

**MINISTER FOR JUSTICE, MINISTER FOR JUVENILE JUSTICE,  
MINISTER FOR EMERGENCY SERVICES, MINISTER FOR LANDS,  
AND MINISTER FOR RURAL AFFAIRS**

**32 DEPARTMENT OF CORRECTIVE SERVICES**

	2005-06		2006-07 Budget \$000
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	527,926	552,619	<b>564,638</b>
Other operating expenses	180,200	168,563	<b>173,342</b>
Depreciation and amortisation	50,103	50,104	<b>54,148</b>
Grants and subsidies	3,935	3,935	<b>3,900</b>
Other expenses	1,665	665	<b>665</b>
<b>Total Expenses Excluding Losses</b>	<b>763,829</b>	<b>775,886</b>	<b>796,693</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	25,634	27,654	<b>26,506</b>
Investment income	970	1,100	<b>1,003</b>
Grants and contributions	4,522	4,899	<b>4,588</b>
Other revenue	533	650	<b>551</b>
<b>Total Retained Revenue</b>	<b>31,659</b>	<b>34,303</b>	<b>32,648</b>
Gain/(loss) on disposal of non current assets	...	164	...
Other gains/(losses)	(10)	(10)	<b>(9)</b>
<b>NET COST OF SERVICES</b>	<b>732,180</b>	<b>741,429</b>	<b>764,054</b>

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**32 DEPARTMENT OF CORRECTIVE SERVICES**

	2005-06		2006-07
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	490,414	512,002	<b>527,276</b>
Grants and subsidies	3,935	3,935	<b>3,900</b>
Other	205,638	200,517	<b>197,025</b>
<b>Total Payments</b>	<b>699,987</b>	<b>716,454</b>	<b>728,201</b>
<b>Receipts</b>			
Sale of goods and services	25,634	23,998	<b>26,506</b>
Interest	970	1,126	<b>1,003</b>
Other	26,823	30,049	<b>28,130</b>
<b>Total Receipts</b>	<b>53,427</b>	<b>55,173</b>	<b>55,639</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(646,560)</b>	<b>(661,281)</b>	<b>(672,562)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	1,933	...
Purchases of property, plant and equipment	(164,500)	(119,728)	<b>(128,095)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(164,500)</b>	<b>(117,795)</b>	<b>(128,095)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	651,783	651,783	<b>679,793</b>
Capital appropriation	164,500	119,728	<b>128,095</b>
Asset sale proceeds transferred to the Consolidated Fund Entity	...	(962)	...
Cash transfers to Consolidated Fund	...	(1,403)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>816,283</b>	<b>769,146</b>	<b>807,888</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>5,223</b>	<b>(9,930)</b>	<b>7,231</b>
Opening Cash and Cash Equivalents	15,942	36,201	<b>26,271</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>21,165</b>	<b>26,271</b>	<b>33,502</b>

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	2005-06	
	Budget	Revised
	\$000	\$000

	2006-07 Budget
	\$000

**CASH FLOW STATEMENT (cont)**

**CASH FLOW RECONCILIATION**

Net cost of services	(732,180)	(741,429)	<b>(764,054)</b>
Non cash items added back	84,486	84,487	<b>88,561</b>
Change in operating assets and liabilities	1,134	(4,339)	<b>2,931</b>
<b>Net cash flow from operating activities</b>	<b>(646,560)</b>	<b>(661,281)</b>	<b>(672,562)</b>

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**32 DEPARTMENT OF CORRECTIVE SERVICES**

	2005-06		2006-07
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	21,165	26,271	<b>33,502</b>
Receivables	14,390	10,611	<b>10,611</b>
Inventories	5,526	5,526	<b>5,526</b>
Other	1,450	1,450	<b>1,450</b>
<b>Total Current Assets</b>	<b>42,531</b>	<b>43,858</b>	<b>51,089</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	1,437,414	1,389,133	<b>1,549,002</b>
Plant and equipment	42,507	52,994	<b>52,818</b>
Intangibles	10,000	3,728	<b>1,328</b>
<b>Total Non Current Assets</b>	<b>1,489,921</b>	<b>1,445,855</b>	<b>1,603,148</b>
<b>Total Assets</b>	<b>1,532,452</b>	<b>1,489,713</b>	<b>1,654,237</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	24,977	24,977	<b>25,959</b>
Provisions	40,206	43,751	<b>44,592</b>
<b>Total Current Liabilities</b>	<b>65,183</b>	<b>68,728</b>	<b>70,551</b>
<b>Non Current Liabilities -</b>			
Provisions	25,500	33,200	<b>34,308</b>
Other	1,904	2,500	<b>2,500</b>
<b>Total Non Current Liabilities</b>	<b>27,404</b>	<b>35,700</b>	<b>36,808</b>
<b>Total Liabilities</b>	<b>92,587</b>	<b>104,428</b>	<b>107,359</b>
<b>NET ASSETS</b>	<b>1,439,865</b>	<b>1,385,285</b>	<b>1,546,878</b>
<b>EQUITY</b>			
Reserves	512,982	499,411	<b>582,757</b>
Accumulated funds	926,883	885,874	<b>964,121</b>
<b>TOTAL EQUITY</b>	<b>1,439,865</b>	<b>1,385,285</b>	<b>1,546,878</b>

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**32 DEPARTMENT OF CORRECTIVE SERVICES**

**32.1 Containment and Care of Inmates**

**32.1.1 Containment and Care of Inmates**

Program Objective(s): To protect society by confining sentenced inmates and others legally detained in an appropriately secure safe environment and meet individual care needs.

Program Description: Provision of services for safe containment and to meet inmate general care needs.

<u>Outcomes</u> :	Units	2003-04	2004-05	2005-06	<b>2006-07</b>
Escapes from custody -					
Maximum security	no.	...	...	1	<b>n.a.</b>
Medium security	no.	...	...	1	<b>n.a.</b>
Minimum security	no.	7	24	12	<b>n.a.</b>
Escorted (external) work party	no.	7	1	3	<b>n.a.</b>
Escorted (external)					
sports/educational excursion	no.	...	...	...	<b>n.a.</b>
Escorted - other (e.g. transfers, hospital etc)	no.	1	3	2	<b>n.a.</b>
Day/weekend leave	no.	...	...	...	<b>n.a.</b>
Unescorted education programs	no.	...	...	...	<b>n.a.</b>
Work release program	no.	1	2	2	<b>n.a.</b>
Other unescorted authorised absence	no.	1	...	...	<b>n.a.</b>
Court complex	no.	3	2	2	<b>n.a.</b>
Periodic detention	no.	2	...	1	<b>n.a.</b>
Transport (including transfers)	no.	...	...	...	<b>n.a.</b>
Total escapes	no.	22	32	24	<b>n.a.</b>
Overall escape rate (per 100 inmate years)	no.	0.3	0.3	0.3*	<b>n.a.</b>
Deaths in custody (rate per 100 inmates)** -					
Apparent unnatural deaths	no.	0.10	0.09	0.03*	<b>n.a.</b>
Inmates segregated (daily average) -					
Segregation	no.	95	70	60*	<b>n.a.</b>
Protection	no.	1,372	1,378	1,452*	<b>n.a.</b>
Assaults (rate per 100 inmates)**					
Inmate on staff (serious)	no.	...	...	... <sup>#</sup>	<b>n.a.</b>
Inmate on staff	no.	1.16	1.13	1.10 <sup>#</sup>	<b>n.a.</b>
Inmates on inmates (serious)	no.	0.74	0.75	0.70 <sup>#</sup>	<b>n.a.</b>
Inmate on inmates	no.	13.57	11.88	11.00 <sup>#</sup>	<b>n.a.</b>

\* Actual data to 26 March 2006.

\*\* Counting rules developed for the Productivity Commission's "Report on Government Services" have been adopted for this indicator.

# Estimates based on current information and projected trends from previous years.

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**32 DEPARTMENT OF CORRECTIVE SERVICES**

**32.1 Containment and Care of Inmates**

**32.1.1 Containment and Care of Inmates (cont)**

Outputs:

Sentenced receptions during year (incl. periodic detention)	no.	8,713	9,063	8,700*	<b>8,700*</b>
Inmate population					
Daily average full time custody population**	no.	8,367	8,926	9,100*	<b>9,300*</b>
Highest full-time population achieved during year (actual)	no.	8,669	9,160	9,354 <sup>#</sup>	<b>9,500*</b>
Average unsentenced and appellants population	no.	2,380	2,551	2,500*	<b>2,600*</b>
Average number under sentence to periodic detention	no.	748	791	830*	<b>850*</b>
Video Conferences Court appearances	no.	...	18,884	19,000	<b>20,000</b>
<u>Average Staffing:</u>	EFT	4,134	4,340	4,226	<b>4,226</b>

———2005-06———		<b>2006-07</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	369,913	383,583	<b>379,005</b>
Other operating expenses	143,431	136,497	<b>138,788</b>
Depreciation and amortisation	45,619	46,877	<b>51,077</b>
Grants and subsidies			
Clergy attending centres	1	...	...

\* Estimates based on projected trends from previous years and year to date.

\*\* Counting rules developed for the Productivity Commission's "Report on Government Services" have been adopted for this indicator. Figures include Transitional Centres, 24 hour police/court cells and fresh custody detainees discharged on the same day.

<sup>#</sup> Actual data to 26 March 2006.

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**32 DEPARTMENT OF CORRECTIVE SERVICES**

**32.1 Containment and Care of Inmates**

**32.1.1 Containment and Care of Inmates (cont)**

**OPERATING STATEMENT (cont)**

Other expenses			
Settlement of claims for damages and compensation to inmates	144	156	<b>148</b>
Expenses of Parole Board	922	339	<b>347<sup>##</sup></b>
Official Visitors Scheme	48	84	<b>84</b>
Drug and Alcohol Program for Aboriginal inmates	16	16	<b>15</b>
<b>Total Expenses Excluding Losses</b>	<b>560,094</b>	<b>567,552</b>	<b>569,464</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	328	320	<b>331</b>
Canteen sales	987	863	<b>893</b>
Accommodation work release	12	320	<b>261</b>
ACT inmates	5,843	6,459	<b>5,905</b>
Maintenance of prohibited immigrants	88	3	<b>89</b>
Minor sales of goods and services	1,610	1,221	<b>1,854</b>
Investment income	693	768	<b>700</b>
Grants and contributions	1,256	1,278	<b>1,777</b>
Other revenue	381	454	<b>385</b>
<b>Total Retained Revenue</b>	<b>11,198</b>	<b>11,686</b>	<b>12,195</b>
Gain/(loss) on disposal of non current assets	...	115	...
Other gains/(losses)	(7)	(7)	<b>(6)</b>
<b>NET COST OF SERVICES</b>	<b>548,903</b>	<b>555,758</b>	<b>557,275</b>
<b>CAPITAL EXPENDITURE</b>	<b>153,460</b>	<b>107,396</b>	<b>114,670</b>

<sup>##</sup> Parole Board salaries expenses have been re-classified from "Other Expenses" to "Employee Related Expenses".

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**32 DEPARTMENT OF CORRECTIVE SERVICES**

**32.2 Assessment, Classification and Development of Inmates**

**32.2.1 Assessment, Classification and Development of Inmates**

Program Objective(s): To classify inmates to the appropriate security level and to deliver developmental programs and specialised care services that provide an opportunity for inmates to successfully return to the community.

Program Description: Assessment and monitoring of security, development and specialised care needs of inmates. Integration of security classification with provision of programs and services to meet identified needs and provide constructive employment opportunities.

<u>Outcomes:</u>	Units	2003-04	2004-05	2005-06	<b>2006-07</b>
Inmate employment -					
Commercial industries	%	34.4	35.1	35.0	<b>35.0</b>
Services industries	%	39.4	35.3	35.9	<b>35.9</b>
Works release	%	1.1	1.4	1.6	<b>1.6</b>
Periodic detainee employment	%	72.2	78.3	78.0	<b>78.0</b>
Inmate education -					
Pre-certificate Level 1	%	2.9	3.4	3.0	<b>3.4</b>
Secondary school	%	20.5	17.9	16.9	<b>18.1</b>
Vocational	%	26.4	28.0	29.0	<b>29.6</b>
Higher education	%	1.3	1.5	1.2	<b>1.3</b>
 <u>Outputs:</u>					
Inmate employment positions available	no.	5,607	6,038	6,050	<b>6,100</b>
Inmate Course / Module completion -					
Inmate Course completion	no.	124	144	140*	<b>150</b>
Inmate Module completions	no.	5,709	5,930	5,505*	<b>6,000</b>
Therapeutic Program participants	no.	2,670	2,800	3,367	<b>4,482</b>
<u>Average Staffing:</u>	EFT	1,028	1,109	1,118	<b>1,162</b>

\* Actual data to 26 March 2006.

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**32 DEPARTMENT OF CORRECTIVE SERVICES**

**32.2 Assessment, Classification and Development of Inmates**

**32.2.1 Assessment, Classification and Development of Inmates (cont)**

	2005-06		<b>2006-07 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	90,932	98,917	<b>107,299</b>
Other operating expenses	20,356	16,274	<b>17,380</b>
Depreciation and amortisation	2,598	1,492	<b>1,367</b>
Grants and subsidies			
Inmates' after-care	2,635	2,635	<b>2,645</b>
Clergy attending centres	1,299	1,300	<b>1,255</b>
Other expenses			
Settlement of claims for damages and compensation to inmates	35	28	<b>28</b>
Expenses of Parole Board	236	...	...
Serious Offenders Review Council	13	13	<b>13</b>
Official Visitors Scheme	37	1	<b>1</b>
Drug and Alcohol Program for Aboriginal inmates	4	4	<b>4</b>
<b>Total Expenses Excluding Losses</b>	<b>118,145</b>	<b>120,664</b>	<b>129,992</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	60	70	<b>72</b>
Canteen sales	5	75	<b>77</b>
Accommodation work release	240	...	...
ACT inmates	1,358	1,641	<b>1,500</b>
Maintenance of prohibited immigrants	21	1	<b>23</b>
Corrective Services Industries	12,538	14,538	<b>12,965</b>
Minor sales of goods and services	1,291	806	<b>1,224</b>
Investment income	161	195	<b>178</b>
Grants and contributions	1,895	2,801	<b>1,783</b>
Other revenue	88	115	<b>98</b>
<b>Total Retained Revenue</b>	<b>17,657</b>	<b>20,242</b>	<b>17,920</b>

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**32 DEPARTMENT OF CORRECTIVE SERVICES**

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**32.2 Assessment, Classification and Development of Inmates**

**32.2.1 Assessment, Classification and Development of Inmates (cont)**

***OPERATING STATEMENT (cont)***

Gain/(loss) on disposal of non current assets	...	29	...
Other gains/(losses)	(2)	(2)	(2)
<b>NET COST OF SERVICES</b>	<b>100,490</b>	<b>100,395</b>	<b>112,074</b>
<hr/>			
<b>CAPITAL EXPENDITURE</b>	<b>4,503</b>	<b>9,037</b>	<b>10,379</b>
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**32 DEPARTMENT OF CORRECTIVE SERVICES**

**32.3 Alternatives to Custody**

**32.3.1 Alternatives to Custody**

Program Objective(s): To provide pre-sentence assessment and advice to the Courts to assist in appropriately sentencing offenders. To prepare pre-release reports for releasing authorities. To provide a State-wide range of community-based offender management programs.

Program Description: Provision to the Courts, at the pre-sentence stage, of a thorough assessment detailing the relevant factors involved with the offending behaviour. Provision of advice as to an offender's suitability for sentences other than full-time custody. Provision of offender management programs to manage the risk presented by offenders in the community, to impact on those factors which may lead to criminal behaviour and to improve offender integration into the community. Provision of direct alternatives to full-time custody such as the Home Detention Program. Supervision of convicted offenders sentenced by the Courts to conditional liberty, recognising the developmental needs of the offender and the need to protect and safeguard the community.

	Units	2003-04	2004-05	2005-06*	<b>2006-07*</b>
<u>Outputs:</u>					
Reports for courts/releasing authorities	no.	...	31,462	32,186	<b>34,760</b>
New registrations (caseload intake) -					
Probation	no.	15,144	15,402	15,613	<b>15,700</b>
Post custodial	no.	5,120	6,779	6,851	<b>6,900</b>
Community service orders	no.	5,358	5,942	5,691	<b>5,700</b>
Fine default orders	no.	120	197	148	<b>100</b>
Home detention	no.	426	453	423	<b>430</b>
Total registrations <sup>#</sup>	no.	24,344	26,754	25,895	<b>26,000</b>
Average monthly offender population (caseload) -					
Probation	no.	10,308	10,568	11,568	<b>12,000</b>
Post custodial	no.	3,626	3,985	4,158	<b>4,300</b>
Community service orders	no.	4,375	4,631	4,668	<b>4,700</b>
Fine default orders	no.	29	139	107	<b>75</b>
Home detention	no.	200	192	215	<b>220</b>
Total cases <sup>#</sup>	no.	16,840	17,676	18,056	<b>18,500</b>
<u>Average Staffing:</u>	EFT	749	825	891	<b>898</b>

\* Estimate based on projected trends from previous years and year to date (where applicable).

# Some offenders are subject to more than one court order in more than one category (e.g. Community Service Order plus Probation), hence the total number of new registrations or total average offender population is always less than the sum of persons in each order category.

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**32.3 Alternatives to Custody**

**32.3.1 Alternatives to Custody (cont)**

	2005-06		<b>2006-07 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	67,081	70,119	<b>78,334</b>
Other operating expenses	16,413	15,792	<b>17,174</b>
Depreciation and amortisation	1,886	1,735	<b>1,704</b>
Other expenses			
Settlement of claims for damages and compensation to inmates	26	21	<b>22</b>
Expenses of Parole Board	181	...	...
Drug and Alcohol Program for Aboriginal inmates	3	3	<b>3</b>
<b>Total Expenses Excluding Losses</b>	<b>85,590</b>	<b>87,670</b>	<b>97,237</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	28	26	<b>27</b>
Canteen sales	...	54	<b>56</b>
ACT inmates	977	1,150	<b>1,051</b>
Maintenance of prohibited immigrants	15	...	<b>16</b>
Minor sales of goods and services	233	107	<b>162</b>
Investment income	116	137	<b>125</b>
Grants and contributions	1,371	820	<b>1,028</b>
Other revenue	64	81	<b>68</b>
<b>Total Retained Revenue</b>	<b>2,804</b>	<b>2,375</b>	<b>2,533</b>
Gain/(loss) on disposal of non current assets	...	20	...
Other gains/(losses)	(1)	(1)	<b>(1)</b>
<b>NET COST OF SERVICES</b>	<b>82,787</b>	<b>85,276</b>	<b>94,705</b>
<b>CAPITAL EXPENDITURE</b>			
	<b>6,537</b>	<b>3,295</b>	<b>3,046</b>

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**33 DEPARTMENT OF JUVENILE JUSTICE**

	2005-06		2006-07
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	99,275	104,289	<b>103,442</b>
Other operating expenses	18,166	18,275	<b>20,927</b>
Depreciation and amortisation	7,776	6,121	<b>7,810</b>
Grants and subsidies	6,808	6,808	<b>6,702</b>
Other expenses	3,356	3,231	<b>3,063</b>
<b>Total Expenses Excluding Losses</b>	<b>135,381</b>	<b>138,724</b>	<b>141,944</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	66	66	...
Investment income	260	460	<b>486</b>
Grants and contributions	2,445	2,175	<b>2,423</b>
Other revenue	836	4,421	<b>363</b>
<b>Total Retained Revenue</b>	<b>3,607</b>	<b>7,122</b>	<b>3,272</b>
Gain/(loss) on disposal of non current assets	...	(15)	...
<b>NET COST OF SERVICES</b>	<b>131,774</b>	<b>131,617</b>	<b>138,672</b>

**MINISTER FOR JUSTICE, MINISTER FOR JUVENILE JUSTICE,  
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AND MINISTER FOR RURAL AFFAIRS**

**33 DEPARTMENT OF JUVENILE JUSTICE**

	2005-06		2006-07
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	94,407	100,989	<b>99,311</b>
Grants and subsidies	6,808	6,808	<b>6,702</b>
Other	25,822	26,216	<b>28,075</b>
<b>Total Payments</b>	<b>127,037</b>	<b>134,013</b>	<b>134,088</b>
<b>Receipts</b>			
Sale of goods and services	66	66	...
Interest	260	456	<b>556</b>
Other	7,456	10,415	<b>6,951</b>
<b>Total Receipts</b>	<b>7,782</b>	<b>10,937</b>	<b>7,507</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(119,255)</b>	<b>(123,076)</b>	<b>(126,581)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	12	...
Purchases of property, plant and equipment	(12,665)	(10,605)	<b>(7,405)</b>
Other	...	(1,330)	<b>(603)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(12,665)</b>	<b>(11,923)</b>	<b>(8,008)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	120,383	122,883	<b>127,687</b>
Capital appropriation	12,665	12,915	<b>8,008</b>
Cash transfers to Consolidated Fund	...	(464)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>133,048</b>	<b>135,334</b>	<b>135,695</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>1,128</b>	<b>335</b>	<b>1,106</b>
Opening Cash and Cash Equivalents	10,069	10,424	<b>10,759</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>11,197</b>	<b>10,759</b>	<b>11,865</b>

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**33 DEPARTMENT OF JUVENILE JUSTICE**

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	2005-06	
	Budget	Revised
	\$000	\$000

	2006-07
	Budget
	\$000

**CASH FLOW STATEMENT (cont)**

**CASH FLOW RECONCILIATION**

Net cost of services	(131,774)	(131,617)	(138,672)
Non cash items added back	12,150	9,468	11,291
Change in operating assets and liabilities	369	(927)	800
<b>Net cash flow from operating activities</b>	<b>(119,255)</b>	<b>(123,076)</b>	<b>(126,581)</b>

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**33 DEPARTMENT OF JUVENILE JUSTICE**

	2005-06		2006-07 Budget \$000
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	11,197	10,759	<b>11,865</b>
Receivables	1,580	1,969	<b>1,819</b>
Assets held for sale	9,758	...	...
Other	150	550	<b>550</b>
<b>Total Current Assets</b>	<b>22,685</b>	<b>13,278</b>	<b>14,234</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	219,053	205,116	<b>203,255</b>
Plant and equipment	3,225	5,202	<b>6,657</b>
Infrastructure systems	19,489	15,161	<b>16,481</b>
Intangibles	3,998	5,451	<b>4,735</b>
<b>Total Non Current Assets</b>	<b>245,765</b>	<b>230,930</b>	<b>231,128</b>
<b>Total Assets</b>	<b>268,450</b>	<b>244,208</b>	<b>245,362</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	2,700	2,922	<b>3,226</b>
Provisions	6,376	6,352	<b>6,574</b>
Other	...	4	<b>4</b>
<b>Total Current Liabilities</b>	<b>9,076</b>	<b>9,278</b>	<b>9,804</b>
<b>Non Current Liabilities -</b>			
Provisions	1,840	3,214	<b>3,338</b>
<b>Total Non Current Liabilities</b>	<b>1,840</b>	<b>3,214</b>	<b>3,338</b>
<b>Total Liabilities</b>	<b>10,916</b>	<b>12,492</b>	<b>13,142</b>
<b>NET ASSETS</b>	<b>257,534</b>	<b>231,716</b>	<b>232,220</b>
<b>EQUITY</b>			
Reserves	68,599	57,475	<b>57,475</b>
Accumulated funds	188,935	174,241	<b>174,745</b>
<b>TOTAL EQUITY</b>	<b>257,534</b>	<b>231,716</b>	<b>232,220</b>

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**33 DEPARTMENT OF JUVENILE JUSTICE**

**33.1 Juvenile Justice**

**33.1.1 Juvenile Justice**

Program Objective(s): To seek to break the juvenile crime cycle.

Program Description: Ensuring provision of quality community and custodial services to maximise the capacity and opportunity of juvenile offenders to choose positive alternatives to offending behaviour.

	Units	2003-04	2004-05	2005-06	<b>2006-07</b>
<u>Outcomes:</u>					
Custodial Services-					
Control admissions per 1,000 resident population in age group	no.	0.7	0.6	1.0	<b>1.0</b>
Escapes from secure perimeter per 1,000 admissions	no.	3.6	1.1	1.9	<b>n.a.</b>
Deaths in custody	no.	...	...	...	<b>n.a.</b>
Self harm incidents	no.	126	91	100	<b>n.a.</b>
Community Based Services-					
Supervised orders per 1,000 resident population in age group (including CSOs)	no.	3.7	3.4	3.0	<b>3.0</b>
Community based orders completed	%	84.2	82.9	82.0	<b>84.0</b>
Youth Justice Conferencing-					
Outcome plans completed	%	90.1	89.7	89.0	<b>89.0</b>
<u>Outputs:</u>					
Custodial Services-					
Control admissions	no.	480	407	460	<b>480</b>
Total admissions	no.	3,341	3,574	3,730	<b>4,300</b>
Median daily number in custody -					
Total	no.	273	285	320	<b>340</b>
Aboriginal & Torres Strait Islander	no.	108	125	150	<b>150</b>
Remand	no.	128	124	150	<b>170</b>
Control	no.	142	154	160	<b>150</b>
Median length of stay on control (days)	no.	97	118	120	<b>125</b>

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**33 DEPARTMENT OF JUVENILE JUSTICE**

**33.1 Juvenile Justice**

**33.1.1 Juvenile Justice (cont)**

Community Based Services-					
Court reports	no.	4,297	3,996	3,510	<b>3,400</b>
Supervised orders	no.	2,714	2,508	2,340	<b>2,090</b>
Average caseload - Community staff					
Metropolitan	no.	13.6	13.5	15.0	<b>17.0</b>
Non-metropolitan	no.	15.4	17.8	19.0	<b>21.0</b>
Youth Justice Conferencing-					
Conferences facilitated	no.	1,232	1,232	1,150	<b>1,200</b>
<u>Average Staffing:</u>	EFT	1,536	1,550	1,480	<b>1,505</b>

———2005-06———		<b>2006-07</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	99,275	104,289	<b>103,442</b>
Other operating expenses	18,166	18,275	<b>20,927</b>
Depreciation and amortisation	7,776	6,121	<b>7,810</b>
Grants and subsidies			
Clergy attending centres	220	220	<b>310</b>
Recurrent grants to non-profit organisations	6,588	6,588	<b>6,392</b>
Other expenses			
Supervised travel of children	240	350	<b>242</b>
Professional reports, assessments and consultations	50	100	<b>38</b>
Expenses for child support and departmental residential care	3,066	2,781	<b>2,783</b>
<b>Total Expenses Excluding Losses</b>	<b>135,381</b>	<b>138,724</b>	<b>141,944</b>

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**33 DEPARTMENT OF JUVENILE JUSTICE**

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**33.1 Juvenile Justice**

**33.1.1 Juvenile Justice (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	66	66	...
Investment income	260	460	<b>486</b>
Grants and contributions	2,445	2,175	<b>2,423</b>
Other revenue	836	4,421	<b>363</b>
<b>Total Retained Revenue</b>	<b>3,607</b>	<b>7,122</b>	<b>3,272</b>
Gain/(loss) on disposal of non current assets	...	(15)	...
<b>NET COST OF SERVICES</b>	<b>131,774</b>	<b>131,617</b>	<b>138,672</b>

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<b>CAPITAL EXPENDITURE</b>	<b>12,665</b>	<b>12,915</b>	<b>8,008</b>
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**34 NEW SOUTH WALES FIRE BRIGADES**

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	2005-06		2006-07
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	358,815	375,480	<b>388,122</b>
Other operating expenses	64,753	65,717	<b>61,807</b>
Depreciation and amortisation	28,045	28,412	<b>29,047</b>
Finance costs	1,280	650	<b>132</b>
<b>Total Expenses Excluding Losses</b>	<b>452,893</b>	<b>470,259</b>	<b>479,108</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	8,340	12,750	<b>11,238</b>
Investment income	1,600	3,100	<b>2,171</b>
Retained taxes, fees and fines	2,000	4,051	<b>3,000</b>
Other revenue	88	3,148	<b>91</b>
<b>Total Retained Revenue</b>	<b>12,028</b>	<b>23,049</b>	<b>16,500</b>
Gain/(loss) on disposal of non current assets	...	300	...
Other gains/(losses)	(824)	(800)	<b>(900)</b>
<b>NET COST OF SERVICES</b>	<b>441,689</b>	<b>447,710</b>	<b>463,508</b>

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34 NEW SOUTH WALES FIRE BRIGADES**

	2005-06		2006-07 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	358,815	375,014	<b>388,122</b>
Finance costs	1,280	650	<b>132</b>
Other	73,953	75,380	<b>71,007</b>
<b>Total Payments</b>	<b>434,048</b>	<b>451,044</b>	<b>459,261</b>
<b>Receipts</b>			
Sale of goods and services	7,516	9,216	<b>9,838</b>
Retained taxes	2,000	4,051	<b>3,000</b>
Interest	1,600	3,100	<b>2,171</b>
Other	9,288	12,348	<b>9,291</b>
<b>Total Receipts</b>	<b>20,404</b>	<b>28,715</b>	<b>24,300</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(413,644)</b>	<b>(422,329)</b>	<b>(434,961)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	600	...
Purchases of property, plant and equipment	(35,807)	(46,487)	<b>(44,069)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(35,807)</b>	<b>(45,887)</b>	<b>(44,069)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	3,287	2,000	<b>800</b>
Repayment of borrowings and advances	(8,752)	(8,752)	<b>(2,321)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(5,465)</b>	<b>(6,752)</b>	<b>(1,521)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	450,441	450,441	<b>465,829</b>
Capital appropriation	7,631	7,631	<b>13,791</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>458,072</b>	<b>458,072</b>	<b>479,620</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>3,156</b>	<b>(16,896)</b>	<b>(931)</b>
Opening Cash and Cash Equivalents	43,533	59,604	<b>42,708</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>46,689</b>	<b>42,708</b>	<b>41,777</b>

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**34 NEW SOUTH WALES FIRE BRIGADES**

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	2005-06	
	Budget	Revised
	\$000	\$000

	2006-07
	Budget
	\$000

**CASH FLOW STATEMENT (cont)**

**CASH FLOW RECONCILIATION**

Net cost of services	(441,689)	(447,710)	(463,508)
Non cash items added back	28,045	28,412	29,047
Change in operating assets and liabilities	...	(3,031)	(500)
<b>Net cash flow from operating activities</b>	<b>(413,644)</b>	<b>(422,329)</b>	<b>(434,961)</b>

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34 NEW SOUTH WALES FIRE BRIGADES**

	2005-06		2006-07 Budget \$000
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	46,689	42,708	41,777
Receivables	10,457	9,847	10,347
Other financial assets	...	9,753	9,753
Inventories	1,139	1,193	1,193
Other	1,294	1,153	1,153
<b>Total Current Assets</b>	<b>59,579</b>	<b>64,654</b>	<b>64,223</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	250,031	271,259	271,276
Plant and equipment	176,470	159,146	174,151
<b>Total Non Current Assets</b>	<b>426,501</b>	<b>430,405</b>	<b>445,427</b>
<b>Total Assets</b>	<b>486,080</b>	<b>495,059</b>	<b>509,650</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	21,227	22,473	22,473
Provisions	22,214	24,804	24,804
<b>Total Current Liabilities</b>	<b>43,441</b>	<b>47,277</b>	<b>47,277</b>
<b>Non Current Liabilities -</b>			
Borrowings	4,613	3,582	2,061
Provisions	14,146	15,293	15,293
Other	...	1,360	1,360
<b>Total Non Current Liabilities</b>	<b>18,759</b>	<b>20,235</b>	<b>18,714</b>
<b>Total Liabilities</b>	<b>62,200</b>	<b>67,512</b>	<b>65,991</b>
<b>NET ASSETS</b>	<b>423,880</b>	<b>427,547</b>	<b>443,659</b>
<b>EQUITY</b>			
Reserves	197,006	198,578	198,578
Accumulated funds	226,874	228,969	245,081
<b>TOTAL EQUITY</b>	<b>423,880</b>	<b>427,547</b>	<b>443,659</b>

**MINISTER FOR JUSTICE, MINISTER FOR JUVENILE JUSTICE,  
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34 NEW SOUTH WALES FIRE BRIGADES**

**34.1 Prevention and Suppression of Fire and Provision of Other Emergency and Rescue Services**

**34.1.1 Operation and Maintenance of Brigades and Special Services**

Program Objective(s): To prevent and extinguish fire, to protect and save life, property and environment in case of fire and release of hazardous materials, and to carry out rescue operations where there may be no immediate danger from fire.

Program Description: Provision of permanent and volunteer Fire Brigades within the metropolitan areas and country towns. Provision and maintenance of suitable premises, communication networks and firefighting appliances and equipment to enable prompt response to fire incidents.

<u>Outcomes:</u>	Units	2003-04	2004-05	2005-06	<b>2006-07</b>
Building fires in which spread of fire was confined to -					
Object and room of origin	%	74.0	69.4	68.9	<b>68.9</b>
Structure of origin	%	96.0	96.0	99.6	<b>99.6</b>
 <u>Outputs:</u>					
Total attendance at incidents	no.	129,403	131,991	133,233	<b>133,750</b>
Response times to structure fires -					
50th percentile (minutes)	no.	7.0	6.8	6.8	<b>6.8</b>
90th percentile (minutes)	no.	11.4	11.0	11.5	<b>11.5</b>
 <u>Average Staffing:</u>	 EFT	 3,876	 3,854	 3,897	 <b>3,914</b>

———2005-06———		<b>2006-07</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	340,253	353,755	<b>362,434</b>
Other operating expenses	56,608	57,434	<b>53,243</b>
Depreciation and amortisation	26,862	26,997	<b>27,629</b>
Finance costs			
Interest on T-Corp loans	1,280	617	<b>125</b>
 <b>Total Expenses Excluding Losses</b>	 <b>425,003</b>	 <b>438,803</b>	 <b>443,431</b>

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34 NEW SOUTH WALES FIRE BRIGADES**

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**34.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**34.1.1 Operation and Maintenance of Brigades and Special Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	191	334	197
Automatic fire alarm monitoring	5,157	5,157	5,333
Public education course fees	1,145	1,814	1,679
False alarm charges	1,433	4,775	3,484
Minor sales of goods and services	40	100	41
Investment income	1,528	2,961	2,073
Retained taxes, fees and fines	1,910	3,869	2,865
Other revenue	84	3,005	87

<b>Total Retained Revenue</b>	<b>11,488</b>	<b>22,015</b>	<b>15,759</b>
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Gain/(loss) on disposal of non current assets	...	300	...
Other gains/(losses)	(783)	(768)	(864)

<b>NET COST OF SERVICES</b>	<b>414,298</b>	<b>417,256</b>	<b>428,536</b>
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<b>CAPITAL EXPENDITURE</b>	<b>34,017</b>	<b>44,162</b>	<b>41,921</b>
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**34 NEW SOUTH WALES FIRE BRIGADES**

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**34.1 Prevention and Suppression of Fire and Provision of Other Emergency and Rescue Services**

**34.1.2 Fire Brigade Training and Development**

Program Objective(s): To maintain a high standard of performance of firefighting services through the education and training of the Brigades in the containment and extinguishing of fire, the safe handling of hazardous materials and the performance of rescue operations.

Program Description: Maintenance of education and training programs and provision of training facilities and staff.

<u>Outcomes:</u>	Units	2003-04	2004-05	2005-06	<b>2006-07</b>
Mean time to control incidents -					
Building fires	mins.	34	48	41	<b>41</b>
Non-fire rescue calls	mins.	26	27	28	<b>28</b>
Hazardous material incidents	mins.	31	35	30	<b>30</b>

Outputs:

Recruit firefighters trained	no.	227	322	312	<b>300</b>
Number of firefighters qualified for Senior Firefighter rank	no.	206	166	169	<b>180</b>
Number qualified for Station Officer rank and above	no.	118	108	79	<b>80</b>
Firefighters qualified as pumper/aerial appliance operators	no.	359	605	620	<b>600</b>
Breathing apparatus training/accreditation	no.	5,922	5,922	9,000	<b>10,000</b>
<u>Average Staffing:</u>	EFT	111	120	127	<b>146</b>

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34 NEW SOUTH WALES FIRE BRIGADES**

**34.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**34.1.2 Fire Brigade Training and Development (cont)**

	2005-06		2006-07
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	9,617	11,086	<b>13,765</b>
Other operating expenses	5,019	5,167	<b>5,462</b>
Depreciation and amortisation	941	1,062	<b>1,065</b>
Finance costs			
Interest on T-Corp loans	...	20	<b>4</b>
<b>Total Expenses Excluding Losses</b>	<b>15,577</b>	<b>17,335</b>	<b>20,296</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	5	8	<b>5</b>
Automatic fire alarm monitoring	124	124	<b>128</b>
Public education course fees	26	44	<b>40</b>
False alarm charges	35	115	<b>84</b>
Investment income	37	71	<b>50</b>
Retained taxes, fees and fines	46	93	<b>69</b>
Other revenue	2	73	<b>2</b>
<b>Total Retained Revenue</b>	<b>275</b>	<b>528</b>	<b>378</b>
Other gains/(losses)	(20)	(16)	<b>(18)</b>
<b>NET COST OF SERVICES</b>	<b>15,322</b>	<b>16,823</b>	<b>19,936</b>
<b>CAPITAL EXPENDITURE</b>	<b>1,075</b>	<b>1,395</b>	<b>1,289</b>

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**34 NEW SOUTH WALES FIRE BRIGADES**

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**34.1 Prevention and Suppression of Fire and Provision of Other Emergency and Rescue Services**

**34.1.3 Investigations, Research and Advisory Services**

Program Objective(s): To minimise the incidence of fire through public and industry awareness of fire preventative measures. To promote improvement in firefighting services.

Program Description: Delivery of advice and assistance to the public and industry of fire preventative measures. Investigation of the cause of major fires and the instigation of research into new firefighting methods.

	Units	2003-04	2004-05	2005-06	<b>2006-07</b>
<u>Outcomes:</u>					
Fires/100,000 population	no.	537	543	499	<b>510</b>
Incendiary/suspicious fires/100,000 population	no.	185	185	152	<b>150</b>
Malicious calls/100,000 population	no.	97	95	68	<b>68</b>
Building fires/100,000 population	no.	124	123	92	<b>92</b>
<u>Outputs:</u>					
Number of building inspections completed	no.	1,628	1,544	1,549	<b>1,549</b>
Total time spent on inspection of premises (in officer hours)	no.	5,177	4,941	4,925	<b>4,925</b>
Total incidents investigated -	no.	402	411	355	<b>355</b>
Accidental	no.	150	138	108	<b>108</b>
Suspicious/deliberate	no.	181	192	159	<b>159</b>
Undetermined	no.	71	81	88	<b>88</b>
Number of automatic fire alarms connected to various types of premises (including third party service providers)	no.	9,456	9,754	11,020	<b>11,500</b>
<u>Average Staffing:</u>	EFT	66	66	82	<b>86</b>

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**34 NEW SOUTH WALES FIRE BRIGADES**

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**34.1 Prevention and Suppression of Fire and Provision of Other Emergency and  
Rescue Services**

**34.1.3 Investigations, Research and Advisory Services (cont)**

	2005-06		<b>2006-07 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	8,945	10,639	<b>11,923</b>
Other operating expenses	3,126	3,116	<b>3,102</b>
Depreciation and amortisation	242	353	<b>353</b>
Finance costs			
Interest on T-Corp loans	...	13	<b>3</b>
<b>Total Expenses Excluding Losses</b>	<b>12,313</b>	<b>14,121</b>	<b>15,381</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	4	8	<b>5</b>
Automatic fire alarm monitoring	119	119	<b>123</b>
Public education course fees	29	42	<b>39</b>
False alarm charges	32	110	<b>80</b>
Investment income	35	68	<b>48</b>
Retained taxes, fees and fines	44	89	<b>66</b>
Other revenue	2	70	<b>2</b>
<b>Total Retained Revenue</b>	<b>265</b>	<b>506</b>	<b>363</b>
Other gains/(losses)	(21)	(16)	<b>(18)</b>
<b>NET COST OF SERVICES</b>	<b>12,069</b>	<b>13,631</b>	<b>15,036</b>
<hr/>			
<b>CAPITAL EXPENDITURE</b>	<b>715</b>	<b>930</b>	<b>859</b>

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**35 DEPARTMENT OF RURAL FIRE SERVICE**

	2005-06		2006-07 Budget \$000
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	55,692	55,692	<b>60,627</b>
Other operating expenses	12,128	11,765	<b>12,593</b>
Depreciation and amortisation	3,000	3,000	<b>3,000</b>
Grants and subsidies	82,976	98,186	<b>106,184</b>
Finance costs	...	157	...
Other expenses	8,217	8,217	<b>8,447</b>
<b>Total Expenses Excluding Losses</b>	<b>162,013</b>	<b>177,017</b>	<b>190,851</b>
Less:			
<b>Retained Revenue -</b>			
Retained taxes, fees and fines	103,407	103,407	<b>123,924</b>
Grants and contributions	18,660	33,660	<b>22,363</b>
Other revenue	5,330	5,330	<b>7,061</b>
<b>Total Retained Revenue</b>	<b>127,397</b>	<b>142,397</b>	<b>153,348</b>
<b>NET COST OF SERVICES</b>	<b>34,616</b>	<b>34,620</b>	<b>37,503</b>

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**35 DEPARTMENT OF RURAL FIRE SERVICE**

	2005-06		2006-07 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	53,629	51,557	<b>58,755</b>
Grants and subsidies	62,176	77,543	<b>84,062</b>
Finance costs	...	157	...
Other	47,158	47,379	<b>50,112</b>
<b>Total Payments</b>	<b>162,963</b>	<b>176,636</b>	<b>192,929</b>
<b>Receipts</b>			
Retained taxes	103,407	103,407	<b>123,924</b>
Other	29,740	44,309	<b>36,374</b>
<b>Total Receipts</b>	<b>133,147</b>	<b>147,716</b>	<b>160,298</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(29,816)</b>	<b>(28,920)</b>	<b>(32,631)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	4,980	4,980	<b>4,980</b>
Purchases of property, plant and equipment	(8,799)	(8,799)	<b>(9,480)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,819)</b>	<b>(3,819)</b>	<b>(4,500)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	36,572	33,170	<b>34,303</b>
Capital appropriation	819	819	<b>1,500</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>37,391</b>	<b>33,989</b>	<b>35,803</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>3,756</b>	<b>1,250</b>	<b>(1,328)</b>
Opening Cash and Cash Equivalents	21,345	12,975	<b>14,225</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>25,101</b>	<b>14,225</b>	<b>12,897</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(34,616)	(34,620)	<b>(37,503)</b>
Non cash items added back	3,000	3,000	<b>3,000</b>
Change in operating assets and liabilities	1,800	2,700	<b>1,872</b>
<b>Net cash flow from operating activities</b>	<b>(29,816)</b>	<b>(28,920)</b>	<b>(32,631)</b>

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**35 DEPARTMENT OF RURAL FIRE SERVICE**

	2005-06		2006-07 Budget \$000
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	25,101	14,225	<b>12,897</b>
Receivables	2,519	3,257	<b>3,257</b>
Other	237	446	<b>446</b>
<b>Total Current Assets</b>	<b>27,857</b>	<b>17,928</b>	<b>16,600</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	14,953	17,283	<b>18,783</b>
<b>Total Non Current Assets</b>	<b>14,953</b>	<b>17,283</b>	<b>18,783</b>
<b>Total Assets</b>	<b>42,810</b>	<b>35,211</b>	<b>35,383</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	2,905	1,720	<b>1,720</b>
Provisions	11,694	11,391	<b>12,291</b>
<b>Total Current Liabilities</b>	<b>14,599</b>	<b>13,111</b>	<b>14,011</b>
<b>Non Current Liabilities -</b>			
Provisions	9,699	11,785	<b>12,757</b>
<b>Total Non Current Liabilities</b>	<b>9,699</b>	<b>11,785</b>	<b>12,757</b>
<b>Total Liabilities</b>	<b>24,298</b>	<b>24,896</b>	<b>26,768</b>
<b>NET ASSETS</b>	<b>18,512</b>	<b>10,315</b>	<b>8,615</b>
<b>EQUITY</b>			
Accumulated funds	18,512	10,315	<b>8,615</b>
<b>TOTAL EQUITY</b>	<b>18,512</b>	<b>10,315</b>	<b>8,615</b>

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**35 DEPARTMENT OF RURAL FIRE SERVICE**

**35.1 Funding and Administration of Rural Firefighting Services**

**35.1.1 Funding and Administration of Rural Firefighting Services**

Program Objective(s): To promote effective rural firefighting services within the State, including the co-ordination of bushfire fighting and prevention activities.

Program Description: Assistance to local government councils in the formation, equipping and maintenance of rural fire brigades.

<u>Outputs:</u>	Units	2003-04	2004-05	2005-06	<b>2006-07</b>
Provision and maintenance of new and second hand tankers	\$m	25.5	25.5	27.4	<b>34.1</b>
Subsidies to local government for brigade stations	\$m	3.6	3.2	3.4	<b>10.0</b>
Provision of maintenance grants to local government	\$m	11.4	13.1	13.2	<b>13.2</b>
Provision of equipment grants to local government	\$m	30.2	32.4	34.2	<b>38.5</b>
District management costs	\$m	32.2	33.0	36.5	<b>39.1</b>
<u>Average Staffing:</u>	EFT	578	608	614	<b>649</b>

———2005-06———		<b>2006-07</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	52,115	52,478	<b>57,084</b>
Other operating expenses	8,829	8,466	<b>9,203</b>
Depreciation and amortisation	3,000	3,000	<b>3,000</b>
Grants and subsidies			
Firefighting equipment - capital grants	38,720	42,126	<b>63,585</b>
Payments to Regional Fire Associations	800	800	<b>1,322</b>
Costs associated with bushfire fighting activities - payments to Local Councils	20,000	19,843	<b>20,800</b>
Disaster response services	7,277	22,277	<b>8,661</b>

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**35 DEPARTMENT OF RURAL FIRE SERVICE**

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**35.1 Funding and Administration of Rural Firefighting Services**

**35.1.1 Funding and Administration of Rural Firefighting Services (cont)**

**OPERATING STATEMENT (cont)**

Finance costs			
Interest on public sector borrowings and advances	...	157	...
Other expenses			
Aerial support	1,648	1,648	<b>1,694</b>
Insurance costs - firefighting	3,069	3,069	<b>3,155</b>
Workers compensation - Bushfire Fund	3,500	3,500	<b>3,598</b>
<b>Total Expenses Excluding Losses</b>	<b>138,958</b>	<b>157,364</b>	<b>172,102</b>
Less:			
<b>Retained Revenue -</b>			
Retained taxes, fees and fines	103,407	103,407	<b>123,924</b>
Grants and contributions	18,660	33,660	<b>22,363</b>
Other revenue	4,380	4,380	<b>6,086</b>
<b>Total Retained Revenue</b>	<b>126,447</b>	<b>141,447</b>	<b>152,373</b>
<b>NET COST OF SERVICES</b>	<b>12,511</b>	<b>15,917</b>	<b>19,729</b>
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<b>CAPITAL EXPENDITURE</b>	<b>8,799</b>	<b>8,799</b>	<b>9,480</b>

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**35 DEPARTMENT OF RURAL FIRE SERVICE**

**35.2 Support of Rural Firefighting Services**

**35.2.1 Training of Volunteer Bushfire Fighters**

Program Objective(s): To facilitate and promote the training of bushfire fighters.

Program Description: Co-ordination and development of training courses, design of standards and the evaluation of training for volunteer bushfire fighters throughout New South Wales.

	Units	2003-04	2004-05	2005-06	<b>2006-07</b>
<u>Outputs:</u>					
Certified bushfire instructors	no.	1,700	2,000	2,100	<b>2,100</b>
Bushfire assessors	no.	600	800	900	<b>1,000</b>
Hours of training, regional and State	thous	18	21	24	<b>25</b>
Hours of training, local district/brigade level	thous	360	370	400	<b>400</b>
<u>Average Staffing:</u>	EFT	8	9	12	<b>13</b>

———2005-06———		<b>2006-07</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -

Employee related

Other operating expenses

815	815	<b>848</b>
1,070	1,070	<b>1,100</b>

**Total Expenses Excluding Losses**

<b>1,885</b>	<b>1,885</b>	<b>1,948</b>
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**NET COST OF SERVICES**

<b>1,885</b>	<b>1,885</b>	<b>1,948</b>
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**35 DEPARTMENT OF RURAL FIRE SERVICE**

**35.2 Support of Rural Firefighting Services**

**35.2.2 Public Education and Information Services**

Program Objective(s): To promote community awareness of bushfire issues and generally educate the community in bushfire prevention, protection and safety.

Program Description: Public education and information services for the residents of New South Wales in bushfire prevention, protection and safety.

	Units	2003-04	2004-05	2005-06	<b>2006-07</b>
<u>Outputs</u> :					
BushFire Bulletin circulation	no.	36,000	36,000	36,000	<b>36,000</b>
Public skills displays and competitions for bushfire fighters	no.	20	25	25	<b>25</b>
Community fireguard courses	no.	10	20	20	<b>20</b>
Fire safety education programs for rural landowners and managers	no.	10	10	10	<b>10</b>
School training and development programs on fire safety, leadership, fire science and accident prevention	no.	4	4	4	<b>4</b>
<u>Average Staffing</u> :	EFT	8	10	10	<b>10</b>

———2005-06———		<b>2006-07</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -

Employee related

Other operating expenses

642	642	<b>744</b>
1,108	1,108	<b>1,138</b>

**Total Expenses Excluding Losses**

<b>1,750</b>	<b>1,750</b>	<b>1,882</b>
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**NET COST OF SERVICES**

<b>1,750</b>	<b>1,750</b>	<b>1,882</b>
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**35 DEPARTMENT OF RURAL FIRE SERVICE**

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**35.3 Planning and Co-ordination of Rescue Services and Emergency  
Management**

**35.3.1 Planning and Co-ordination of Rescue Services and Emergency  
Management**

Program Objective(s): To ensure the provision of comprehensive, balanced and co-ordinated rescue services and emergency management throughout New South Wales.

Program Description: The preparation of plans, co-ordination of operations, and provision of effective training for emergency management and rescue operations. Advice to the Minister for Emergency Services on policy, resource allocation and specific issues. Support to the Minister in the performance of ministerial functions. Co-ordination of advice from, and actions by, emergency services agencies on policies and specific issues. Administration of the Natural Disaster Mitigation Program.

	Average Staffing (EFT)	
	2005-06	2006-07
<u>Activities:</u>		
Training	1	1
Administrative support to State Emergency Management Committee and State Rescue Board	7	7
Planning and Operations	5	7
Policy advice and co-ordination	6	6
Natural Disaster Mitigation Program Management	4	4
	<hr/> 23	<hr/> 25

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**35 DEPARTMENT OF RURAL FIRE SERVICE**

**35.3 Planning and Co-ordination of Rescue Services and Emergency  
Management**

**35.3.1 Planning and Co-ordination of Rescue Services and Emergency  
Management (cont)**

	2005-06		<b>2006-07 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	2,120	1,757	<b>1,951</b>
Other operating expenses	1,121	1,121	<b>1,152</b>
Grants and subsidies			
Grants to volunteer units	1,339	1,339	<b>1,376</b>
Disaster mitigation Australia package - recurrent	14,840	11,801	<b>10,440</b>
<b>Total Expenses Excluding Losses</b>	<b>19,420</b>	<b>16,018</b>	<b>14,919</b>
Less:			
<b>Retained Revenue -</b>			
Other revenue	950	950	<b>975</b>
<b>Total Retained Revenue</b>	<b>950</b>	<b>950</b>	<b>975</b>
<b>NET COST OF SERVICES</b>	<b>18,470</b>	<b>15,068</b>	<b>13,944</b>

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**36 STATE EMERGENCY SERVICE**

	2005-06		<b>2006-07 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	11,358	11,751	<b>12,929</b>
Other operating expenses	11,726	10,122	<b>12,891</b>
Depreciation and amortisation	2,520	2,635	<b>2,520</b>
Grants and subsidies	10,756	10,756	<b>8,756</b>
<b>Total Expenses Excluding Losses</b>	<b>36,360</b>	<b>35,264</b>	<b>37,096</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	28	28	<b>29</b>
Investment income	84	84	<b>87</b>
Grants and contributions	5,481	5,596	<b>5,481</b>
Other revenue	...	105	...
<b>Total Retained Revenue</b>	<b>5,593</b>	<b>5,813</b>	<b>5,597</b>
Gain/(loss) on disposal of non current assets	71	71	<b>71</b>
<b>NET COST OF SERVICES</b>	<b>30,696</b>	<b>29,380</b>	<b>31,428</b>

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**36 STATE EMERGENCY SERVICE**

	2005-06		2006-07 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	10,786	10,883	<b>12,164</b>
Grants and subsidies	10,756	10,756	<b>8,756</b>
Other	13,036	11,853	<b>14,563</b>
<b>Total Payments</b>	<b>34,578</b>	<b>33,492</b>	<b>35,483</b>
<b>Receipts</b>			
Sale of goods and services	28	44	<b>29</b>
Interest	84	(30)	<b>87</b>
Other	6,791	7,212	<b>7,390</b>
<b>Total Receipts</b>	<b>6,903</b>	<b>7,226</b>	<b>7,506</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(27,675)</b>	<b>(26,266)</b>	<b>(27,977)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	71	71	<b>71</b>
Purchases of property, plant and equipment	(4,187)	(6,582)	<b>(4,507)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(4,116)</b>	<b>(6,511)</b>	<b>(4,436)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	27,603	27,603	<b>28,312</b>
Capital appropriation	4,187	4,811	<b>4,507</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>31,790</b>	<b>32,414</b>	<b>32,819</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1)</b>	<b>(363)</b>	<b>406</b>
Opening Cash and Cash Equivalents	3,544	4,125	<b>3,762</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,543</b>	<b>3,762</b>	<b>4,168</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(30,696)	(29,380)	<b>(31,428)</b>
Non cash items added back	3,092	3,143	<b>3,115</b>
Change in operating assets and liabilities	(71)	(29)	<b>336</b>
<b>Net cash flow from operating activities</b>	<b>(27,675)</b>	<b>(26,266)</b>	<b>(27,977)</b>

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**36 STATE EMERGENCY SERVICE**

	2005-06		2006-07 Budget \$000
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	3,543	3,762	4,168
Receivables	1,047	1,067	488
Inventories	3,361	4,000	4,000
Other	213	213	367
<b>Total Current Assets</b>	<b>8,164</b>	<b>9,042</b>	<b>9,023</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	8,515	12,882	17,190
Plant and equipment	16,805	17,089	14,768
<b>Total Non Current Assets</b>	<b>25,320</b>	<b>29,971</b>	<b>31,958</b>
<b>Total Assets</b>	<b>33,484</b>	<b>39,013</b>	<b>40,981</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,215	1,453	651
Provisions	496	506	830
Other	...	...	350
<b>Total Current Liabilities</b>	<b>1,711</b>	<b>1,959</b>	<b>1,831</b>
<b>Non Current Liabilities -</b>			
Provisions	321	414	524
<b>Total Non Current Liabilities</b>	<b>321</b>	<b>414</b>	<b>524</b>
<b>Total Liabilities</b>	<b>2,032</b>	<b>2,373</b>	<b>2,355</b>
<b>NET ASSETS</b>	<b>31,452</b>	<b>36,640</b>	<b>38,626</b>
<b>EQUITY</b>			
Reserves	1,807	5,815	5,815
Accumulated funds	29,645	30,825	32,811
<b>TOTAL EQUITY</b>	<b>31,452</b>	<b>36,640</b>	<b>38,626</b>

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**36 STATE EMERGENCY SERVICE**

**36.1 Provision of Emergency Services**

**36.1.1 Provision of Emergency Services**

Program Objective(s): To provide appropriate emergency services management for flood, storm, tempest and other incidents and emergencies.

Program Description: Provision of immediate assistance to the community by means of rescue and property protection services in times of natural or man-made incidents or emergencies.

	Units	2003-04	2004-05	2005-06	<b>2006-07</b>
<u>Outputs:</u>					
Number of volunteers trained -					
Disaster rescue	no.	400	400	400	<b>405</b>
Flood boat rescue	no.	340	350	380	<b>385</b>
First aid	no.	1,800	1,820	1,800	<b>1,810</b>
Vertical rescue	no.	80	90	115	<b>100</b>
Flood plans completed or reviewed	no.	18	15	25	<b>38</b>
Flood plans tested	no.	8	56	20	<b>53</b>
River action guides completed	no.	13	19	20	<b>22</b>
Flood intelligence cards completed	no.	11	25	25	<b>17</b>
Operational training sessions conducted	no.	15	10	10	<b>12</b>
Field and regional radio systems installed	no.	4	4	17	<b>2</b>
Protective clothing supplied	thous	30	20	15	<b>15</b>
Flood boats provided	no.	17	10	20	<b>20</b>
General rescue equipment provided	no.	1,900	2,100	2,200	<b>1,900</b>
Radio stations receiving community service announcements	no.	150	160	160	<b>160</b>
Public awareness workshops conducted	no.	12	8	8	<b>9</b>
Responses to flood, storms, motor vehicle accidents, and search and rescue	thous	12	20	13	<b>15</b>
Responses to support for communities, bushfires and other agencies	thous	4	3	3	<b>3</b>
Information technology equipment delivered and installed	no.	...	...	...	<b>100</b>
Website visits	thous	...	...	...	<b>200</b>
<u>Average Staffing:</u>	EFT	87	87	134	<b>169</b>

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**36 STATE EMERGENCY SERVICE**

**36.1 Provision of Emergency Services**

**36.1.1 Provision of Emergency Services (cont)**

	2005-06		<b>2006-07 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	11,358	11,751	<b>12,929</b>
Other operating expenses	11,726	10,122	<b>12,891</b>
Depreciation and amortisation	2,520	2,635	<b>2,520</b>
Grants and subsidies			
Emergency Rescue Workers Insurance	3,500	3,500	<b>1,500</b>
Grants to volunteer rescue units	975	975	<b>975</b>
Volunteer rescue units - capital grants	1,281	1,281	<b>1,281</b>
Disaster response services	5,000	5,000	<b>5,000</b>
<b>Total Expenses Excluding Losses</b>	<b>36,360</b>	<b>35,264</b>	<b>37,096</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	28	28	<b>29</b>
Investment income	84	84	<b>87</b>
Grants and contributions	5,481	5,596	<b>5,481</b>
Other revenue	...	105	...
<b>Total Retained Revenue</b>	<b>5,593</b>	<b>5,813</b>	<b>5,597</b>
Gain/(loss) on disposal of non current assets	71	71	<b>71</b>
<b>NET COST OF SERVICES</b>	<b>30,696</b>	<b>29,380</b>	<b>31,428</b>
<b>CAPITAL EXPENDITURE</b>			
	<b>4,187</b>	<b>6,582</b>	<b>4,507</b>

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**37 DEPARTMENT OF LANDS**

	2005-06		2006-07
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	35,994	38,252	<b>37,878</b>
Other operating expenses	17,089	16,779	<b>16,541</b>
Depreciation and amortisation	830	1,849	<b>1,773</b>
Grants and subsidies	24,377	25,190	<b>24,833</b>
Finance costs	...	1,072	<b>1,094</b>
Other expenses	1,080	1,118	<b>1,080</b>
<b>Total Expenses Excluding Losses</b>	<b>79,370</b>	<b>84,260</b>	<b>83,199</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	16,794	17,437	<b>17,675</b>
Investment income	650	900	<b>822</b>
Retained taxes, fees and fines	3,105	3,600	<b>3,183</b>
Grants and contributions	2,309	4,506	<b>3,711</b>
Other revenue	1,432	1,601	<b>1,479</b>
<b>Total Retained Revenue</b>	<b>24,290</b>	<b>28,044</b>	<b>26,870</b>
Gain/(loss) on disposal of non current assets	...	(51)	...
Other gains/(losses)	...	(65)	<b>(59)</b>
<b>NET COST OF SERVICES</b>	<b>55,080</b>	<b>56,332</b>	<b>56,388</b>

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**37 DEPARTMENT OF LANDS**

	2005-06		2006-07 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	33,370	37,666	<b>35,764</b>
Grants and subsidies	24,377	25,190	<b>24,833</b>
Finance costs	...	1,072	<b>1,094</b>
Other	24,676	23,055	<b>21,621</b>
<b>Total Payments</b>	<b>82,423</b>	<b>86,983</b>	<b>83,312</b>
<b>Receipts</b>			
Sale of goods and services	26,531	18,673	<b>18,916</b>
Interest	650	900	<b>822</b>
Other	6,346	13,354	<b>12,277</b>
<b>Total Receipts</b>	<b>33,527</b>	<b>32,927</b>	<b>32,015</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(48,896)</b>	<b>(54,056)</b>	<b>(51,297)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Advance repayments received	...	1,000	<b>2,500</b>
Purchases of property, plant and equipment	(3,157)	(2,897)	<b>(2,817)</b>
Advances made	(10,637)	(2,988)	<b>(2,500)</b>
Other	...	(219)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(13,794)</b>	<b>(5,104)</b>	<b>(2,817)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	6	...	...
Repayment of borrowings and advances	...	(719)	<b>(550)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>6</b>	<b>(719)</b>	<b>(550)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	53,318	53,318	<b>54,800</b>
Capital appropriation	2,907	2,907	<b>2,567</b>
Cash transfers to Consolidated Fund	...	(67)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>56,225</b>	<b>56,158</b>	<b>57,367</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(6,459)</b>	<b>(3,721)</b>	<b>2,703</b>

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**37 DEPARTMENT OF LANDS**

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	2005-06		2006-07
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
Opening Cash and Cash Equivalents	7,867	11,125	<b>7,404</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,408</b>	<b>7,404</b>	<b>10,107</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(55,080)	(56,332)	<b>(56,388)</b>
Non cash items added back	3,372	3,884	<b>4,065</b>
Change in operating assets and liabilities	2,812	(1,608)	<b>1,026</b>
<b>Net cash flow from operating activities</b>	<b>(48,896)</b>	<b>(54,056)</b>	<b>(51,297)</b>

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**37 DEPARTMENT OF LANDS**

	2005-06		2006-07 Budget \$000
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,408	7,404	<b>10,107</b>
Receivables	10,606	14,208	<b>12,804</b>
Inventories	298	179	<b>179</b>
Other	693	500	<b>500</b>
<b>Total Current Assets</b>	<b>13,005</b>	<b>22,291</b>	<b>23,590</b>
<b>Non Current Assets -</b>			
Other financial assets	25,769	17,511	<b>17,511</b>
Property, plant and equipment -			
Land and building	7,939	8,226	<b>8,026</b>
Plant and equipment	7,637	7,089	<b>9,216</b>
Infrastructure systems	3,200	16,108	<b>15,758</b>
Intangibles	...	2,335	<b>1,802</b>
<b>Total Non Current Assets</b>	<b>44,545</b>	<b>51,269</b>	<b>52,313</b>
<b>Total Assets</b>	<b>57,550</b>	<b>73,560</b>	<b>75,903</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	4,917	7,734	<b>7,534</b>
Borrowings	5	1,130	<b>1,130</b>
Provisions	2,715	3,324	<b>3,324</b>
Other	27	...	...
<b>Total Current Liabilities</b>	<b>7,664</b>	<b>12,188</b>	<b>11,988</b>
<b>Non Current Liabilities -</b>			
Borrowings	3,340	13,845	<b>13,295</b>
Provisions	5,566	9,556	<b>9,378</b>
<b>Total Non Current Liabilities</b>	<b>8,906</b>	<b>23,401</b>	<b>22,673</b>
<b>Total Liabilities</b>	<b>16,570</b>	<b>35,589</b>	<b>34,661</b>
<b>NET ASSETS</b>	<b>40,980</b>	<b>37,971</b>	<b>41,242</b>

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**37 DEPARTMENT OF LANDS**

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	2005-06		2006-07
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>BALANCE SHEET (cont)</b>			
<b>EQUITY</b>			
Reserves	349	594	<b>594</b>
Accumulated funds	40,631	37,377	<b>40,648</b>
<b>TOTAL EQUITY</b>	<b>40,980</b>	<b>37,971</b>	<b>41,242</b>

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**37 DEPARTMENT OF LANDS**

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**37.1 Crown Lands**

**37.1.1 Crown Land Services**

Program Objective(s): Effective and sustainable use of the Crown Estate of New South Wales to achieve economic, environmental, community and client benefits.

Program Description: Crown land asset management, assessment, environmental protection, development, marketing and sale. Provision of information on Crown lands and maintenance of the systems of Crown reserves (including recreational areas, walking tracks, showgrounds and caravan parks). Administration of Crown Land tenures and use, Crown roads, Minor ports, Aboriginal Land Claims and Native Title applications.

	Units	2003-04	2004-05	2005-06	<b>2006-07</b>
<u>Outputs:</u>					
Stewardship of Crown Land:					
Bushfire Mitigation works	no.	71	113	130	<b>130</b>
Weed reduction programs	no.	144	142	108	<b>114</b>
Pest animal control programs	no.	40	40	44	<b>46</b>
Reserve Trusts supported:					
Community Trusts	no.	1,621	1,610	1,421	<b>1,430</b>
Local government trusts	no.	5,045	5,248	5,483	<b>5,490</b>
State Recreation Area trusts	no.	8	8	8	<b>8</b>
Minor Ports Maintenance Program	\$000	2,088	1,080	2,060	<b>2,060</b>
Minor Dams Program	\$000	400	400	2,100	<b>1,900</b>
State Land Tenure System:					
Lease, Licence & Permit applications	thous	0.7	0.8	1.0	<b>0.9</b>
Lease, Licence & Permit accounts administered	thous	12.7	13.3	35.6	<b>34.0</b>
Provision of Tenure Information - searches	thous	8.0	8.1	6.5	<b>6.5</b>
Sale/Development of Crown land parcels					
Sale of developed land	no.	152	138	50	<b>85</b>
Sale of surplus sites	no.	509	570	600	<b>615</b>
Aboriginal Land Claims finalised	no.	146	153	160	<b>160</b>
Native Title applications and status investigations	no.	966	957	1,487	<b>1,555</b>
<u>Average Staffing:</u>	EFT	313	329	350	<b>350</b>

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**37 DEPARTMENT OF LANDS**

**37.1 Crown Lands**

**37.1.1 Crown Land Services (cont)**

	2005-06		<b>2006-07 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	25,274	28,057	<b>27,616</b>
Other operating expenses	8,663	10,005	<b>9,508</b>
Depreciation and amortisation	180	1,245	<b>1,238</b>
Grants and subsidies			
State Parks Trusts	1,114	1,083	<b>1,152</b>
Recurrent grants to non-profit organisations	1,944	1,928	<b>1,998</b>
Capital grants paid to other organisations	315	315	<b>315</b>
Local Government - capital grants	6,776	1,800	<b>1,800</b>
Public Reserves - capital grants	900	900	<b>900</b>
Tweed River Sand Bypass - capital grant	...	5,796	<b>5,500</b>
Grants to organisations - other general government agencies	160	200	...
Finance costs			
interest on private sector loans	...	1,030	<b>1,044</b>
Other expenses			
Fishing port maintenance	1,080	1,118	<b>1,080</b>
<b>Total Expenses Excluding Losses</b>	<b>46,406</b>	<b>53,477</b>	<b>52,151</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Miscellaneous services	874	1,162	<b>896</b>
Fees for services	104	659	<b>108</b>
Fees for services rendered - Land Titles Office	172	...	...
Recoupment of administration costs - general government agencies	...	740	<b>340</b>
Other operating revenue	...	80	<b>80</b>
Materials to produce goods and services	...	(400)	<b>(400)</b>

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**37 DEPARTMENT OF LANDS**

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**37.1 Crown Lands**

**37.1.1 Crown Land Services (cont)**

***OPERATING STATEMENT (cont)***

Investment income	650	600	<b>667</b>
Retained taxes, fees and fines	3,105	3,600	<b>3,183</b>
Grants and contributions	150	4,491	<b>3,701</b>
Other revenue	90	444	<b>671</b>
<b>Total Retained Revenue</b>	<b>5,145</b>	<b>11,376</b>	<b>9,246</b>
<b>NET COST OF SERVICES</b>	<b>41,261</b>	<b>42,101</b>	<b>42,905</b>
<b>CAPITAL EXPENDITURE</b>	<b>2,907</b>	<b>2,795</b>	<b>2,567</b>

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**37 DEPARTMENT OF LANDS**

**37.2 Soil Conservation and Rural Services**

**37.2.1 Soil Conservation Service and the Office of Rural Affairs**

Program Objective(s): To achieve the protection and conservation of farm water supplies, soil and related resources. Facilitate the development of sustainable rural communities.

Program Description: Provide a specialist consulting service in soil conservation. Undertake construction of soil conservation earthworks, farm water supplies and maintenance of Hunter Valley Flood Mitigation Works. Consult with and design programs to support the sustainable development of rural communities and the operations of the Rural Communities Consultative Council.

Units      2003-04    2004-05    2005-06    **2006-07**

Outputs:

Soil and water conservation earthworks	ha	28,032	25,857	22,800	<b>20,000</b>
Consultancy net sales target	\$m	6.0	6.8	8.4	<b>8.4</b>
Soilworks net sales target	\$m	7.4	7.2	7.5	<b>7.8</b>

<u>Average Staffing</u> :	EFT	182	164	141	<b>141</b>
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———2005-06———		<b>2006-07</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -

Employee related	10,720	10,195	<b>10,262</b>
Other operating expenses	8,426	6,774	<b>7,033</b>
Depreciation and amortisation	650	604	<b>535</b>
Grants and subsidies			
Grants to agencies for recurrent purposes	13,168	13,168	<b>13,168</b>
Finance costs	...	42	<b>50</b>

<b>Total Expenses Excluding Losses</b>	<b>32,964</b>	<b>30,783</b>	<b>31,048</b>
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**37 DEPARTMENT OF LANDS**

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**37.2 Soil Conservation and Rural Services**

**37.2.1 Soil Conservation Service and the Office of Rural Affairs (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Miscellaneous services	...	68	<b>68</b>
Recoupment of administration costs - general government agencies	...	12	<b>12</b>
Other operating revenue	1,320	989	<b>820</b>
Soil Business Operations	18,006	15,027	<b>16,651</b>
Materials to produce goods and services	(3,682)	(900)	<b>(900)</b>
Investment income	...	300	<b>155</b>
Grants and contributions	2,159	15	<b>10</b>
Other revenue	1,342	1,157	<b>808</b>

<b>Total Retained Revenue</b>	<b>19,145</b>	<b>16,668</b>	<b>17,624</b>
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Gain/(loss) on disposal of non current assets	...	(51)	...
Other gains/(losses)	...	(65)	<b>(59)</b>

<b>NET COST OF SERVICES</b>	<b>13,819</b>	<b>14,231</b>	<b>13,483</b>
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<b>CAPITAL EXPENDITURE</b>	<b>250</b>	<b>250</b>	<b>250</b>
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**LAND AND PROPERTY INFORMATION NEW SOUTH WALES**

	2005-06		2006-07 Budget \$000
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	131,274	133,931	<b>141,515</b>
Investment income	1,530	1,730	<b>400</b>
Grants and contributions	13,168	13,168	<b>13,168</b>
<b>Total Retained Revenue</b>	<b>145,972</b>	<b>148,829</b>	<b>155,083</b>
Less:			
<b>Expenses Excluding Losses -</b>			
Operating Expenses -			
Employee related	83,964	84,564	<b>89,605</b>
Other operating expenses	38,973	38,315	<b>40,788</b>
Depreciation and amortisation	11,464	11,852	<b>14,182</b>
Grants and subsidies	368	368	<b>301</b>
<b>Total Expenses Excluding Losses</b>	<b>134,769</b>	<b>135,099</b>	<b>144,876</b>
Gain/(loss) on disposal of non current assets	...	(70)	...
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>11,203</b>	<b>13,660</b>	<b>10,207</b>
<b>Distributions -</b>			
Dividends and capital repatriations	6,666	8,128	<b>6,074</b>
Tax equivalents	3,361	4,098	<b>3,062</b>
<b>SURPLUS/(DEFICIT) AFTER DISTRIBUTIONS</b>	<b>1,176</b>	<b>1,434</b>	<b>1,071</b>

**MINISTER FOR JUSTICE, MINISTER FOR JUVENILE JUSTICE,  
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**LAND AND PROPERTY INFORMATION NEW SOUTH WALES**

	2005-06		2006-07 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	131,882	132,114	141,702
Interest	1,648	1,687	362
Other	17,118	18,545	18,660
<b>Total Receipts</b>	<b>150,648</b>	<b>152,346</b>	<b>160,724</b>
<b>Payments</b>			
Employee related	80,704	79,640	91,575
Grants and subsidies	368	368	301
Equivalent Income Tax	4,611	8,021	3,321
Other	43,779	47,265	44,522
<b>Total Payments</b>	<b>129,462</b>	<b>135,294</b>	<b>139,719</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>21,186</b>	<b>17,052</b>	<b>21,005</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(15,000)	(2,800)	(2,000)
Other	...	(12,200)	(17,500)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(15,000)</b>	<b>(15,000)</b>	<b>(19,500)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(2,558)	...	...
Dividends paid	(8,705)	(25,804)	(8,128)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(11,263)</b>	<b>(25,804)</b>	<b>(8,128)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(5,077)</b>	<b>(23,752)</b>	<b>(6,623)</b>
Opening Cash and Cash Equivalents	23,847	44,154	20,402
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>18,770</b>	<b>20,402</b>	<b>13,779</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	7,842	9,562	7,145
Non cash items added back	11,464	12,002	14,182
Change in operating assets and liabilities	1,880	(4,512)	(322)
<b>Net cash flow from operating activities</b>	<b>21,186</b>	<b>17,052</b>	<b>21,005</b>

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**LAND AND PROPERTY INFORMATION NEW SOUTH WALES**

	2005-06		2006-07 Budget \$000
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	18,770	20,402	13,779
Receivables	9,313	11,052	12,508
Inventories	1,800	362	369
Other	1,830	1,650	1,691
<b>Total Current Assets</b>	<b>31,713</b>	<b>33,466</b>	<b>28,347</b>
<b>Non Current Assets -</b>			
Inventories	...	1,438	1,474
Property, plant and equipment -			
Land and building	49,900	49,073	50,643
Plant and equipment	18,120	12,500	11,263
Intangibles	22,175	25,765	30,750
<b>Total Non Current Assets</b>	<b>90,195</b>	<b>88,776</b>	<b>94,130</b>
<b>Total Assets</b>	<b>121,908</b>	<b>122,242</b>	<b>122,477</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	8,225	3,530	6,986
Tax	1,250	1,025	766
Provisions	23,959	16,470	14,437
<b>Total Current Liabilities</b>	<b>33,434</b>	<b>21,025</b>	<b>22,189</b>
<b>Non Current Liabilities -</b>			
Provisions	106,611	116,698	114,698
<b>Total Non Current Liabilities</b>	<b>106,611</b>	<b>116,698</b>	<b>114,698</b>
<b>Total Liabilities</b>	<b>140,045</b>	<b>137,723</b>	<b>136,887</b>
<b>NET ASSETS</b>	<b>(18,137)</b>	<b>(15,481)</b>	<b>(14,410)</b>
<b>EQUITY</b>			
Accumulated funds	(18,137)	(15,481)	(14,410)
<b>TOTAL EQUITY</b>	<b>(18,137)</b>	<b>(15,481)</b>	<b>(14,410)</b>

