,210	17,041,944	17,652,948
Revenue			
Appropriation Revenue	16,671,184	16,184,361	17,053,912
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	132,270	120,016	122,905
Transfers to the Crown Entity
Sales of Goods and Services	295,994	308,706	282,337
Grants and Contributions	130,369	160,930	144,128
Investment Revenue	5,474	617	5,613
Retained Taxes, Fees and Fines	11,900	22,226	22,844
Other Revenue	38,201	101,467	51,969
Total Revenue	17,285,392	16,898,323	17,683,709
Gain/(Loss) on Disposal of Non Current Assets	(341)	(2,088)	(40)
Other Gains/(Losses)	(1,269)	(1,973)	115
Net Result	252,571	(147,682)	30,836

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	90,242	111,906	106,480
Taxes Receivable
Receivables	384,930	265,544	276,481
Contract Assets
Inventories	22,402	22,402	22,402
Financial Assets at Fair Value
Other Financial Assets
Other	20,671	20,671	20,671
Assets Held For Sale	26,774	26,774	26,774
Total Current Assets	545,019	447,297	452,808
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	29,080	29,080	29,143
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	7,978,234	7,822,724	7,805,084
Plant and Equipment	403,213	401,818	414,347
Infrastructure Systems
Investment Properties
Right of Use Assets	703,995	715,910	1,131,101
Intangibles	327,072	344,745	339,285
Other Assets	1,798	1,798	1,798
Total Non Current Assets	9,443,392	9,316,075	9,720,758
Total Assets	9,988,410	9,763,372	10,173,566
Liabilities			
Current Liabilities			
Taxes Payable
Payables	421,351	284,764	306,526
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	113,577	97,348	518,137
Provisions	514,805	546,566	546,566
Other	5,905	27,667	5,905
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,055,638	956,345	1,377,134
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	1,279,549	1,356,813	1,349,839
Provisions	128,833	336,643	302,186
Other	361	432	432
Total Non Current Liabilities	1,408,743	1,693,888	1,652,457
Total Liabilities	2,464,381	2,650,233	3,029,591
Net Assets	7,524,029	7,113,139	7,143,975
Equity			
Accumulated Funds	7,206,032	6,795,142	6,825,978
Reserves	317,997	317,997	317,997
Capital Equity
Total Equity	7,524,029	7,113,139	7,143,975

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	2,865,300	2,864,543	2,980,475
Personnel Services
Grants and Subsidies	12,295,351	12,366,359	12,814,999
Finance Costs	98,918	92,472	89,752
Equivalent Income Tax
Other Payments	1,310,884	1,011,776	1,266,620
Total Payments	16,570,454	16,335,150	17,151,846
Receipts			
Appropriation	16,671,184	16,184,361	17,053,912
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	295,930	308,000	281,931
Retained Taxes, Fees and Fines
Interest Received	417	38	95
Grants and Contributions	130,369	151,296	144,128
Other Receipts	127,020	227,040	152,970
Total Receipts	17,224,919	16,870,735	17,633,036
Net Cash Flows From Operating Activities	654,465	535,585	481,191
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	(0)	4,760	...
Purchases of Property, Plant and Equipment	(436,153)	(323,899)	(274,480)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(69,991)	(71,882)	(62,012)
Net Cash Flows From Investing Activities	(506,144)	(391,021)	(336,492)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(131,562)	(106,140)	(150,125)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(131,562)	(106,140)	(150,125)
Net Increase/(Decrease) in Cash	16,760	38,424	(5,426)
Opening Cash and Cash Equivalents	73,482	73,482	111,906
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	90,242	111,906	106,480

Crown Solicitor's Office

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	52,014	52,034	52,383
Personnel Services Expenses
Other Operating Expenses	9,610	10,229	9,831
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	8,233	8,347	8,576
Finance Costs	559	761	674
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	70,415	71,371	71,465
Revenue			
Appropriation Revenue
Cluster Grant Revenue	(0)	...	0
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	321	...
Transfers to the Crown Entity
Sales of Goods and Services	71,262	71,364	74,287
Grants and Contributions
Investment Revenue	0	19	(0)
Retained Taxes, Fees and Fines
Other Revenue	0	0	0
Total Revenue	71,262	71,704	74,287
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	847	333	2,823

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	9,419	9,002	13,266
Taxes Receivable
Receivables	26,024	26,155	26,155
Contract Assets	8,035	8,035	8,035
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	9,905	9,922	9,922
Assets Held For Sale
Total Current Assets	53,384	53,115	57,379
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	15,358	15,358	13,970
Infrastructure Systems
Investment Properties
Right of Use Assets	31,826	34,383	29,300
Intangibles	8,625	8,625	8,561
Other Assets	847	847	847
Total Non Current Assets	56,656	59,213	52,678
Total Assets	110,039	112,328	110,057
Liabilities			
Current Liabilities			
Taxes Payable
Payables	9,742	9,874	9,874
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	4,576	4,515	4,836
Provisions	16,998	16,637	18,212
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	31,316	31,026	32,921
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	28,462	31,583	26,682
Provisions	2,805	2,805	2,805
Other
Total Non Current Liabilities	31,268	34,388	29,487
Total Liabilities	62,584	65,414	62,408
Net Assets	47,455	46,914	47,648
Equity			
Accumulated Funds	47,455	46,914	47,648
Reserves
Capital Equity
Total Equity	47,455	46,914	47,648

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	51,888	51,604	52,383
Personnel Services
Grants and Subsidies
Finance Costs	559	761	674
Equivalent Income Tax
Other Payments	9,530	10,148	9,751
Total Payments	61,976	62,514	62,809
Receipts			
Appropriation
Cluster Grant Revenue	(0)	...	0
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(1,438)	(1,438)	(594)
Sale of Goods and Services	75,361	75,463	74,287
Retained Taxes, Fees and Fines
Interest Received	0	19	(0)
Grants and Contributions
Other Receipts	0	0	0
Total Receipts	73,923	74,044	73,693
Net Cash Flows From Operating Activities	11,947	11,530	10,885
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(1,253)	(1,253)	(941)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(637)	(637)	(1,100)
Net Cash Flows From Investing Activities	(1,890)	(1,890)	(2,041)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(4,271)	(4,271)	(4,580)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(4,271)	(4,271)	(4,580)
Net Increase/(Decrease) in Cash	5,786	5,369	4,264
Opening Cash and Cash Equivalents	3,633	3,633	9,002
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	9,419	9,002	13,266

Fire and Rescue NSW

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	633,298	648,359	642,655
Personnel Services Expenses
Other Operating Expenses	111,800	130,680	136,803
Grants and Subsidies	...	5,680	...
Appropriation Expense
Depreciation and Amortisation	64,685	59,004	64,802
Finance Costs	2,874	2,875	2,849
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	812,656	846,599	847,109
Revenue			
Appropriation Revenue
Cluster Grant Revenue	778,577	786,222	790,465
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	15,046	15,032	17,002
Grants and Contributions	...	4,401	...
Investment Revenue	1,007	656	314
Retained Taxes, Fees and Fines	29,074	31,497	35,728
Other Revenue	5,097	8,911	9,853
Total Revenue	828,800	846,719	853,361
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	16,144	121	6,252

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	188,055	187,128	168,713
Taxes Receivable
Receivables	28,892	22,294	22,294
Contract Assets
Inventories	3,012	3,012	3,012
Financial Assets at Fair Value
Other Financial Assets
Other	38	38	38
Assets Held For Sale	800	800	800
Total Current Assets	220,797	213,272	194,857
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	648,424	652,703	746,031
Plant and Equipment	297,258	265,531	285,672
Infrastructure Systems
Investment Properties
Right of Use Assets	114,493	110,236	104,999
Intangibles	23,344	22,120	18,541
Other Assets
Total Non Current Assets	1,083,519	1,050,590	1,155,243
Total Assets	1,304,316	1,263,861	1,350,099
Liabilities			
Current Liabilities			
Taxes Payable
Payables	36,958	36,953	37,126
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,511	2,229	2,314
Provisions	170,305	171,900	171,900
Other	...	5,680	0
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	209,774	216,762	211,340
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	111,335	110,447	109,010
Provisions	216,606	220,650	220,650
Other
Total Non Current Liabilities	327,941	331,097	329,660
Total Liabilities	537,715	547,859	541,000
Net Assets	766,601	716,003	809,100
Equity			
Accumulated Funds	168,626	137,297	143,549
Reserves	597,975	578,706	665,551
Capital Equity
Total Equity	766,601	716,003	809,100

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	618,059	637,454	648,335
Personnel Services
Grants and Subsidies	...	5,680	...
Finance Costs	2,706	2,707	2,676
Equivalent Income Tax
Other Payments	109,360	128,215	136,483
Total Payments	730,124	774,056	787,494
Receipts			
Appropriation
Cluster Grant Revenue	778,577	786,222	790,465
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	14,726	19,012	16,682
Retained Taxes, Fees and Fines
Interest Received	1,007	656	314
Grants and Contributions	...	4,401	...
Other Receipts	34,171	42,708	45,581
Total Receipts	828,480	852,999	853,041
Net Cash Flows From Operating Activities	98,356	78,943	65,547
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(81,903)	(62,468)	(78,930)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(4,412)	(4,412)	(3,665)
Net Cash Flows From Investing Activities	(86,315)	(66,880)	(82,595)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,224)	(3,173)	(1,367)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,224)	(3,173)	(1,367)
Net Increase/(Decrease) in Cash	9,817	8,890	(18,415)
Opening Cash and Cash Equivalents	178,238	178,238	187,128
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	188,055	187,128	168,713

Legal Aid Commission of New South Wales

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	155,773	158,534	163,846
Personnel Services Expenses
Other Operating Expenses	150,786	158,938	156,863
Grants and Subsidies	69,239	69,706	64,474
Appropriation Expense
Depreciation and Amortisation	18,325	18,559	18,206
Finance Costs	1,021	1,639	1,410
Other Expenses	898	950	892
TOTAL EXPENSES EXCLUDING LOSSES	396,042	408,326	405,690
Revenue			
Appropriation Revenue
Cluster Grant Revenue	321,951	322,037	329,546
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,597	4,307	3,682
Transfers to the Crown Entity
Sales of Goods and Services	4,040	7,753	4,111
Grants and Contributions	49,953	57,212	65,046
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	265	364	269
Total Revenue	379,806	391,673	402,654
Gain/(Loss) on Disposal of Non Current Assets	35	35	35
Other Gains/(Losses)	(200)	150	(200)
Net Result	(16,401)	(16,468)	(3,201)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	11,137	15,140	14,221
Taxes Receivable
Receivables	8,195	9,538	9,538
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	19,332	24,678	23,759
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	8,032	7,700	7,700
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	300
Plant and Equipment	9,473	6,571	7,857
Infrastructure Systems
Investment Properties
Right of Use Assets	71,048	66,344	56,585
Intangibles	22,234	24,909	22,377
Other Assets
Total Non Current Assets	110,787	105,524	94,819
Total Assets	130,119	130,202	118,578
Liabilities			
Current Liabilities			
Taxes Payable
Payables	16,093	19,237	19,237
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	8,985	7,770	2,224
Provisions	19,474	19,845	19,845
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	44,551	46,853	41,307
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	64,009	60,592	57,715
Provisions	6,399	6,136	6,136
Other
Total Non Current Liabilities	70,409	66,727	63,850
Total Liabilities	114,960	113,580	105,157
Net Assets	15,159	16,622	13,421
Equity			
Accumulated Funds	15,159	16,622	13,421
Reserves
Capital Equity
Total Equity	15,159	16,622	13,421

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	152,251	154,424	160,164
Personnel Services
Grants and Subsidies	69,239	69,706	64,474
Finance Costs	1,021	1,639	1,410
Equivalent Income Tax
Other Payments	151,609	175,844	157,755
Total Payments	374,120	401,612	383,802
Receipts			
Appropriation
Cluster Grant Revenue	321,951	322,037	329,546
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	3,840	5,755	3,911
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	49,953	57,212	65,046
Other Receipts	265	22,364	269
Total Receipts	376,009	407,368	398,772
Net Cash Flows From Operating Activities	1,889	5,756	14,970
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	35	35	35
Purchases of Property, Plant and Equipment	(4,933)	(571)	(3,575)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,300)	(4,808)	(2,219)
Net Cash Flows From Investing Activities	(6,198)	(5,344)	(5,759)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(9,947)	(10,664)	(10,130)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(9,947)	(10,664)	(10,130)
Net Increase/(Decrease) in Cash	(14,256)	(10,252)	(919)
Opening Cash and Cash Equivalents	25,393	25,393	15,140
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	11,137	15,140	14,221

New South Wales Crime Commission

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	16,596	16,846	18,563
Personnel Services Expenses
Other Operating Expenses	5,486	5,592	8,979
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	4,027	3,137	3,654
Finance Costs	190	124	140
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	26,299	25,699	31,336
Revenue			
Appropriation Revenue
Cluster Grant Revenue	25,412	25,324	30,701
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	710	624	772
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	56	56	57
Total Revenue	26,178	26,004	31,530
Gain/(Loss) on Disposal of Non Current Assets	...	(4)	...
Other Gains/(Losses)	1,274
Net Result	(121)	301	1,468

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	1,316	695	676
Taxes Receivable
Receivables	681	609	609
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,996	1,304	1,285
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	1
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	111	111	111
Plant and Equipment	1,587	1,816	2,571
Infrastructure Systems
Investment Properties
Right of Use Assets	6,289	5,594	4,467
Intangibles	1,200	966	426
Other Assets
Total Non Current Assets	9,188	8,487	7,575
Total Assets	11,184	9,791	8,860
Liabilities			
Current Liabilities			
Taxes Payable
Payables	668	461	461
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,914	2,299	2,342
Provisions	2,179	1,716	1,716
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	5,761	4,476	4,519
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	5,590	4,679	2,237
Provisions	63	65	65
Other
Total Non Current Liabilities	5,652	4,744	2,302
Total Liabilities	11,414	9,221	6,822
Net Assets	(229)	570	2,039
Equity			
Accumulated Funds	(229)	570	2,039
Reserves
Capital Equity
Total Equity	(229)	570	2,039

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	15,886	16,793	17,791
Personnel Services
Grants and Subsidies
Finance Costs	190	124	140
Equivalent Income Tax
Other Payments	5,486	6,602	8,979
Total Payments	21,562	23,519	26,910
Receipts			
Appropriation
Cluster Grant Revenue	25,412	25,324	30,701
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	56	1,042	57
Total Receipts	25,468	26,366	30,758
Net Cash Flows From Operating Activities	3,906	2,847	3,848
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(891)	(1,124)	(1,480)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(341)	(108)	(100)
Net Cash Flows From Investing Activities	(1,232)	(1,232)	(1,580)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,685)	(2,247)	(2,287)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,685)	(2,247)	(2,287)
Net Increase/(Decrease) in Cash	(11)	(631)	(19)
Opening Cash and Cash Equivalents	1,327	1,327	695
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,316	695	676

NSW Police Force

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	3,452,857	3,382,823	3,577,847
Personnel Services Expenses
Other Operating Expenses	458,163	563,933	407,345
Grants and Subsidies	22,680	37,580	10,195
Appropriation Expense
Depreciation and Amortisation	245,120	230,796	253,878
Finance Costs	19,307	17,929	20,084
Other Expenses	4,131	2,033	2,700
TOTAL EXPENSES EXCLUDING LOSSES	4,202,257	4,235,094	4,272,049
Revenue			
Appropriation Revenue
Cluster Grant Revenue	3,910,479	3,846,352	4,167,868
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	185,903	150,697	147,823
Transfers to the Crown Entity
Sales of Goods and Services	48,830	101,700	68,047
Grants and Contributions	33,979	17,881	22,881
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	38,536	41,856	40,066
Total Revenue	4,217,727	4,158,486	4,446,686
Gain/(Loss) on Disposal of Non Current Assets	(918)	(3,701)	(918)
Other Gains/(Losses)	(10)	(2,227)	(10)
Net Result	14,542	(82,536)	173,709

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	86,177	75,079	83,391
Taxes Receivable
Receivables	66,894	66,894	68,794
Contract Assets	8,510	8,510	8,510
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale	550	550	550
Total Current Assets	162,131	151,034	161,245
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	8,400	8,400	9,800
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	1,471,836	1,478,502	1,621,842
Plant and Equipment	345,121	382,159	322,505
Infrastructure Systems
Investment Properties
Right of Use Assets	809,518	797,804	759,764
Intangibles	205,720	152,214	239,454
Other Assets
Total Non Current Assets	2,840,595	2,819,079	2,953,365
Total Assets	3,002,727	2,970,113	3,114,611
Liabilities			
Current Liabilities			
Taxes Payable
Payables	114,778	133,187	133,187
Contract Liabilities	1,766	1,766	2,266
Other Financial Liabilities at Fair Value	644	2,719	2,719
Borrowings	63,468	63,468	67,428
Provisions	577,361	577,361	576,861
Other	111	12,091	111
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	758,128	790,592	782,572
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	809,941	791,941	771,250
Provisions	68,424	68,424	67,924
Other
Total Non Current Liabilities	878,365	860,365	839,174
Total Liabilities	1,636,494	1,650,958	1,621,747
Net Assets	1,366,233	1,319,155	1,492,864
Equity			
Accumulated Funds	805,722	708,644	882,353
Reserves	560,511	610,511	610,511
Capital Equity
Total Equity	1,366,233	1,319,155	1,492,864

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	3,274,191	3,231,384	3,449,354
Personnel Services
Grants and Subsidies	22,680	37,580	10,195
Finance Costs	19,307	17,929	20,084
Equivalent Income Tax
Other Payments	456,053	652,856	403,693
Total Payments	3,772,231	3,939,749	3,883,325
Receipts			
Appropriation
Cluster Grant Revenue	3,910,479	3,846,352	4,167,868
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	45,530	98,400	66,147
Retained Taxes, Fees and Fines	(10)	(10)	(10)
Interest Received
Grants and Contributions	34,479	18,381	23,381
Other Receipts	36,633	155,329	38,663
Total Receipts	4,027,111	4,118,452	4,296,050
Net Cash Flows From Operating Activities	254,880	178,703	412,725
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	1,734	2,103	1,734
Purchases of Property, Plant and Equipment	(184,384)	(130,854)	(220,058)
Proceeds from Sale of Investments	...	(295)	...
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(103,274)	(91,820)	(108,502)
Net Cash Flows From Investing Activities	(285,924)	(220,866)	(326,826)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(69,453)	(69,432)	(77,587)
Dividends Paid
Other Financing	(0)	...	(0)
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(69,453)	(69,432)	(77,587)
Net Increase/(Decrease) in Cash	(100,497)	(111,595)	8,312
Opening Cash and Cash Equivalents	186,674	186,674	75,079
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	86,177	75,079	83,391

NSW Rural Fire Service

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	145,058	144,348	149,333
Personnel Services Expenses
Other Operating Expenses	220,693	197,483	189,079
Grants and Subsidies	248,170	196,900	253,142
Appropriation Expense
Depreciation and Amortisation	24,759	23,655	26,872
Finance Costs	1,403	1,419	1,090
Other Expenses	32,433	35,170	36,932
TOTAL EXPENSES EXCLUDING LOSSES	672,516	598,976	656,449
Revenue			
Appropriation Revenue
Cluster Grant Revenue	550,130	555,642	536,948
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	763	763	774
Transfers to the Crown Entity
Sales of Goods and Services	3,082	4,670	6,999
Grants and Contributions	18,175	34,047	2,214
Investment Revenue	755	755	776
Retained Taxes, Fees and Fines
Other Revenue	17,179	17,352	17,477
Total Revenue	590,083	613,229	565,188
Gain/(Loss) on Disposal of Non Current Assets	...	1,009	...
Other Gains/(Losses)	...	1,245	...
Net Result	(82,433)	16,507	(91,261)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	57,350	184,016	88,795
Taxes Receivable
Receivables	66,585	30,086	30,085
Contract Assets
Inventories	50,203	63,545	63,545
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	174,138	277,646	182,425
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	18,309	18,370	16,048
Plant and Equipment	60,082	69,958	73,751
Infrastructure Systems	6,358	6,338	6,451
Investment Properties
Right of Use Assets	42,130	48,318	42,373
Intangibles	23,752	9,609	14,845
Other Assets
Total Non Current Assets	150,631	152,593	153,468
Total Assets	324,770	430,239	335,893
Liabilities			
Current Liabilities			
Taxes Payable
Payables	41,669	41,664	41,514
Contract Liabilities
Other Financial Liabilities at Fair Value	(0)
Borrowings	5,797	5,167	5,504
Provisions	45,675	45,485	48,263
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	93,140	92,317	95,281
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	40,352	47,479	41,809
Provisions	4,008	4,236	3,856
Other
Total Non Current Liabilities	44,360	51,714	45,664
Total Liabilities	137,501	144,031	140,945
Net Assets	187,269	286,208	194,948
Equity			
Accumulated Funds	187,269	286,208	194,948
Reserves	0
Capital Equity
Total Equity	187,269	286,208	194,948

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	141,771	141,061	145,971
Personnel Services
Grants and Subsidies	248,170	196,900	253,142
Finance Costs	1,403	1,419	1,090
Equivalent Income Tax
Other Payments	239,381	260,198	226,352
Total Payments	630,725	599,579	626,555
Receipts			
Appropriation
Cluster Grant Revenue	550,130	555,642	536,948
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	35,684	32,272	7,000
Retained Taxes, Fees and Fines
Interest Received	755	755	776
Grants and Contributions	18,175	34,047	2,214
Other Receipts	17,179	88,852	17,477
Total Receipts	621,923	711,568	564,414
Net Cash Flows From Operating Activities	(8,802)	111,989	(62,141)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	2,000	3,090	2,000
Purchases of Property, Plant and Equipment	(11,405)	(22,168)	(20,587)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(17,000)	(2,933)	(8,678)
Net Cash Flows From Investing Activities	(26,405)	(22,011)	(27,265)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(6,108)	(4,627)	(5,815)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(6,108)	(4,627)	(5,815)
Net Increase/(Decrease) in Cash	(41,315)	85,350	(95,221)
Opening Cash and Cash Equivalents	98,665	98,665	184,016
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	57,350	184,016	88,795

Office of Sport

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	53,291	48,690	46,551
Personnel Services Expenses
Other Operating Expenses	40,048	48,561	49,382
Grants and Subsidies	451,027	300,145	627,610
Appropriation Expense
Depreciation and Amortisation	11,781	11,781	11,296
Finance Costs	161	168	234
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	556,308	409,345	735,072
Revenue			
Appropriation Revenue
Cluster Grant Revenue	497,646	337,767	641,407
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,874	1,871	1,751
Transfers to the Crown Entity
Sales of Goods and Services	24,565	24,309	40,249
Grants and Contributions	6,378	11,661	6,343
Investment Revenue	4	9	0
Retained Taxes, Fees and Fines	12	12	0
Other Revenue	687	5,567	409
Total Revenue	531,167	381,196	690,158
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	64	46	64
Net Result	(25,077)	(28,103)	(44,850)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	50,911	50,910	4,265
Taxes Receivable
Receivables	12,356	11,607	11,607
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets	0
Other
Assets Held For Sale
Total Current Assets	63,268	62,517	15,872
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	13
Inventories
Financial Assets at Fair Value	164	165	2,762
Equity Investments
Property, Plant and Equipment -			
Land and Building	176,081	183,090	183,689
Plant and Equipment	12,459	11,440	10,707
Infrastructure Systems
Investment Properties
Right of Use Assets	14,330	14,330	12,128
Intangibles	3,428	4,278	3,690
Other Assets
Total Non Current Assets	206,475	213,303	212,976
Total Assets	269,742	275,820	228,848
Liabilities			
Current Liabilities			
Taxes Payable
Payables	9,799	9,960	9,960
Contract Liabilities	1,864	1,864	1,864
Other Financial Liabilities at Fair Value
Borrowings	2,460	2,460	2,881
Provisions	6,943	6,209	6,209
Other	38	38	39
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	21,104	20,531	20,953
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	12,051	12,051	9,507
Provisions	1,078	1,063	1,063
Other
Total Non Current Liabilities	13,128	13,114	10,570
Total Liabilities	34,233	33,645	31,523
Net Assets	235,510	242,175	197,325
Equity			
Accumulated Funds	189,857	186,655	141,805
Reserves	45,653	55,520	55,520
Capital Equity
Total Equity	235,510	242,175	197,325

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	50,403	46,443	44,800
Personnel Services
Grants and Subsidies	451,027	300,145	627,610
Finance Costs	161	168	234
Equivalent Income Tax
Other Payments	27,704	36,297	43,038
Total Payments	529,294	383,052	715,681
Receipts			
Appropriation
Cluster Grant Revenue	497,646	337,767	641,407
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	24,565	24,717	40,249
Retained Taxes, Fees and Fines	64	64	64
Interest Received	4	9	...
Grants and Contributions	35	5,242	0
Other Receipts	699	5,580	409
Total Receipts	523,013	373,379	682,128
Net Cash Flows From Operating Activities	(6,281)	(9,673)	(33,553)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(11,193)	(8,179)	(8,143)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received	(2)	(2)	...
Advances made	(2,597)
Other Investing
Net Cash Flows From Investing Activities	(11,195)	(8,181)	(10,740)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,283)	(2,290)	(2,352)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,283)	(2,290)	(2,352)
Net Increase/(Decrease) in Cash	(19,759)	(20,144)	(46,645)
Opening Cash and Cash Equivalents	70,670	71,053	50,910
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	50,911	50,910	4,265

Office of the NSW State Emergency Service

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	44,338	42,813	45,300
Personnel Services Expenses
Other Operating Expenses	59,979	52,517	74,746
Grants and Subsidies	36,406	36,683	53,581
Appropriation Expense
Depreciation and Amortisation	16,289	17,464	17,702
Finance Costs	1,824	2,014	1,748
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	158,836	151,491	193,077
Revenue			
Appropriation Revenue
Cluster Grant Revenue	162,873	144,394	208,784
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	157	156	159
Transfers to the Crown Entity
Sales of Goods and Services	41	41	42
Grants and Contributions	1,500	4,110	...
Investment Revenue	453	453	461
Retained Taxes, Fees and Fines
Other Revenue	341	556	347
Total Revenue	165,365	149,710	209,793
Gain/(Loss) on Disposal of Non Current Assets	(149)	2,225	(149)
Other Gains/(Losses)
Net Result	6,380	444	16,567

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	40,246	56,176	40,918
Taxes Receivable
Receivables	7,157	7,158	7,158
Contract Assets
Inventories	2,608	2,608	2,608
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	50,012	65,942	50,684
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	8,478	7,600	6,513
Plant and Equipment	109,222	88,494	122,694
Infrastructure Systems
Investment Properties
Right of Use Assets	27,554	28,188	24,458
Intangibles
Other Assets
Total Non Current Assets	145,255	124,282	153,665
Total Assets	195,267	190,225	204,350
Liabilities			
Current Liabilities			
Taxes Payable
Payables	15,559	15,559	15,561
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,944	2,944	3,139
Provisions	4,819	4,819	4,819
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	23,322	23,322	23,519
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	30,468	31,268	28,629
Provisions	1,285	1,286	1,286
Other
Total Non Current Liabilities	31,753	32,554	29,915
Total Liabilities	55,075	55,876	53,434
Net Assets	140,191	134,349	150,916
Equity			
Accumulated Funds	140,191	134,349	150,916
Reserves
Capital Equity
Total Equity	140,191	134,349	150,916

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	44,181	42,657	45,141
Personnel Services
Grants and Subsidies	36,406	36,683	53,581
Finance Costs	1,824	2,014	1,748
Equivalent Income Tax
Other Payments	55,566	48,104	74,744
Total Payments	137,977	129,458	175,214
Receipts			
Appropriation
Cluster Grant Revenue	162,873	144,394	208,784
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	41	41	42
Retained Taxes, Fees and Fines
Interest Received	453	453	461
Grants and Contributions	1,500	4,110	...
Other Receipts	341	555	347
Total Receipts	165,208	149,553	209,634
Net Cash Flows From Operating Activities	27,231	20,096	34,420
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	71	2,445	71
Purchases of Property, Plant and Equipment	(42,460)	(21,674)	(47,262)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(42,389)	(19,228)	(47,191)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,406)	(2,502)	(2,487)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,406)	(2,502)	(2,487)
Net Increase/(Decrease) in Cash	(17,564)	(1,634)	(15,258)
Opening Cash and Cash Equivalents	57,810	57,810	56,176
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	40,246	56,176	40,918

Home Purchase Assistance Fund

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	1,607	1,107	1,128
Grants and Subsidies	9,421	9,421	7,044
Appropriation Expense
Depreciation and Amortisation
Finance Costs	9,764	9,764	9,032
Other Expenses	200	200	200
TOTAL EXPENSES EXCLUDING LOSSES	20,992	20,492	17,404
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue	1,622	273	388
Retained Taxes, Fees and Fines
Other Revenue	9	9	9
Total Revenue	1,630	281	397
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(19,361)	(20,210)	(17,007)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	153,488	152,639	132,595
Taxes Receivable
Receivables	8	8	8
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets	1,000	1,000	1,000
Other
Assets Held For Sale
Total Current Assets	154,496	153,647	133,603
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value	8,674	8,674	8,679
Equity Investments
Property, Plant and Equipment -
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	8,674	8,674	8,679
Total Assets	163,170	162,321	142,282
Liabilities			
Current Liabilities			
Taxes Payable
Payables	114	114	114
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	7,435	7,435	7,348
Provisions	205	205	205
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	7,754	7,754	7,667
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	77,265	77,265	74,321
Provisions
Other
Total Non Current Liabilities	77,265	77,265	74,321
Total Liabilities	85,020	85,020	81,988
Net Assets	78,150	77,301	60,294
Equity			
Accumulated Funds	78,150	77,301	60,294
Reserves
Capital Equity
Total Equity	78,150	77,301	60,294

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies	9,760	9,760	7,383
Finance Costs	5,745	5,745	5,221
Equivalent Income Tax
Other Payments	1,450	950	989
Total Payments	16,955	16,455	13,593
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received	1,622	273	388
Grants and Contributions
Other Receipts	(9)	(9)	9
Total Receipts	1,612	263	397
Net Cash Flows From Operating Activities	(15,342)	(16,191)	(13,196)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments	250,000	30,000	1,000
Purchases of Investments	(248,759)	(28,759)	(1,000)
Advances Repayments Received	5	5	0
Advances made	(5)
Other Investing
Net Cash Flows From Investing Activities	1,246	1,246	(5)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	9	9	...
Repayment of Borrowings and Advances	(11,388)	(11,388)	(6,843)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(11,379)	(11,379)	(6,843)
Net Increase/(Decrease) in Cash	(25,475)	(26,324)	(20,044)
Opening Cash and Cash Equivalents	178,963	178,963	152,639
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	153,488	152,639	132,595

Multicultural NSW

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	16,732	17,221	15,319
Personnel Services Expenses
Other Operating Expenses	2,632	2,871	2,402
Grants and Subsidies	28,199	17,467	29,789
Appropriation Expense
Depreciation and Amortisation	1,631	1,475	1,601
Finance Costs	38	36	13
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	49,232	39,070	49,124
Revenue			
Appropriation Revenue
Cluster Grant Revenue	38,879	27,715	43,987
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	732	428	742
Transfers to the Crown Entity
Sales of Goods and Services	5,033	4,831	6,235
Grants and Contributions	3,300	4,255	...
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	26	276	27
Total Revenue	47,971	37,505	50,990
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	122
Net Result	(1,261)	(1,565)	1,988

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	801	801	1,559
Taxes Receivable
Receivables	1,014	1,171	1,171
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,815	1,972	2,730
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	1
Plant and Equipment	136	130	134
Infrastructure Systems
Investment Properties
Right of Use Assets	912	1,173	1,223
Intangibles	1,066	948	2,922
Other Assets
Total Non Current Assets	2,114	2,251	4,280
Total Assets	3,929	4,223	7,010
Liabilities			
Current Liabilities			
Taxes Payable
Payables	898	1,511	1,512
Contract Liabilities	683	721	721
Other Financial Liabilities at Fair Value
Borrowings	536	459	459
Provisions	1,269	1,269	1,269
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	3,386	3,960	3,961
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	900	910	1,708
Provisions	247	247	247
Other
Total Non Current Liabilities	1,147	1,157	1,955
Total Liabilities	4,533	5,117	5,916
Net Assets	(604)	(894)	1,094
Equity			
Accumulated Funds	(604)	(894)	1,094
Reserves
Capital Equity
Total Equity	(604)	(894)	1,094

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	16,000	16,793	14,577
Personnel Services
Grants and Subsidies	28,199	17,467	29,789
Finance Costs	38	33	13
Equivalent Income Tax
Other Payments	2,382	5,761	2,402
Total Payments	46,619	40,054	46,782
Receipts			
Appropriation
Cluster Grant Revenue	38,879	27,715	43,987
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	5,033	5,163	6,235
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	3,300	4,270	...
Other Receipts	26	3,560	27
Total Receipts	47,239	40,708	50,249
Net Cash Flows From Operating Activities	620	654	3,467
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(50)	(70)	(50)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(250)	(230)	(2,450)
Net Cash Flows From Investing Activities	(300)	(300)	(2,500)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(411)	(445)	(209)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(411)	(445)	(209)
Net Increase/(Decrease) in Cash	(91)	(91)	758
Opening Cash and Cash Equivalents	892	892	801
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	801	801	1,559

NSW Trustee and Guardian

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	69,536	63,944	81,584
Other Operating Expenses	16,237	19,979	18,048
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	6,123	5,610	6,190
Finance Costs	92	136	129
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	91,988	89,669	105,951
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	65,369	67,493	72,268
Grants and Contributions	16,413	16,383	26,720
Investment Revenue	5,814	9,592	8,786
Retained Taxes, Fees and Fines
Other Revenue	289	278	294
Total Revenue	87,885	93,746	108,068
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(674)	...
Net Result	(4,103)	3,403	2,117

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	8,896	7,377	7,846
Taxes Receivable
Receivables	8,440	5,939	5,939
Contract Assets	...	3,330	3,330
Inventories
Financial Assets at Fair Value	16,341	20,541	19,782
Other Financial Assets
Other	20,318	20,582	20,582
Assets Held For Sale
Total Current Assets	53,995	57,769	57,479
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value	64,071	77,874	77,161
Equity Investments
Property, Plant and Equipment -			
Land and Building	27,029	38,196	37,560
Plant and Equipment	15,744	11,891	14,218
Infrastructure Systems
Investment Properties
Right of Use Assets	4,248	5,131	4,484
Intangibles	12,669	11,214	10,700
Other Assets
Total Non Current Assets	123,761	144,306	144,123
Total Assets	177,756	202,075	201,602
Liabilities			
Current Liabilities			
Taxes Payable
Payables	6,701	10,476	8,476
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	760	620	601
Provisions	29,697	30,514	30,514
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	37,158	41,610	39,591
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	4,130	5,427	4,856
Provisions	1,454	1,581	1,581
Other
Total Non Current Liabilities	5,584	7,008	6,437
Total Liabilities	42,742	48,618	46,028
Net Assets	135,014	153,457	155,574
Equity			
Accumulated Funds	119,475	126,707	128,824
Reserves	15,539	26,750	26,750
Capital Equity
Total Equity	135,014	153,457	155,574

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	69,536	63,944	81,584
Grants and Subsidies
Finance Costs	92	136	129
Equivalent Income Tax
Other Payments	25,637	24,924	25,489
Total Payments	95,265	89,004	107,202
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	66,105	67,399	72,268
Retained Taxes, Fees and Fines
Interest Received	109	35	258
Grants and Contributions	16,413	16,383	26,720
Other Receipts	8,457	8,436	8,466
Total Receipts	91,084	92,253	107,712
Net Cash Flows From Operating Activities	(4,181)	3,249	510
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(5,538)	(2,100)	(4,645)
Proceeds from Sale of Investments	14,150	5,000	10,000
Purchases of Investments	(2,795)	(7,795)	(2,731)
Advances Repayments Received
Advances made
Other Investing	(4,485)	(2,766)	(2,072)
Net Cash Flows From Investing Activities	1,332	(7,661)	552
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(753)	(709)	(593)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(753)	(709)	(593)
Net Increase/(Decrease) in Cash	(3,602)	(5,121)	469
Opening Cash and Cash Equivalents	12,498	12,498	7,377
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	8,896	7,377	7,846

Judicial Commission of New South Wales

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	4,665	4,614	4,796
Personnel Services Expenses
Other Operating Expenses	1,123	1,097	785
Grants and Subsidies	6
Appropriation Expense
Depreciation and Amortisation	802	666	881
Finance Costs	73	68	76
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	6,663	6,445	6,544
Revenue			
Appropriation Revenue	5,260	4,860	5,195
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	163	87	166
Transfers to the Crown Entity
Sales of Goods and Services	1,054	1,064	908
Grants and Contributions
Investment Revenue	1
Retained Taxes, Fees and Fines
Other Revenue	75	22	61
Total Revenue	6,553	6,033	6,332
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(110)	(412)	(212)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	75	75	75
Taxes Receivable
Receivables	110	16	16
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	185	91	91
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -
Land and Building
Plant and Equipment	1,366	1,314	1,199
Infrastructure Systems
Investment Properties
Right of Use Assets	1,476	4,221	5,206
Intangibles
Other Assets
Total Non Current Assets	2,842	5,535	6,405
Total Assets	3,027	5,626	6,496
Liabilities			
Current Liabilities			
Taxes Payable
Payables	286	300	357
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	587	587	626
Provisions	677	677	697
Other	66	186	186
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,616	1,750	1,866
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	994	3,708	4,674
Provisions	215	215	215
Other
Total Non Current Liabilities	1,209	3,923	4,889
Total Liabilities	2,825	5,673	6,755
Net Assets	202	(47)	(259)
Equity			
Accumulated Funds	202	(47)	(259)
Reserves
Capital Equity
Total Equity	202	(47)	(259)

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	4,492	4,588	4,610
Personnel Services
Grants and Subsidies	6
Finance Costs	73	68	76
Equivalent Income Tax
Other Payments	1,056	851	728
Total Payments	5,621	5,507	5,420
Receipts			
Appropriation	5,260	4,980	5,195
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	1,054	1,064	908
Retained Taxes, Fees and Fines
Interest Received	0	...	1
Grants and Contributions
Other Receipts	75	22	61
Total Receipts	6,390	6,066	6,166
Net Cash Flows From Operating Activities	769	559	746
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(150)	(408)	(150)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(150)	(408)	(150)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(569)	(101)	(596)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(569)	(101)	(596)
Net Increase/(Decrease) in Cash	50	50	(0)
Opening Cash and Cash Equivalents	25	25	75
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	75	75	75

Office of the Children's Guardian

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	27,554	26,930	29,915
Personnel Services Expenses
Other Operating Expenses	23,915	18,925	23,131
Grants and Subsidies	873	1,413	961
Appropriation Expense
Depreciation and Amortisation	3,747	3,050	3,691
Finance Costs	39	29	15
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	56,129	50,347	57,713
Revenue			
Appropriation Revenue	26,109	19,616	26,335
Cluster Grant Revenue	(0)	...	0
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	778	1,448	933
Transfers to the Crown Entity
Sales of Goods and Services	20,674	23,174	25,891
Grants and Contributions	210	215	301
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	60	...
Total Revenue	47,770	44,513	53,461
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	119
Net Result	(8,358)	(5,834)	(4,133)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	1,656	4,025	794
Taxes Receivable
Receivables	1,258	1,259	1,259
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	2,914	5,284	2,053
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	2,151	1,166	1,228
Infrastructure Systems
Investment Properties
Right of Use Assets	1,026	1,438	951
Intangibles	5,369	5,509	4,290
Other Assets
Total Non Current Assets	8,546	8,112	6,468
Total Assets	11,460	13,396	8,522
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,842	4,386	4,386
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	1,571	1,511	863
Provisions	2,895	2,894	2,894
Other	350
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	7,657	8,791	8,143
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	(16)	195	101
Provisions	494	493	493
Other
Total Non Current Liabilities	477	688	594
Total Liabilities	8,134	9,479	8,737
Net Assets	3,326	3,917	(216)
Equity			
Accumulated Funds	3,326	3,917	(216)
Reserves
Capital Equity
Total Equity	3,326	3,917	(216)

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	26,776	25,483	28,981
Personnel Services
Grants and Subsidies	873	1,413	961
Finance Costs	39	29	15
Equivalent Income Tax
Other Payments	23,902	17,368	23,131
Total Payments	51,590	44,293	53,088
Receipts			
Appropriation	26,109	19,616	26,335
Cluster Grant Revenue	(0)	...	0
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	20,674	23,174	25,891
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	210	215	301
Other Receipts	...	60	...
Total Receipts	46,992	43,065	52,528
Net Cash Flows From Operating Activities	(4,598)	(1,229)	(561)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(189)	(68)	(310)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(172)	(1,661)	(579)
Net Cash Flows From Investing Activities	(361)	(1,729)	(889)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,823)	(1,456)	(1,781)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,823)	(1,456)	(1,781)
Net Increase/(Decrease) in Cash	(6,782)	(4,413)	(3,231)
Opening Cash and Cash Equivalents	8,438	8,438	4,025
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,656	4,025	794

Office of the Director of Public Prosecutions

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	137,124	136,371	145,264
Personnel Services Expenses
Other Operating Expenses	19,787	18,116	22,700
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	12,624	11,182	11,549
Finance Costs	447	681	672
Other Expenses	4,040	2,640	4,249
TOTAL EXPENSES EXCLUDING LOSSES	174,023	168,989	184,434
Revenue			
Appropriation Revenue	162,215	155,189	182,581
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	5,728	5,721	8,036
Transfers to the Crown Entity
Sales of Goods and Services	87	20	88
Grants and Contributions	10,936	10,881	2,166
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	37	2,026	38
Total Revenue	179,003	173,836	192,910
Gain/(Loss) on Disposal of Non Current Assets	5	(7)	5
Other Gains/(Losses)	42
Net Result	4,985	4,841	8,523

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	1,275	2,183	3,500
Taxes Receivable
Receivables	3,228	3,534	3,534
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	4,503	5,717	7,034
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	7,979	7,250	6,485
Infrastructure Systems
Investment Properties
Right of Use Assets	25,807	26,578	36,091
Intangibles	6,104	3,063	10,666
Other Assets
Total Non Current Assets	39,889	36,891	53,242
Total Assets	44,392	42,608	60,275
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,543	2,891	2,891
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	4,928	4,412	8,513
Provisions	15,184	15,420	15,187
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	22,655	22,723	26,591
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	25,381	26,104	31,381
Provisions	3,467	1,511	1,511
Other
Total Non Current Liabilities	28,849	27,615	32,892
Total Liabilities	51,504	50,338	59,483
Net Assets	(7,112)	(7,730)	793
Equity			
Accumulated Funds	(7,112)	(7,730)	793
Reserves
Capital Equity
Total Equity	(7,112)	(7,730)	793

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	131,777	130,870	137,461
Personnel Services
Grants and Subsidies
Finance Costs	447	681	672
Equivalent Income Tax
Other Payments	23,827	25,528	26,949
Total Payments	156,051	157,080	165,082
Receipts			
Appropriation	157,816	150,790	182,581
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	87	20	88
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	10,936	10,881	2,166
Other Receipts	37	4,959	38
Total Receipts	168,876	166,650	184,874
Net Cash Flows From Operating Activities	12,825	9,570	19,792
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	5	...	5
Purchases of Property, Plant and Equipment	(3,620)	(2,779)	(1,732)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(5,168)	(2,246)	(8,246)
Net Cash Flows From Investing Activities	(8,783)	(5,025)	(9,973)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(8,718)	(8,314)	(8,502)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(8,718)	(8,314)	(8,502)
Net Increase/(Decrease) in Cash	(4,676)	(3,768)	1,317
Opening Cash and Cash Equivalents	5,952	5,952	2,183
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,275	2,183	3,500

8. TRANSPORT CLUSTER

8.1 Agency Expense Summary

Transport cluster	Expenses			Capital Expenditure		
	2020-21	2021-22	Change	2020-21	2021-22	Change
	Revised \$m	Budget \$m		Revised \$m	Budget \$m	
Transport for NSW	16,280.7	17,334.4	6.5	7,828.1	8,288.1	5.9
Cluster Grants	3,389.0	6,727.2	98.5
Total Principal Agency	19,669.8	24,061.7	22.3	7,828.1	8,288.1	5.9
General Government (GG) Agencies						
Sydney Metro	770.0	852.6	10.7	4,784.2	6,934.2	44.9
Office of Transport Safety Investigations	3.6	3.6	(1.8)	4.5	0.0	(99.5)
Total General Government Cluster Agencies	773.6	856.2	10.7	4,788.7	6,934.2	44.8
Public Non-Financial Corporations (PNFCs)						
NSW Trains	875.0	1,050.3	20.0	17.0	4.4	(74.2)
State Transit Authority	421.7	408.1	(3.2)	0.4	0.4	2.1
Sydney Ferries	16.1	15.3	(5.3)	17.6	17.7	0.4
Sydney Trains	3,895.5	4,392.8	12.8	31.1	29.7	(4.6)
Transport Asset Holding Entity of New South Wales	1,826.8	2,091.5	14.5	2,559.2	3,375.6	31.9
Total PNFCs	7,035.2	7,958.0	13.1	2,625.3	3,427.7	30.6
Total Transport Cluster (GG + PNFC) ^(a)	15,835.1	16,840.7	6.4	15,242.1	18,650.1	22.4

(a) Total Transport cluster expenses (GG + PNFC) eliminates all intra-cluster expenditure such as cluster grants, personnel services, and expenses amongst the Transport cluster entities.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

8.2 Financial Statements

Transport for NSW

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	1,663,079	1,729,057	1,794,062
Personnel Services Expenses	24,398	(0)	0
Other Operating Expenses	3,785,389	3,620,999	4,453,432
Grants and Subsidies	10,975,728	9,041,035	12,645,321
Appropriation Expense	(0)	...	(0)
Depreciation and Amortisation	2,889,441	2,893,471	3,024,079
Finance Costs	289,729	228,095	213,114
Other Expenses	1,983,828	2,157,106	1,931,643
TOTAL EXPENSES EXCLUDING LOSSES	21,611,593	19,669,763	24,061,650
Revenue			
Appropriation Revenue	20,343,553	18,451,656	23,219,953
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	72,863	72,863	75,148
Transfers to the Crown Entity
Sales of Goods and Services	3,192,639	3,206,628	4,094,353
Grants and Contributions	2,738,317	2,824,960	1,825,367
Investment Revenue	28,707	28,707	28,467
Retained Taxes, Fees and Fines	74,250	74,250	74,819
Other Revenue	570,015	572,701	558,354
Total Revenue	27,020,343	25,231,765	29,876,461
Gain/(Loss) on Disposal of Non Current Assets	(62)	5,538	58,238
Other Gains/(Losses)	(385,601)	(385,601)	(383,299)
Net Result	5,023,087	5,181,938	5,489,750

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	1,406,113	1,435,105	1,140,253
Taxes Receivable
Receivables	1,294,978	1,354,623	1,448,087
Contract Assets
Inventories	4,680	4,680	4,680
Financial Assets at Fair Value	119,969	119,969	146,372
Other Financial Assets	5,229	5,229	5,229
Other
Assets Held For Sale	40,009	40,009	40,009
Total Current Assets	2,870,979	2,959,615	2,784,630
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	404,781	264,682	260,901
Inventories	245	245	245
Financial Assets at Fair Value	267,701	267,701	554,659
Equity Investments
Property, Plant and Equipment -			
Land and Building	4,058,257	4,222,379	4,191,830
Plant and Equipment	1,832,981	1,836,803	1,718,500
Infrastructure Systems	133,580,989	135,528,473	144,164,863
Investment Properties
Right of Use Assets	1,588,157	1,578,552	1,655,301
Intangibles	958,368	948,347	862,871
Other Assets	13,217	13,217	13,217
Total Non Current Assets	142,704,696	144,660,398	153,422,388
Total Assets	145,575,675	147,620,013	156,207,018
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,998,528	1,980,821	2,173,715
Contract Liabilities	222,252	222,252	222,252
Other Financial Liabilities at Fair Value	57	57	57
Borrowings	406,264	592,635	1,094,866
Provisions	418,469	418,469	418,469
Other	924,166	924,167	1,071,381
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	3,969,736	4,138,401	4,980,739
Non Current Liabilities			
Taxes Payable
Payables	...	169,386	169,386
Contract Liabilities	57,839	57,839	57,839
Other Financial Liabilities at Fair Value
Borrowings	3,343,169	3,515,296	2,332,805
Provisions	211,347	211,347	211,347
Other	14,308,615	14,742,036	14,736,199
Total Non Current Liabilities	17,920,971	18,695,905	17,507,577
Total Liabilities	21,890,707	22,834,306	22,488,316
Net Assets	123,684,968	124,785,707	133,718,702
Equity			
Accumulated Funds	120,231,571	121,138,573	126,628,323
Reserves	3,453,397	3,647,134	7,090,379
Capital Equity
Total Equity	123,684,968	124,785,707	133,718,702

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	1,590,218	1,656,197	1,718,916
Personnel Services	24,398	(0)	0
Grants and Subsidies	10,392,405	9,003,101	12,449,249
Finance Costs	295,195	233,561	203,123
Equivalent Income Tax
Other Payments	7,708,742	7,023,396	6,598,168
Total Payments	20,010,959	17,916,255	20,969,456
Receipts			
Appropriation	20,343,553	18,451,656	23,219,953
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	3,261,069	3,321,805	4,204,652
Retained Taxes, Fees and Fines
Interest Received	17,032	17,032	14,589
Grants and Contributions	2,738,317	2,824,960	1,825,367
Other Receipts	1,639,099	1,651,219	540,334
Total Receipts	27,999,069	26,266,671	29,804,895
Net Cash Flows From Operating Activities	7,988,110	8,350,416	8,835,439
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	81,630	87,230	171,330
Purchases of Property, Plant and Equipment	(8,104,625)	(7,897,203)	(7,740,322)
Proceeds from Sale of Investments
Purchases of Investments	(26,403)
Advances Repayments Received
Advances made	(273,080)
Other Investing	(80,723)	(80,723)	(43,137)
Net Cash Flows From Investing Activities	(8,103,718)	(7,890,696)	(7,911,612)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(172,187)	(718,523)	(1,218,679)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(172,187)	(718,523)	(1,218,679)
Net Increase/(Decrease) in Cash	(287,795)	(258,803)	(294,852)
Opening Cash and Cash Equivalents	1,693,908	1,693,908	1,435,105
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,406,113	1,435,105	1,140,253

Sydney Metro

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	3,930	25,608	27,488
Other Operating Expenses	342,944	261,011	294,995
Grants and Subsidies	...	87,500	180,500
Appropriation Expense
Depreciation and Amortisation	231,927	247,312	236,379
Finance Costs	64,333	59,251	44,508
Other Expenses	66,141	89,272	68,754
TOTAL EXPENSES EXCLUDING LOSSES	709,275	769,955	852,624
Revenue			
Appropriation Revenue
Cluster Grant Revenue	5,060,825	3,386,036	6,722,869
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	307,756	223,154	235,986
Grants and Contributions	1,086,614	1,036,614	878,195
Investment Revenue	...	6,950	...
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	6,455,195	4,652,754	7,837,050
Gain/(Loss) on Disposal of Non Current Assets	143,500	86,500	248,500
Other Gains/(Losses)
Net Result	5,889,420	3,969,300	7,232,926

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	137,297	140,213	167,200
Taxes Receivable
Receivables	124,149	150,747	94,746
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets	4,773	4,773	4,773
Other
Assets Held For Sale	15,565	15,565	15,565
Total Current Assets	281,784	311,298	282,285
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	1,130,762	1,087,956	1,086,886
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	526,931	527,825	527,824
Plant and Equipment	637,661	634,736	606,854
Infrastructure Systems	21,076,337	20,169,049	26,905,430
Investment Properties
Right of Use Assets	21,363	35,432	29,598
Intangibles
Other Assets	35,060
Total Non Current Assets	23,428,114	22,454,998	29,156,592
Total Assets	23,709,898	22,766,296	29,438,876
Liabilities			
Current Liabilities			
Taxes Payable
Payables	205,737	208,005	215,868
Contract Liabilities	93	93	...
Other Financial Liabilities at Fair Value
Borrowings	16,713	819,471	107,130
Provisions	33,770	31,502	31,502
Other	7,180	7,180	7,180
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	263,493	1,066,251	361,680
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities	19,199	20,000	20,000
Other Financial Liabilities at Fair Value	415	415	415
Borrowings	1,673,030	1,840,447	1,984,672
Provisions	20,032	20,032	20,032
Other	2,866	2,866	2,866
Total Non Current Liabilities	1,715,542	1,883,760	2,027,985
Total Liabilities	1,979,035	2,950,010	2,389,664
Net Assets	21,730,863	19,816,286	27,049,212
Equity			
Accumulated Funds	20,872,017	18,955,934	26,188,860
Reserves	858,846	860,352	860,352
Capital Equity
Total Equity	21,730,863	19,816,286	27,049,212

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	3,930	25,608	27,488
Grants and Subsidies
Finance Costs	64,333	45,155	24,513
Equivalent Income Tax
Other Payments	544,065	477,471	534,444
Total Payments	612,328	548,235	586,445
Receipts			
Appropriation
Cluster Grant Revenue	5,060,825	3,386,036	6,722,869
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	310,259	225,657	227,053
Retained Taxes, Fees and Fines
Interest Received	...	6,950	...
Grants and Contributions	1,086,614	1,036,614	878,102
Other Receipts	(2,503)	45,655	50,950
Total Receipts	6,455,195	4,700,912	7,878,974
Net Cash Flows From Operating Activities	5,842,867	4,152,678	7,292,529
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	143,500	79,550	248,500
Purchases of Property, Plant and Equipment	(5,295,414)	(4,218,305)	(6,707,591)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(5,151,914)	(4,138,755)	(6,459,091)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	...	(1)	...
Repayment of Borrowings and Advances	(839,104)	(159,156)	(806,451)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(839,104)	(159,157)	(806,451)
Net Increase/(Decrease) in Cash	(148,151)	(145,235)	26,987
Opening Cash and Cash Equivalents	285,448	285,448	140,213
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	137,297	140,213	167,200

Office of Transport Safety Investigations

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	2,551	2,701	2,578
Personnel Services Expenses
Other Operating Expenses	511	482	483
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	398	381	448
Finance Costs	50	66	56
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	3,510	3,630	3,564
Revenue			
Appropriation Revenue
Cluster Grant Revenue	3,030	2,998	3,073
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	198	403	201
Transfers to the Crown Entity
Sales of Goods and Services	201	...	167
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	3,429	3,401	3,441
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(81)	(229)	(123)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	256	102	48
Taxes Receivable
Receivables	12	12	12
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	268	114	60
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	10	3	21
Infrastructure Systems
Investment Properties
Right of Use Assets	4,082	4,105	3,661
Intangibles
Other Assets
Total Non Current Assets	4,092	4,108	3,682
Total Assets	4,360	4,222	3,742
Liabilities			
Current Liabilities			
Taxes Payable
Payables	103	74	73
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	420	333	348
Provisions	432	432	432
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	955	839	853
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	3,749	3,875	3,504
Provisions
Other
Total Non Current Liabilities	3,749	3,875	3,504
Total Liabilities	4,704	4,714	4,357
Net Assets	(344)	(492)	(615)
Equity			
Accumulated Funds	(344)	(492)	(615)
Reserves
Capital Equity
Total Equity	(344)	(492)	(615)

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	2,354	2,287	2,378
Personnel Services
Grants and Subsidies
Finance Costs	50	66	56
Equivalent Income Tax
Other Payments	511	522	483
Total Payments	2,915	2,875	2,917
Receipts			
Appropriation
Cluster Grant Revenue	3,030	2,998	3,073
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	201	...	167
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts
Total Receipts	3,232	2,998	3,241
Net Cash Flows From Operating Activities	317	123	324
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(22)	...	(22)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(22)	...	(22)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(282)	(264)	(356)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(282)	(264)	(356)
Net Increase/(Decrease) in Cash	13	(141)	(54)
Opening Cash and Cash Equivalents	243	243	102
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	256	102	48

9. TREASURY CLUSTER

9.1 Agency Expense Summary

Treasury cluster	Expenses ^(a)			Capital Expenditure		
	2020-21 Revised \$m	2021-22 Budget \$m	Change %	2020-21 Revised \$m	2021-22 Budget \$m	Change %
The Treasury^(b)	998.5	1,002.0	0.4	2.9	9.4	228.8
Cluster Grants	202.2	0.0	(100.0)
Total Principal Agency	1,200.7	1,002.0	(16.5)	2.9	9.4	228.8
Administered Items ^(c)	7,500.9	8,503.1	13.4
Cluster Agencies						
NSW Self Insurance Corporation	2,817.7	2,744.6	(2.6)	0.2	0.2	...
Alpha Distribution Ministerial Holding Corporation	9.2	9.4	2.8
Building Insurers' Guarantee Corporation ^(d) ...	48.5	0.0	(100.0)
Electricity Assets Ministerial Holding Corporation	6.7	11.6	73.5
Electricity Retained Interest Corporation - Ausgrid	1.0	1.0	5.7
Electricity Retained Interest Corporation - Endeavour Energy	36.3	23.7	(34.6)
Electricity Transmission Ministerial Holding Corporation	4.1	5.4	32.8
Epsilon Distribution Ministerial Holding Corporation	2.7	2.6	(3.4)
Liability Management Ministerial Corporation .	0.2	0.2	0.4
Ports Assets Ministerial Holding Corporation .	42.1	42.3	0.6
Roads Retained Interest Pty Ltd	1.1	1.2	13.6
Workers' Compensation (Dust Diseases) Authority	133.1	135.3	1.7	7.8	8.9	14.2
Total Cluster Agencies	10,603.6	11,480.5	7.6	8.0	9.1	13.9

(a) This table shows expenses on an uneliminated basis.

(b) Increase in expenses is mainly due to reallocation of certain expenditure from the Crown Finance Entity.

(c) The convention of presenting the State's Crown Finance Entity ledger as a Cluster Agency has ceased. Items recorded within Crown Finance Entity are now presented as Administered Items of the Treasury. Administered Items are not controlled and are not presented in Agency Financial Statements.

(d) The Building Insurers' Guarantee Corporation has finalised the last eligible insurance claim under its enabling legislation and will effectively cease normal operations during the 2020-21 financial year.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

9.2 Financial Statements

The Treasury

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	214,253	139,749	167,461
Personnel Services Expenses
Other Operating Expenses	150,679	197,645	759,822
Grants and Subsidies	1,366,841	837,134	46,638
Appropriation Expense
Depreciation and Amortisation	24,026	18,036	16,719
Finance Costs	2,375	2,239	1,651
Other Expenses	6,830	5,945	9,756
TOTAL EXPENSES EXCLUDING LOSSES	1,765,004	1,200,749	1,002,047
Revenue			
Appropriation Revenue	1,855,379	1,257,760	1,006,303
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,745	1,543	1,205
Transfers to the Crown Entity
Sales of Goods and Services	28,138	86,045	(0)
Grants and Contributions	1,400	2,553	2,851
Investment Revenue	(80)	1	0
Retained Taxes, Fees and Fines
Other Revenue	0	681	0
Total Revenue	1,887,583	1,348,582	1,010,360
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(78)	...
Net Result	122,579	147,754	8,313

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	70,181	10,843	25,601
Taxes Receivable
Receivables	20,265	106,879	107,102
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets	7,000	(2,335)	0
Other
Assets Held For Sale
Total Current Assets	97,446	115,387	132,703
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	124	124	124
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	13,231
Plant and Equipment	23,077	9,412	12,567
Infrastructure Systems	(302)
Investment Properties
Right of Use Assets	50,211	49,497	42,158
Intangibles	46,567	43,630	41,371
Other Assets	2,557	4,672	...
Total Non Current Assets	135,465	107,336	96,221
Total Assets	232,911	222,723	228,924
Liabilities			
Current Liabilities			
Taxes Payable
Payables	48,399	49,549	49,888
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	20,556	4,259	17,351
Provisions	15,156	13,716	14,131
Other	1,319	(8)	...
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	85,431	67,516	81,370
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	82,932	73,544	57,340
Provisions	8,274	3,623	3,862
Other	1,409
Total Non Current Liabilities	92,614	77,167	61,202
Total Liabilities	178,045	144,683	142,572
Net Assets	54,866	78,040	86,352
Equity			
Accumulated Funds	54,866	78,040	86,352
Reserves
Capital Equity
Total Equity	54,866	78,040	86,352

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	211,344	135,586	165,357
Personnel Services
Grants and Subsidies	1,366,841	837,134	46,638
Finance Costs	2,307	2,239	1,583
Equivalent Income Tax
Other Payments	283,675	347,080	769,543
Total Payments	1,864,167	1,322,040	983,121
Receipts			
Appropriation	1,696,870	1,099,251	1,006,303
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	28,230	2,887	(224)
Retained Taxes, Fees and Fines
Interest Received	(80)	...	0
Grants and Contributions	1,400	2,553	2,851
Other Receipts	809	591	0
Total Receipts	1,727,229	1,105,281	1,008,931
Net Cash Flows From Operating Activities	(136,938)	(216,759)	25,809
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(13,407)	(871)	(7,352)
Proceeds from Sale of Investments	10,623	2,173	2,337
Purchases of Investments	(5,391)	(558)	...
Advances Repayments Received
Advances made
Other Investing	(3,811)	(2,029)	(2,075)
Net Cash Flows From Investing Activities	(11,986)	(1,284)	(7,090)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(18,458)	(10,976)	(3,961)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(18,458)	(10,976)	(3,961)
Net Increase/(Decrease) in Cash	(167,382)	(229,019)	14,758
Opening Cash and Cash Equivalents	237,563	239,856	10,843
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring	...	6	...
Closing Cash and Cash Equivalents	70,181	10,843	25,601

NSW Self Insurance Corporation

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	2,501,897	2,732,232	2,736,010
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	72	68	5
Finance Costs	29,577	11,829	8,610
Other Expenses	...	73,591	...
TOTAL EXPENSES EXCLUDING LOSSES	2,531,546	2,817,720	2,744,625
Revenue			
Appropriation Revenue
Cluster Grant Revenue	0
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	1,871,177	1,875,102	2,104,076
Grants and Contributions	5,741	...	(0)
Investment Revenue	670,123	1,681,177	890,604
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	2,547,041	3,556,279	2,994,680
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(551)	...
Net Result	15,495	738,008	250,056

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	70,476	374,003	427,956
Taxes Receivable
Receivables	175,169	185,184	102,773
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	245,645	559,187	530,729
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	229,536	266,233	264,120
Inventories
Financial Assets at Fair Value	12,546,175	13,481,666	13,812,693
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	111	111	218
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles	608	60	118
Other Assets
Total Non Current Assets	12,776,430	13,748,070	14,077,149
Total Assets	13,022,075	14,307,257	14,607,877
Liabilities			
Current Liabilities			
Taxes Payable
Payables	(0)	44,916	44,916
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	2,097,501	2,326,297	2,352,714
Other	121,244	136,302	148,282
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	2,218,745	2,507,515	2,545,912
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	10,559,079	10,756,946	10,726,720
Other	354,929	430,961	473,355
Total Non Current Liabilities	10,914,008	11,187,907	11,200,075
Total Liabilities	13,132,753	13,695,422	13,745,987
Net Assets	(110,678)	611,835	861,890
Equity			
Accumulated Funds	(110,678)	611,835	861,890
Reserves
Capital Equity
Total Equity	(110,678)	611,835	861,890

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	895,728	839,468	987,135
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	1,851,419	1,714,529	1,761,294
Total Payments	2,747,147	2,553,997	2,748,429
Receipts			
Appropriation
Cluster Grant Revenue	0
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	1,899,374	1,983,615	2,158,158
Retained Taxes, Fees and Fines
Interest Received	4,246	2,310	3,078
Grants and Contributions	5,741	...	(0)
Other Receipts	419,441	679,511	624,326
Total Receipts	2,328,802	2,665,436	2,785,561
Net Cash Flows From Operating Activities	(418,346)	111,439	37,133
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(110)	(110)	(110)
Proceeds from Sale of Investments	81,500	1,044,000	606,500
Purchases of Investments	(2,352,307)	(3,541,063)	(589,510)
Advances Repayments Received
Advances made
Other Investing	(60)	(60)	(60)
Net Cash Flows From Investing Activities	(2,270,977)	(2,497,233)	16,820
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(2,689,323)	(2,385,794)	53,953
Opening Cash and Cash Equivalents	2,759,798	2,759,798	374,003
Reclassification of Cash Equivalents	...	(1)	...
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	70,476	374,003	427,956

Alpha Distribution Ministerial Holding Corporation

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	301	300	425
Personnel Services Expenses
Other Operating Expenses	9,566	8,866	8,999
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	9,867	9,167	9,424
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	9,865	9,165	9,304
Grants and Contributions
Investment Revenue	10,225	10,205	10,843
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	20,090	19,370	20,148
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	10,223	10,204	10,724

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	26,947	26,927	27,261
Taxes Receivable
Receivables	23	23	23
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	26,970	26,950	27,284
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	167,093	167,093	177,910
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	167,093	167,093	177,910
Total Assets	194,063	194,043	205,194
Liabilities			
Current Liabilities			
Taxes Payable
Payables	38	38	38
Contract Liabilities	240	240	242
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	278	278	280
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	42,766	24,150	17,721
Other
Total Non Current Liabilities	42,766	24,150	17,721
Total Liabilities	43,044	24,428	18,001
Net Assets	151,019	169,615	187,193
Equity			
Accumulated Funds	151,019	169,615	187,193
Reserves
Capital Equity
Total Equity	151,019	169,615	187,193

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	200	200	0
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	8,615	9,823	10,013
Total Payments	8,815	10,023	10,013
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	9,865	9,165	9,304
Retained Taxes, Fees and Fines
Interest Received	67	47	27
Grants and Contributions
Other Receipts	(957)	951	1,017
Total Receipts	8,974	10,163	10,348
Net Cash Flows From Operating Activities	160	140	335
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	160	140	335
Opening Cash and Cash Equivalents	26,787	26,787	26,927
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	26,947	26,927	27,261

Building Insurers' Guarantee Corporation

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	0
Other Operating Expenses	(1,438)	2,309	0
Grants and Subsidies	...	46,216	...
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	(1,438)	48,525	0
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue	129	111	(0)
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	129	111	(0)
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	1,567	(48,414)	(0)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	50,615	...	(0)
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	50,615	...	(0)
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets
Total Assets	50,615	...	(0)
Liabilities			
Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	634
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	634
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	634
Net Assets	49,981	...	(0)
Equity			
Accumulated Funds	49,981	...	(0)
Reserves
Capital Equity
Total Equity	49,981	...	(0)

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	0
Grants and Subsidies	...	46,216	...
Finance Costs
Equivalent Income Tax
Other Payments	2,108	6,491	0
Total Payments	2,108	52,707	0
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received	129	111	(0)
Grants and Contributions
Other Receipts	...	2	...
Total Receipts	129	113	(0)
Net Cash Flows From Operating Activities	(1,979)	(52,594)	(0)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(1,979)	(52,594)	(0)
Opening Cash and Cash Equivalents	52,594	52,594	...
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	50,615	...	(0)

Electricity Assets Ministerial Holding Corporation

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	282	1,050	440
Grants and Subsidies	5,500	5,500	11,000
Appropriation Expense
Depreciation and Amortisation
Finance Costs	121	120	130
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	5,903	6,670	11,569
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue	360	260	128
Retained Taxes, Fees and Fines
Other Revenue	373	473	273
Total Revenue	733	733	401
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(5,170)	(5,937)	(11,168)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	144,049	142,993	127,884
Taxes Receivable
Receivables	745	725	714
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	144,795	143,718	128,598
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	2,800	2,792	2,596
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	2,800	2,792	2,596
Total Assets	147,595	146,510	131,194
Liabilities			
Current Liabilities			
Taxes Payable
Payables	63	63	64
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	4,496	4,272	4,010
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	4,559	4,335	4,074
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	46,945	46,851	42,964
Other
Total Non Current Liabilities	46,945	46,851	42,964
Total Liabilities	51,504	51,186	47,038
Net Assets	96,091	95,324	84,156
Equity			
Accumulated Funds	96,091	95,324	84,156
Reserves
Capital Equity
Total Equity	96,091	95,324	84,156

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	671	671	660
Personnel Services
Grants and Subsidies	5,500	5,500	11,000
Finance Costs
Equivalent Income Tax
Other Payments	5,365	6,553	4,555
Total Payments	11,536	12,724	16,215
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	61	82	11
Retained Taxes, Fees and Fines
Interest Received	360	260	128
Grants and Contributions
Other Receipts	1,099	1,309	967
Total Receipts	1,520	1,652	1,106
Net Cash Flows From Operating Activities	(10,016)	(11,072)	(15,109)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(10,016)	(11,072)	(15,109)
Opening Cash and Cash Equivalents	154,065	154,065	142,993
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	144,049	142,993	127,884

Electricity Retained Interest Corporation - Ausgrid

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	368	368	370
Personnel Services Expenses
Other Operating Expenses	625	625	680
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	993	993	1,050
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	993	993	1,050
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	993	993	1,050
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	70,226	117,403	160,346
Net Result	70,226	117,403	160,346

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments	3,694,498	3,741,675	3,902,022
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	3,694,498	3,741,675	3,902,022
Total Assets	3,694,498	3,741,675	3,902,022
Liabilities			
Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities
Net Assets	3,694,498	3,741,675	3,902,022
Equity			
Accumulated Funds	4,047,361	4,097,803	4,258,150
Reserves	(352,863)	(356,128)	(356,128)
Capital Equity
Total Equity	3,694,498	3,741,675	3,902,022

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	368	368	370
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	625	625	680
Total Payments	993	993	1,050
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	993	993	1,050
Other Receipts
Total Receipts	993	993	1,050
Net Cash Flows From Operating Activities
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash
Opening Cash and Cash Equivalents
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents

Electricity Retained Interest Corporation - Endeavour Energy

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	350	350	352
Personnel Services Expenses
Other Operating Expenses	625	610	680
Grants and Subsidies	23,954	35,369	22,717
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	24,929	36,330	23,749
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	975	961	1,032
Investment Revenue	22,459	33,867	18,848
Retained Taxes, Fees and Fines
Other Revenue	5,106	5,176	5,182
Total Revenue	28,540	40,003	25,062
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	126,639	113,544	109,765
Net Result	130,250	117,218	111,078

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets
Taxes Receivable
Receivables	2,762	2,831	4,275
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	2,762	2,831	4,275
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments	2,048,827	2,035,733	2,145,498
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	2,048,827	2,035,733	2,145,498
Total Assets	2,051,589	2,038,564	2,149,773
Liabilities			
Current Liabilities			
Taxes Payable
Payables	251	257	389
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	251	257	389
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	251	257	389
Net Assets	2,051,338	2,038,307	2,149,384
Equity			
Accumulated Funds	2,313,959	2,293,498	2,404,576
Reserves	(262,621)	(255,192)	(255,192)
Capital Equity
Total Equity	2,051,338	2,038,307	2,149,384

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	350	350	352
Personnel Services
Grants and Subsidies	23,954	35,369	22,717
Finance Costs
Equivalent Income Tax
Other Payments	625	1,122	549
Total Payments	24,929	36,841	23,618
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	(69)	(1,444)
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	975	961	1,032
Other Receipts	27,565	39,560	24,030
Total Receipts	28,540	40,452	23,618
Net Cash Flows From Operating Activities	3,611	3,611	(0)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments	(3,611)	(3,611)	...
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(3,611)	(3,611)	...
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	0	(0)	(0)
Opening Cash and Cash Equivalents
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	0	(0)	(0)

Electricity Transmission Ministerial Holding Corporation

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	1,975	1,965	3,249
Personnel Services Expenses
Other Operating Expenses	2,101	2,101	2,152
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation
Finance Costs	12	12	12
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	4,088	4,078	5,414
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	3,237	3,237	2,778
Grants and Contributions
Investment Revenue	2,504	2,504	2,661
Retained Taxes, Fees and Fines
Other Revenue	0
Total Revenue	5,741	5,741	5,439
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	1,653	1,663	25

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	156,473	154,204	154,278
Taxes Receivable
Receivables	559	472	564
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	157,032	154,676	154,842
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	39,887	39,711	41,853
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	39,887	39,711	41,853
Total Assets	196,919	194,387	196,695
Liabilities			
Current Liabilities			
Taxes Payable
Payables	42	42	43
Contract Liabilities	268	268	273
Other Financial Liabilities at Fair Value
Borrowings
Provisions	989	989	993
Other	54	54	55
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,353	1,353	1,363
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	271,122	190,803	162,600
Other
Total Non Current Liabilities	271,122	190,803	162,600
Total Liabilities	272,475	192,156	163,962
Net Assets	(75,556)	2,230	32,732
Equity			
Accumulated Funds	(75,556)	2,230	32,732
Reserves
Capital Equity
Total Equity	(75,556)	2,230	32,732

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	(1,261)	1,008	985
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	2,094	2,114	2,151
Total Payments	833	3,122	3,136
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	4,028	4,028	2,687
Retained Taxes, Fees and Fines
Interest Received	154	154	157
Grants and Contributions
Other Receipts	728	748	367
Total Receipts	4,909	4,929	3,210
Net Cash Flows From Operating Activities	4,076	1,807	74
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	4,076	1,807	74
Opening Cash and Cash Equivalents	152,397	152,397	154,204
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	156,473	154,204	154,278

Epsilon Distribution Ministerial Holding Corporation

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	161	171	183
Personnel Services Expenses
Other Operating Expenses	2,501	2,499	2,398
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation
Finance Costs	...	1	...
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	2,661	2,671	2,581
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	2,806	2,806	2,711
Grants and Contributions
Investment Revenue	1,913	1,923	2,036
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	4,719	4,729	4,747
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(49)	...
Net Result	2,057	2,010	2,166

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	7,512	9,999	10,331
Taxes Receivable
Receivables	0	0	0
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	7,512	9,999	10,331
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	31,073	31,023	33,051
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	31,073	31,023	33,051
Total Assets	38,585	41,023	43,382
Liabilities			
Current Liabilities			
Taxes Payable
Payables	78	78	79
Contract Liabilities	548	548	557
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	626	626	637
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	23,826	10,373	5,531
Other
Total Non Current Liabilities	23,826	10,373	5,531
Total Liabilities	24,452	11,000	6,168
Net Assets	14,133	30,023	37,214
Equity			
Accumulated Funds	14,133	30,023	37,214
Reserves
Capital Equity
Total Equity	14,133	30,023	37,214

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	2,474	(0)	0
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	2,507	2,780	2,397
Total Payments	4,981	2,780	2,397
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	2,806	2,806	2,711
Retained Taxes, Fees and Fines
Interest Received	6	18	8
Grants and Contributions
Other Receipts	6	281	10
Total Receipts	2,818	3,105	2,729
Net Cash Flows From Operating Activities	(2,163)	325	331
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments	...	89	...
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	...	89	...
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(89)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	(89)	...
Net Increase/(Decrease) in Cash	(2,163)	325	331
Opening Cash and Cash Equivalents	9,674	9,674	9,999
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	7,512	9,999	10,331

Liability Management Ministerial Corporation

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	204	204	204
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	204	204	204
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	24,561	24,561	26,478
Investment Revenue	15,750	25,750	18,427
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	40,311	50,311	44,905
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	40,107	50,107	44,701

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	10	11	75
Taxes Receivable
Receivables	20	20	20
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	31	31	95
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value	269,763	279,763	324,399
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	269,763	279,763	324,399
Total Assets	269,794	279,794	324,495
Liabilities			
Current Liabilities			
Taxes Payable
Payables	22	22	22
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	22	22	22
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	22	22	22
Net Assets	269,772	279,772	324,473
Equity			
Accumulated Funds	269,772	279,772	324,473
Reserves
Capital Equity
Total Equity	269,772	279,772	324,473

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	204	204	204
Total Payments	204	204	204
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received	3	3	3
Grants and Contributions	24,561	24,561	26,478
Other Receipts	9,133	19,133	10,686
Total Receipts	33,697	43,697	37,167
Net Cash Flows From Operating Activities	33,493	43,493	36,962
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments	(9,133)	(19,133)	(10,686)
Purchases of Investments	(24,360)	(24,360)	(26,212)
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(33,493)	(43,493)	(36,898)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(0)	0	65
Opening Cash and Cash Equivalents	10	10	11
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	10	11	75

Ports Assets Ministerial Holding Corporation

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	42,265	42,085	42,330
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	42,265	42,085	42,330
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	40,440	40,641	41,151
Grants and Contributions	1,725	1,725	1,129
Investment Revenue	17,495	17,495	18,726
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	59,660	59,861	61,005
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	17,395	17,776	18,676

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	2,020	2,545	2,437
Taxes Receivable
Receivables	86	(0)	0
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	2,106	2,545	2,437
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	266,220	266,220	284,946
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	266,220	266,220	284,946
Total Assets	268,326	268,765	287,383
Liabilities			
Current Liabilities			
Taxes Payable
Payables	117	174	117
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	117	174	117
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	117	174	117
Net Assets	268,209	268,590	287,266
Equity			
Accumulated Funds	268,209	268,590	287,266
Reserves
Capital Equity
Total Equity	268,209	268,590	287,266

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	44,160	50,614	42,387
Total Payments	44,160	50,614	42,387
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	40,440	40,641	41,151
Retained Taxes, Fees and Fines
Interest Received	(0)
Grants and Contributions	1,725	1,725	1,129
Other Receipts	(144)	6,633	...
Total Receipts	42,021	48,999	42,280
Net Cash Flows From Operating Activities	(2,140)	(1,615)	(107)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(2,140)	(1,615)	(107)
Opening Cash and Cash Equivalents	4,160	4,160	2,545
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	2,020	2,545	2,437

Roads Retained Interest Pty Ltd

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	493	373	385
Personnel Services Expenses
Other Operating Expenses	834	714	849
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	1,327	1,087	1,234
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue	6	359	2
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	6	359	2
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	(69,580)	(284,396)	(131,810)
Net Result	(70,901)	(285,124)	(133,042)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	1,619	568,956	3,234
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,619	568,956	3,234
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments	6,419,738	5,592,137	5,048,230
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	6,419,738	5,592,137	5,048,230
Total Assets	6,421,356	6,161,093	5,051,464
Liabilities			
Current Liabilities			
Taxes Payable
Payables	75	75	85
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	75	75	85
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	75	75	85
Net Assets	6,421,281	6,161,018	5,051,379
Equity			
Accumulated Funds	6,603,956	6,343,693	5,234,054
Reserves	(182,675)	(182,675)	(182,675)
Capital Equity
Total Equity	6,421,281	6,161,018	5,051,379

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	493	373	385
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	837	718	840
Total Payments	1,330	1,090	1,225
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received	6	359	2
Grants and Contributions
Other Receipts	50,960	663,745	539,960
Total Receipts	50,966	664,103	539,962
Net Cash Flows From Operating Activities	49,635	663,013	538,738
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments	(217,785)	(217,785)	(142,563)
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(217,785)	(217,785)	(142,563)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing	217,785	217,785	142,563
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	217,785	217,785	142,563
Net Increase/(Decrease) in Cash	49,635	663,013	538,738
Opening Cash and Cash Equivalents	943	943	568,956
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring	(48,960)	(95,000)	(1,104,460)
Closing Cash and Cash Equivalents	1,619	568,956	3,234

Workers' Compensation (Dust Diseases) Authority**Operating Statement**

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	11,893	118,849	121,335
Grants and Subsidies	8,500	7,890	9,467
Appropriation Expense
Depreciation and Amortisation	4,189	5,892	5,964
Finance Costs	29	(2,440)	(1,492)
Other Expenses	...	2,887	...
TOTAL EXPENSES EXCLUDING LOSSES	24,611	133,078	135,275
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	606	468	588
Grants and Contributions
Investment Revenue	57,222	102,277	64,869
Retained Taxes, Fees and Fines	(32,956)	30,579	69,998
Other Revenue	0	29	31
Total Revenue	24,872	133,353	135,486
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	(261)	(275)	(271)
Net Result	0	...	(59)

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	51,244	45,551	79,038
Taxes Receivable
Receivables	54,871	58,739	51,898
Contract Assets
Inventories
Financial Assets at Fair Value	1,143,660	1,167,280	1,099,525
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,249,775	1,271,570	1,230,461
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables	650,358	710,262	625,339
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	1,863	1,901	1,691
Infrastructure Systems
Investment Properties
Right of Use Assets	562	561	165
Intangibles	2,500	8,551	12,133
Other Assets
Total Non Current Assets	655,282	721,275	639,328
Total Assets	1,905,057	1,992,845	1,869,789
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,687	3,517	3,538
Contract Liabilities
Other Financial Liabilities at Fair Value	0
Borrowings	642	642	632
Provisions	116,063	122,914	115,310
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	119,392	127,073	119,480
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	276	276	276
Provisions	1,785,389	1,865,496	1,750,092
Other
Total Non Current Liabilities	1,785,665	1,865,772	1,750,368
Total Liabilities	1,905,057	1,992,845	1,869,848
Net Assets	0	(0)	(59)
Equity			
Accumulated Funds	0	0	(59)
Reserves
Capital Equity
Total Equity	0	0	(59)

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies	8,500	7,890	9,467
Finance Costs	29	29	14
Equivalent Income Tax
Other Payments	195,478	215,075	242,816
Total Payments	204,007	222,994	252,298
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	928	790	838
Retained Taxes, Fees and Fines	170,996	105,069	161,762
Interest Received	18,312	41,349	25,288
Grants and Contributions
Other Receipts	8,558	92,002	34,569
Total Receipts	198,794	239,209	222,457
Net Cash Flows From Operating Activities	(5,213)	16,215	(29,840)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(39)	(119)	(1,390)
Proceeds from Sale of Investments	50,000	90,000	75,000
Purchases of Investments	(13,933)	(73,262)	(2,723)
Advances Repayments Received
Advances made
Other Investing	(0)	(7,712)	(7,550)
Net Cash Flows From Investing Activities	36,028	8,907	63,337
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(601)	(601)	(10)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(601)	(601)	(10)
Net Increase/(Decrease) in Cash	30,214	24,520	33,487
Opening Cash and Cash Equivalents	21,031	21,031	45,551
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	51,244	45,551	79,038

10. THE LEGISLATURE

10.1 Agency Expense Summary

The Legislature	Expenses ^(a)			Capital Expenditure		
	2020-21 Revised \$m	2021-22 Budget \$m	Change %	2020-21 Revised \$m	2021-22 Budget \$m	Change %
The Legislature	180.7	193.5	7.1	32.2	42.7	29.4
Total Principal Agency	180.7	193.5	7.1	32.2	42.7	29.4

(a) This table shows expenses on an uneliminated basis.

10.2 Financial Statements

The Legislature

Operating Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	78,128	75,712	80,151
Personnel Services Expenses
Other Operating Expenses	39,378	36,308	40,959
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	21,020	22,189	22,557
Finance Costs	406	406	395
Other Expenses	46,143	46,101	49,434
TOTAL EXPENSES EXCLUDING LOSSES	185,075	180,716	193,496
Revenue			
Appropriation Revenue	196,971	183,850	203,934
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,271	3,264	3,337
Transfers to the Crown Entity
Sales of Goods and Services	7,493	4,333	7,624
Grants and Contributions	20	20	20
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	204	953	208
Total Revenue	207,959	192,420	215,123
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	22,884	11,704	21,627

Balance Sheet

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	7,057	6,936	6,977
Taxes Receivable
Receivables	1,780	1,779	1,779
Contract Assets
Inventories	106	106	106
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	8,942	8,820	8,861
Non Current Assets			
Taxes Receivable
Contract Assets
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	273,037	316,892	323,947
Plant and Equipment	80,703	78,493	85,854
Infrastructure Systems
Investment Properties
Right of Use Assets	20,920	20,920	19,305
Intangibles	15,295	13,188	20,529
Other Assets
Total Non Current Assets	389,956	429,494	449,636
Total Assets	398,898	438,314	458,497
Liabilities			
Current Liabilities			
Taxes Payable
Payables	5,006	5,105	5,105
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	5,335	5,335	5,457
Provisions	7,551	7,551	7,551
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	17,893	17,991	18,113
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	16,906	16,906	15,340
Provisions	173	173	173
Other
Total Non Current Liabilities	17,079	17,079	15,513
Total Liabilities	34,971	35,070	33,626
Net Assets	363,927	403,244	424,871
Equity			
Accumulated Funds	216,625	205,345	226,972
Reserves	147,302	197,899	197,899
Capital Equity
Total Equity	363,927	403,244	424,871

Cash Flow Statement

	2020-21		2021-22
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	77,280	74,828	79,243
Personnel Services
Grants and Subsidies
Finance Costs	406	406	395
Equivalent Income Tax
Other Payments	83,098	86,826	87,964
Total Payments	160,784	162,060	167,602
Receipts			
Appropriation	196,971	183,850	203,934
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	7,493	4,333	7,624
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	20	20	20
Other Receipts	204	7,750	208
Total Receipts	204,688	195,953	211,786
Net Cash Flows From Operating Activities	43,904	33,893	43,184
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(28,602)	(20,545)	(29,073)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(7,214)	(5,381)	(9,448)
Net Cash Flows From Investing Activities	(35,816)	(25,926)	(38,521)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(5,466)	(5,466)	(5,622)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(5,466)	(5,466)	(5,622)
Net Increase/(Decrease) in Cash	2,622	2,501	41
Opening Cash and Cash Equivalents	4,435	4,435	6,936
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	7,057	6,936	6,977