

ESTIMATES 1998-99

MINISTER FOR GAMING AND RACING
47 DEPARTMENT OF GAMING AND RACING

| | 1997-98 | | 1998-99 Budget \$000 |
|-------------------------------|-----------------|------------------|-------------------------------------|
| | Budget \$000 | Revised \$000 | |
| OPERATING STATEMENT | | | |
| Expenses - | | | |
| Operating expenses - | | | |
| Employee related | 21,503 | 21,282 | 20,676 |
| Other operating expenses | 7,081 | 6,470 | 5,957 |
| Maintenance | 258 | 1,019 | 393 |
| Depreciation and amortisation | 865 | 895 | 1,010 |
| Grants and subsidies | 15,263 | 59,987 | ... |
| Other expenses | 3,005 | 7,603 | 10,005 |
| Total Expenses | 47,975 | 97,256 | 38,041 |
| Less: | | | |
| Retained Revenue - | | | |
| Sales of goods and services | 730 | 959 | 905 |
| Investment income | 1,207 | 638 | 521 |
| Grants and contributions | 11,080 | 2,830 | 80 |
| Other revenue | 118 | 187 | 24 |
| Total Retained Revenue | 13,135 | 4,614 | 1,530 |
| NET COST OF SERVICES | 34,840 | 92,642 | 36,511 |

ESTIMATES 1998-99

MINISTER FOR GAMING AND RACING
47 DEPARTMENT OF GAMING AND RACING

| | 1997-98 | | 1998-99 Budget \$000 |
|---|-----------------|------------------|-------------------------------------|
| | Budget \$000 | Revised \$000 | |
| CASH FLOW STATEMENT | | | |
| CASH FLOWS FROM OPERATING ACTIVITIES | | | |
| Payments | | | |
| Employee Related | | 18,740 | 18,391 |
| Grants and subsidies | | 59,987 | ... |
| Other | | 21,430 | 16,362 |
| Total Payments | | 100,157 | 34,753 |
| Receipts | | | |
| Sale of goods and services | | 960 | 905 |
| Retained taxes, fees and fines | | 2,750 | ... |
| Other | | 3,921 | 645 |
| Total Receipts | | 7,631 | 1,550 |
| NET CASH FLOWS FROM OPERATING ACTIVITIES | | (92,526) | (33,203) |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | |
| Advance repayments received | | 789 | ... |
| Purchases of property, plant and equipment | | (2,002) | (3,999) |
| Advances made | | (191) | ... |
| NET CASH FLOWS FROM INVESTING ACTIVITIES | | (1,404) | (3,999) |
| CASH FLOWS FROM GOVERNMENT | | | |
| Recurrent appropriation | 38,973 | 87,363 | 33,298 |
| Capital appropriation | 2,219 | 1,619 | 3,999 |
| Cash reimbursements from the Consolidated Fund Entity | | 432 | 462 |
| NET CASH FLOWS FROM GOVERNMENT | | 89,414 | 37,759 |
| NET INCREASE/(DECREASE) IN CASH | | (4,516) | 557 |
| Opening cash and cash equivalents | | 17,381 | 12,865 |
| CLOSING CASH AND CASH EQUIVALENTS | | 12,865 | 13,422 |

ESTIMATES 1998-99

MINISTER FOR GAMING AND RACING
47 DEPARTMENT OF GAMING AND RACING

| | 1997-98 | | 1998-99 Budget \$000 |
|--|-----------------|------------------|-------------------------------------|
| | Budget \$000 | Revised \$000 | |
| CASH FLOW STATEMENT (cont) | | | |
| CASH FLOW RECONCILIATION | | | |
| Net cost of services | | (92,642) | (36,511) |
| Non cash items added back | | 2,573 | 2,877 |
| Change in operating assets and liabilities | | (2,457) | 431 |
| Net cash flow from operating activities | | (92,526) | (33,203) |

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| | 1997-98 | | 1998-99 Budget \$000 |
|---|-----------------|------------------|-------------------------------------|
| | Budget \$000 | Revised \$000 | |
| STATEMENT OF FINANCIAL POSITION | | | |
| ASSETS - | | | |
| Current Assets - | | | |
| Cash | | 12,865 | 13,422 |
| Receivables | | 257 | 237 |
| Other | | 52 | 52 |
| Total Current Assets | | 13,174 | 13,711 |
| Non Current Assets - | | | |
| Property, plant and equipment - Cost/valuation | | 7,155 | 10,618 |
| Accumulated depreciation | | (3,669) | (4,143) |
| Total Non Current Assets | | 3,486 | 6,475 |
| Total Assets | | 16,660 | 20,186 |
| LIABILITIES - | | | |
| Current Liabilities - | | | |
| Accounts payable | | 858 | 911 |
| Employee entitlements | | 1,807 | 1,987 |
| Total Current Liabilities | | 2,665 | 2,898 |
| Total Liabilities | | 2,665 | 2,898 |
| NET ASSETS | | 13,995 | 17,288 |
| EQUITY | | | |
| Accumulated funds | | 13,995 | 17,288 |
| TOTAL EQUITY | | 13,995 | 17,288 |

ESTIMATES 1998-99

MINISTER FOR GAMING AND RACING
47 DEPARTMENT OF GAMING AND RACING

47.1 Policy and Development**47.1.1 Policy and Development**

Program Objective(s): To ensure the proper conduct and balanced development of the liquor, gaming and charity industries and to assist in the development of those industries.

Program Description: Reviewing, developing and implementing legislative and administrative policies for the liquor, gaming and charity industries by monitoring performance, evaluating existing policies and regularly liaising with interest groups. Provision of funds, derived from casino revenue, to be administered by the Community Benefit Fund.

| | Units | 1995-96 | 1996-97 | 1997-98 | 1998-99 |
|-----------------------------------|-------|---------|---------|---------|----------------|
| <u>Outputs:</u> | | | | | |
| Industry bulletins issued | no. | 6 | 11 | 11 | 6 |
| Workshops conducted | no. | 21 | ... | 35 | 40 |
| Premises represented at workshops | no. | 179 | ... | 400 | 500 |
| Enquiries received | no. | 6,696 | 9,092 | 12,000 | 12,000 |
| New licensee kits issued | no. | 2,674 | 2,268 | 1,000 | 1,000 |
| Proof of age cards issued | no. | 14,000 | 25,000 | 37,000 | 37,000 |
| <u>Average Staffing:</u> | EFT | 34 | 43 | 37 | 36 |

| 1997-98 | | 1998-99 |
|---------|---------|----------------|
| Budget | Revised | Budget |
| \$000 | \$000 | \$000 |

OPERATING STATEMENT**Expenses -**

| | | | |
|--|--------------|---------------|---------------|
| Operating expenses - | | | |
| Employee related | 2,690 | 2,621 | 2,658 |
| Other operating expenses | 1,524 | 1,991 | 1,540 |
| Maintenance | 24 | 18 | 46 |
| Depreciation and amortisation | 107 | 129 | 135 |
| Other expenses | | | |
| Contribution to Community Benefit Fund | 3,000 | 7,598 | 10,000 |
| Total Expenses | 7,345 | 12,357 | 14,379 |

MINISTER FOR GAMING AND RACING
47 DEPARTMENT OF GAMING AND RACING

47.1 Policy and Development**47.1.1 Policy and Development (cont)****OPERATING STATEMENT (cont)**

Less:

Retained Revenue -

| | | | |
|-----------------------------------|--------------|---------------|---------------|
| Sales of goods and services | | | |
| Minor sales of goods and services | 102 | 300 | 327 |
| Investment income | 658 | 491 | 484 |
| Grants and contributions | 80 | 80 | 80 |
| Other revenue | 10 | 10 | 2 |
| Total Retained Revenue | 850 | 881 | 893 |
| NET COST OF SERVICES | 6,495 | 11,476 | 13,486 |

| | | | |
|---------------------------|------------|------------|------------|
| ASSET ACQUISITIONS | 210 | 254 | 373 |
|---------------------------|------------|------------|------------|

MINISTER FOR GAMING AND RACING
47 DEPARTMENT OF GAMING AND RACING

47.2 Compliance**47.2.1 Liquor and Machine Gaming Compliance**

Program Objective(s): To ensure the integrity of the liquor and machine gaming industries. To monitor and enforce reporting and compliance procedures for liquor and machine gaming fees.

Program Description: Conducting inspections to protect Government revenue. Ensuring compliance by clubs/licensees of statutory responsibilities. Reviewing applications to the Licensing Court and Liquor Administration Board. Representing the Director of Liquor and Gaming in proceedings before those bodies. Maintaining the principal registry of the Licensing Court.

| | Units | 1995-96 | 1996-97 | 1997-98 | 1998-99 |
|--|-------|---------|---------|---------|----------------|
| <u>Outputs:</u> | | | | | |
| Disciplinary and prosecution proceedings instituted before Licensing Court | no. | 329 | 760 | 20 | 20 |
| Complaints received concerning the conduct of licensed and club premises | no. | 500 | 500 | 530 | 570 |
| Licence applications reviewed | no. | 1,281 | 4,650 | 4,428 | 4,500 |
| Educational visits to licensees | no. | 163 | 55 | 60 | 50 |
| Compliance notices issued | no. | 650 | 199 | 400 | 400 |
| Hotel gaming device inspections | no. | 640 | 391 | 450 | 400 |
| Club gaming device inspections | no. | 143 | 45 | 225 | 200 |
| Harm minimisation inspections | no. | ... | ... | 500 | 600 |
| Club inspections | no. | ... | ... | 350 | 350 |
| Function licences reviewed | no. | ... | ... | 2,400 | 2,400 |
| <u>Average Staffing:</u> | EFT | 128 | 139 | 128 | 124 |

MINISTER FOR GAMING AND RACING
47 DEPARTMENT OF GAMING AND RACING

47.2 Compliance**47.2.1 Liquor and Machine Gaming Compliance (cont)**

| | 1997-98 | | 1998-99 |
|-----------------------------------|-----------------|------------------|-----------------|
| | Budget \$000 | Revised \$000 | Budget \$000 |
| OPERATING STATEMENT | | | |
| Expenses - | | | |
| Operating expenses - | | | |
| Employee related | 6,406 | 7,181 | 7,101 |
| Other operating expenses | 1,384 | 1,478 | 1,466 |
| Maintenance | 91 | 69 | 154 |
| Depreciation and amortisation | 250 | 195 | 344 |
| Total Expenses | 8,131 | 8,923 | 9,065 |
| Less: | | | |
| Retained Revenue - | | | |
| Sales of goods and services | | | |
| Minor sales of goods and services | 35 | 47 | 37 |
| Investment income | 15 | 8 | 13 |
| Other revenue | 36 | 36 | 8 |
| Total Retained Revenue | 86 | 91 | 58 |
| NET COST OF SERVICES | 8,045 | 8,832 | 9,007 |
| ASSET ACQUISITIONS | 750 | 703 | 1,363 |

MINISTER FOR GAMING AND RACING
47 DEPARTMENT OF GAMING AND RACING

47.2 Compliance**47.2.2 Technology Services**

Program Objective(s): To regulate machine gaming in hotels and registered clubs.

Program Description: Determining standards for machine gaming in hotels and registered clubs. Evaluating machine gaming equipment and conducting field technical inspections. Maintaining a computerised data base.

| | Units | 1995-96 | 1996-97 | 1997-98 | 1998-99 |
|---|-------|---------|---------|---------|------------|
| <u>Outputs:</u> | | | | | |
| Gaming device applications evaluated | no. | 554 | 716 | 485 | 500 |
| Gaming systems evaluated | no. | 9 | 8 | 13 | 10 |
| Field inspections undertaken (premises) | no. | 323 | 407 | 310 | 200 |
| Gaming devices inspected | no. | 1,913 | 1,633 | 1,573 | 750 |
| New gaming device prototypes evaluated | no. | 184 | 185 | 137 | 150 |
| New gaming device prototypes approved | no. | 126 | 176 | 239 | 150 |
| <u>Average Staffing:</u> | EFT | 28 | 32 | 31 | 27 |

| 1997-98 | | 1998-99 |
|---------|---------|---------|
| Budget | Revised | Budget |
| \$000 | \$000 | \$000 |

OPERATING STATEMENT**Expenses -**

| | | | |
|-------------------------------|--------------|--------------|--------------|
| Operating expenses - | | | |
| Employee related | 1,611 | 1,646 | 1,409 |
| Other operating expenses | 304 | 284 | 353 |
| Maintenance | 22 | 15 | 35 |
| Depreciation and amortisation | 138 | 71 | 151 |
| Total Expenses | 2,075 | 2,016 | 1,948 |

MINISTER FOR GAMING AND RACING
47 DEPARTMENT OF GAMING AND RACING

47.2 Compliance**47.2.2 Technology Services (cont)****OPERATING STATEMENT (cont)**

Less:

Retained Revenue -

| | | | |
|-----------------------------------|--------------|--------------|--------------|
| Sales of goods and services | | | |
| Device evaluation fees | 452 | 452 | 464 |
| Minor sales of goods and services | 8 | 25 | 20 |
| Investment income | 4 | 2 | 3 |
| Other revenue | 9 | 9 | 2 |
| Total Retained Revenue | 473 | 488 | 489 |
| NET COST OF SERVICES | 1,602 | 1,528 | 1,459 |

| | | | |
|---------------------------|------------|------------|------------|
| ASSET ACQUISITIONS | 178 | 179 | 315 |
|---------------------------|------------|------------|------------|

ESTIMATES 1998-99

MINISTER FOR GAMING AND RACING
47 DEPARTMENT OF GAMING AND RACING

47.2 Compliance**47.2.3 Liquor and Machine Gaming Revenue**

Program Objective(s): To optimise, assess and collect Government revenue from liquor and machine gaming operations.

Program Description: Assessing and collecting annual fees for the sale and supply of liquor. Assessing and collecting machine gaming duty payable by hotels and registered clubs. Recovering outstanding revenue.

| | Units | 1995-96 | 1996-97 | 1997-98 | 1998-99 |
|---|-------|---------|---------|---------|----------------|
| <u>Outputs:</u> | | | | | |
| Liquor fees assessed | \$m | 281 | 297 | 5 | 5 |
| Club gaming machine duty assessed | \$m | 449 | 481 | 529 | 611 |
| Hotel gaming machine duty assessed | \$m | 68 | 53 | 128 | 154 |
| Applications processed for - | | | | | |
| Club gaming machines | no. | 11,436 | 12,087 | 13,000 | 14,000 |
| Hotel gaming machines | no. | 1,203 | 3,687 | 10,500 | 12,000 |
| Subsidiary equipment | no. | 264 | 159 | 350 | 400 |
| Progressive gaming systems | no. | 5,747 | 7,516 | 6,000 | 7,000 |
| Liquor fee subsidy applications processed | no. | ... | ... | 1,000 | 1,000 |
| <u>Average Staffing:</u> | EFT | 38 | 41 | 42 | 38 |

| 1997-98 | | 1998-99 |
|---------|---------|----------------|
| Budget | Revised | Budget |
| \$000 | \$000 | \$000 |

OPERATING STATEMENT**Expenses -**

| | | | |
|-------------------------------|--------------|--------------|--------------|
| Operating expenses - | | | |
| Employee related | 2,041 | 1,968 | 1,813 |
| Other operating expenses | 1,387 | 789 | 659 |
| Maintenance | 27 | 865 | 44 |
| Depreciation and amortisation | 110 | 113 | 106 |
| Total Expenses | 3,565 | 3,735 | 2,622 |

MINISTER FOR GAMING AND RACING
47 DEPARTMENT OF GAMING AND RACING

47.2 Compliance**47.2.3 Liquor and Machine Gaming Revenue (cont)****OPERATING STATEMENT (cont)**

Less:

Retained Revenue -

| | | | |
|-----------------------------------|-----------|-----------|-----------|
| Sales of goods and services | | | |
| Minor sales of goods and services | 4 | 22 | 18 |
| Investment income | 4 | 3 | 5 |
| Other revenue | 11 | 11 | 2 |
| Total Retained Revenue | 19 | 36 | 25 |

| | | | |
|-----------------------------|--------------|--------------|--------------|
| NET COST OF SERVICES | 3,546 | 3,699 | 2,597 |
|-----------------------------|--------------|--------------|--------------|

| | | | |
|---------------------------|------------|------------|------------|
| ASSET ACQUISITIONS | 228 | 264 | 408 |
|---------------------------|------------|------------|------------|

MINISTER FOR GAMING AND RACING
47 DEPARTMENT OF GAMING AND RACING

47.3 Public Charity Fundraising Standards**47.3.1 Public Charity Fundraising Standards**

Program Objective(s): To ensure the integrity of fundraising for charity.

Program Description: Approving fundraising activities for charity. Monitoring and inspecting financial affairs/management of charities. Issuing permits and collecting fees for conduct of lotteries and games of chance.

| | Units | 1995-96 | 1996-97 | 1997-98 | 1998-99 |
|--|-------|---------|---------|---------|---------------|
| <u>Outputs:</u> | | | | | |
| Fundraising authorities issued | no. | 2,642 | 736 | 842 | 900 |
| Fundraising authorities revoked | no. | 3 | ... | ... | 2 |
| Education seminars conducted | no. | 20 | 30 | 39 | 20 |
| Complaints received | no. | 406 | 524 | 515 | 540 |
| Inspections and investigations conducted | no. | 404 | 518 | 500 | 520 |
| Breach/compliance notices issued | no. | 301 | 438 | 405 | 410 |
| Trade promotion competitions processed | no. | 7,428 | 8,110 | 10,124 | 12,000 |
| Community gaming permits processed | no. | 487 | 568 | 590 | 600 |
| <u>Average Staffing:</u> | EFT | 32 | 31 | 31 | 29 |

| 1997-98 | | 1998-99 |
|---------|---------|---------|
| Budget | Revised | Budget |
| \$000 | \$000 | \$000 |

OPERATING STATEMENT**Expenses -**

| | | | |
|-------------------------------|--------------|--------------|--------------|
| Operating expenses - | | | |
| Employee related | 1,386 | 1,580 | 1,590 |
| Other operating expenses | 322 | 319 | 310 |
| Maintenance | 20 | 14 | 34 |
| Depreciation and amortisation | 62 | 223 | 87 |
| Total Expenses | 1,790 | 2,136 | 2,021 |

MINISTER FOR GAMING AND RACING
47 DEPARTMENT OF GAMING AND RACING

47.3 Public Charity Fundraising Standards**47.3.1 Public Charity Fundraising Standards (cont)****OPERATING STATEMENT (cont)**

Less:

Retained Revenue -

| | | | |
|-----------------------------------|-----------|-----------|-----------|
| Sales of goods and services | | | |
| Minor sales of goods and services | 8 | 20 | 17 |
| Investment income | 3 | 2 | 4 |
| Other revenue | 8 | 11 | 2 |
| Total Retained Revenue | 19 | 33 | 23 |

| | | | |
|-----------------------------|--------------|--------------|--------------|
| NET COST OF SERVICES | 1,771 | 2,103 | 1,998 |
|-----------------------------|--------------|--------------|--------------|

| | | | |
|---------------------------|------------|------------|------------|
| ASSET ACQUISITIONS | 160 | 166 | 303 |
|---------------------------|------------|------------|------------|

MINISTER FOR GAMING AND RACING
47 DEPARTMENT OF GAMING AND RACING

47.4 Casino Surveillance Division**47.4.1 Casino Surveillance Division**

Program Objective(s): To protect the integrity of casino gaming in New South Wales.

Program Description: Supervision and inspection of casino operations and the conduct of gaming in the casino. Reporting to the Casino Control Authority on applications for personnel licences. Instigation of disciplinary action against licensees.

| | Units | 1995-96 | 1996-97 | 1997-98 | 1998-99 |
|--|-------|---------|---------|---------|----------------|
| <u>Outputs:</u> | | | | | |
| Casino employee licence applications investigated and reported | no. | ... | 2,800 | 3,500 | 2,800 |
| Controlled contracts investigated and reported | no. | ... | 50 | 150 | 80 |
| Special audits conducted on casino operations | no. | ... | 20 | 20 | 24 |
| <u>Average Staffing:</u> | EFT | 74 | 71 | 71 | 67 |

| 1997-98 | | 1998-99 |
|---------|---------|----------------|
| Budget | Revised | Budget |
| \$000 | \$000 | \$000 |

OPERATING STATEMENT**Expenses -**

| | | | |
|-------------------------------|--------------|--------------|--------------|
| Operating expenses - | | | |
| Employee related | 5,619 | 4,566 | 4,272 |
| Other operating expenses | 1,640 | 1,093 | 1,091 |
| Maintenance | 74 | 34 | 75 |
| Depreciation and amortisation | 189 | 135 | 178 |
| Total Expenses | 7,522 | 5,828 | 5,616 |

MINISTER FOR GAMING AND RACING
47 DEPARTMENT OF GAMING AND RACING

47.4 Casino Surveillance Division**47.4.1 Casino Surveillance Division (cont)****OPERATING STATEMENT (cont)**

Less:

Retained Revenue -

| | | | |
|-----------------------------------|-----------|-----------|-----------|
| Sales of goods and services | | | |
| Minor sales of goods and services | 11 | 27 | 22 |
| Investment income | 12 | 5 | 8 |
| Other revenue | 29 | 29 | 8 |
| Total Retained Revenue | 52 | 61 | 38 |

| | | | |
|-----------------------------|--------------|--------------|--------------|
| NET COST OF SERVICES | 7,470 | 5,767 | 5,578 |
|-----------------------------|--------------|--------------|--------------|

| | | | |
|---------------------------|------------|------------|------------|
| ASSET ACQUISITIONS | 693 | 436 | 687 |
|---------------------------|------------|------------|------------|

MINISTER FOR GAMING AND RACING
47 DEPARTMENT OF GAMING AND RACING

47.5 Sport and Recreation in the Community**47.5.1 Development, Control and Regulation of the Racing Industry**

Program Objective(s): To support and enhance the viability of racing organisations. To raise revenue from taxes on the operations of bookmakers and totalizators. To protect the interests of the public in relation to racing operations.

Program Description: Advice to the Minister on the development, management and operation of the galloping, trotting and greyhound industries and on-and off-course betting. Provision of support to race clubs for capital improvements. Monitoring of totalizators' and bookmakers' operations and collection of totalizator commissions and bookmakers' taxes.

| | Units | 1995-96 | 1996-97 | 1997-98 | 1998-99 |
|--|-------|---------|---------|---------|----------------|
| <u>Outputs:</u> | | | | | |
| Betting taxation collected | \$m | 339 | 339 | 296 | 189 |
| Attendances at race meetings by inspectors | no. | 988 | 1,000 | 950 | 925 |
| <u>Average Staffing:</u> | EFT | 31 | 31 | 32 | 31 |

| 1997-98 | | 1998-99 |
|---------|---------|----------------|
| Budget | Revised | Budget |
| \$000 | \$000 | \$000 |

OPERATING STATEMENT**Expenses -**

| | | | |
|---|---------------|---------------|--------------|
| Operating expenses - | | | |
| Employee related | 1,750 | 1,720 | 1,833 |
| Other operating expenses | 520 | 516 | 538 |
| Maintenance | ... | 4 | 5 |
| Depreciation and amortisation | 9 | 29 | 9 |
| Grants and subsidies | | | |
| Sporting associations | 893 | 687 | ... |
| Development of racecourse facilities - capital grants | 14,370 | 9,300 | ... |
| TAB payment to racing industry | ... | 50,000 | ... |
| Other expenses | | | |
| Bookmakers Revision Committee | 5 | 5 | 5 |
| Total Expenses | 17,547 | 62,261 | 2,390 |

MINISTER FOR GAMING AND RACING
47 DEPARTMENT OF GAMING AND RACING

47.5 Sport and Recreation in the Community**47.5.1 Development, Control and Regulation of the Racing Industry (cont)****OPERATING STATEMENT (cont)**

Less:

Retained Revenue -

| | | | |
|-----------------------------------|---------------|--------------|----------|
| Sales of goods and services | | | ... |
| Minor sales of goods and services | 110 | 66 | ... |
| Investment income | 511 | 127 | 4 |
| Grants and contributions | 11,000 | 2,750 | ... |
| Other revenue | 15 | 81 | ... |
| Total Retained Revenue | 11,636 | 3,024 | 4 |

| | | | |
|-----------------------------|--------------|---------------|--------------|
| NET COST OF SERVICES | 5,911 | 59,237 | 2,386 |
|-----------------------------|--------------|---------------|--------------|

| | | | |
|---------------------------|-----|-----|------------|
| ASSET ACQUISITIONS | ... | ... | 550 |
|---------------------------|-----|-----|------------|

ESTIMATES 1998-99

MINISTER FOR GAMING AND RACING
48 CASINO CONTROL AUTHORITY

| | 1997-98 | | 1998-99 |
|-------------------------------|-----------------|------------------|-----------------|
| | Budget \$000 | Revised \$000 | Budget \$000 |
| OPERATING STATEMENT | | | |
| Expenses - | | | |
| Operating expenses - | | | |
| Employee related | 1,517 | 1,400 | 1,578 |
| Other operating expenses | 1,121 | 2,634 | 1,604 |
| Depreciation and amortisation | 270 | 213 | 250 |
| Total Expenses | 2,908 | 4,247 | 3,432 |
| Less: | | | |
| Retained Revenue - | | | |
| Sales of goods and services | 801 | 1,192 | 842 |
| Investment income | 10 | 60 | 30 |
| Total Retained Revenue | 811 | 1,252 | 872 |
| NET COST OF SERVICES | 2,097 | 2,995 | 2,560 |

ESTIMATES 1998-99

MINISTER FOR GAMING AND RACING
48 CASINO CONTROL AUTHORITY

| | 1997-98 | | 1998-99 |
|---|---------|----------------|----------------|
| | Budget | Revised | Budget |
| | \$000 | \$000 | \$000 |
| CASH FLOW STATEMENT | | | |
| CASH FLOWS FROM OPERATING ACTIVITIES | | | |
| Payments | | | |
| Employee Related | | 1,366 | 1,478 |
| Other | | 2,763 | 1,656 |
| Total Payments | | 4,129 | 3,134 |
| Receipts | | | |
| Sale of goods and services | | 1,305 | 851 |
| Other | | 619 | 50 |
| Total Receipts | | 1,924 | 901 |
| NET CASH FLOWS FROM OPERATING ACTIVITIES | | (2,205) | (2,233) |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | |
| Purchases of property, plant and equipment | | (50) | (48) |
| NET CASH FLOWS FROM INVESTING ACTIVITIES | | (50) | (48) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | |
| Repayment of borrowings and advances | | (57) | ... |
| NET CASH FLOWS FROM FINANCING ACTIVITIES | | (57) | ... |
| CASH FLOWS FROM GOVERNMENT | | | |
| Recurrent appropriation | 1,666 | 1,977 | 2,144 |
| Capital appropriation | 50 | 50 | 48 |
| Cash reimbursements from the Consolidated Fund Entity | | 60 | 62 |
| NET CASH FLOWS FROM GOVERNMENT | | 2,087 | 2,254 |
| NET INCREASE/(DECREASE) IN CASH | | (225) | (27) |
| Opening cash and cash equivalents | | 1,126 | 901 |
| CLOSING CASH AND CASH EQUIVALENTS | | 901 | 874 |

ESTIMATES 1998-99

MINISTER FOR GAMING AND RACING
48 CASINO CONTROL AUTHORITY

| | 1997-98 | | 1998-99 Budget \$000 |
|--|-----------------|------------------|-------------------------------------|
| | Budget \$000 | Revised \$000 | |
| CASH FLOW STATEMENT (cont) | | | |
| CASH FLOW RECONCILIATION | | | |
| Net cost of services | | (2,995) | (2,560) |
| Non cash items added back | | 290 | 354 |
| Change in operating assets and liabilities | | 500 | (27) |
| Net cash flow from operating activities | | (2,205) | (2,233) |

MINISTER FOR GAMING AND RACING
48 CASINO CONTROL AUTHORITY

| | 1997-98 | | 1998-99 Budget \$000 |
|---|-----------------|------------------|-------------------------------------|
| | Budget \$000 | Revised \$000 | |
| STATEMENT OF FINANCIAL POSITION | | | |
| ASSETS - | | | |
| Current Assets - | | | |
| Cash | | 901 | 874 |
| Receivables | | 79 | 50 |
| Other | | 30 | 30 |
| Total Current Assets | | 1,010 | 954 |
| Non Current Assets - | | | |
| Property, plant and equipment - Cost/valuation | | 1,564 | 1,612 |
| Accumulated depreciation | | (993) | (1,243) |
| Total Non Current Assets | | 571 | 369 |
| Total Assets | | 1,581 | 1,323 |
| LIABILITIES - | | | |
| Current Liabilities - | | | |
| Accounts payable | | 162 | 110 |
| Employee entitlements | | 104 | 100 |
| Total Current Liabilities | | 266 | 210 |
| Total Liabilities | | 266 | 210 |
| NET ASSETS | | 1,315 | 1,113 |
| EQUITY | | | |
| Accumulated funds | | 1,315 | 1,113 |
| TOTAL EQUITY | | 1,315 | 1,113 |

MINISTER FOR GAMING AND RACING
48 CASINO CONTROL AUTHORITY

48.1 Casino Control**48.1.1 Casino Control**

Program Objective(s): To protect the integrity of casino gaming in New South Wales.

Program Description: Maintenance and administration of systems for the licensing, supervision and control of legal casino gaming. Assessment of applications to conduct casino gaming in New South Wales and the monitoring of the ongoing operations of the casino.

| <u>Activities</u> : | Average Staffing (EFT) | |
|---|------------------------|---------|
| | 1997-98 | 1998-99 |
| Assessment of operators to conduct casino gaming and monitoring of ongoing operations | 19 | 19 |

| 1997-98 | | 1998-99 |
|---------|---------|---------|
| Budget | Revised | Budget |
| \$000 | \$000 | \$000 |

OPERATING STATEMENT**Expenses -**

| | | | |
|-----------------------------------|--------------|--------------|--------------|
| Operating expenses - | | | |
| Employee related | 1,517 | 1,400 | 1,578 |
| Other operating expenses | 1,121 | 2,634 | 1,604 |
| Depreciation and amortisation | 270 | 213 | 250 |
| Total Expenses | 2,908 | 4,247 | 3,432 |
| Less: | | | |
| Retained Revenue - | | | |
| Sales of goods and services | | | |
| Minor sales of goods and services | 801 | 1,192 | 842 |
| Investment income | 10 | 60 | 30 |
| Total Retained Revenue | 811 | 1,252 | 872 |
| NET COST OF SERVICES | 2,097 | 2,995 | 2,560 |

| | | | |
|---------------------------|-----------|-----------|-----------|
| ASSET ACQUISITIONS | 50 | 50 | 48 |
|---------------------------|-----------|-----------|-----------|
