

**MINISTER FOR PLANNING,
MINISTER FOR REDFERN WATERLOO,
AND MINISTER FOR THE ARTS**

OVERVIEW

<i>Agency</i>	<i>Budget 2006-07 \$m</i>	<i>Budget 2007-08 \$m</i>	<i>Variation %</i>
Department of Planning			
Total Expenses	89.5	118.2	32.1
Capital Expenditure	4.8	3.8	-21.0
Department of the Arts, Sport and Recreation			
Total Expenses	421.2	574.8	36.5
Capital Expenditure	32.8	19.9	-39.2
Sydney Olympic Park Authority			
Total Expenses	94.1	110.3	17.2
Capital Expenditure	24.1	28.9	20.3
Minister Administering the Environmental Planning and Assessment Act			
Total Expenses	47.0	47.2	0.5
Capital Expenditure	173.5	308.5	77.9
Growth Centres Commission			
Total Expenses	6.0	14.7	146.4
Capital Expenditure
Honeysuckle Development Corporation			
Total Expenses	12.2	8.3	-31.6
Capital Expenditure
Western Sydney Parklands Trust			
Total Expenses	4.3	n.a.
Capital Expenditure	2.7	n.a.
Redfern-Waterloo Authority			
Total Expenses	16.6	19.8	19.0
Capital Expenditure	34.6	13.8	-60.2
State Library of New South Wales			
Total Expenses	84.6	83.0	-1.9
Capital Expenditure	12.9	11.3	-12.4
Australian Museum			
Total Expenses	34.6	34.7	0.3
Capital Expenditure	20.3	28.7	41.4

<i>Agency</i>	<i>Budget 2006-07 \$m</i>	<i>Budget 2007-08 \$m</i>	<i>Variation %</i>
Museum of Applied Arts and Sciences			
Total Expenses	46.2	42.4	-8.2
Capital Expenditure	7.8	2.1	-73.1
Historic Houses Trust of New South Wales			
Total Expenses	23.9	27.6	15.5
Capital Expenditure	1.9	1.4	-26.3
Art Gallery of New South Wales			
Total Expenses*	37.6	36.7	-2.4
Capital Expenditure	2.8	5.2	85.7
New South Wales Film and Television Office			
Total Expenses	10.1	10.8	6.9
Capital Expenditure
Total, Minister for Planning, Minister for Redfern Waterloo, and Minister for the Arts			
Total Expenses	923.6	1,132.8	22.7
Capital Expenditure	315.5	426.3	35.1

* The reduction in Total Expenses between 2006-07 and 2007-08 is mainly due to a reduction in the cost of insurance for international art exhibitions.

DEPARTMENT OF PLANNING

The Department of Planning oversees and implements the Government's policies on land use planning and development, ensuring the ongoing sustainability of NSW communities and supporting local government planning functions.

It plays a critical role as lead agency advising the Minister and the Government on the approval of major development and infrastructure projects of significance to New South Wales' economy and employment.

The Department leads and coordinates State-wide planning strategies to guide growth and development in New South Wales and to inform infrastructure planning, staging and delivery.

The Department's governing legislation is set out in the *Environmental Planning and Assessment Act 1979*, the *Heritage Act 1977* and the *Coastal Protection Act 1979*.

RESULTS AND SERVICES

The Department has lead agency responsibility for coordinating with partner agencies to ensure the delivery of the following State Plan priorities:

- ◆ E5: Jobs closer to home.
- ◆ E6: Housing affordability.

In delivering the priorities and objectives of its Acts, the Department works towards a number of results for the community, including:

- ◆ Major projects and infrastructure are assessed effectively and in a timely manner.
- ◆ Residential and employment growth are aligned with infrastructure investment and high value natural resources are protected.
- ◆ A detailed strategic framework guides the priorities for land release, infrastructure and natural resources.
- ◆ Planning instruments and development approvals are aligned with strategies.
- ◆ The community knows, values, and cares for the State's heritage.

Key services provided by the Department to contribute to these results include:

- ◆ assessing and approving major development and infrastructure projects of State importance;
- ◆ reviewing legislation and developing and implementing planning reforms that ensure up-to-date and efficient plan-making; developing and managing planning systems and building systems; managing sections of the building profession; and administering funding programs;
- ◆ overseeing the performance of local councils in the area of land use planning and development decisions;
- ◆ developing and implementing State strategic and statutory plans, policies and planning objectives to facilitate investment and land release for housing and employment; assessing local government statutory plans; and coordinating major projects; and
- ◆ managing the listing of heritage items; promoting local government and community partnerships for heritage management; and monitoring and assisting heritage conservation.

RECENT DEVELOPMENTS

The Department is implementing major planning reforms legislated in 2005 and 2006 to improve major project development assessment and approval processes, simplify local plan-making, improve strategic planning and diversify the planning contributions system.

The Government's Metropolitan Strategy and regional strategies for the Lower Hunter, Far North Coast, Illawarra and South Coast have been delivered and will guide future growth and development. The remaining strategies, including the Mid North Coast and Central Coast, were released as drafts for community comment. The release of regional strategies has provided a complete regional planning framework for the coastal areas of New South Wales protecting significant environmental values while planning for the growth of regional centres.

The Department of Planning, along with other NSW Government agencies, are working to implement other actions outlined in City of Cities – A Plan for Sydney's Future.

In 2006-07, the NSW Government has:

- ◆ approved funding of \$1.5 million to establish a Flying Squad unit to assist councils with rezoning and subdivision applications in the land supply process;
- ◆ planned for an additional 500,000 new jobs in Sydney by 2031 and released an Employment Lands for Sydney Action Plan, which outlines measures to boost the supply of employment lands across the Sydney region to cater for at least 125,000 new jobs over the next 25 years;
- ◆ approved two landmark urban renewal projects, at Chippendale's Carlton and United Brewery site and Barangaroo (formerly East Darling Harbour), which are expected to deliver billions of dollars in capital investment for Sydney and thousands of construction jobs;
- ◆ released the Metropolitan Development Program 2007 Update which shows a surge in Sydney's land supply since 2003 – with almost 33,000 greenfield lots now zoned and serviced;
- ◆ transferred the Transport Planning and the Transport and Population Data Centre to the Ministry of Transport;
- ◆ significantly progressed sub-regional planning to provide housing and employment capacity targets in brownfield sites; and
- ◆ released City Centre Plans for Wollongong, Gosford, Liverpool, Penrith, Parramatta and Newcastle as part of the Cities Taskforce project, which is supported by the Department and relevant local council.

The Department continues to assess major development and infrastructure projects delivering economic investment and jobs across New South Wales. Since August 2005, the Department has approved 559 major development and infrastructure projects that have a capital investment of approximately \$16.8 billion.

The Heritage Office continues to implement business improvement initiatives, including: the introduction of a service costing system and improved financial monitoring; streamlining its business processes; and recovering the costs of its statutory work through fees and charges established under the *Heritage Regulation 2005*.

STRATEGIC DIRECTIONS

The focus of the Department of Planning will be:

- ◆ continuing to implement the Metropolitan Strategy and the sub-regional strategies for Sydney with particular emphasis on land release and the provision of employment and housing land;
- ◆ implementing operational improvements to ensure the efficient and timely assessment of major development and infrastructure projects;
- ◆ completing and implementing regional strategies for regional New South Wales;
- ◆ implementing the planning reform legislation and regulatory framework; and
- ◆ providing a robust strategic framework and upfront certainty for developers and the community by making plans, policies, processes and practice clearer, and reducing red tape and approval time frames.

The Department will achieve its planned results with the following priorities and continuing activities:

- ◆ improve pre-lodgement processes for development proposals to identify and resolve key issues early, to make expectations clear upfront, and to reduce costs and time frames;
- ◆ plan for land release for residential and employment growth;
- ◆ manage rural lands planning issues;
- ◆ monitor local government performance and, if necessary, to recommend to the Minister to appoint panels or Planning Administrators to undertake certain local government functions;

- ◆ plan for urban renewal including proposals for surplus government land;
- ◆ deliver a Heritage Register that reflects the diversity of New South Wales; and
- ◆ improve methods for levying infrastructure contributions for regional infrastructure, services, and the environment.

2007-08 BUDGET

Total Expenses

Total expenses in 2007-08 are estimated at \$118 million. This compares with a 2006-07 Budget revised estimate of \$103.9 million. This increase is mainly due to a \$14.8 million increase in the grant for the South West rail corridor. The major areas of expenditure are:

- ◆ \$91 million for the major development assessment and strategy implementation program, including grants to local government (\$4.2 million), the Redfern-Waterloo Authority (\$7 million), the Growth Centres Commission (\$6 million), the Minister Administering the Environmental Planning and Assessment Act (\$5 million) and for the South West Rail Corridor (\$21 million);
- ◆ \$17.6 million for strategy and policy development; and
- ◆ \$9.6 million for the heritage policy and assistance program including \$2.6 million in heritage assistance grants.

Total Revenue

Total revenue in 2007-08 is estimated at \$44 million. This includes the planning reform fee and fees for development assessment services.

Capital Expenditure

The capital expenditure program for 2007-08 is estimated at \$3.8 million including \$3 million for coastal land acquisitions under the Coastal Land Protection Scheme.

DEPARTMENT OF THE ARTS, SPORT AND RECREATION

The Department of the Arts, Sport and Recreation (DASR) supports the Minister for the Arts, and the Minister for Gaming and Racing and the Minister for Sport and Recreation (Section 11).

DASR works to improve the wellbeing of both individuals and the community through fostering arts, sport and recreation and by ensuring the proper conduct and balanced development of the liquor, gaming, racing and charity industries.

DASR combines Arts NSW, New South Wales Office of Liquor, Gaming and Racing, and New South Wales Sport and Recreation. The Department also has administrative relationships with Centennial Park and Moore Park Trust; the Parramatta Park Trust and several other sport and recreation venue trusts in New South Wales, as well as the State's cultural institutions: Art Gallery of New South Wales, Australian Museum, Historic Houses Trust of New South Wales, Museum of Applied Arts and Sciences, New South Wales Film and Television Office, State Library of New South Wales and Sydney Opera House.

RESULTS AND SERVICES

The Department has lead agency responsibility for coordinating with partner agencies to ensure the delivery of the following State Plan priority:

- ◆ E8: More people using parks, sporting and recreational facilities, and participating in the arts and cultural activity.

The Department contributes to community cohesion and individual health and wellbeing by working towards the following results:

- ◆ Increased participation in arts and cultural, and sport and recreation activities.
- ◆ Viable and innovative arts, sport and recreation sectors.
- ◆ Ethical conduct by the sport and recreation, and the gambling, racing and charity sectors.
- ◆ Reduced harm associated with gambling and alcohol abuse.
- ◆ World-class standards in achievement and performance in the arts and sport are maintained.

Key services provided by the Department to contribute to these results include:

- ◆ implementing Government policy and regulatory frameworks for the development and responsible conduct of the arts, sport and recreation, and hospitality sectors;
- ◆ conducting compliance and education programs to assist the ethical conduct of the sport and recreation industry, gambling, racing and fundraising, and the responsible service of alcohol;
- ◆ creating sport and recreation and arts participation opportunities, particularly for under-represented groups and for people in regional areas;
- ◆ administering arts and sports grants programs, including for sports facilities and venues;
- ◆ managing the State's arts, sporting and recreation facilities; and
- ◆ providing governance support and advice to cultural institutions, sporting trusts, and the administrations of Centennial Park and Moore Park Trust and Parramatta Park Trust.

RECENT DEVELOPMENTS

During 2006-07 DASR focussed on identifying cross-agency opportunities for efficiencies and more effective service delivery as well as progressing a number of new initiatives. DASR will build on the achievements of 2006-07 including:

- ◆ identifying opportunities to improve service delivery through an integrated approach to recreation and leisure across arts, sport and recreation and the hospitality sectors;
- ◆ opening of the CarriageWorks, Redfern as a new home for contemporary arts;
- ◆ completing a range of new cultural facilities in Western Sydney as part of the Western Sydney Arts Strategy;
- ◆ supporting the Brown Review into the thoroughbred racing industry to support the integrity, independence and long-term viability of the industry;
- ◆ growing and supporting Liquor Accords throughout New South Wales;
- ◆ progressing the draft Liquor Bill to implementation stage;

- ◆ implementing the recommendations from the IPART Review of Responsible Gambling Measures and the New South Wales Summit on Alcohol Abuse;
- ◆ opening the new NSW Institute of Sport building and establishing Sports House at Sydney Olympic Park;
- ◆ launching an up-dated Sports Rage program to mitigate aggressive behaviour in sport;
- ◆ consulting with the sport and recreation industry in preparation for the development of a strategic plan to cover the industry for the next five years; and
- ◆ developing the New South Wales Disability Sport and Physical Activity Framework.

STRATEGIC DIRECTIONS

During 2007-08 DASR will continue to focus on cross-agency opportunities for efficiencies, including combining corporate services functions. Priority areas in 2007-08 include:

- ◆ developing a strategy to improve the quality of arts, and sport and recreation facilities through closer collaboration with local governments and State government entities;
- ◆ developing an Arts NSW property strategy;
- ◆ enhancing the role of the arts in lifelong learning through extending the ConnectEd partnership with the Department of Education and Training;
- ◆ improving services to Indigenous communities, including implementation of an Indigenous Arts and Cultural Expression strategy;
- ◆ promoting online access to the State's cultural collections;
- ◆ continuing the reform of compliance operations, and working with liquor and gaming industry stakeholders to realise their community responsibilities;
- ◆ continuing participation in the Crime Prevention Partnerships Program for alcohol related anti-social behaviour;
- ◆ reviewing the *Gaming Machines Act 2001*;

- ◆ working with the thoroughbred racing industry to implement the final recommendations from the Brown report into the industry;
- ◆ designing an innovative volunteer model for recruiting and retaining volunteers in sport and recreation;
- ◆ facilitating the finalisation of a five year plan for the sport and recreation industry and developing a specific State-wide plan on sport and physical activity for people with a disability; and
- ◆ facilitating the improvement of sporting venues including Drummoyne Oval, Leichhardt Oval, Energy Australia Stadium at Newcastle, Parramatta Stadium and Penrith Stadium.

2007-08 BUDGET

Total Expenses

Total expenses in 2007-08 are estimated at \$574.8 million. This includes:

- ◆ grants totalling \$220.7 million to assist in the operation of the State's arts and cultural institutions;
- ◆ \$78.4 million for sport and recreation programs coordinated by the Department's Regional Offices and provided at its Centres and Academies;
- ◆ \$29.3 million for the Cultural Grants Program;
- ◆ \$20.4 million in payments from the Sport and Recreation Fund for the operation of sporting associations, sports development grants and sporting facility capital grants;
- ◆ ongoing funding of the Responsible Gambling Fund (formerly the Casino Community Benefit Fund) of \$12.2 million from a 2 per cent levy on Star City Casino;
- ◆ provision of a central monitoring fee assistance package for small clubs of \$1.3 million; and
- ◆ administrative grants funding towards the operation of the NSW Institute of Sport (\$9.2 million); Centennial Park and Moore Park Trust (\$6.4 million); Sydney 2009 World Masters Games Organising Committee (\$1.4 million); and the Parramatta Park Trust (\$1.3 million).

Capital Expenditure

The Department's 2007-08 capital program is \$19.9 million. The major components of the program are:

- ◆ \$11.6 million to upgrade infrastructure at the: Sydney Academy of Sport; Newcastle Showground; Sydney International Equestrian Centre; Southern Highlands Regional Shooting Complex; and the Jindabyne, Berry, and Borambola Sport and Recreation Centres;
- ◆ \$5.5 million for upgrading at Sport and Recreation Centres; and
- ◆ \$1.4 million for upgrading Wharf 4/5 and the Lilyfield arts facility.

SYDNEY OLYMPIC PARK AUTHORITY

The Sydney Olympic Park Authority (SOPA) operates under the *Sydney Olympic Park Authority Act 2001* to manage the long-term future of Sydney Olympic Park.

In this role SOPA is responsible for the management, economic development and use of Sydney Olympic Park and for the promotion and coordination of sporting, educational, recreational, cultural, commercial and tourist activities.

RESULTS AND SERVICES

The Authority contributes to delivering returns (financial, economic and social) on the Government's investment in Sydney Olympic Park and achieving a lasting Olympic legacy; establishing the Park as a national centre for health, leisure and wellbeing; and establishing a sustainable community. Key result areas include:

- ◆ Improving the Government's financial return on investment within the Park.
- ◆ Increasing visitation and use of the Park.
- ◆ Creating a world-class urban parkland in central Sydney.
- ◆ Achieving sustainable urban development outcomes.

Results for the Authority are achieved through services covering: maintenance of parklands, public infrastructure and Government owned sports venues within the Park; managing property and car park operations; marketing, advertising and events management; urban planning and approvals; and environmental management and monitoring.

Achievements over the past year include: commencing construction of new office accommodation for the Commonwealth Bank and a new five-star Sofitel Hotel; and completing the first stage of the new Blaxland Riverside Park.

RECENT DEVELOPMENTS

The Sydney Olympic Park precinct is expected to attract approximately 35,000 workers and residents over the next 20 years. A viable precinct will be built around six themes of sport; education; environment; health, leisure and wellbeing; events; and culture, the arts and entertainment. Since the 2000 Olympic Games, the Authority has entered into contracts with the private sector for new property development projects having a market value in excess of \$1 billion.

SOPA is the owner of the Sydney Olympic Park Aquatic and Athletic Centre which attracts approximately 1 million visitors per annum. SOPA assumed operational responsibility for the Centre effective 1 July 2006 following the end of the Operators Agreement with the Sydney Cricket and Sports Ground Trust.

SOPA is responsible for the budget funding of other Government owned venues at Sydney Olympic Park and is custodian of funds for the long-term maintenance of the Sydney Showground.

Under the terms entered into by the NSW Government with the private sector, Telstra Stadium and Acer Arena are subject to long-term leases until 2031. SOPA progressively recognises ownership of these assets until the end of the lease period, at which time they revert to the Government.

STRATEGIC DIRECTIONS

Sydney Olympic Park continues to play a vital role in hosting the State's iconic sporting and show events and supports the State's ability to host major national and international events.

SOPA will establish a sustainable community that demonstrates best practice in social and environmental management. Under a new Master Plan, all future development will be connected to the Park's world-class water recycling scheme. The Plan also promotes innovative examples of energy management, high-quality urban and architectural design and integrated social housing models.

In 2006 a Parklands Foundation was established as a subsidiary corporation of SOPA. The Foundation aims at attracting individual and corporate sponsors and will focus on enhancing the social, cultural educational, and environmental values of the Parklands.

2007-08 BUDGET

Total Expenses

Operating expenses in 2007-08 are estimated at \$110.3 million, with depreciation accounting for \$40.9 million of this amount. Government funding of the operating budget is \$37.4 million.

The majority of expenses relate to maintaining the parklands and common areas within the Park.

Capital Expenditure

The Authority's 2007-08 capital program is \$28.9 million. The major components of the program are \$10 million for a public car park beneath two new office buildings being constructed for the Commonwealth Bank and \$11.7 million of developer funded works. These developments are critical to the Park's new town centre.

MINISTER ADMINISTERING THE ENVIRONMENTAL PLANNING AND ASSESSMENT ACT

The Minister Administering the Environmental Planning and Assessment Act was established to acquire land for planning purposes within the Sydney region. This includes land suitable for regional open space, public transport corridors, and land for projects such as the Rouse Hill Regional Centre.

Most of the activities of the agency are managed through separate funds established under the *Environmental Planning and Assessment Act 1979*, including the Sydney Region Development Fund (the Fund).

RESULTS AND SERVICES

In delivering its priorities and objectives, the agency works towards a number of results for the community, including:

- ◆ Land for infrastructure is acquired in accordance with Government priorities.
- ◆ Appropriate levels and types of regional open space are provided for the community.
- ◆ Sound financial management of the Fund.

Key services provided by the Agency to contribute to these results include:

- ◆ acquiring land for the North West and South West rail corridors and for regional recreation purposes; and
- ◆ administering grant programs that promote open space and environmental protection.

RECENT DEVELOPMENTS

Expenditure is mainly incurred for land acquisition, sale of surplus land, administration and borrowing costs. Grants to improve open space are also provided in partnership with local councils and community organisations.

The Fund's land acquisition program includes the purchase of regional open space in the Sydney Metropolitan Area. The Fund purchases land within the Western Sydney Parklands to be developed for long term recreation and conservation purposes. Other recent open space purchases include land in the Ropes Creek and South Creek corridors of Western Sydney and sites on the Central Coast.

The other major component of the Fund's acquisition program is the purchase of rail corridors in the North West and South West of Sydney. This program is being undertaken to meet commitments set out in the Urban Transport Statement to complete the South West Rail Link to Leppington and the North West Rail Link to Rouse Hill.

The Fund facilitates development of significant metropolitan open space precincts and contributes to initiatives such as the Greenspace program, Cooks River Foreshore program and the Sydney Harbour Access program to improve liveability in areas of Sydney. The Fund also manages a heritage asset management program, under the *Heritage Act 1977*.

The Fund holds land that is no longer needed for planning purposes as well as fragments that can be aggregated and sold. The proceeds from the sale of such properties are the main source of funding for the Fund's ongoing acquisition program.

The Fund is currently selling surplus sites for major employment lands in Western Sydney. Surplus lands have been identified at Doonside for residential development and Huntingwood West for employment lands. Disposal of surplus lands is also occurring in partnership with Landcom at Hoxton Park and Minto, as well as land sales at Seaforth and South Turramurra.

The Rouse Hill Regional Centre continues to be developed on land purchased by the Fund. This regional centre will include retail, commercial, community, education, recreational, transport and residential uses, developed in partnership with Landcom and the private sector.

STRATEGIC DIRECTIONS

The agency has a range of strategies for the future including:

- ◆ prudent financial management to ensure adequate capital funding and to achieve an optimal return on surplus assets;
- ◆ the ongoing purchase of rail corridors for the North West and South West rail links;
- ◆ ongoing review and disposal of surplus land and land to be acquired within the Sydney region with the objective of maintaining the self-funding model of the Fund; and
- ◆ a focus on implementing the intended outcomes for open space land strategies and lands purchased for other planning purposes.

2007-08 BUDGET

Total Expenses

The agency's total recurrent expenses for 2007-08 are estimated at \$47.2 million, which includes \$3.2 million for grants to improve open space land, \$5 million for lands transferred to local councils and \$18.6 million for borrowing costs.

Total Revenue

Total revenue for 2007-08 is estimated at \$58 million, including contributions from local councils and a grant from the Government of \$21 million for the acquisition of the South West rail corridor.

Capital Expenditure

The agency buys land for planning purposes such as regional open space through its capital program. The capital expenditure program now also includes buying land for the South West and North West rail links. Associated expenses, such as planning studies for redevelopment, are also capitalised.

In 2007-08, acquisition costs are estimated at \$308.5 million, which includes \$19.5 million to buy open space and other land for planning purposes, \$84 million for South West rail corridor land acquisitions and \$205 million for the North West rail corridor land. Asset disposal is estimated at \$50 million.

GROWTH CENTRES COMMISSION

The Growth Centres Commission was established in July 2005, under the *Growth Centres (Development Corporations) Act 1974* to manage the land release plan for the North-West and South-West sectors of Sydney. Up to 181,000 homes will be built in these sectors over the next 30 years.

The Commission's role is to ensure that Sydney's growth in the centres occurs in a sustainable way and that new infrastructure is appropriately planned, funded and linked to a properly sequenced program of land release.

The Commission is accountable to the Minister for Planning through its independent Board; and works in partnership with infrastructure agencies, local government, industry, landowners and the community to implement plans for the growth centres.

RECENT DEVELOPMENTS

During 2006-07, the Commission started precinct planning in the Oran Park and Turner Road (Badgally Road) precincts in the South-West growth centre; and Alex Avenue, North Kellyville, and Riverstone precincts in the North-West growth centre. Edmondson Park and Colebee have already been rezoned. In total, these precincts have a total capacity of approximately 39,500 lots.

The Oran Park and Turner Road precincts will be rezoned in the 2007-08 year, reducing rezoning time from seven years to one year. Additionally, in 2007-08 it is proposed that the Commission will begin precinct planning in the Riverstone West and Area 20 Precincts.

In October 2006, the Commission released its Growth Centres Development Code. The Code guides the planning and design of precincts, including town centres and neighbourhoods. It is the link to the State Environmental Planning Policy and the Structure Plan. It is intended as a reference to generate ideas and provide a guide to best practice.

In February 2007, the Commission exhibited the Growth Centres Draft Conservation Plan. The objectives of the Conservation Plan are to seek biodiversity certification for the whole of the Growth Centres under the *Threatened Species Conservation Act 1995*.

The Commission has sought community feedback on the Plan.

STRATEGIC DIRECTIONS

The Growth Centres Commission will coordinate the release of land in the North-West and South-West sectors sufficient to accommodate up to 181,000 homes together with appropriate infrastructure and services over the next 30 years. This goal will be achieved by:

- ◆ preparing Precinct Plans with Councils;
- ◆ recommending new precincts for staged land release to the Government;
- ◆ negotiating with Government agencies, landowners and industry to ensure development occurs in a sustainable and timely way;
- ◆ coordinating Government agencies' planning and delivery of infrastructure consistent with the Government's land release program; and
- ◆ administering the Special Infrastructure Contribution to ensure the timely delivery and sequencing of infrastructure to support the land release program.

2007-08 BUDGET

Total Expenses

Total expenses for 2007-08 are estimated at \$14.7 million. This reflects an increase of \$8.7 million over the 2006-07 Budget and is attributed to increasing activity on precinct planning. During 2007-08, the Commission will continue to undertake precinct planning and coordinate the delivery of regional infrastructure. The time from releasing land until its delivery to the market will be streamlined.

The Commission's expenses include \$7.8 million for precinct planning including studies into land capability for urban development and satisfying various legislative requirements.

HONEYSUCKLE DEVELOPMENT CORPORATION

The Corporation focusses on the revitalisation of inner Newcastle. The relevant area is situated adjacent to the Newcastle Central Business District (CBD) and comprises 50 hectares of former industrial land on the shores of Newcastle Harbour.

RECENT DEVELOPMENTS

The Corporation is funded through land sales and borrowings.

Over the life of the Corporation, \$92.5 million in community contributions have been made in the form of grants to other organisations, housing, public domain and open space landscaping.

Some 50 sites have been released to the market with 46 settled, two under conditional contract, and another two sites awaiting expressions of interest. The total end value of works associated with the sites is estimated to be over \$680 million.

STRATEGIC DIRECTIONS

The major features of the Corporation's strategic directions are:

- ◆ preparing and marketing the Honeysuckle site (formerly surplus Government land) for private sector development;
- ◆ providing new and improving old infrastructure to encourage private sector development of the Honeysuckle site;
- ◆ stimulating development in adjacent areas;
- ◆ ensuring the community has access to the harbour foreshore;
- ◆ creating publicly owned and accessible places on the Honeysuckle site; and
- ◆ making Newcastle's central business district an even more attractive place to live, work and visit.

2007-08 BUDGET

Total Expenses

Total expenses for the Corporation for 2007-08 are budgeted at \$8.3 million. The primary components are the cost of selling land and property of \$1.7 million and community contributions of \$3.4 million.

The variation in expenses between the 2006-07 projection and 2007-08 budget is an increase of approximately \$677,000 reflecting the timing of community works.

The forecast deficit in 2007-08 is primarily due to non-income generating community works that will be undertaken by the Corporation.

Capital Expenditure

In accordance with accounting standards, the Corporation's property development activities are capitalised as inventory not property assets. The Corporation is planning no capital expenditure for 2007-08.

WESTERN SYDNEY PARKLANDS TRUST

The *Western Sydney Parklands Act 2006* was passed late last year. This legislation established the Western Sydney Parklands and created a Trust to develop and manage the Parklands system.

RECENT DEVELOPMENTS

The Western Sydney Parklands comprises 5,218 hectares of land that stretches 27 kilometres from Doonside to Leppington. A large amount of land within the parklands boundary will be owned by the new Western Sydney Parklands Trust. This includes properties previously owned by the Minister Administering the Environmental Planning and Assessment Act as well as the existing Western Sydney Regional Park and Plough and Harrow Park at Abbotsbury. Some land will continue to be owned by existing agencies, such as Prospect Reservoir and Blacktown Olympic Park.

The Western Sydney Parklands Trust is scheduled to start operations in mid 2007. The Trust will receive initial loan funding from the Sydney Region Development Fund of \$3.1 million in 2007-08. Additional income will be derived in part from the sale of lands at Huntingwood West and Doonside.

STRATEGIC DIRECTIONS

The Trust will consolidate and better coordinate the management of Government land and facilities within the Parklands and ensure the development of the parklands for public enjoyment. The Government's long-term vision for the site will guide the Trust in its management of the Parklands.

2007-08 BUDGET

Total Expenses

The Trust's total recurrent expenses for 2007-08 are estimated at \$4.3 million.

Total Revenue

The Trust's revenue for 2007-08 is estimated at \$4.3 million, including \$1.4 million in rental revenue, a \$2.5 million grant from the Department of Environment and Climate Change and funds from the sale of surplus lands.

Capital Expenditure

Capital expenditure in 2007-08 includes \$2 million for works on a pathway system to open up the entire length of the Parklands. Funding has also been allocated to commence restoration of Western Sydney's indigenous and endangered Cumberland Plain Woodlands (conservation works).

REDFERN-WATERLOO AUTHORITY

The role of the Authority is to encourage and promote the orderly development of Redfern, Eveleigh, Darlington and Waterloo suburbs. The Authority aims to transform these suburbs into an active, vibrant and sustainable community displaying greater social cohesion and community safety, and one where the Aboriginal community is supported and respected. Its operational area comprises approximately 350 hectares.

The Authority is a formally constituted statutory authority with a Board reporting directly to the Minister.

RESULTS AND SERVICES

The Authority seeks to promote urban renewal by working towards the following results:

- ◆ Increased business investment in the local area.
- ◆ Promotion of new and improved public infrastructure.
- ◆ Provision of affordable housing.
- ◆ Increased participation and integration in community activities.
- ◆ Enhanced community safety.
- ◆ Increased participation in education and vocational training.
- ◆ Job creation for local residents.
- ◆ Improved access to health, education, employment and other essential human services.

Key services provided by the Authority which contribute to these results include:

- ◆ providing for a potential 600,000 square metres of commercial and residential floor space, particularly on surplus Government lands;
- ◆ developing the Australian Technology Park's roads and infrastructure including a pedestrian link to North Eveleigh;
- ◆ developing the North Eveleigh Training Centre, focussing on construction and hospitality industries;
- ◆ encouraging partnerships with the private sector and service providers to foster literacy and numeracy programs; and
- ◆ positive engagement and connection between younger and older people, reduced social isolation and increased access to employment activities.

RECENT DEVELOPMENTS

During 2006-07 the Authority's achievements included:

- ◆ work on construction of Building D at the Australian Technology Park;
- ◆ construction of roads within Australian Technology Park to facilitate the Park's future development;
- ◆ finalisation of the Built Environment Plan, which aims to stimulate economic and social development; and
- ◆ re-location of the Seven Network's and Pacific Magazines' commercial premises to Redfern.

2007-08 BUDGET

Total Expenses

Total expenses for 2007-08 are estimated at \$19.8 million. The majority of expenditure is for planning, urban renewal, infrastructure expenses and information technology systems. It also includes place management expenses and costs associated with running the conference centre at the Australian Technology Park.

Capital Expenditure

The Authority's capital program for 2007-08 is \$13.8 million. Major infrastructure development includes the completion of the Building D construction, remediation and public domain works on the Channel 7 site and preliminary works on the construction of the North Eveleigh Pedestrian link.

STATE LIBRARY OF NEW SOUTH WALES

The State Library of New South Wales is the major public reference and research library and information service for the people of New South Wales. It comprises the heritage Mitchell and Dixson Libraries, the State Reference Library and web services.

The Library Council of New South Wales is the Library's governing body. The *Library Act 1939* and *Library Regulation 2005* define the Council's objects, powers and duties, and the Library's role and responsibilities. The Library's mission is to strengthen the community by being the trusted provider of quality information services.

RESULTS AND SERVICES

The Library's vision is to be the pre-eminent and welcoming cultural destination acknowledged for excellent client service and staff expertise; an innovative gateway to information and cultural enrichment; recognised for a unique and accessible collection; an active advocate for the NSW public library network; and a proactive partner in knowledge creation.

The State Library's strategic goal is increased value for the community through improved Library services. This strategic goal is achieved by working towards the following results:

- ◆ A client focused library.
- ◆ An effective public library network.

Key services that contribute to these results include:

- ◆ providing information services and cultural programs for clients with onsite, online and offsite accessibility;
- ◆ managing the collections, including the Mitchell and Dixson Libraries of historical and Australian resources, the documented cultural heritage of New South Wales; and ensuring the building, preservation, digitisation and the security of the collections;

- ◆ managing the heritage building and technology to satisfy client expectations and demands for services and programs; and
- ◆ providing professional advisory services for public libraries, access to specialist collections and expertise and managing *NSW.net* to enable affordable access to the internet for New South Wales Councils, public libraries and communities.

RECENT DEVELOPMENTS

At the end of 2005-06, the Library's total collection assets were valued at \$1.9 billion and land and buildings were valued at \$238 million.

To preserve and maintain the Library's collections to appropriate standards, the Library took delivery, in April 2007, of a state-of-the art offsite storage facility located at Moorebank.

Increased effort and expenditure is being allocated to improve community access to State Library collections through the expansion of electronic catalogue records, online service delivery and access to online and digitised information content.

STRATEGIC DIRECTIONS

Major strategies to achieve a client-focused Library and an effective public library network are to:

- ◆ develop an understanding of our client base so as to improve client satisfaction with services and programs;
- ◆ increase awareness and use of the information services and cultural programs;
- ◆ maximise the value of current and future technologies; and
- ◆ develop collaborative and cooperative relationships with stakeholders.

2007-08 BUDGET

Total Expenses

Total expenses are estimated at \$83 million, of which the Library will distribute \$23.5 million under the State's public library subsidies and grants program, including costs associated with *NSW.net*.

Capital Expenditure

Total capital expenditure in 2007-08 is estimated at \$11.3 million comprising:

- ◆ \$2.8 million for major asset management and maintenance works;
- ◆ collection acquisitions of \$7.6 million, including books, journals, pictures, maps, manuscripts and electronic resources; and
- ◆ other minor works of \$0.9 million.

AUSTRALIAN MUSEUM

The Australian Museum is Australia's leading natural and cultural history museum. Its mission is to inspire the exploration of nature and cultures. The Museum's activities take place at its main site at College Street, Sydney and throughout New South Wales through its regional museum partnerships, outreach and rural and regional support programs. Worldwide access has grown dramatically during recent years via the internet. The Museum's governing legislation is the *Australian Museum Trust Act 1975*.

RESULTS AND SERVICES

The Museum will continue to work towards the following results:

- ◆ Scientific researchers, and the community more generally, have access to the Museum's natural history and cultural collections.
- ◆ Knowledge generated by scientific research within the Museum is accessible to the public, other government agencies and private parties.
- ◆ The community has access to a wide range of information about natural history and cultures.

Completion of the Museum Renewal Program will support the ongoing delivery of the Museum's primary services:

- ◆ managing the collection;
- ◆ undertaking scientific research; and
- ◆ delivering public programs.

RECENT DEVELOPMENTS

The Government has committed \$40.9 million for the renewal of the Australian Museum. This program includes gallery refurbishment and accommodation improvements and addresses a range of health, safety and security issues.

STRATEGIC DIRECTIONS

The Museum's focus in 2007-08 will continue to be on scientific research, exhibitions and education, and it will continue to actively develop research partnerships with scientific, government and commercial organisations. Reaching its audience through outreach, rural and regional programs, and the internet will remain a significant pursuit. The presentation of Pacific rim cultures in innovative programs remains a commitment of the Museum.

2007-08 BUDGET

Total Expenses

Total expenses for the Museum are budgeted at \$34.7 million. The Museum will direct its resources to activities that include staging exhibitions, development of educational programs, conservation and recording work on its collections and scientific research. Scientific research will continue to be focused in the areas of biological sciences, geosciences and anthropology.

Exhibitions planned for 2007-08 will include *Face to Face*, *On Track* and *Africa*, together with the continued exhibition of selected items from the Museum's collections. The Museum will also stage a program of visitor services, smaller exhibitions and theatre style programs that will include *Wildlife Photographer of the Year*, as well as extensive outreach and web-based programs to counter the issues that may be presented by the closure of galleries during the current Museum Renewal Program.

Capital Expenditure

Total capital expenditure in 2007-08 is estimated at \$28.7 million. Budget funding totalling \$40.9 million (\$23.7 million in 2007-08) was allocated over five years for a program of gallery refurbishment and accommodation improvements. This will also address a range of health, safety and security issues. Refurbishment of the Museum's Barnett and Vernon galleries will be completed late in the 2007-08 financial year and will showcase the Museum's new *Dinosaur* and *Australia* permanent exhibitions.

Other significant projects include self-funded work on the refurbishment of buildings at the Lizard Island Reef Research Station (\$1.4 million in 2007-08).

MUSEUM OF APPLIED ARTS AND SCIENCES

The Museum of Applied Arts and Sciences consists of the Powerhouse Museum, the Powerhouse Discovery Centre at Castle Hill and the Sydney Observatory. The Museum's focus is on promoting awareness and understanding of the past, present and future of Australian society through research, scholarship and the acquisition, conservation and integrated presentation of material in the fields of science, design, decorative arts and social history. Public engagement is optimised through museum partnerships, outreach and regional support programs within New South Wales, and worldwide by enabling internet access to the Museum's collection and scholarship.

RESULTS AND SERVICES

The Museum is working towards the following results:

- ◆ Greater community understanding and knowledge of New South Wales and Australia and its role in the world.
- ◆ Community understanding of and respect for diversity of cultures.
- ◆ New South Wales' cultural heritage is valued by the community and the world.

Key services provided by the Museum which contribute to these results include:

- ◆ providing public access to the collection, scholarship and cultural programs, principally through the presentation of exhibitions, public programs and online services; and
- ◆ managing cultural heritage collections and assets held in trust for the people of New South Wales.

RECENT DEVELOPMENTS

In March 2007, the Museum opened the Powerhouse Discovery Centre at Castle Hill. This facility allows public access to that part of the collection normally held in storage, through open days and guided tours.

STRATEGIC DIRECTIONS

The Strategic Plan 2005 to 2008 commits the Museum to refreshing five key dimensions of museum operations. This commitment to refresh recognises that it is nearly 20 years since the Powerhouse opened and that a strategic and coordinated re-invigoration of spaces, services and programs is timely. The five key areas being refreshed are:

- ◆ *refreshing our programs* which focuses on the development of integrated exhibitions and public programs linked to audience research and the identification of key audience targets;
- ◆ *refreshing our positioning* which recognises the reach of the Museum to regional audiences, the development of strategic partnerships and membership base;
- ◆ *refreshing our people* which acknowledges the benefit of workplace strategies which encourage workplace flexibility and which supports creativity and innovation in staff;
- ◆ *refreshing our processes* which reflects a commitment to resource planning and risk management focused on becoming a sustainable organisation in an environmental, financial and social context. The introduction of a commissioning process enables the streamlined development and delivery of exhibitions and programs; and
- ◆ *refreshing our presence* which acknowledges the physical presence and functionality of the Museum. Master planning at the Powerhouse focuses on refreshing the overall visitor experience through improvements to exhibition spaces, signage and lighting. The Powerhouse Discovery Centre at Castle Hill, with publicly accessible areas, offers opportunities to engage audiences in north-western Sydney. Sydney Observatory will celebrate its one hundred and fiftieth anniversary in 2008.

Creativity and innovation are common themes within the five refresh areas, reflecting a commitment to bring to the fore the values which underpin the Museum's mission and purpose.

2007-08 BUDGET

Total Expenses

Total expenses for 2007-08 are budgeted at \$42.4 million.

Capital Expenditure

Total capital expenditure in 2007-08 is estimated at \$2.1 million. This will be used for purchasing and assessing collection items; the replacement and upgrade of computers, plant and equipment; and other minor works.

HISTORIC HOUSES TRUST OF NEW SOUTH WALES

The Historic Houses Trust of New South Wales is entrusted with the care of historically significant heritage properties in the State. The Trust provides the public with access to places of cultural significance and enables them to gain a greater awareness and interest in the State's cultural heritage. The Trust's governing legislation is the *Historic Houses Act 1980*.

RESULTS AND SERVICES

The Trust is focused on achieving the following results:

- ◆ Properties and collections are conserved to international best practice standard.
- ◆ The New South Wales community is provided with the latest conservation information, advice and services.
- ◆ Efficient and effective services are provided to the public and obtain best value for money.

The key services provided by the Trust that contribute to these results are:

- ◆ conserving heritage properties;
- ◆ providing access to heritage properties, exhibitions, regional programs and a schools education program; and
- ◆ managing heritage properties.

RECENT DEVELOPMENTS

With its increased portfolio of 13 historic properties and in accordance with its increased responsibilities, the Trust's operating expenses have increased from \$25.6 million in 2005-06 to \$27.6 million in 2007-08, an increase of 7.7 per cent over two years.

STRATEGIC DIRECTIONS

The *Historic Houses Act 1980* was amended in 2005 to more accurately reflect the role of the Historic Houses Trust in managing and maintaining not only historic houses but also other buildings, structures and sites.

The Historic Houses Trust continues to work with a number of government agencies in the planning for the North-West Sector Growth Area, which surrounds Rouse Hill estate. This includes the diversion of Windsor Road away from Rouse Hill estate and development of community facilities in the former Rouse Hill Public School, now a property of the Trust.

The Historic Houses Trust has been working with the Heritage Council and the Department of Planning in relation to a transfer of some property assets to the Trust, under the Trust's Endangered Houses project initiative.

2007-08 BUDGET

Total Expenses

Total expenses in 2007-08 are estimated at \$27.6 million including \$3.7 million for maintenance work to properties in accordance with the Government's policy on heritage asset management, and to continue a range of exhibitions and publications.

Capital Expenditure

Total capital expenditure in 2007-08 is estimated at approximately \$1.4 million including:

- ◆ \$0.8 million for necessary capital works, including improved security and presentation and environmental standards of the State Rooms at Government House;
- ◆ \$0.2 million for purchase of collection items and the replacement and upgrade of computers, plant and equipment; and
- ◆ \$0.4 million for other minor works.

ART GALLERY OF NEW SOUTH WALES

The Art Gallery of New South Wales is one of the State's leading cultural institutions and, on behalf of the NSW community, collects, conserves, interprets and displays works of art with a special emphasis on the artistic traditions of Australia and our neighbouring regions. Governing legislation is the *Art Gallery of New South Wales Act 1980*.

RESULTS AND SERVICES

The Art Gallery of New South Wales seeks to contribute to sustaining and enriching the cultural wellbeing of the NSW community by working towards the following results:

- ◆ Art collections are enhanced and conserved, keeping them vital and available for presentation now, and for future generations.
- ◆ The heritage building meets international museum standards for display and storage of art works (including major works of art on temporary loan to the gallery).
- ◆ Engagement with audiences increases both the value they place on understanding their cultural heritage and their appreciation of the New South Wales' cultural wealth embodied in the Art Gallery's art collections and heritage building.

Key services provided by the Art Gallery which contribute to these results include:

- ◆ collecting the best works of art available providing an enduring representation of the visual arts of our time;
- ◆ maintaining of a iconic heritage building for daily public access as this State's premier art gallery;
- ◆ engaging people to participate in the life of the gallery through quality exhibitions, publications, inspiring education activities, enjoyable communal and family programs, and membership opportunities; and
- ◆ encouraging private benefaction and corporate sector sponsorship to further support a prosperous cultural life for the people of New South Wales.

RECENT DEVELOPMENTS

Total expenses have increased from \$30.2 million in 2004-05 to an estimated \$38.1 million for 2006-07, an increase of 26 per cent. Insurance costs for 2006-07 were \$3.3 million due to the value of international art exhibitions commenced in the period however this amount reduces to \$0.5 million in the coming year.

The art collections continue to be enhanced with private funds used for acquisition of a Fauvist painting *Les voiles blanches à Chatou* 1906 by Maurice de Vlaminck and by significant gifts from leading contemporary artists including Lewis Morley and Jeffrey Smart. In 2006-07, major exhibitions have continued to be developed by the Art Gallery's curators including *Goddess: Divine Energy* which attracted both large community based audiences and outstanding critical reviews.

STRATEGIC DIRECTIONS

The Art Gallery's continuing main strategic objective is to operate an energetic and easily accessible arts institution that plays a vital part in Sydney's cultural life.

2007-08 BUDGET

Total Expenses

Operating expenses for 2007-08 are budgeted at \$36.7 million. Major exhibitions are planned for 2007-08 including a retrospective on pre-eminent Australian artist Sidney Nolan. The Art Gallery's commitment to the annual *Artexpress* exhibition of HSC student art will continue and the popular *Archibald Prize* will again be toured to regional galleries in New South Wales.

Capital Expenditure

Total capital expenditure in 2007-08 is estimated at \$5.2 million. This includes:

- ◆ \$3.2 million for the ongoing heritage building upgrade and minor works; and
- ◆ \$2 million for the ongoing acquisition of works of art. It is also anticipated that the Art Gallery's collections will be further enhanced with major contributions from the Art Gallery Society, the Art Gallery Foundation and other private benefactors.

NEW SOUTH WALES FILM AND TELEVISION OFFICE

The New South Wales Film and Television Office fosters and facilitates creative excellence and commercial growth in the film and television industry in New South Wales.

RESULTS AND SERVICES

The Office is working towards the following results:

- ◆ Support and encouragement of talented people and quality projects to develop the New South Wales film and television industries.
- ◆ New South Wales is established as the preferred choice for local and international filming.
- ◆ Increased public interest in film as a medium of communication and as an art form, and a wide audience for locally produced film and television.

Key services provided by the Office that contribute to these results include:

- ◆ participating in projects that are likely to be commercially successful, receive critical acclaim, substantially contribute to the economic wellbeing of New South Wales and are culturally relevant;
- ◆ providing production attraction advisory services and marketing New South Wales as a filming destination;
- ◆ developing film makers through workshops, script development grants and traineeship schemes; and
- ◆ providing grants for industry and audience development and regional film making.

RECENT DEVELOPMENTS

The Office provided production investment funding of \$4.3 million in 2005-06 and \$3.6 million in 2006-07.

The Office has given high priority in its production investment decisions to maximising New South Wales employment and production, as well as encouraging our innovative post production and visual effects sector.

Two more projects developed by the successful Aurora script development program have been financed into production. The business skills schemes, Enterprise Tasman and Hothouse, and the new Enterprise Loan Scheme are achieving results. The recipient company of the Office's inaugural Enterprise Loan has already developed a slate of highly successful projects.

STRATEGIC DIRECTIONS

Key priorities of the Office are:

- ◆ the promotion of employment, investment and export growth and a commitment to quality, innovation and local identity; and
- ◆ initiatives to promote a viable industry through development of business skills and expertise of established talent.

The Office's Aurora script development program remains central to its strategy of improving the quality and production-readiness of scripts.

The Office has led in initiatives that build business skills of established filmmakers, promote enterprise sustainability and ensure greater visibility in the international marketplace for Australian projects and companies. These include Enterprise Tasman, currently being reviewed in conjunction with other States, and Hothouse, a business skills scheme for documentary producers run in association with Film Australia.

The Office continues to be instrumental in gaining access for New South Wales projects to invitation only international financing markets such as No Borders in New York and Cinemart in Rotterdam.

2007-08 BUDGET

Total Expenses

Total expenses for the Office for 2007-08 are estimated at \$10.7 million. Major activities to be funded include:

- ◆ \$3.6 million for production investment;
- ◆ \$2.2 million for production loan financing; and
- ◆ \$1.2 million for script and project development.

Capital Expenditure

Total capital expenditure in 2007-08 is estimated at \$44,000 for minor works to improve and replace office equipment.