

# MINISTER FOR POLICE

## OVERVIEW

<i>Agency</i>	<i>Budget 2004-05 \$m</i>	<i>Budget 2005-06 \$m</i>	<i>Variation %</i>
<b>Ministry for Police</b>			
Total Expenses .....	11.9	10.2	-14.3
Capital Expenditure .....	0.5	0.1	-88.3
<b>NSW Police</b>			
Total Expenses.....	1,910.9	2,021.4	5.8
Capital Expenditure .....	94.1	112.3	19.4
<b>New South Wales Crime Commission</b>			
Total Expenses .....	14.7	16.9	15.6
Capital Expenditure .....	1.6	2.6	60.5
<b>Police Integrity Commission</b>			
Total Expenses.....	17.5	18.0	2.5
Capital Expenditure .....	0.7	2.5	264.1
<b>Total, Minister for Police</b>			
Total Expenses .....	<b>1,955.0</b>	<b>2,066.5</b>	<b>5.7</b>
Capital Expenditure .....	<b>96.9</b>	<b>117.5</b>	<b>21.3</b>

## MINISTRY FOR POLICE

The Ministry provides the Minister for Police with independent policy advice on issues affecting the Police portfolio and supports the Minister in the performance of Ministerial and Parliamentary functions. The Ministry is responsible for developing asset strategies and plans in relation to Police properties. The Ministry develops and assists the passage of legislation to meet the Government's law and order objectives for the portfolio.

## EXPENDITURE TRENDS AND RECENT DEVELOPMENTS

During 2004-05 the Ministry established a Strategic Properties Unit to take responsibility for development of asset strategies and plans in relation to Police properties. This was in accordance with a Government decision to transfer the functions of planning and delivery of NSW Police property services to the Ministry for Police and the Department of Commerce. Funding was provided for the set up and ongoing costs.

From 2004-05 a total of \$2 million per annum was allocated for activities to be funded from the Recovered Assets Pool (ReAP). ReAP comprises money and the proceeds of sales of assets stripped from criminals by police to help police investigate offenders. The Ministry administers these funds in accordance with the approved guidelines.

Commencing in 2004-05 the Ministry's allocation included provision for a realignment of policy responsibilities between NSW Police and the Ministry.

## **STRATEGIC DIRECTIONS**

The Ministry provides an important source of policy ideas for Government and the portfolio agencies. It also supports the Minister's legislative program which covers a wide range of issues. These include police reform, police powers, confiscation of proceeds of crime, firearms, the security industry and registration of child sex offenders. The Ministry is also involved in wider policy issues arising from, and impacting on, the criminal justice system.

In relation to Police properties, the Ministry is setting strategic directions for the maintenance and development of police stations, and overseeing the management of the Police property portfolio under a Memorandum of Understanding between the Ministry, NSW Police and the Department of Commerce.

Commencing in 2004-05, policy development and coordination within the NSW Police portfolio has been enhanced by strengthening the Ministry and abolishing certain policy functions within NSW Police. This better facilitates the development of appropriate law enforcement policies and enables the Commissioner to focus more on operational matters.

Issues of resource allocation and management continue to be a focus of attention across the portfolio. These include recurrent and capital budget monitoring, police strength and organisation, the use of technology, corporate services and performance monitoring and improvement.

## **2005-06 BUDGET**

### **Total Expenses**

Estimated total expenses for the Ministry for Police in 2005-06 are \$10.2 million. This includes ongoing expenses associated with additional staff for the increased responsibilities and functions allocated to the Ministry in 2004-05, the Recovered Assets Pool (ReAP) and the Office of the Inspector of the Police Integrity Commission.

From 2005-06, the responsibility for the Minister's office will be transferred to Premier's Department.

## **Capital Expenditure**

The Ministry will spend \$62,000 in 2005-06 on minor equipment, including commencement of the change over from lease to purchase of information technology equipment.

## **NSW POLICE**

NSW Police protects and serves the community by preventing, detecting and investigating crime, maintaining public order, promoting orderly and safe road use, and undertaking and co-ordinating emergency and rescue functions.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

A total of over \$2.1 billion will be spent on the recurrent expenses and capital expenditure of NSW Police in 2005-06. This is an increase of \$128.7 million or 6.4 percent compared with last year's Budget.

The Government is committed to providing operational police with appropriate facilities and accommodation to enable them to provide policing services to the public effectively and in a safe environment.

The introduction and updating of computerised technology to assist operational police has been a priority in recent years. A major upgrade of Police's computer networks commenced in 2003-04 and planning is continuing for the replacement of its Computerised Operational Policing System over the next few years. The new system will improve police efficiency by providing them with an up to date network for all of the record keeping associated with policing.

Additional funding was provided to Police during 2004-05 for the commencement of a number of priority projects under its *Information Management and Technology Strategic Plan 2003-04 – 2007-08*, including an Automatic Number Plate Recognition System, a new Computer Aided Despatch System, the Courtlink Data Exchange, in-car Mobile Data Terminals and new equipment for the digital recording of interviews with suspect persons. Implementation of each of these initiatives will continue in 2005-06.

NSW Police is continuing to respond to community concerns and crime trends by establishing specialised taskforces and high visibility policing, including the CBD Policing Plan and Vikings operations.

Other significant recent developments include:

### **Record Numbers of Police and Reduced Levels of Crime**

The Government met its commitment to increase police numbers by 1,000 by the end of 2003 ahead of schedule. Since achieving that goal in mid 2002, police numbers have remained above the authorised strength of 14,454.

In its report covering the two years to December 2004 the NSW Bureau of Crime Statistics and Research reported that none of the 16 key crime categories on which it reports had shown an increase. There was a significant downward trend in nine of these 16 crime categories, while the remaining seven categories showed no significant upward or downward trend.

### **Sydney CBD Policing Plan**

Specifically targeted high visibility policing has reduced crime in central Sydney. This initiative, underpinned by the deployment of clearly uniformed numbers of police into a limited geographic area, has the added benefit of involving officers in cross-command teamwork.

Officers involved in the program benefit from the practical experience gained through interaction with a wide range of people and exposure to situations that are not usually encountered. The program also assists in the development of leadership skills and performance management of a relatively large team.

Participants have benefited from gaining a better knowledge of the geography of the city, which will greatly assist if they are called upon for counter-terrorism or emergency management activities.

### **Counter-Terrorism**

NSW Police has continued to give priority to counter-terrorism activities. The Counter-Terrorism Coordination Command continues to extend its Human Resources, technical and tactical capabilities, supported by ongoing training in Australia and overseas.

Minor equipment upgrades have increased the Command's capabilities in gathering intelligence and evidence.

## **Security Industry**

The enforcement of legislative reforms aimed at reducing the risk of criminal activity in the security industry continues to be a priority. NSW Police has increased the enforcement of current licensing requirements to ensure security industry firearms are only available when necessary and, if stolen, can be more easily traced and linked to crime.

## **STRATEGIC DIRECTIONS**

The overall goal of NSW Police is a safe New South Wales with a respected police force working with the community to reduce violence, crime and fear.

NSW Police aims to achieve a high level of public trust and confidence through:

- ◆ reduced crime and violence;
- ◆ improved public safety;
- ◆ a motivated workforce; and
- ◆ improved work practices.

There is a continuing focus on forging strong partnerships with the community, other government agencies, business and other Australian and international law enforcement organisations. These partnerships are being underpinned by improved organisational systems and work practices designed to improve morale and occupational safety and increase motivation.

NSW Police will continue to develop and use advanced technology to assist in reducing crime.

Policing services are delivered through the following four budget programs:

- ◆ Community Support;
- ◆ Criminal Investigation;
- ◆ Traffic; and
- ◆ Judicial Support.

## **2005-06 BUDGET**

### **Total Expenses**

Total expenses are expected to increase by \$110.5 million to more than \$2 billion in 2005-06, an increase of 5.8 percent compared to last year's allocation.

Funding has been provided for a number of new and continuing initiatives within Police's budget. These include:

- ◆ \$4.5 million to continue the high visibility policing strategy Operation Vikings, which commenced in 2002-03;
- ◆ \$10 million for additional building maintenance, making a total of almost \$100 million available for this purpose over the next four years;
- ◆ \$3.5 million towards the maintenance of forensic equipment;
- ◆ \$1.7 million to support additional surveillance activities; and
- ◆ \$3.3 million to continue the employment of civilian managers in all Police and Community Youth Clubs.

### **Capital Expenditure**

NSW Police's capital program aims to:

- ◆ provide functional and cost effective police accommodation where it is needed;
- ◆ improve the safety of operational police;
- ◆ equip police to enable them to perform their role effectively; and
- ◆ advance the efficient processing and use of operational and administrative data.

The 2005-06 Budget allows for expenditure of \$112.3 million compared with the allocation of \$94.1 million last year - an increase of 19.4 percent.

### **Major New Works**

The capital program provides for the commencement of eight major new works with a total estimated cost of \$76.1 million.

Work will commence on the replacement of a further six police stations in 2005-06 as part of the station upgrade program announced in last year's Budget. The total estimated cost of these works is \$72 million, of which \$12.2 million has been allocated this year as follows:

- ◆ Campsie Police Station - \$3 million;
- ◆ Dubbo Police Station - \$2 million;
- ◆ Fairfield Police Station - \$2 million;
- ◆ Lismore Police Station - \$1.6 million;
- ◆ Orange Police Station - \$3 million; and
- ◆ Wagga Wagga Police Station - \$0.6 million.

The Polair One helicopter will also be replaced during 2005-06 at an estimated cost of \$2.8 million, while \$1.3 million is to be invested in additional surveillance equipment to enhance public safety in the current terrorist climate.

### ***Work-in-Progress***

A total of \$66.1 million has been provided to support works-in-progress during 2005-06. This amount includes \$33.3 million for the following building works:

- ◆ \$5.3 million for the new police station at Armidale;
- ◆ \$7.5 million to finalise the upgrade of cells in police stations throughout the State;
- ◆ \$3.4 million to complete the new police station at Griffith;
- ◆ \$4.8 million for a new police station at Muswellbrook;
- ◆ \$0.2 million for the new Thirroul police station;
- ◆ \$4.7 million to establish the new Forensic Research and Investigative Science Centre (FRISC);
- ◆ \$5 million for the new police station at St Mary's; and
- ◆ \$2.4 million to finalise upgrades to various educational facilities, including the Goulburn Police Academy.

A total of \$19.7 million has been provided for ongoing technology developments to improve operational and organisational efficiency. This includes \$1.9 million to complete the Asset Management System, \$0.4 million to finish the Automatic Number Plate Recognition project, \$0.7 million to complete the Courtlink Data Exchange, \$6.6 million for the continuing development of a new Computer Aided Despatch System, and \$7 million for the purchase of equipment associated with the digital recording of interviews with suspect persons.

A further \$7.8 million has been provided to continue the replacement of Police's marine fleet, while \$1.6 million has been provided for further enhancements to Police's motor vehicle fleet.

An amount of \$3.7 million has also been allocated to complete the digitisation and encryption of the Police Radio Network as part of the ongoing implementation of the first stage of the Government's Long-Term Radio Strategy.

### ***Minor Works***

The Minor Works allocation of \$29.8 million will be used for minor upgrades to police accommodation and facilities, the purchase of smaller items of operational plant and equipment and the replacement of road safety equipment. This allocation includes an amount of \$12.6 million for the purchase of items of computer equipment that were formerly leased.

## **NEW SOUTH WALES CRIME COMMISSION**

The New South Wales Crime Commission's objective is to combat illegal drug trafficking and organised and other serious crime in New South Wales.

Activities to achieve this objective include targeting high-level drug traffickers and persons involved in organised and other serious criminal activity. This involves obtaining evidence for prosecution of those persons and/or the forfeiture of their assets.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

The Commission has produced substantial results, including confiscation of approximately \$100 million and the arrest of offenders through joint investigations. The Commission continues to derive benefit from structural review and change.

## **STRATEGIC DIRECTIONS**

The Commission remains committed to keeping pace with changing technology, particularly in the area of telecommunications interception. The Commission maintains a significant investment in technology and expects to extend the capacity and scope of its electronic surveillance systems in the coming year. The Commission applies technological resources to new and emerging areas of crime such as computer-based and identity crime.

## **2005-06 BUDGET**

### **Total Expenses**

The Commission estimates total expenses of \$16.9 million in 2005-06. This represents an increase of 15 percent on last year's budget allocation. This increase is primarily related to additional staffing as well as costs of telecommunications interception, arising from new areas of work including terrorism prevention through investigation.

### **Capital Expenditure**

The Commission has undertaken a significant program to better utilise technology to combat drug trafficking and organised crime over recent years. Significant capital expenditure has been made, including the acquisition of additional office accommodation.

The capital allocation of \$2.6 million in 2005-06 will allow the Commission to keep abreast of changing technologies, especially its telecommunications interception systems.

## **POLICE INTEGRITY COMMISSION**

The Police Integrity Commission is responsible for preventing, detecting and subsequently investigating serious police misconduct. It also oversees and manages other agencies involved with the investigation of serious police misconduct.

## **EXPENDITURE TRENDS AND RECENT DEVELOPMENTS**

Investigations and resultant public hearings into instances of police misconduct drive the costs of the Commission. Costs in excess of Budget in 2004-05 largely relate to additional requirements for the protection of witnesses.

## **STRATEGIC DIRECTIONS**

The Commission balances its core investigative and research functions to achieve ongoing reductions in the incidence of serious police misconduct in New South Wales. Reports of the Commission's activities will continue to focus on practical recommendations for system improvements that support ethical behaviour within NSW Police.

## **2005-06 BUDGET**

### **Total Expenses**

The Commission's total expenses are estimated at \$18 million in 2005-06. After allowing for savings from leasing computer equipment, which will now be purchased under revised Government procurement arrangements, this represents an increase of almost \$0.9 million or more than 5 percent on the 2004-05 Budget.

This additional funding will, in part, be used to increase the Commission's existing telecommunications interception capacity.

### **Capital Expenditure**

In 2005-06, the Commission's capital expenditure program is estimated at \$2.5 million, including \$1.5 million for replacing ageing telecommunications interception equipment. A further \$1 million will be invested in the continuing development of the Commission's electronic surveillance capabilities and replacing computer equipment that was previously leased.