

MINISTER FOR THE OLYMPICS

OVERVIEW

<i>Agency</i>	<i>Budget 1998-99 \$m</i>	<i>Estimate 1999-2000 \$m</i>	<i>Variation %</i>
Olympic Co-ordination Authority			
Total Expenses	61.5	100.7	63.8
Asset Acquisitions	485.4	251.2	(-) 48.2
Olympic Roads and Transport Authority			
Total Expenses	15.2	65.2	328.8
Asset Acquisitions	0.1	0.2	87.5
Total, Minister for the Olympics			
Total Expenses	76.7	165.9	116.3
Asset Acquisitions	485.5	251.4	(-) 48.2

The increase in total expenses for both the Olympic Co-ordination Authority and the Olympic Roads and Transport Authority relates to the gearing up of operations for the Olympic and Paralympic Games.

The decrease in asset acquisitions reflects the winding down of construction and finalisation of Olympic facilities and venues in readiness for the 2000 Olympic Games.

A detailed review of issues relating to the Sydney 2000 Olympic and Paralympic Games is given in Chapter 6 of Budget Paper No. 2.

OLYMPIC CO-ORDINATION AUTHORITY

The Olympic Co-ordination Authority (OCA) is responsible for implementing strategies for the planning, redevelopment and management of the 760 hectare Homebush Bay area. It is responsible for the delivery of new sporting and recreational facilities and venues at Homebush Bay, Penrith Lakes, Bankstown, Blacktown, Horsley Park, Ryde and Cecil Park to be used during the Olympic and Paralympic Games.

In developing the venues and facilities, the Authority must ensure they are suitable for use after the year 2000 Games. The Authority must also ensure the orderly and economic development and operation of the Homebush Bay area.

In addition, the Authority has responsibility for co-ordinating and reporting on the New South Wales Government's involvement in the preparations for the Olympic and Paralympic Games and for maintaining close liaison with the Sydney Organising Committee for the Olympic Games (SOCOG) and Sydney Paralympic Organising Committee (SPOC).

Expenditure Trends and Recent Developments

During 1998-99 the Authority has achieved significant milestones in the delivery of facilities and infrastructure at Homebush Bay. Works completed during the year included Stadium Australia, the upgrading of the State Hockey Centre, the Olympic Boulevard and other infrastructure at Homebush Bay, the Sydney International Archery Centre and the Olympic Sailing Shore Base at Rushcutters Bay.

Significant progress on major construction projects has also been achieved in 1998-99 in other major private sector participation projects such as the Athletes' Village and the Sydney SuperDome. All major milestones to date have been met on or ahead of schedule and within budget. Work has also advanced on the Horsley Park Equestrian Centre, the Shooting Centre at Cecil Park, the Velodrome at Bankstown, the Tennis Centre at Homebush Bay and the Slalom Canoe Course at Penrith Lakes. These projects are all expected to be completed later in 1999.

The Masterplan for the public domain at Homebush Bay released in 1997 provides for a linkage between the various venues at Homebush Bay and the adjacent parklands and recreational areas. The design is now beginning to become a reality, with crowds flowing freely throughout Homebush Bay during large events.

In addition to providing public space within the Olympic site, the Homebush Bay Masterplan also provided for the Millennium Parklands project on which remediation is progressing rapidly, with the majority of phase one earthworks and irrigation complete and landscaping commencing.

The project aims to provide a 450 hectare parkland area comprising the majority of public areas surrounding and linking Olympic Park at Homebush Bay. The parklands project will be a major legacy to the people of New South Wales as a result of Sydney holding the Games.

Strategic Directions

OCA is required to build facilities which meet both the needs of SOCOG staging the Games and, importantly, for providing long term sporting, social and cultural benefits for the people of New South Wales. In developing the facilities the Authority incorporates the special needs required for the staging of the Paralympic Games in October 2000. The Authority seeks to maximise opportunities for the private sector to design, construct, finance and operate the major sporting facilities.

With the completion of construction on the majority of venues and the approach of the Games, OCA is increasingly focusing on the Games Overlay. The overlay consists of the temporary infrastructure required for the venue to operate in Olympic mode, including temporary seating, toilets and other facilities. A number of venues are entirely temporary, such as the Beach Volleyball Centre at Bondi Beach.

OCA will utilise the expertise gained in the construction program to undertake the Olympic and Paralympic overlay on all competition and non-competition venues on behalf of SOCOG on a guaranteed maximum delivery price basis.

In 1999-2000 OCA will complete its transition from being a construction agency to being an owner and operator of venues and facilities, with the exception of retrofit and "make good" works post the year 2000 Games. Homebush Bay's long term future is a mix of uses: sporting and recreational; exhibition and entertainment; residential and commercial, as well as being the site of the Royal Easter Show and primary zone for the staging of the 2000 Olympic Games and for the majority of Paralympic Games events.

1999-2000 Budget

Total Expenses

Total expenses of \$100.7 million include:

- ◆ supporting the delivery of sporting and recreation facilities suitable for the staging of the 2000 Olympic and Paralympic Games as well as operating costs of the Penrith Lakes complex and the Homebush Bay site;
- ◆ supporting the urban development, infrastructure and remediation works at Homebush Bay and other Olympic and Paralympic venues;
- ◆ the maintenance and operation of completed facilities for Olympic use and long term continued viability;

- ◆ a \$6 million grant toward operating expenses of the Sydney Paralympic Organising Committee;
- ◆ costs of negotiating agreements for the rental of Olympic venues during the fitout, event and retrofit periods;
- ◆ establishment and operation of the Games Information Services to provide on-line information on Government agencies and the operation of Sydney prior to and during the Games;
- ◆ funding required to support the operation of the completed venues and public domain at Homebush Bay;
- ◆ provision of bus services for patrons attending major events at Homebush Bay; and
- ◆ Commonwealth funding for SOCOG to allow it to purchase Commonwealth Government services, for example, meteorological and customs services.

Asset Acquisitions

Estimated asset acquisition expenditure of \$251.2 million in 1999-2000 provides for the continued development and construction of infrastructure and facilities at Homebush Bay and other Olympic sites.

A significant number of major projects will be completed during 1999-2000 including the Sydney SuperDome, the Athletes' Village (Newington), the first stage of the Ryde Aquatic Leisure Centre (second water polo venue), the Novotel and Ibis Hotel at Homebush Bay, and the Softball and Baseball Complex at Aquilina Reserve, Blacktown. It is anticipated that all venues will be complete by early 2000, well in advance of the Olympics.

Expenditure in the current and next financial years has been fully provided for in framing the Budget and forward estimates to accord with Government policy that the costs associated with the Olympics should be funded within the Budget so that future taxpayers will not have to meet any debt.

Major projects to be finalised during 1999-2000 include:

- ◆ completion of the Sydney SuperDome at Homebush Bay at a cost of \$4.6 million (total Government contribution of \$142.4 million);
- ◆ completion of construction of the Olympic Softball and Baseball Centre (including training sites) at Aquilina Reserve, Blacktown at a cost of \$23.4 million;

- ◆ \$11.6 million towards the completion of the Olympic Velodrome at Bankstown;
- ◆ \$50.2 million towards the completion of the Media and Technical Officials' Villages at Lidcombe;
- ◆ remediation of Homebush Bay, including Millennium Parklands and Wilsons Park, at a cost of \$10.9 million; and
- ◆ completion of the majority of the infrastructure works and services, including transport infrastructure, the Water Recycling and Management System, gas, electricity, landscaping and site co-ordination, at Homebush Bay at a cost of \$70.8 million.

The total cost of construction of infrastructure and facilities over the period 1991-92 to 2001-02 (escalated to 1999-2000 dollar values) is estimated at \$2,241.2 million. This is offset by grants from the Commonwealth of \$175 million, contributions from SOCOG of approximately \$303.1 million, contributions from other organisations of \$38.4 million and interest received from investments, sale of property and other minor revenue of approximately \$66.9 million. The net cost to the State Government of OCA's Olympic capital program (including the cost of the construction of the new Homebush Bay Showground) to 2000-01 is \$1,657.8 million in 1999-2000 dollar values.

The cost to the State Government of the Olympic construction program has not increased in real terms. The difference from the cost shown in the 1998-99 Budget is represented by escalation to 1999-2000 dollars and recognition of third party capital contributions.

OLYMPIC ROADS AND TRANSPORT AUTHORITY

The Olympic Roads and Transport Authority (ORTA) was established as a department by the NSW Government in April 1997. It became a statutory authority with specified functions, powers and obligations on 31 December 1998, when the Olympic Roads and Transport Authority Act 1998 commenced.

In liaison with the Sydney Organising Committee for the Olympic Games (SOCOG), the Olympic Co-ordination Authority (OCA) and public and private transport service providers, ORTA will ensure co-ordinated planning and delivery of integrated road and transport services for the Sydney 2000 Olympic and Paralympic Games and for test events and designated special events.

Under its charter, ORTA is responsible to SOCOG for planning and co-ordinating transport services for members of the Olympic and Paralympic Family, including athletes, officials and accredited media. These services must meet the obligations of SOCOG and the Sydney Paralympic Organising Committee (SPOC) with the International Olympic Committee (IOC) and the International Paralympic Committee (IPC) under the Host City Contract.

ORTA is also responsible to the State Government for the transport of spectators, tourists and the general public during the Games.

Expenditure Trends and Recent Developments

During 1998-99, ORTA has made significant progress in the establishment of its managerial and organisational structure as it progresses from its establishment and strategic planning phase to its operational and service delivery phase. In 1999-2000 ORTA will incur significant additional expenditures in respect of the procurement of properties, facilities and the provision of infrastructure overlay, the costs of additional staff and operating expenses and the development and implementation of effective public communication and demand management strategies.

The increased expenditures reflect ORTA's planned and scheduled progress towards its operational and service delivery objectives.

The 1999 Royal Easter Show held at Homebush Bay was an outstanding achievement with the community again demonstrating its acceptance and endorsement of the use of public transport. A new regional bus route from the North Shore was developed and a number of new ticketing initiatives were introduced for the 1999 Show. Overall, almost one million people travelled by public transport, with buses increasing their share of passengers from 21.5 percent in 1998 to over 30 percent in 1999.

Transport for a number of other SOCOG test events including the 1998 Gold Cup for Paralympic Basketball and the Sailing Regatta on Sydney Harbour were successfully co-ordinated and managed by ORTA.

In addition to these Olympic test events, a number of designated special events including the 1999 National Rugby League season opening provided further opportunities for ORTA to test its transport co-ordination and service delivery capabilities. The public again embraced the use of bus and rail transport on these occasions which have further advanced ORTA's Olympic transport planning.

Strategic Directions

In 1999-2000, ORTA will further develop and finalise its detailed operational and contingency plans in respect of:

- ◆ Olympic and Paralympic transport networks and services, car and bus fleets, spectator and non-spectator transit services; and
- ◆ Olympic venues and urban domains, including Sydney Olympic Park, Central Sydney, Darling Harbour and Eastern Sydney.

An essential component of this planning process will involve the development and implementation of a communications program:

- ◆ as part of the process of consultation with Sydney's business and local communities regarding traffic and transport matters;
- ◆ to provide information on Olympic and Paralympic traffic and transport arrangements; and
- ◆ in particular, to encourage altered travel patterns by commuters, commercial travellers and freight distribution companies to free up capacity on Sydney's road and public transport system during the Olympic period.

In addition, ORTA will undertake transport planning and service delivery for the 2000 Royal Easter Show and designated special events.

1999-2000 Budget

Total Expenses

Total expenses of \$65.2 million in 1999-2000, an increase of \$50.0 million on last year's Budget, reflects the scheduled acceleration of ORTA's managerial and organisational structure and activities as the Authority continues to develop and implement its operational planning and service delivery strategies.

Areas where increases in expenditure will be incurred include:

- ◆ procurement of properties and provision of infrastructure overlay and additional facilities to support Olympic and Paralympic Transport activities. These properties and facilities include:
 - bus and fleet depots and layover sites;
 - bus/rail interchange overlays;
 - park and ride sites; and
 - communication connections.

- ◆ additional salary, staff related and operating expenses essential to ensure the effective delivery of an increasing number of test events including the Royal Easter Show and designated special events. In addition, increased expenditure will be incurred to facilitate the continuing recruitment of venue and precinct management teams, network and fleet management teams and additional operational, logistical and technical staff for various test events and competition locations;
- ◆ development and implementation of effective communication and demand management strategies to influence travel patterns of motorists, commuters and freight in the Sydney area during test events including the Royal Easter Show and designated special events and the Olympic and Paralympic Games;
- ◆ curriculum development and delivery costs in respect of bus and fleet vehicle driver training and related costs for the Olympic Family and spectator services;
- ◆ the estimated additional costs of providing bus services to the 2000 Royal Easter Show; and
- ◆ provision of funding support to Bus 2000 Pty Ltd to assist in the continuing recruitment of Bus Operators and Drivers and to ensure the effective delivery of the required Olympic Family and Spectator Bus services.

A capital grant of \$23.7 million will be provided to the State Rail Authority to upgrade and enhance rail infrastructure required for the Olympic and Paralympic Games. Projects include the upgrade of Sydney Central and Penrith Stations.

Asset Acquisitions

The Authority will spend \$150,000 in 1999-2000 on the purchase of small items of plant and equipment.

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59 OLYMPIC CO-ORDINATION AUTHORITY

	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	11,830	18,364	20,960
Other operating expenses	22,709	36,143	39,106
Maintenance	7,286	4,865	6,367
Depreciation and amortisation	8,918	14,123	16,461
Grants and subsidies	10,753	26,237	17,828
Total Expenses	61,496	99,732	100,722
Less:			
Retained Revenue -			
Sales of goods and services	10,920	12,520	13,345
Investment income	8,787	13,600	5,959
Grants and contributions	...	5,572	24,832
Other revenue	1,334	1,458	48,386
Total Retained Revenue	21,041	33,150	92,522
NET COST OF SERVICES	40,455	66,582	8,200

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	11,051	17,587	19,815
Grants and subsidies	10,753	10,753	17,346
Other	35,433	39,550	89,185
Total Payments	57,237	67,890	126,346
Receipts			
Sale of goods and services	10,920	9,253	12,345
Other	12,075	17,835	80,837
Total Receipts	22,995	27,088	93,182
NET CASH FLOWS FROM OPERATING ACTIVITIES	(34,242)	(40,802)	(33,164)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	...	5,770	...
Proceeds from sale of investments	89,400
Purchases of property, plant and equipment	(485,145)	(485,427)	(251,224)
Purchases of investments	(636)	(4,966)	(38)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(485,781)	(484,623)	(161,862)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	40,512	50,043	68,239
Capital appropriation	417,803	417,803	75,393
Cash reimbursements from the Consolidated Fund Entity	272	181	234
NET CASH FLOWS FROM GOVERNMENT	458,587	468,027	143,866
NET INCREASE/(DECREASE) IN CASH	(61,436)	(57,398)	(51,160)
Opening Cash and Cash Equivalents	172,551	175,241	117,843
CLOSING CASH AND CASH EQUIVALENTS	111,115	117,843	66,683
CASH FLOW RECONCILIATION			
Net cost of services	(40,455)	(66,582)	(8,200)
Non cash items added back	9,697	30,201	17,713
Change in operating assets and liabilities	(3,484)	(4,421)	(42,677)
Net cash flow from operating activities	(34,242)	(40,802)	(33,164)

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	1998-99	
	Budget	Revised
	\$000	\$000
	1999-2000	
	Budget	
	\$000	
STATEMENT OF FINANCIAL POSITION		
ASSETS -		
Current Assets -		
Cash	111,115	117,843
Investments	13,908	91,300
Receivables	3,371	11,172
Total Current Assets	128,394	220,315
Non Current Assets -		
Property, plant and equipment -		
Cost/valuation	2,000,583	1,891,667
Accumulated depreciation	(24,519)	(29,341)
Total Non Current Assets	1,976,064	1,862,326
Total Assets	2,104,458	2,082,641
LIABILITIES -		
Current Liabilities -		
Accounts payable	8,822	39,421
Employee entitlements	1,010	1,149
Total Current Liabilities	9,832	40,570
Non Current Liabilities -		
Other	56,752	60,173
Total Non Current Liabilities	56,752	60,173
Total Liabilities	66,584	100,743
NET ASSETS	2,037,874	1,981,898
EQUITY		
Reserves	117,497	117,497
Accumulated funds	1,920,377	1,864,401
TOTAL EQUITY	2,037,874	1,981,898

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59 OLYMPIC CO-ORDINATION AUTHORITY

59.1 Sydney Olympics 2000

59.1.1 Infrastructure Development of Homebush Bay and Related Sites

Program Objective(s): To implement strategies for the redevelopment of Homebush Bay and other Olympic and Paralympic venues.

Program Description: Planning, redevelopment and management of Homebush Bay and related areas (including the relocation of the Royal Agricultural Society), Australia Centre Business Park and the development of infrastructure.

<u>Activities:</u>	Average Staffing (EFT)	
	1998-99	1999-2000
Environment, planning and estate management	52	63
Infrastructure development	11	8
Construction services	13	9
	76	80

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	4,968	7,064	5,234
Other operating expenses	10,206	12,342	11,250
Maintenance	6,740	3,825	5,400
Depreciation and amortisation	2,752	9,218	9,955
Grants and subsidies			
Green Games Watch 2000	88	88	89
Total Expenses	24,754	32,537	31,928

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59.1 Sydney Olympics 2000

**59.1.1 Infrastructure Development of Homebush Bay and Related Sites
(cont)**

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Rents and leases	9,809	9,145	9,711
Carparking	1,000	3,100	3,634
Other revenue	303	324	677
Total Retained Revenue	11,112	12,569	14,022
NET COST OF SERVICES	13,642	19,968	17,906

ASSET ACQUISITIONS	182,837	205,216	100,440
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MINISTER FOR THE OLYMPICS
59 OLYMPIC CO-ORDINATION AUTHORITY

59.1 Sydney Olympics 2000

59.1.2 Delivery of Olympic and Paralympic Facilities and Venues

Program Objective(s): To deliver community based sporting and recreation facilities which are suitable for the staging of the 2000 Olympic and Paralympic Games.

Program Description: The staged construction of sporting and recreation facilities and venues complementary to the continuation of the major urban renewal program at Homebush Bay, and programs at Penrith Lakes, Horsley Park, Cecil Park, Bankstown and Blacktown. Administration of Commonwealth and State grants for Olympic and Paralympic projects.

<u>Activities:</u>	Average Staffing (EFT)	
	1998-99	1999-2000
Stadia project management	10	10
Events and venue management	25	39
Construction services	6	5
	41	54

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	1,436	2,814	3,187
Other operating expenses	3,680	10,466	2,752
Maintenance	515	717	451
Depreciation and amortisation	5,888	4,617	6,166
Grants and subsidies			
Transfer of Hockey Centre	...	15,484	482
Total Expenses	11,519	34,098	13,038

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59 OLYMPIC CO-ORDINATION AUTHORITY

59.1 Sydney Olympics 2000

59.1.2 Delivery of Olympic and Paralympic Facilities and Venues (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Rents and leases	67	120	...
Carparking	44
Investment income	8,787	13,600	5,959
Grants and contributions	...	5,572	24,832
Other revenue	818	525	47,096
Total Retained Revenue	9,716	19,817	77,887
NET COST OF SERVICES	1,803	14,281	(64,849)

ASSET ACQUISITIONS	302,208	279,289	150,578
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MINISTER FOR THE OLYMPICS
59 OLYMPIC CO-ORDINATION AUTHORITY

59.1 Sydney Olympics 2000

59.1.3 Co-ordination of Olympic and Paralympic Activities

Program Objective(s): To co-ordinate and monitor the Government's involvement in the Sydney Olympic and Paralympic 2000 projects.

Program Description: Co-ordination, monitoring and reporting on all works associated with the preparation for the hosting of the Olympic and Paralympic Games including the redevelopment of the Homebush Bay area. Maintenance of liaison with the Sydney Organising Committee for the Olympic Games, the Sydney Paralympic Organising Committee and Government agencies.

<u>Activities:</u>	Average Staffing (EFT)	
	1998-99	1999-2000
Community and government relations	56	82
Finance and information technology	10	23
Games planning	44	64
	110	169

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -

Operating expenses -			
Employee related	5,426	8,486	12,539
Other operating expenses	8,823	13,335	25,104
Maintenance	31	323	516
Depreciation and amortisation	278	288	340
Grants and subsidies			
Provision of regional bus services	3,774
Commonwealth grant to SOCOG for recurrent purposes	7,483
Paralympics - grant for operations	6,000	6,000	6,000
Total Expenses	20,558	28,432	55,756

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59.1 Sydney Olympics 2000

59.1.3 Co-ordination of Olympic and Paralympic Activities (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services

Rents and leases - other

Other revenue

...	155	...
213	609	613

Total Retained Revenue

213	764	613
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NET COST OF SERVICES

20,345	27,668	55,143
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ASSET ACQUISITIONS

100	922	206
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59.2 Subsidy to the Darling Harbour Authority

59.2.1 Subsidy to the Darling Harbour Authority

Program Objective(s): To develop and operate facilities at Darling Harbour.

Program Description: Payment to the Darling Harbour Authority towards the development, operation and maintenance of convention, exhibition and recreation facilities.

	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Grants and subsidies			
Community use facilities	4,665	4,665	...
Total Expenses	4,665	4,665	...
NET COST OF SERVICES	4,665	4,665	...

MINISTER FOR THE OLYMPICS
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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses -			
Operating expenses -			
Employee related	9,461	8,378	16,232
Other operating expenses	5,368	8,856	14,422
Maintenance	321	404	515
Depreciation and amortisation	54	54	125
Grants and subsidies	23,700
Other expenses	10,201
Total Expenses	15,204	17,692	65,195
Less:			
Retained Revenue -			
Grants and contributions	3,188	4,256	28,777
Other revenue	...	871	1,100
Total Retained Revenue	3,188	5,127	29,877
NET COST OF SERVICES	12,016	12,565	35,318

MINISTER FOR THE OLYMPICS
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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee Related	8,700	7,398	14,692
Grants and subsidies	23,700
Other	5,689	9,592	25,138
Total Payments	14,389	16,990	63,530
Receipts			
Other	3,188	5,127	29,877
Total Receipts	3,188	5,127	29,877
NET CASH FLOWS FROM OPERATING ACTIVITIES	(11,201)	(11,863)	(33,653)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(80)	(567)	(150)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(80)	(567)	(150)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	11,437	12,687	34,468
Capital appropriation	80	80	150
NET CASH FLOWS FROM GOVERNMENT	11,517	12,767	34,618
NET INCREASE/(DECREASE) IN CASH	236	337	815
Opening Cash and Cash Equivalents	148	292	629
CLOSING CASH AND CASH EQUIVALENTS	384	629	1,444
CASH FLOW RECONCILIATION			
Net cost of services	(12,016)	(12,565)	(35,318)
Non cash items added back	815	816	1,665
Change in operating assets and liabilities	...	(114)	...
Net cash flow from operating activities	(11,201)	(11,863)	(33,653)

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	1998-99	1999-2000	
	Budget	Revised	Budget
	\$000	\$000	\$000
STATEMENT OF FINANCIAL POSITION			
ASSETS -			
Current Assets -			
Cash	384	629	1,444
Total Current Assets	384	629	1,444
Non Current Assets -			
Property, plant and equipment -			
Cost/valuation	266	893	1,043
Accumulated depreciation	(102)	(217)	(342)
Total Non Current Assets	164	676	701
Total Assets	548	1,305	2,145
LIABILITIES -			
Current Liabilities -			
Employee entitlements	...	400	400
Other	...	153	153
Total Current Liabilities	...	553	553
Non Current Liabilities -			
Employee entitlements	147
Total Non Current Liabilities	147
Total Liabilities	147	553	553
NET ASSETS	401	752	1,592
EQUITY			
Accumulated funds	401	752	1,592
TOTAL EQUITY	401	752	1,592

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60.1 Road and Transport Planning

60.1.1 Royal Easter Show and Special Events - Transport Support and Services

Program Objective(s): To plan and provide integrated transport services for the Royal Easter Show and Special Events.

Program Description: Planning and provision of operational support and delivery of integrated transport services for the 1999 and 2000 Royal Easter Shows and Special Events at Homebush Bay.

<u>Activities</u> :	Average Staffing (EFT)	
	1998-99	1999-2000
Organisation of Royal Easter Show transport services	10	7

	1998-99	1999-2000
	Budget \$000	Revised \$000
	Budget \$000	

OPERATING STATEMENT

Expenses -			
Operating expenses -			
Employee related	1,239	1,227	868
Other operating expenses	1,978	4,972	4,019
Maintenance	47	41	30
Depreciation and amortisation	14	14	...
Total Expenses	3,278	6,254	4,917
Less:			
Retained Revenue -			
Grants and contributions	...	1,068	230
Other revenue	...	871	1,100
Total Retained Revenue	...	1,939	1,330
NET COST OF SERVICES	3,278	4,315	3,587

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60.1 Road and Transport Planning

60.1.2 Olympic Planning - Transport Support and Services

Program Objective(s): To plan and provide integrated transport services for the Sydney 2000 Olympic and Paralympic Games.

Program Description: Plan and provide the operational support functions and the means of delivery of integrated transport services for use by the Olympic Family and both ticketed and non-ticketed Olympic spectators to the 2000 Olympic and Paralympic Games.

	Average Staffing (EFT)	
	1998-99	1999-
2000		
<u>Activities:</u>		
Co-ordination and delivery of Olympic and Paralympic Family transport services	22	75
Co-ordination and delivery of transport services for spectators and others	8	14
Development of an integrated transport services framework	7	11
Development and communication of travel management strategies	7	13
Management, finance and administrative services	6	10
	50	123

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses -			
Operating expenses -			
Employee related	8,222	7,151	15,364
Other operating expenses	3,390	3,884	10,403

MINISTER FOR THE OLYMPICS
60 OLYMPIC ROADS AND TRANSPORT AUTHORITY

60.1 Road and Transport Planning

60.1.2 Olympic Planning - Transport Support and Services (cont)

OPERATING STATEMENT (cont)

Maintenance	274	363	485
Depreciation and amortisation	40	40	125
Grants and subsidies			
State Rail Authority - capital grant for Olympic related projects	23,700
Other expenses			
Olympic spectator and workforce bus network	3,184
Olympic Sponsor bus network	900
Olympic Family fleet services	3,159
Olympic Family bus network	2,958
Total Expenses	11,926	11,438	60,278
Less:			
Retained Revenue -			
Grants and contributions	3,188	3,188	28,547
Total Retained Revenue	3,188	3,188	28,547
NET COST OF SERVICES	8,738	8,250	31,731
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ASSET ACQUISITIONS	80	567	150
