
**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP
2 CABINET OFFICE**

	2005-06		2006-07
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses Excluding Losses -			
Operating expenses -			
Employee related	18,232	18,072	20,483
Other operating expenses	7,776	8,571	9,998
Depreciation and amortisation	1,238	1,143	1,030
Grants and subsidies	6,300	5,450	6,300
Other expenses	36	36	36
Total Expenses Excluding Losses	33,582	33,272	37,847
Less:			
Retained Revenue -			
Sales of goods and services	131	139	135
Investment income	73	117	75
Grants and contributions	...	88	...
Other revenue	...	7	...
Total Retained Revenue	204	351	210
NET COST OF SERVICES	33,378	32,921	37,637

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

2 CABINET OFFICE

	———2005-06———		2006-07
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee related	16,685	15,865	19,058
Grants and subsidies	6,300	5,450	6,300
Other	7,938	9,860	10,107
Total Payments	30,923	31,175	35,465
Receipts			
Sale of goods and services	131	139	135
Interest	75	96	72
Other	104	625	103
Total Receipts	310	860	310
NET CASH FLOWS FROM OPERATING ACTIVITIES	(30,613)	(30,315)	(35,155)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(1,357)	(217)	(291)
Other	...	(1,189)	(300)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(1,357)	(1,406)	(591)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	30,833	30,532	35,215
Capital appropriation	1,357	1,406	591
NET CASH FLOWS FROM GOVERNMENT	32,190	31,938	35,806
NET INCREASE/(DECREASE) IN CASH	220	217	60
Opening Cash and Cash Equivalents	500	284	711
Reclassification of Cash Equivalents	...	(210)	...
CLOSING CASH AND CASH EQUIVALENTS	720	711	771

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP
2 CABINET OFFICE**

	2005-06		2006-07
	Budget	Revised	Budget
	\$000	\$000	\$000
CASH FLOW STATEMENT (cont)			
CASH FLOW RECONCILIATION			
Net cost of services	(33,378)	(32,921)	(37,637)
Non cash items added back	2,588	2,432	2,405
Change in operating assets and liabilities	177	174	77
Net cash flow from operating activities	(30,613)	(30,315)	(35,155)

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP
2 CABINET OFFICE**

	2005-06		2006-07
	Budget \$000	Revised \$000	Budget \$000
BALANCE SHEET			
ASSETS -			
Current Assets -			
Cash assets	720	711	771
Receivables	419	276	279
Other	53	2	2
Total Current Assets	1,192	989	1,052
Non Current Assets -			
Property, plant and equipment - Plant and equipment	1,310	1,548	1,343
Intangibles	2,414	2,510	2,276
Total Non Current Assets	3,724	4,058	3,619
Total Assets	4,916	5,047	4,671
LIABILITIES -			
Current Liabilities -			
Payables	845	634	702
Provisions	2,047	2,062	2,074
Total Current Liabilities	2,892	2,696	2,776
Non Current Liabilities -			
Borrowings	43
Provisions	209	269	269
Total Non Current Liabilities	252	269	269
Total Liabilities	3,144	2,965	3,045
NET ASSETS	1,772	2,082	1,626
EQUITY			
Accumulated funds	1,772	2,082	1,626
TOTAL EQUITY	1,772	2,082	1,626

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP
2 CABINET OFFICE**

2.1 Services for the Premier and Cabinet

2.1.1 Services for the Premier and Cabinet

Program Objective(s): To be the Premier's primary source of policy advice, assist the Cabinet in making decisions about Government policy and co-ordinate the development of Government policy.

Program Description: Provision of administrative and advisory support to the Premier and Cabinet.

<u>Activities:</u>	Average Staffing (EFT)	
	2005-06	2006-07
Policy Branches	84	84
Cabinet Secretariat	19	19
Metro Water Directorate	8	8
Greenhouse Office	13	13
National Reform Agenda	...	11
	124	135

2005-06		2006-07
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses Excluding Losses -

Operating expenses -			
Employee related	12,718	12,621	14,315
Other operating expenses	6,785	7,510	8,969
Depreciation and amortisation	810	810	720
Grants and subsidies			
Grants to agencies for recurrent purposes	6,300	5,450	6,300
Other expenses			
Special reports to Cabinet, Premier and unforeseen expenses approved by the Premier	36	36	36
Total Expenses Excluding Losses	26,649	26,427	30,340

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP
2 CABINET OFFICE**

2.1 Services for the Premier and Cabinet

2.1.1 Services for the Premier and Cabinet (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services	...	8	...
Minor sales of goods and services	50	94	51
Investment income	...	88	...
Grants and contributions	...	88	...
Total Retained Revenue	50	190	51
NET COST OF SERVICES	26,599	26,237	30,289

CAPITAL EXPENDITURE	167	467	290
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**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP
2 CABINET OFFICE**

2.2 Drafting and Publishing of Legislation

2.2.1 Parliamentary Counsel's Office

Program Objective(s): To provide a comprehensive legislative drafting and publishing service.

Program Description: The Parliamentary Counsel's Office is responsible for drafting legislation (including Bills, statutory and environmental planning instruments) for Parliament or the Governor-in-Council; publishing the full range of legislation and information guides in printed form and online at www.legislation.nsw.gov.au; and the provision of legal and administrative advice to government.

		Average Staffing (EFT)	
		2005-06	2006-07
<u>Activities</u> :	Parliamentary Counsel's Office	46	53

		2005-06		2006-07
		Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses Excluding Losses -

Operating expenses -			
Employee related	5,514	5,451	6,168
Other operating expenses	991	1,061	1,029
Depreciation and amortisation	428	333	310

Total Expenses Excluding Losses	6,933	6,845	7,507
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Less:

Retained Revenue -

Sales of goods and services			
Drafting and publication of legislation	131	131	135
Investment income	23	23	24
Other revenue	...	7	...

Total Retained Revenue	154	161	159
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NET COST OF SERVICES	6,779	6,684	7,348
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CAPITAL EXPENDITURE	1,190	939	301
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**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

3 PREMIER'S DEPARTMENT

	2005-06		2006-07 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses Excluding Losses -			
Operating expenses -			
Employee related	70,087	74,002	77,506
Other operating expenses	55,315	61,173	64,382
Depreciation and amortisation	1,778	3,469	1,778
Grants and subsidies	13,363	16,681	9,218
Other expenses	2,322	2,383	2,787
Total Expenses Excluding Losses	142,865	157,708	155,671
Less:			
Retained Revenue -			
Sales of goods and services	250	889	1,081
Investment income	300	300	300
Grants and contributions	1,532	4,278	3,192
Other revenue	3,040	2,501	2,442
Total Retained Revenue	5,122	7,968	7,015
NET COST OF SERVICES	137,743	149,740	148,656

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

3 PREMIER'S DEPARTMENT

	———2005-06———		2006-07
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee related	63,554	69,392	73,924
Grants and subsidies	13,363	16,681	9,218
Other	60,943	68,944	69,905
Total Payments	137,860	155,017	153,047
Receipts			
Sale of goods and services	250	889	1,081
Interest	300	300	300
Other	8,091	13,159	8,350
Total Receipts	8,641	14,348	9,731
NET CASH FLOWS FROM OPERATING ACTIVITIES	(129,219)	(140,669)	(143,316)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(1,317)	(4,316)	(1,320)
Other	...	(1)	...
NET CASH FLOWS FROM INVESTING ACTIVITIES	(1,317)	(4,317)	(1,320)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	129,627	141,722	141,751
Capital appropriation	1,344	4,317	1,320
NET CASH FLOWS FROM GOVERNMENT	130,971	146,039	143,071
NET INCREASE/(DECREASE) IN CASH	435	1,053	(1,565)
Opening Cash and Cash Equivalents	398	1,977	3,030
CLOSING CASH AND CASH EQUIVALENTS	833	3,030	1,465
CASH FLOW RECONCILIATION			
Net cost of services	(137,743)	(149,740)	(148,656)
Non cash items added back	7,711	7,516	5,360
Change in operating assets and liabilities	813	1,555	(20)
Net cash flow from operating activities	(129,219)	(140,669)	(143,316)

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

3 PREMIER'S DEPARTMENT

	———2005-06———		2006-07
	Budget \$000	Revised \$000	Budget \$000
BALANCE SHEET			
ASSETS -			
Current Assets -			
Cash assets	833	3,030	1,465
Receivables	5,785	4,591	4,591
Other	325	158	158
Total Current Assets	6,943	7,779	6,214
Non Current Assets -			
Property, plant and equipment - Plant and equipment	12,482	13,315	12,925
Intangibles	...	128	60
Total Non Current Assets	12,482	13,443	12,985
Total Assets	19,425	21,222	19,199
LIABILITIES -			
Current Liabilities -			
Payables	10,984	8,204	8,184
Provisions	5,767	6,982	6,982
Total Current Liabilities	16,751	15,186	15,166
Non Current Liabilities -			
Provisions	947	1,428	1,428
Total Non Current Liabilities	947	1,428	1,428
Total Liabilities	17,698	16,614	16,594
NET ASSETS	1,727	4,608	2,605
EQUITY			
Accumulated funds	1,727	4,608	2,605
TOTAL EQUITY	1,727	4,608	2,605

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

3 PREMIER'S DEPARTMENT

3.1 Services for Administration of Government

3.1.1 Services for the Governor's Office

Program Objective(s): To provide for the operation of the constitutional, ceremonial and community functions of the Governor.

Program Description: Operation of the Governor's Office including Her Excellency's activities at Government House and the Executive Council.

		Average Staffing (EFT)	
		2005-06	2006-07
<u>Activities</u> :	Operation of the Governor's Office	12	12

2005-06		2006-07
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses Excluding Losses -

Operating expenses -			
Employee related	1,080	1,105	1,123
Other operating expenses	689	664	714
Depreciation and amortisation	15	15	15
Total Expenses Excluding Losses	1,784	1,784	1,852
NET COST OF SERVICES	1,784	1,784	1,852

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

3 PREMIER'S DEPARTMENT

3.1 Services for Administration of Government

3.1.2 Services for the Leaders of the Opposition

Program Objective(s): To support the Leaders of the Opposition in performing their Parliamentary duties.

Program Description: Provision of media, research and administrative support to the Leaders of the Opposition.

		Average Staffing (EFT)	
		2005-06	2006-07
<u>Activities</u> :	Services for the Leaders of the Opposition in both Houses of Parliament	17	17
		<div style="display: flex; justify-content: space-around; font-size: small;"> 2005-06 </div>	<div style="display: flex; justify-content: space-around; font-size: small;"> 2006-07 </div>
		Budget \$000	Revised \$000
		Budget	Budget
		\$000	\$000

OPERATING STATEMENT

Expenses Excluding Losses -

Operating expenses -			
Employee related	1,320	1,372	1,426
Other operating expenses	436	383	399
Depreciation and amortisation	21	21	21
Total Expenses Excluding Losses	1,777	1,776	1,846
NET COST OF SERVICES	1,777	1,776	1,846

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

3 PREMIER'S DEPARTMENT

3.1 Services for Administration of Government

3.1.3 Performance Development

Program Objective(s): To review and report public sector performance and develop reform initiatives to improve quality and value for money, including service delivery initiatives.

Program Description: Undertake performance and special reviews, assess performance against key service delivery indicators and support the Council on the Cost and Quality of Government. Lead, facilitate and provide strategic input into the Government's service delivery agenda.

		Average Staffing (EFT)	
		2005-06	2006-07
<u>Activities:</u>	Performance measurement, review and improvement tasks and support for the Council.	26	25

2005-06		2006-07
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses Excluding Losses -

Operating expenses -

Employee related

	2,860	3,034	3,155
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Other operating expenses

	354	240	418
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Depreciation and amortisation

	103	242	103
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Total Expenses Excluding Losses

	3,317	3,516	3,676
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NET COST OF SERVICES

	3,317	3,516	3,676
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**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

3 PREMIER'S DEPARTMENT

3.1 Services for Administration of Government

3.1.4 Ministerial and Parliamentary Services

Program Objective(s): To manage functions for the Premier's administration relating to Ministers' Offices, Parliamentary Services, Remuneration Tribunals, Former Office Holders and Freedom of Information.

Program Description: Provision of advice, policy and administrative support to the Premier, Ministers' offices and Remuneration Tribunals.

		Average Staffing (EFT)	
		2005-06	2006-07
<u>Activities</u> :	Ministerial and Parliamentary Services		
	Operations	77	77
	Premier's Office	29	29
	Ministers' Offices	223	223
	Former Office Holders	4	6
		333	335

2005-06		2006-07
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses Excluding Losses -

Operating expenses -			
Employee related	35,434	39,260	38,855
Other operating expenses	23,346	23,277	24,132
Depreciation and amortisation	464	1,215	464
Other expenses			
Parliamentary Remuneration Tribunal	106	106	109
Special reports for the Premier and unforeseen expenses	306	306	315
Total Expenses Excluding Losses	59,656	64,164	63,875

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

3 PREMIER'S DEPARTMENT

3.1 Services for Administration of Government

3.1.4 Ministerial and Parliamentary Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Other revenue

1,400 1,400 **1,400**

Total Retained Revenue

1,400 1,400 1,400

NET COST OF SERVICES

58,256 62,764 62,475

CAPITAL EXPENDITURE

387 100 ...

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

3 PREMIER'S DEPARTMENT

3.1 Services for Administration of Government

3.1.5 Public Employment Office

Program Objective(s): To support the public sector to deliver government objectives through leadership and provision of strategic advice on employee relations issues and public sector management.

Program Description: Provision of strategic advice on public sector reform and assistance to agencies in resolving complex industrial and employee matters, workforce planning, workforce data collection, superannuation, capability development, executive services, recruitment, ethics, occupational health and safety, redeployment and relocation and, equity and diversity. Provision of advice to Government in the Department's statutory role as employer of public servants for industrial purposes.

		Average Staffing (EFT)										
		2005-06	2006-07									
<u>Activities</u> :	Public Employment Office	83	85									
		<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th colspan="2" style="text-align: center; border-bottom: 1px solid black;">2005-06</th> <th style="text-align: center; border-bottom: 1px solid black;">2006-07</th> </tr> <tr> <th style="text-align: center; border-bottom: 1px solid black;">Budget</th> <th style="text-align: center; border-bottom: 1px solid black;">Revised</th> <th style="text-align: center; border-bottom: 1px solid black;">Budget</th> </tr> <tr> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> <th style="text-align: center; border-bottom: 1px solid black;">\$000</th> </tr> </thead> </table>		2005-06		2006-07	Budget	Revised	Budget	\$000	\$000	\$000
2005-06		2006-07										
Budget	Revised	Budget										
\$000	\$000	\$000										

OPERATING STATEMENT

Expenses Excluding Losses -

Operating expenses -			
Employee related	7,761	7,765	7,970
Other operating expenses*	4,792	7,604	10,883
Depreciation and amortisation	207	207	207
Grants and subsidies			
Grants to agencies for recurrent purposes	302	1,701	1,374
Total Expenses Excluding Losses	13,062	17,277	20,434

* The increase from Budget to Revised for 2005-06 reflects \$2.5 million for consumer research into recruitment of front line public service staff such as teachers and nurses. The increase from the 2005-06 Budget to the 2006-07 Budget reflects a re-allocation of advertising budgets (\$5.8 million per annum) from a number of agencies to Premier's Department for Government infrastructure advertisements and public sector recruitment.

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

3 PREMIER'S DEPARTMENT

3.1 Services for Administration of Government

3.1.5 Public Employment Office (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Fees for services	250	82	550
Training charges from general government agencies	...	529	531
Grants and contributions	40	1,871	1,163
Other revenue	842	130	130

Total Retained Revenue	1,132	2,612	2,374
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NET COST OF SERVICES	11,930	14,665	18,060
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**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

3 PREMIER'S DEPARTMENT

3.1 Services for Administration of Government

3.1.6 Strategic Projects

Program Objective(s): To lead and contribute to the resolution of complex issues and projects involving multiple stakeholders through strategic responses for the benefit of citizens and communities at state, regional and local levels.

Program Description: Lead and co-ordinate a whole-of-government and multi-stakeholder approaches to major projects and issues at state, regional and local levels in partnership with business, non-government and community sectors.

		Average Staffing (EFT)	
		2005-06	2006-07
<u>Activities</u> :	Strategic Projects	70	69

		2005-06	2006-07
		Budget \$000	Revised \$000
			2006-07 Budget \$000

OPERATING STATEMENT

Expenses Excluding Losses -

Operating expenses -			
Employee related	10,449	7,210	7,982
Other operating expenses	4,930	2,877	3,223
Depreciation and amortisation	519	530	519
Grants and subsidies			
Grants to agencies for recurrent purposes	5,453	5,810	3,832

Total Expenses Excluding Losses	21,351	16,427	15,556
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Less:

Retained Revenue -

Sales of goods and services			
Fees for services	...	47	...
Grants and contributions	...	646	...
Other revenue	400	20	524

Total Retained Revenue	400	713	524
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NET COST OF SERVICES	20,951	15,714	15,032
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**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

3 PREMIER'S DEPARTMENT

3.1 Services for Administration of Government

3.1.7 State Administration Services

Program Objective(s): To support the Premier in his role as Head of Government, manage State protocol, honours and diplomatic issues. To co-ordinate counter-terrorism planning and the response to major emergencies. To provide services in support of State administration. To drive the Premier's agenda with regard to essential State infrastructure, forestry policy and service delivery.

Program Description: Provide management and co-ordination of resources to support the Premier in undertaking his official duties. Deliver executive services to the Director General and manage official protocol, hospitality and events delivery and whole-of-government special events co-ordination on behalf of the State Government. Lead and co-ordinate a whole-of-government approach to counter-terrorism and response to major emergencies. Manage departmental administration and provide administrative support to the Office of the Inspector of the ICAC. Facilitate the delivery of essential major infrastructure projects. Formulate forestry policy. Improve service delivery in key areas of Government.

	Average Staffing (EFT)	
	2005-06	2006-07
<u>Activities:</u>		
Office of Protocol and Special Events	44	44
Office of the Executive	10	10
Office of the Inspector of the ICAC	3	3
Office of the Coordinator General	5	5
Counter-Terrorism and Disaster Recovery	9	9
Management Services	17	17
Infrastructure Implementation Group	6	7
Forestry Policy and Review	...	4
Premier's Delivery Unit	...	7
	<hr/> 94	<hr/> 106

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

3 PREMIER'S DEPARTMENT

3.1 Services for Administration of Government

3.1.7 State Administration Services (cont)

	2005-06		2006-07 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses Excluding Losses -			
Operating expenses -			
Employee related	9,918	12,991	15,679
Other operating expenses	19,960	25,320	23,781
Depreciation and amortisation	397	1,187	397
Grants and subsidies			
Miscellaneous grants approved by the Premier	1,923	1,923	1,977
Grants to agencies for recurrent purposes	4,535	6,097	885
Regional and rural miscellaneous recurrent grants	1,000	1,000	1,000
Other expenses			
Expenses involved in protocol	1,153	1,214	1,185
Australia Day Council	757	757	1,178
Total Expenses Excluding Losses	39,643	50,489	46,082
Less:			
Retained Revenue -			
Sales of goods and services			
Fees for services	...	231	...
Investment income	300	300	300
Grants and contributions	1,492	1,761	2,029
Other revenue	398	951	388
Total Retained Revenue	2,190	3,243	2,717
NET COST OF SERVICES	37,453	47,246	43,365
CAPITAL EXPENDITURE	930	4,217	1,320

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

3 PREMIER'S DEPARTMENT

3.1 Services for Administration of Government

3.1.8 Office for Women

Program Objective(s): To provide leadership on whole-of-government policy formulation, programs and initiatives for women.

Program Description: Formulate policy advice; develop partnerships with NSW Government agencies, the community and private sectors and other levels of Government; and contribute to the development and delivery of programs to address issues of importance to women. The programs aim to improve the economic and social well being of NSW women.

		Average Staffing (EFT)	
		2005-06	2006-07
<u>Activities</u> :	Office for Women	14	14

		2005-06		2006-07
		Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses Excluding Losses -

Operating expenses -			
Employee related	1,265	1,265	1,316
Other operating expenses	808	808	832
Depreciation and amortisation	52	52	52
Grants and subsidies			
Grants to agencies for recurrent purposes	150	150	150
Total Expenses Excluding Losses	2,275	2,275	2,350
NET COST OF SERVICES	2,275	2,275	2,350

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

4 INDEPENDENT COMMISSION AGAINST CORRUPTION

	2005-06		2006-07 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses Excluding Losses -			
Operating expenses -			
Employee related	12,135	11,556	12,376
Other operating expenses	4,150	4,184	4,178
Depreciation and amortisation	520	545	568
Total Expenses Excluding Losses	16,805	16,285	17,122
Less:			
Retained Revenue -			
Sales of goods and services	100	188	150
Investment income	21	81	35
Other revenue	24	44	30
Total Retained Revenue	145	313	215
Other gains/(losses)	...	(43)	...
NET COST OF SERVICES	16,660	16,015	16,907

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

4 INDEPENDENT COMMISSION AGAINST CORRUPTION

	2005-06		2006-07
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee related	11,636	11,233	11,602
Other	4,750	4,802	4,688
Total Payments	16,386	16,035	16,290
Receipts			
Sale of goods and services	99	188	150
Interest	1	75	36
Other	565	273	725
Total Receipts	665	536	911
NET CASH FLOWS FROM OPERATING ACTIVITIES	(15,721)	(15,499)	(15,379)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(240)	(256)	(210)
Other	...	(30)	(30)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(240)	(286)	(240)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	15,773	15,773	15,986
Capital appropriation	240	240	240
Cash transfers to Consolidated Fund	...	(409)	...
NET CASH FLOWS FROM GOVERNMENT	16,013	15,604	16,226
NET INCREASE/(DECREASE) IN CASH	52	(181)	607
Opening Cash and Cash Equivalents	406	1,039	858
CLOSING CASH AND CASH EQUIVALENTS	458	858	1,465
CASH FLOW RECONCILIATION			
Net cost of services	(16,660)	(16,015)	(16,907)
Non cash items added back	1,103	1,052	1,151
Change in operating assets and liabilities	(164)	(536)	377
Net cash flow from operating activities	(15,721)	(15,499)	(15,379)

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

4 INDEPENDENT COMMISSION AGAINST CORRUPTION

	2005-06		2006-07 Budget \$000
	Budget \$000	Revised \$000	
BALANCE SHEET			
ASSETS -			
Current Assets -			
Cash assets	458	858	1,465
Receivables	290	386	170
Other	230	300	310
Total Current Assets	978	1,544	1,945
Non Current Assets -			
Property, plant and equipment -			
Land and building	886	357	313
Plant and equipment	827	1,079	884
Intangibles	...	252	163
Total Non Current Assets	1,713	1,688	1,360
Total Assets	2,691	3,232	3,305
LIABILITIES -			
Current Liabilities -			
Payables	100	79	104
Provisions	820	795	941
Total Current Liabilities	920	874	1,045
Non Current Liabilities -			
Provisions	55	155	155
Total Non Current Liabilities	55	155	155
Total Liabilities	975	1,029	1,200
NET ASSETS	1,716	2,203	2,105
EQUITY			
Reserves	428	428	428
Accumulated funds	1,288	1,775	1,677
TOTAL EQUITY	1,716	2,203	2,105

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

4 INDEPENDENT COMMISSION AGAINST CORRUPTION

4.1 Investigation, Community Education and Prevention of Corruption

4.1.1 Investigation, Community Education and Prevention of Corruption

Program Objective(s): To minimise corrupt activities and enhance the efficiency and integrity of Government administration.

Program Description: Investigation of possible corrupt conduct, advice for public authorities on ways in which to prevent corrupt conduct and education of the community about the detrimental effects of corruption.

	Units	2003-04	2004-05	2005-06	2006-07
<u>Outputs</u> :					
Matters received from -					
General public	no.	901	877	830	n.a.
Employees (protected disclosures)	no.	306	257	255	n.a.
Principal officers as defined under section 11 of Independent Commission Against Corruption Act 1988	no.	677	516	500	n.a.
Formal investigations commenced	no.	12	7	8	n.a.
<u>Average Staffing</u> :	EFT	111	113	106	111

2005-06		2006-07
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses Excluding Losses -

Operating expenses -			
Employee related	12,135	11,556	12,376
Other operating expenses	4,150	4,184	4,178
Depreciation and amortisation	520	545	568
Total Expenses Excluding Losses	16,805	16,285	17,122

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

4 INDEPENDENT COMMISSION AGAINST CORRUPTION

4.1 Investigation, Community Education and Prevention of Corruption

**4.1.1 Investigation, Community Education and Prevention of Corruption
(cont)**

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	100	188	150
Investment income	21	81	35
Other revenue	24	44	30
Total Retained Revenue	145	313	215
Other gains/(losses)	...	(43)	...
NET COST OF SERVICES	16,660	16,015	16,907

CAPITAL EXPENDITURE	240	286	240
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**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

5 OMBUDSMAN'S OFFICE

	2005-06		2006-07 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses Excluding Losses -			
Operating expenses -			
Employee related	15,305	15,027	17,410
Other operating expenses	3,468	3,561	3,530
Depreciation and amortisation	747	711	737
Total Expenses Excluding Losses	19,520	19,299	21,677
Less:			
Retained Revenue -			
Sales of goods and services	54	59	56
Investment income	30	30	31
Grants and contributions	32	52	...
Other revenue	...	15	...
Total Retained Revenue	116	156	87
NET COST OF SERVICES	19,404	19,143	21,590

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

5 OMBUDSMAN'S OFFICE

	———2005-06———		2006-07
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee related	14,250	14,573	16,314
Other	4,099	4,049	4,085
Total Payments	18,349	18,622	20,399
Receipts			
Sale of goods and services	54	59	56
Interest	30	30	31
Other	552	690	520
Total Receipts	636	779	607
NET CASH FLOWS FROM OPERATING ACTIVITIES	(17,713)	(17,843)	(19,792)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(715)	(540)	(245)
Other	...	(202)	...
NET CASH FLOWS FROM INVESTING ACTIVITIES	(715)	(742)	(245)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	17,529	17,904	19,654
Capital appropriation	715	742	245
NET CASH FLOWS FROM GOVERNMENT	18,244	18,646	19,899
NET INCREASE/(DECREASE) IN CASH	(184)	61	(138)
Opening Cash and Cash Equivalents	624	539	600
CLOSING CASH AND CASH EQUIVALENTS	440	600	462
CASH FLOW RECONCILIATION			
Net cost of services	(19,404)	(19,143)	(21,590)
Non cash items added back	1,764	1,138	1,841
Change in operating assets and liabilities	(73)	162	(43)
Net cash flow from operating activities	(17,713)	(17,843)	(19,792)

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

5 OMBUDSMAN'S OFFICE

	2005-06		2006-07
	Budget \$000	Revised \$000	Budget \$000
BALANCE SHEET			
ASSETS -			
Current Assets -			
Cash assets	440	600	462
Receivables	85	105	105
Other	147	200	200
Total Current Assets	672	905	767
Non Current Assets -			
Property, plant and equipment - Plant and equipment	1,911	1,106	997
Intangibles	...	870	487
Total Non Current Assets	1,911	1,976	1,484
Total Assets	2,583	2,881	2,251
LIABILITIES -			
Current Liabilities -			
Payables	205	205	215
Provisions	1,085	1,053	1,035
Other	34	34	34
Total Current Liabilities	1,324	1,292	1,284
Non Current Liabilities -			
Provisions	275	275	275
Other	46	78	43
Total Non Current Liabilities	321	353	318
Total Liabilities	1,645	1,645	1,602
NET ASSETS	938	1,236	649
EQUITY			
Accumulated funds	938	1,236	649
TOTAL EQUITY	938	1,236	649

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

5 OMBUDSMAN'S OFFICE

**5.1 Resolution of Complaints Against Government Agencies, Officials and
Certain Non-Government Organisations and Individuals**

5.1.1 Resolution of Complaints About Police

Program Objective(s): Oversight and scrutinise the handling of complaints about the conduct of police. Promote fairness, integrity and practical reforms in the NSW Police.

Program Description: Keep under scrutiny NSW Police systems, investigate or oversight the investigation of complaints. Report and make recommendations for change.

	Units	2003-04	2004-05	2005-06	2006-07
<u>Outputs:</u>					
Reports containing recommended changes to law, policy or procedures	%	90	70	70	70
Written complaints:					
Received	no.	3,565	4,179	4,000	4,000
Finalised	no.	3,316	4,500	4,000	4,000
Legislative Reviews:					
Reviews in progress	no.	10	9	10	8
Final report completed	no.	1	5	6	2
Police records audited	no.	7,529	6,000	8,000	10,000
Direct investigations or reports	no.	25	25	25	25
Requests for review as a per cent of total finalised	%	1.3	1.4	1.2	1.5
<u>Average Staffing:</u>	EFT	56	54	57	65

2005-06		2006-07
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses Excluding Losses -

Operating expenses -			
Employee related	4,608	4,609	5,614
Other operating expenses	1,038	1,024	1,073
Depreciation and amortisation	231	214	236
Total Expenses Excluding Losses	5,877	5,847	6,923

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

5 OMBUDSMAN'S OFFICE

**5.1 Resolution of Complaints Against Government Agencies, Officials and
Certain Non-Government Organisations and Individuals**

5.1.1 Resolution of Complaints About Police (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	7	3	7
Investment income	9	9	10
Other revenue	...	4	...

Total Retained Revenue	16	16	17
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NET COST OF SERVICES	5,861	5,831	6,906
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CAPITAL EXPENDITURE	227	223	71
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**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

5 OMBUDSMAN'S OFFICE

**5.1 Resolution of Complaints Against Government Agencies, Officials and
Certain Non-Government Organisations and Individuals**

**5.1.2 Resolution of Local Government, Public Authority and Prison
Complaints and Review of Freedom of Information Complaints**

Program Objective(s): Resolve complaints and protected disclosures about the administrative conduct of public authorities and local councils. Promote fairness, integrity and practical reforms in New South Wales public administration.

Program Description: Conduct investigations, audits and monitoring activities. Report and make recommendations for change.

<u>Outputs</u> :	Units	2003-04	2004-05	2005-06	2006-07
Reports containing recommended changes to law, policy or procedures	%	86	90	83	80
Written complaints:					
Received	no.	3,373	3,554	3,365	3,400
Finalised	no.	3,399	3,261	3,200	3,200
Informal investigations	no.	1,711	1,552	1,750	1,600
Formal investigations	no.	12	11	15	15
Average completion time for complaints:					
General complaints (other than FOI)	weeks	5.1	5.8	4.2	5.0
Freedom of Information	weeks	11.8	17.9	11.2	12.0
Telephone complaints/inquiries:					
Total received	thous	26	24	22	23
<u>Average Staffing</u> :	EFT	43	42	41	44

—2005-06—		2006-07
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses Excluding Losses -

Operating expenses -				
Employee related	3,682	3,560	3,846	
Other operating expenses	772	828	703	
Depreciation and amortisation	186	183	163	
Total Expenses Excluding Losses	4,640	4,571	4,712	

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

5 OMBUDSMAN'S OFFICE

**5.1 Resolution of Complaints Against Government Agencies, Officials and
Certain Non-Government Organisations and Individuals**

5.1.3 Resolution of Child Protection Related Complaints

Program Objective(s): Scrutiny of complaint handling systems and monitoring of the handling of notifications of alleged child abuse.

Program Description: Keep under scrutiny systems in place to prevent and investigate child protection related allegations. Investigate or oversight the investigation of complaints. Report and make recommendations for change.

	Units	2003-04	2004-05	2005-06	2006-07
<u>Outputs</u> :					
Reports containing recommended changes to law, policy or procedures	%	100	100	100	100
Inquiries, notifications and complaints:					
Written notifications	no.	1,620	1,892	1,805	1,900
Written complaints	no.	78	70	68	65
Agency audits completed	no.	12	24	30	25
Average days taken to assess complaints	days	3	3	2	3
Average days taken to assess notifications	days	5	4	5	5
Direct investigations completed	no.	3	5	5	5
Requests for review as a per cent of total finalised	%	0.2	0.2	0.2	0.2
<u>Average Staffing</u> :	EFT	29	27	28	29

2005-06		2006-07
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses Excluding Losses -

Operating expenses -			
Employee related	2,571	2,522	2,829
Other operating expenses	528	528	510
Depreciation and amortisation	130	121	120
Total Expenses Excluding Losses	3,229	3,171	3,459

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

5 OMBUDSMAN'S OFFICE

**5.1 Resolution of Complaints Against Government Agencies, Officials and
Certain Non-Government Organisations and Individuals**

5.1.3 Resolution of Child Protection Related Complaints (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	3	2	3
Investment income	5	5	5
Other revenue	...	3	...
Total Retained Revenue	8	10	8
NET COST OF SERVICES	3,221	3,161	3,451

CAPITAL EXPENDITURE	118	126	44
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**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

5 OMBUDSMAN'S OFFICE

**5.1 Resolution of Complaints Against Government Agencies, Officials and
Certain Non-Government Organisations and Individuals**

**5.1.4 Resolution of Complaints About the Provision of Community
Services**

Program Objective(s): Provide for independent monitoring of community services and programs, keep under scrutiny complaint handling systems and provide for and encourage the resolution of complaints. Review the deaths of certain children and people with a disability and formulate recommendations for the prevention or reduction of deaths of children in care, children at risk of death due to abuse or neglect, children in detention and correctional centres or disabled people in residential care.

Program Description: Keep under scrutiny systems in place to investigate complaints. Investigate or oversight the investigations of complaints about community services and programs. Review the causes of death of certain children and persons with a disability. Report and make recommendations for change.

	Units	2003-04	2004-05	2005-06	2006-07
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Outputs:

Informal complaints received	no.	1,209	1,184	1,200	1,300
Formal complaints received	no.	531	667	620	700
Community visits conducted	days	3,121	3,100	2,500	3,100
Deaths in care assessed	no.	247	108	71	70
Reviews of services complaint handling systems	no.	20	2	2	20
Child deaths notified	no.	600	559	590	600
Inquiries, Monitoring, Reviews and Direct investigations	no.	6	13	15	20
S.13 Reviews of people in care	no.	67	30	27	40
<u>Average Staffing:</u>	EFT	42	45	42	48

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

5 OMBUDSMAN'S OFFICE

**5.1 Resolution of Complaints Against Government Agencies, Officials and
Certain Non-Government Organisations and Individuals**

**5.1.4 Resolution of Complaints About the Provision of Community
Services (cont)**

	2005-06		2006-07
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses Excluding Losses -			
Operating expenses -			
Employee related	4,444	4,336	5,121
Other operating expenses	1,130	1,181	1,244
Depreciation and amortisation	200	193	218
Total Expenses Excluding Losses	5,774	5,710	6,583
Less:			
Retained Revenue -			
Sales of goods and services			
Training charges	9	20	10
Minor sales of goods and services	5	3	6
Investment income	8	8	9
Other revenue	...	4	...
Total Retained Revenue	22	35	25
NET COST OF SERVICES	5,752	5,675	6,558
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CAPITAL EXPENDITURE	188	202	68

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

6 STATE ELECTORAL OFFICE

	2005-06		2006-07 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses Excluding Losses -			
Operating expenses -			
Employee related	3,470	3,626	4,481
Other operating expenses	1,913	2,285	1,903
Depreciation and amortisation	825	825	1,456
Other expenses	5,982	7,427	50,884
Total Expenses Excluding Losses	12,190	14,163	58,724
Less:			
Retained Revenue -			
Sales of goods and services	447	366	462
Investment income	55	81	57
Other revenue	...	55	...
Total Retained Revenue	502	502	519
NET COST OF SERVICES	11,688	13,661	58,205

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

6 STATE ELECTORAL OFFICE

	———2005-06———		2006-07
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee related	3,235	3,100	4,257
Other	8,303	10,584	53,195
Total Payments	11,538	13,684	57,452
Receipts			
Sale of goods and services	397	276	462
Interest	55	70	57
Other	408	1,505	408
Total Receipts	860	1,851	927
NET CASH FLOWS FROM OPERATING ACTIVITIES	(10,678)	(11,833)	(56,525)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(1,500)	(1,708)	(1,600)
Other	...	(1,500)	(1,750)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(1,500)	(3,208)	(3,350)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	10,667	12,188	55,915
Capital appropriation	1,500	3,208	3,350
NET CASH FLOWS FROM GOVERNMENT	12,167	15,396	59,265
NET INCREASE/(DECREASE) IN CASH	(11)	355	(610)
Opening Cash and Cash Equivalents	2,194	1,509	1,864
CLOSING CASH AND CASH EQUIVALENTS	2,183	1,864	1,254
CASH FLOW RECONCILIATION			
Net cost of services	(11,688)	(13,661)	(58,205)
Non cash items added back	1,042	1,033	1,680
Change in operating assets and liabilities	(32)	795	...
Net cash flow from operating activities	(10,678)	(11,833)	(56,525)

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

6 STATE ELECTORAL OFFICE

	2005-06		2006-07
	Budget \$000	Revised \$000	Budget \$000
BALANCE SHEET			
ASSETS -			
Current Assets -			
Cash assets	2,183	1,864	1,254
Receivables	172	609	3,440
Other	39
Total Current Assets	2,394	2,473	4,694
Non Current Assets -			
Property, plant and equipment - Plant and equipment	173	1,693	2,516
Intangibles	1,768	2,009	3,082
Total Non Current Assets	1,941	3,702	5,598
Total Assets	4,335	6,175	10,292
LIABILITIES -			
Current Liabilities -			
Payables	1,347	1,380	4,211
Provisions	201	530	530
Other	415	412	412
Total Current Liabilities	1,963	2,322	5,153
Non Current Liabilities -			
Other	...	167	167
Total Non Current Liabilities	...	167	167
Total Liabilities	1,963	2,489	5,320
NET ASSETS	2,372	3,686	4,972
EQUITY			
Accumulated funds	2,372	3,686	4,972
TOTAL EQUITY	2,372	3,686	4,972

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

6 STATE ELECTORAL OFFICE

6.1 Electoral Services

6.1.1 Management and Administration of Elections

Program Objective(s): To independently conduct elections, referendums and ballots for State and Local Governments and other organisations.

Program Description: Undertake elections and by-elections for the Legislative Assembly, Legislative Council and referendums. Review of electoral procedures and submission of recommendations to the Government on electoral reform. Conduct of Local Government and Statutory and Industrial ballots on a cost recovery basis.

		Average Staffing (EFT)	
		2005-06	2006-07
<u>Activities</u> :	Conduct and Administration of Elections	39	42

		2005-06	2006-07
		Budget \$000	Revised \$000
			Budget \$000

OPERATING STATEMENT

Expenses Excluding Losses -

Operating expenses -			
Employee related	3,284	3,263	4,047
Other operating expenses	1,802	2,086	1,697
Depreciation and amortisation	743	742	1,310
Other expenses			
By-election	349	1,010	...
General election	533	900	36,376
Redistribution	...	75	2,575
Payments to Commonwealth	3,060	3,402	3,427
Total Expenses Excluding Losses	9,771	11,478	49,432

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

6 STATE ELECTORAL OFFICE

6.1 Electoral Services

6.1.1 Management and Administration of Elections (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Fees for services	406	325	420
Minor sales of goods and services	41	41	42
Investment income	55	81	57
Other revenue	...	55	...
Total Retained Revenue	502	502	519
NET COST OF SERVICES	9,269	10,976	48,913

CAPITAL EXPENDITURE	1,500	3,208	3,350
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**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

6 STATE ELECTORAL OFFICE

6.1 Electoral Services

6.1.2 Funding of Parliamentary Election Campaigns

Program Objective(s): To provide an independent source of funding of Parliamentary election campaigns and to require the disclosure by candidates and political parties of political contributions and expenditure.

Program Description: Administration of the public funding of election campaigns and the provision for the disclosure of the sources of funds used and the expenditure incurred in an election campaign. Administration of the Political Education Fund.

		Average Staffing (EFT)	
		2005-06	2006-07
<u>Activities</u> :	Registration of parties, groups and candidates, examination and research into claims and declarations, public reporting of sources of income and expenditure.	2	2

2005-06		2006-07
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses Excluding Losses -

Operating expenses -			
Employee related	186	363	434
Other operating expenses	111	199	206
Depreciation and amortisation	82	83	146
Other expenses			
Payments to candidates, groups and parties	661	377	7,127
Political education	1,379	1,663	1,379
Total Expenses Excluding Losses	2,419	2,685	9,292
NET COST OF SERVICES	2,419	2,685	9,292

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

7 INDEPENDENT PRICING AND REGULATORY TRIBUNAL

	2005-06		2006-07 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses Excluding Losses -			
Operating expenses -			
Employee related	8,065	8,745	8,817
Other operating expenses	7,695	7,446	7,447
Depreciation and amortisation	317	317	317
Total Expenses Excluding Losses	16,077	16,508	16,581
Less:			
Retained Revenue -			
Sales of goods and services	500	780	517
Investment income	200	200	207
Total Retained Revenue	700	980	724
Gain/(loss) on disposal of non current assets	...	5	...
NET COST OF SERVICES	15,377	15,523	15,857

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

7 INDEPENDENT PRICING AND REGULATORY TRIBUNAL

	2005-06		2006-07
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee related	7,637	8,407	8,507
Other	7,825	8,266	7,447
Total Payments	15,462	16,673	15,954
Receipts			
Sale of goods and services	500	780	517
Interest	200	200	207
Other	...	825	...
Total Receipts	700	1,805	724
NET CASH FLOWS FROM OPERATING ACTIVITIES	(14,762)	(14,868)	(15,230)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	...	7	...
Purchases of property, plant and equipment	(180)	(185)	(180)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(180)	(178)	(180)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	14,752	14,752	15,109
Capital appropriation	180	180	180
NET CASH FLOWS FROM GOVERNMENT	14,932	14,932	15,289
NET INCREASE/(DECREASE) IN CASH	(10)	(114)	(121)
Opening Cash and Cash Equivalents	3,656	4,252	4,138
CLOSING CASH AND CASH EQUIVALENTS	3,646	4,138	4,017
CASH FLOW RECONCILIATION			
Net cost of services	(15,377)	(15,523)	(15,857)
Non cash items added back	615	655	627
Net cash flow from operating activities	(14,762)	(14,868)	(15,230)

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

7 INDEPENDENT PRICING AND REGULATORY TRIBUNAL

	2005-06		2006-07
	Budget \$000	Revised \$000	Budget \$000
BALANCE SHEET			
ASSETS -			
Current Assets -			
Cash assets	3,646	4,138	4,017
Receivables	643	842	842
Other	21
Total Current Assets	4,310	4,980	4,859
Non Current Assets -			
Property, plant and equipment - Plant and equipment	859	820	699
Intangibles	...	20	4
Total Non Current Assets	859	840	703
Total Assets	5,169	5,820	5,562
LIABILITIES -			
Current Liabilities -			
Payables	1,147	1,075	1,075
Provisions	818	865	865
Total Current Liabilities	1,965	1,940	1,940
Non Current Liabilities -			
Provisions	102	115	115
Total Non Current Liabilities	102	115	115
Total Liabilities	2,067	2,055	2,055
NET ASSETS	3,102	3,765	3,507
EQUITY			
Accumulated funds	3,102	3,765	3,507
TOTAL EQUITY	3,102	3,765	3,507

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

7 INDEPENDENT PRICING AND REGULATORY TRIBUNAL

7.1 Pricing Regulation

7.1.1 Pricing Regulation

Program Objective(s): To provide independent assessments of pricing and associated activities including setting maximum prices and undertaking pricing reviews of monopoly services supplied by government agencies. To regulate natural gas pricing and third party access to gas networks, undertake general reviews of industry pricing or competition and to register agreements for access to infrastructure assets and to arbitrate in disputes arising from such agreements. To investigate complaints about competitive neutrality referred by the Government. To administer licensing or authorisation of water, electricity and gas businesses and monitor compliance with license conditions, including full retail competition requirements. To administer the NSW Greenhouse Gas Abatement Scheme.

Program Description: Provision of research and advisory services to support price regulation and review activities. Conduct of public inquiries, seminars, establishment of working groups and other consultative mechanisms and dissemination of information to ensure public involvement in Tribunal processes. Provision of services to settle disputes on third party access to infrastructure assets. Maintenance of systems and procedures to administer and monitor licenses and investigate complaints. Provision of a compliance reporting framework and online registry to permit the creation and trading of greenhouse gas abatement certificates.

		Average Staffing (EFT)	
		2005-06	2006-07
<u>Activities</u> :	Administration	8	8
	Research and analysis	66	64
		<hr/> 74	<hr/> 72

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

7 INDEPENDENT PRICING AND REGULATORY TRIBUNAL

7.1 Pricing Regulation

7.1.1 Pricing Regulation (cont)

	2005-06		2006-07
	Budget \$000	Revised \$000	Budget \$000
OPERATING STATEMENT			
Expenses Excluding Losses -			
Operating expenses -			
Employee related	8,065	8,745	8,817
Other operating expenses	7,695	7,446	7,447
Depreciation and amortisation	317	317	317
Total Expenses Excluding Losses	16,077	16,508	16,581
Less:			
Retained Revenue -			
Sales of goods and services			
Minor sales of goods and services	500	780	517
Investment income	200	200	207
Total Retained Revenue	700	980	724
Gain/(loss) on disposal of non current assets	...	5	...
NET COST OF SERVICES	15,377	15,523	15,857
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CAPITAL EXPENDITURE	180	180	180

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

8 NATURAL RESOURCES COMMISSION

	2005-06		2006-07 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses Excluding Losses -			
Operating expenses -			
Employee related	1,515	1,996	2,673
Other operating expenses	2,666	2,697	1,712
Depreciation and amortisation	110	281	282
Total Expenses Excluding Losses	4,291	4,974	4,667
Less:			
Retained Revenue -			
Investment income	20	20	20
Total Retained Revenue	20	20	20
Gain/(loss) on disposal of non current assets	...	1	...
NET COST OF SERVICES	4,271	4,953	4,647

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

8 NATURAL RESOURCES COMMISSION

	2005-06		2006-07
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee related	1,463	1,917	2,543
Other	2,627	2,645	1,690
Total Payments	4,090	4,562	4,233
Receipts			
Sale of goods and services	...	22	...
Interest	20	(2)	20
Other	(10)
Total Receipts	10	20	20
NET CASH FLOWS FROM OPERATING ACTIVITIES	(4,080)	(4,542)	(4,213)
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment	...	6	...
Purchases of property, plant and equipment	...	(16)	(300)
NET CASH FLOWS FROM INVESTING ACTIVITIES	...	(10)	(300)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	4,269	4,764	4,373
Capital appropriation	300
Cash transfers to Consolidated Fund	...	(545)	...
NET CASH FLOWS FROM GOVERNMENT	4,269	4,219	4,673
NET INCREASE/(DECREASE) IN CASH	189	(333)	160
Opening Cash and Cash Equivalents	348	530	197
CLOSING CASH AND CASH EQUIVALENTS	537	197	357
CASH FLOW RECONCILIATION			
Net cost of services	(4,271)	(4,953)	(4,647)
Non cash items added back	162	360	397
Change in operating assets and liabilities	29	51	37
Net cash flow from operating activities	(4,080)	(4,542)	(4,213)

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

8 NATURAL RESOURCES COMMISSION

	2005-06		2006-07
	Budget \$000	Revised \$000	Budget \$000
BALANCE SHEET			
ASSETS -			
Current Assets -			
Cash assets	537	197	357
Receivables	59	106	106
Other	...	14	14
Total Current Assets	596	317	477
Non Current Assets -			
Receivables	...	44	44
Property, plant and equipment - Plant and equipment	892	635	656
Intangibles	...	3	...
Total Non Current Assets	892	682	700
Total Assets	1,488	999	1,177
LIABILITIES -			
Current Liabilities -			
Payables	308	381	432
Provisions	36	121	107
Total Current Liabilities	344	502	539
Non Current Liabilities -			
Provisions	3	50	50
Total Non Current Liabilities	3	50	50
Total Liabilities	347	552	589
NET ASSETS	1,141	447	588
EQUITY			
Accumulated funds	1,141	447	588
TOTAL EQUITY	1,141	447	588

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

8 NATURAL RESOURCES COMMISSION

8.1 Natural Resources Commission

8.1.1 Natural Resources Commission

Program Objective(s): To provide independent advice on natural resource management issues; to recommend State-wide standards and targets; to review and recommend the approval of Catchment Action Plans; to undertake audits of those plans; to gather and disseminate information; to advise the Minister on priorities for research; to undertake assessments and inquiries requested by the Minister.

Program Description: Provision of research and advisory services to support natural resources management. Conduct of public inquiries and seminars, establishment of working groups and other consultative mechanisms and dissemination of information. Maintenance of systems and procedures to administer and monitor Catchment Action Plans. Provision of a compliance reporting framework to monitor compliance with standards and targets.

		Average Staffing (EFT)	
		2005-06	2006-07
<u>Activities</u> :	Research, analysis and administration	19	24

2005-06		2006-07
Budget \$000	Revised \$000	Budget \$000

OPERATING STATEMENT

Expenses Excluding Losses -

Operating expenses -			
Employee related	1,515	1,996	2,673
Other operating expenses	2,666	2,697	1,712
Depreciation and amortisation	110	281	282
Total Expenses Excluding Losses	4,291	4,974	4,667

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

8 NATURAL RESOURCES COMMISSION

8.1 Natural Resources Commission

8.1.1 Natural Resources Commission (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Investment income	20	20	20
Total Retained Revenue	20	20	20
Gain/(loss) on disposal of non current assets	...	1	...
NET COST OF SERVICES	4,271	4,953	4,647

CAPITAL EXPENDITURE	300
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**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

9 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT

	2005-06		2006-07 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses Excluding Losses -			
Operating expenses -			
Employee related	43,831	44,287	45,672
Other operating expenses	49,034	52,152	53,264
Depreciation and amortisation	2,163	2,166	1,031
Grants and subsidies	27,558	42,994	47,438
Other expenses	37,999	34,029	33,973
Total Expenses Excluding Losses	160,585	175,628	181,378
Less:			
Retained Revenue -			
Sales of goods and services	1,104	1,023	1,009
Investment income	863	1,137	922
Grants and contributions	7,085	7,650	6,365
Other revenue	772	531	707
Total Retained Revenue	9,824	10,341	9,003
NET COST OF SERVICES	150,761	165,287	172,375

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

9 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT

	———2005-06———		2006-07
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee related	41,518	40,923	42,555
Grants and subsidies	32,372	47,808	52,438
Other	89,359	91,450	89,658
Total Payments	163,249	180,181	184,651
Receipts			
Sale of goods and services	1,173	993	1,007
Interest	863	958	932
Other	13,892	16,281	14,336
Total Receipts	15,928	18,232	16,275
NET CASH FLOWS FROM OPERATING ACTIVITIES	(147,321)	(161,949)	(168,376)
CASH FLOWS FROM INVESTING ACTIVITIES			
Advance repayments received	130
Purchases of property, plant and equipment	(113)	(4,948)	(1,667)
NET CASH FLOWS FROM INVESTING ACTIVITIES	17	(4,948)	(1,667)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	146,880	159,682	168,023
Capital appropriation	113	3,813	1,667
NET CASH FLOWS FROM GOVERNMENT	146,993	163,495	169,690
NET INCREASE/(DECREASE) IN CASH	(311)	(3,402)	(353)
Opening Cash and Cash Equivalents	26,884	22,499	19,097
CLOSING CASH AND CASH EQUIVALENTS	26,573	19,097	18,744
CASH FLOW RECONCILIATION			
Net cost of services	(150,761)	(165,287)	(172,375)
Non cash items added back	4,766	4,986	3,991
Change in operating assets and liabilities	(1,326)	(1,648)	8
Net cash flow from operating activities	(147,321)	(161,949)	(168,376)

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

9 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT

	2005-06		2006-07
	Budget \$000	Revised \$000	Budget \$000
BALANCE SHEET			
ASSETS -			
Current Assets -			
Cash assets	26,573	19,097	18,744
Receivables	5,427	5,576	5,714
Other financial assets	130	130	130
Other	1,952	1,733	1,733
Total Current Assets	34,082	26,536	26,321
Non Current Assets -			
Other financial assets	832	918	918
Property, plant and equipment -			
Land and building	3,400	4,514	4,417
Plant and equipment	3,191	6,314	7,047
Other	...	45	45
Total Non Current Assets	7,423	11,791	12,427
Total Assets	41,505	38,327	38,748
LIABILITIES -			
Current Liabilities -			
Payables	12,548	6,124	6,188
Provisions	4,083	4,360	4,432
Other	441	494	494
Total Current Liabilities	17,072	10,978	11,114
Non Current Liabilities -			
Borrowings	130
Provisions	571	853	863
Other	...	45	45
Total Non Current Liabilities	701	898	908
Total Liabilities	17,773	11,876	12,022
NET ASSETS	23,732	26,451	26,726
EQUITY			
Reserves	17	17	17
Accumulated funds	23,715	26,434	26,709
TOTAL EQUITY	23,732	26,451	26,726

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

9 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT

9.1 Development of the New South Wales Economy

9.1.1 Development of the New South Wales Economy

Program Objective(s): To advance the economic development of New South Wales by securing sustainable economic and business growth in metropolitan and regional areas.

Program Description: The provision of business information on Government policies applying to industries. Marketing regional and metropolitan New South Wales as an investment location. Project facilitation and the provision of limited financial assistance. Provision of business counselling and consultancy assistance to small and medium enterprises. Assisting the development of enterprises. Promoting exports and co-ordinating public sector exports. Encouraging and promoting innovation. Acting as an advocate for business within Government.

<u>Outcomes:</u>	Units	2003-04	2004-05	2005-06	2006-07
Metropolitan projects facilitated or financially assisted -					
Investment committed	\$m	393	794	280	400
Employment Impact	no.	2,193	2,928	1,550	2,000
Regional projects facilitated or financially assisted -					
Investment committed	\$m	876	773	1,875	850
Employment Impact	no.	3,715	3,096	4,800	4,000
Small and medium business clients -					
Employment growth in firms assisted	no.	4,374	1,195	1,250	1,350
Export growth in firms assisted	no.	184	180	220	260
Micro and Start Up business clients -					
New Employment Impact reported by Business Advisory Service Centres	no.	5,743	4,307	3,700	4,500
Industry Capability Network (NSW) Ltd - value of local industry participation	\$m	110	110	190	110

Outputs:

Metropolitan projects facilitated or financially assisted -					
Investment projects assisted	no.	17	16	13	25
Funding to assist investment projects	\$m	9	1	4	7

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
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9 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT

9.1 Development of the New South Wales Economy

9.1.1 Development of the New South Wales Economy (cont)

Regional projects facilitated or financially assisted -					
Investment projects assisted	no.	127	110	130	130
Funding to assist investment projects	\$m	9	8	11	8
Visits to NSW Trade and Investment Centre and the Country Embassy	no.	32,000	32,000	30,000	25,000
Internet access to DSRD's web pages (sessions)	mill	1.2	1.3	1.7	1.5
Small and medium business clients - Clients assisted	no.	2,758	2,372	2,300	2,300
Micro and Start Up business clients - Enquiries reported	no.	136,902
Businesses assisted	no.	4,698
Total services provided	no.	...	139,199	125,000	135,000
<u>Average Staffing:</u>	EFT	280	272	240	245

———2005-06———		2006-07
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses Excluding Losses -

Operating expenses -			
Employee related	25,525	25,525	26,633
Other operating expenses	15,702	17,857	16,328
Depreciation and amortisation	1,120	1,069	400
Grants and subsidies			
Recurrent grants to non-profit organisations	9,885	9,885	9,793
Regional headquarters tax concessions	200	200	...
Katoomba/Echo Point Development -capital grant to public sector	3,700	1,526	2,925
Hunter Advantage Fund	529	800	593
Illawarra Advantage Fund	2,994	1,300	1,000
Science Leveraging Fund	10,000

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

9 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT

9.1 Development of the New South Wales Economy

9.1.1 Development of the New South Wales Economy (cont)

OPERATING STATEMENT (cont)

Other expenses			
Payroll tax rebates and other assistance associated with the decentralisation of secondary industry in country areas	150
Assistance to industry	9,566	8,596	8,100
Biotechnology strategies	4,814	4,814	5,000
Payroll Tax Incentive Scheme	300
Small Business Development	5,069	5,069	5,969
Regional development assistance	17,350	14,500	13,554
NSW High Growth Business	1,050	1,050	1,050
Total Expenses Excluding Losses	97,654	92,191	101,645
Less:			
Retained Revenue -			
Sales of goods and services			
Minor sales of goods and services	400	400	414
Investment income	750	750	672
Grants and contributions	300	300	...
Other revenue	220	235	207
Total Retained Revenue	1,670	1,685	1,293
NET COST OF SERVICES	95,984	90,506	100,352
CAPITAL EXPENDITURE	113	3,813	1,367

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

9 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT

9.2 Development of the Tourism Industry

9.2.1 Growing a Sustainable Tourism Economy

Program Objective(s): To grow the New South Wales tourism economy for the benefit of the people of New South Wales.

Program Description: Marketing New South Wales destinations and working with and providing advice to industry, government agencies and other key stakeholders about the development of sustainable destinations.

<u>Outcomes</u> :	Units	2003-04	2004-05	2005-06	2006-07
Non-Tourism New South Wales income					
In-kind	\$m	2.5	1.5	1.5	1.5
cash	\$m	8.7	5.6	4.9	4.9
Value of publicity generated through media and visiting journalist program activities					
International	\$m	64	82	60	60
Domestic	\$m	14.5	9.5	30.0	30.0
Conference bids won for Sydney (SCVB) Events	no.	45	35	39	40
 <u>Outputs</u> :					
Consumer website (visitnsw)	thous	1,800	1,800	1,800	2,000
Regional events marketed	no.	24	21	21	21
Sydney events marketed	no.	44	30	30	30
Key Government agencies implementing strategies which are consistent with Tourism Masterplan recommendations	no.	36	20	20	20
Regional tourism plans completed	no.	5	3	1	...
Major events acquired, supported or assisted	no.	n.a.	8	16	15
<u>Average Staffing</u> :	EFT	180	176	179	180

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9 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT

9.2 Development of the Tourism Industry

9.2.1 Growing a Sustainable Tourism Economy (cont)

	2005-06		2006-07 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses Excluding Losses -			
Operating expenses -			
Employee related	15,938	16,174	16,830
Other operating expenses	32,561	32,486	35,318
Depreciation and amortisation	956	833	367
Total Expenses Excluding Losses	49,455	49,493	52,515
Less:			
Retained Revenue -			
Sales of goods and services			
Rents and leases	75	75	75
Travel Centre commissions	600	548	520
Minor sales of goods and services	29
Investment income	63	187	150
Grants and contributions	6,785	7,350	6,365
Other revenue	552	296	300
Total Retained Revenue	8,104	8,456	7,410
NET COST OF SERVICES	41,351	41,037	45,105
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CAPITAL EXPENDITURE	...	1,135	300

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

9 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT

9.3 Science and Medical Research

9.3.1 Science and Medical Research

Program Objective(s): To drive growth and innovation in science and medical research to achieve better health, environmental and economic outcomes for the people of New South Wales.

Program Description: Policy formulation, strategic review of funding programs and projects, industry and infrastructure support, management of grants, awards and fellowships.

<u>Average Staffing (EFT):</u>	2005-06	2006-07
	21	21

	2005-06	
Budget	Revised	2006-07
\$000	\$000	Budget
		\$000

OPERATING STATEMENT

Expenses Excluding Losses -

Operating expenses -			
Employee related	2,368	2,588	2,209
Other operating expenses	771	1,809	1,618
Depreciation and amortisation	87	264	264
Grants and subsidies			
Recurrent grants to non-profit organisations	...	20,000	17,373
Grants to agencies for recurrent purposes	10,250	9,283	5,754

Total Expenses Excluding Losses	13,476	33,944	27,218
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Less:

Retained Revenue -

Investment income	50	200	100
Other revenue	200

Total Retained Revenue	50	200	300
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NET COST OF SERVICES	13,426	33,744	26,918
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**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

10 COMMUNITY RELATIONS COMMISSION

	2005-06		2006-07 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Expenses Excluding Losses -			
Operating expenses -			
Employee related	10,683	11,233	11,283
Other operating expenses	2,339	2,339	2,360
Depreciation and amortisation	650	650	354
Grants and subsidies	1,546	1,546	1,546
Total Expenses Excluding Losses	15,218	15,768	15,543
Less:			
Retained Revenue -			
Sales of goods and services	3,090	3,390	3,586
Investment income	80	80	80
Grants and contributions	200	380	...
Other revenue	...	70	...
Total Retained Revenue	3,370	3,920	3,666
NET COST OF SERVICES	11,848	11,848	11,877

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

10 COMMUNITY RELATIONS COMMISSION

	2005-06		2006-07
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee related	9,827	11,516	10,512
Grants and subsidies	1,546	1,546	1,546
Other	2,358	1,525	2,941
Total Payments	13,731	14,587	14,999
Receipts			
Sale of goods and services	3,064	3,319	3,581
Interest	80	33	80
Other	350	484	450
Total Receipts	3,494	3,836	4,111
NET CASH FLOWS FROM OPERATING ACTIVITIES	(10,237)	(10,751)	(10,888)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(150)
Other	...	(20)	...
NET CASH FLOWS FROM INVESTING ACTIVITIES	...	(20)	(150)
CASH FLOWS FROM GOVERNMENT			
Recurrent appropriation	10,914	11,733	11,232
Capital appropriation	150
NET CASH FLOWS FROM GOVERNMENT	10,914	11,733	11,382
NET INCREASE/(DECREASE) IN CASH	677	962	344
Opening Cash and Cash Equivalents	1,985	1,544	2,506
CLOSING CASH AND CASH EQUIVALENTS	2,662	2,506	2,850
CASH FLOW RECONCILIATION			
Net cost of services	(11,848)	(11,848)	(11,877)
Non cash items added back	1,274	1,274	993
Change in operating assets and liabilities	337	(177)	(4)
Net cash flow from operating activities	(10,237)	(10,751)	(10,888)

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

10 COMMUNITY RELATIONS COMMISSION

	2005-06		2006-07
	Budget \$000	Revised \$000	Budget \$000
BALANCE SHEET			
ASSETS -			
Current Assets -			
Cash assets	2,662	2,506	2,850
Receivables	972	972	977
Other	10	10	10
Total Current Assets	3,644	3,488	3,837
Non Current Assets -			
Property, plant and equipment -			
Land and building	616	633	411
Plant and equipment	377	55	73
Intangibles	...	329	329
Total Non Current Assets	993	1,017	813
Total Assets	4,637	4,505	4,650
LIABILITIES -			
Current Liabilities -			
Payables	2,004	2,001	1,868
Provisions	599	601	735
Other	251	255	255
Total Current Liabilities	2,854	2,857	2,858
Non Current Liabilities -			
Provisions	...	58	58
Total Non Current Liabilities	...	58	58
Total Liabilities	2,854	2,915	2,916
NET ASSETS	1,783	1,590	1,734
EQUITY			
Accumulated funds	1,783	1,590	1,734
TOTAL EQUITY	1,783	1,590	1,734

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

10 COMMUNITY RELATIONS COMMISSION

10.1 Services for Ethnic Communities

10.1.1 Community Support Services

Program Objective(s): To promote the equal rights and responsibilities of all the people of New South Wales within a cohesive and harmonious multicultural society.

Program Description: Provision of community relations policy advice to the Government, implementation of the Principles of Multiculturalism by all Government agencies, involvement in community projects and administration of the Community Development Grants program.

<u>Activities</u> :	Average Staffing (EFT)	
	2005-06	2006-07
Research and policy advice	21	22
Administration of grants	2	2
Administration	18	17
Community Projects	3	1
	44	42

2005-06		2006-07
Budget	Revised	Budget
\$000	\$000	\$000

OPERATING STATEMENT

Expenses Excluding Losses -

Operating expenses -			
Employee related	4,517	4,688	4,684
Other operating expenses	1,856	1,839	1,860
Depreciation and amortisation	650	650	354
Grants and subsidies			
Grants and community outreach	1,546	1,546	1,546
Total Expenses Excluding Losses	8,569	8,723	8,444

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

10 COMMUNITY RELATIONS COMMISSION

10.1 Services for Ethnic Communities

10.1.1 Community Support Services (cont)

OPERATING STATEMENT (cont)

Less:

Retained Revenue -

Sales of goods and services			
Minor sales of goods and services	90	90	90
Investment income	80	80	80
Grants and contributions	200	380	...
Other revenue	...	70	...
Total Retained Revenue	370	620	170
NET COST OF SERVICES	8,199	8,103	8,274

CAPITAL EXPENDITURE	...	20	150
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**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

10 COMMUNITY RELATIONS COMMISSION

10.1 Services for Ethnic Communities

10.1.2 Interpreting and Translation Services

Program Objective(s): To promote the full participation of people of ethnic background in community life. To ensure the quality and efficient use of interpreting and translation services within the State.

Program Description: Provision of efficient and reliable interpreting and translating services of a professional standard in community languages (particularly small communities) in a form relevant to client needs by appropriately trained interpreters and translators.

	Units	2003-04	2004-05	2005-06	2006-07
<u>Outputs:</u>					
Interpreting services booked (including cancellations)	thous	23.6	24.0	25.0	25.0
Interpreting assignments performed on a fee-for-service basis	thous	7.7	8.0	8.5	8.5
Interpreting assignments performed without charge	thous	11.4	11.5	11.5	11.5
Words booked for translation (including cancellations)	thous	2,980	3,000	3,200	3,200
Words translated on a fee-for-service basis	thous	2,500	2,500	2,500	2,700
Words translated without charge	thous	260	260	260	250
Words translated within 24 hours	thous	260	250	260	250
Languages provided by the Interpreting and Translation Unit Service	no.	75	75	75	75
Multi-lingual documents translated	no.	872	850	850	1,000
<u>Average Staffing:</u>	EFT	72	72	72	72

PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP

10 COMMUNITY RELATIONS COMMISSION

10.1 Services for Ethnic Communities

10.1.2 Interpreting and Translation Services (cont)

	2005-06		2006-07
	Budget	Revised	Budget
	\$000	\$000	\$000
OPERATING STATEMENT			
Expenses Excluding Losses -			
Operating expenses -			
Employee related	6,166	6,545	6,599
Other operating expenses	483	500	500
Total Expenses Excluding Losses	6,649	7,045	7,099
Less:			
Retained Revenue -			
Sales of goods and services			
Language services	3,000	3,300	3,496
Total Retained Revenue	3,000	3,300	3,496
NET COST OF SERVICES	3,649	3,745	3,603

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

AUDIT OFFICE OF NEW SOUTH WALES

	2005-06		2006-07 Budget \$000
	Budget \$000	Revised \$000	
OPERATING STATEMENT			
Retained Revenue -			
Sales of goods and services	29,630	28,512	28,845
Investment income	100	142	120
Total Retained Revenue	29,730	28,654	28,965
Less:			
Expenses Excluding Losses -			
Operating Expenses -			
Employee related	23,701	23,202	23,911
Other operating expenses	4,246	4,320	4,306
Depreciation and amortisation	702	479	746
Other expenses	44	17	18
Total Expenses Excluding Losses	28,693	28,018	28,981
SURPLUS/(DEFICIT)	1,037	636	(16)

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

AUDIT OFFICE OF NEW SOUTH WALES

	2005-06		2006-07
	Budget \$000	Revised \$000	Budget \$000
CASH FLOW STATEMENT			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Sale of goods and services	29,630	29,603	28,845
Interest	100	142	120
Other	2,100	2,100	2,100
Total Receipts	31,830	31,845	31,065
Payments			
Employee related	23,701	23,416	23,911
Other	5,986	6,437	6,424
Total Payments	29,687	29,853	30,335
NET CASH FLOWS FROM OPERATING ACTIVITIES	2,143	1,992	730
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of property, plant and equipment	(1,048)	(731)	(56)
Other	...	(125)	(1,151)
NET CASH FLOWS FROM INVESTING ACTIVITIES	(1,048)	(856)	(1,207)
NET INCREASE/(DECREASE) IN CASH	1,095	1,136	(477)
Opening Cash and Cash Equivalents	2,377	867	2,003
CLOSING CASH AND CASH EQUIVALENTS	3,472	2,003	1,526
CASH FLOW RECONCILIATION			
Surplus/(deficit)	1,037	636	(16)
Non cash items added back	702	479	746
Change in operating assets and liabilities	404	877	...
Net cash flow from operating activities	2,143	1,992	730

**PREMIER, MINISTER FOR STATE DEVELOPMENT, AND MINISTER
FOR CITIZENSHIP**

AUDIT OFFICE OF NEW SOUTH WALES

	2005-06		2006-07
	Budget \$000	Revised \$000	Budget \$000
BALANCE SHEET			
ASSETS -			
Current Assets -			
Cash assets	3,472	2,003	1,526
Receivables	4,832	3,885	3,885
Other	1,933	1,105	1,105
Total Current Assets	10,237	6,993	6,516
Non Current Assets -			
Property, plant and equipment -			
Land and building	1,920	1,778	1,601
Plant and equipment	865	990	672
Intangibles	...	231	1,187
Other	5,097	5,275	5,275
Total Non Current Assets	7,882	8,274	8,735
Total Assets	18,119	15,267	15,251
LIABILITIES -			
Current Liabilities -			
Payables	1,720	1,491	1,491
Provisions	3,544	2,651	2,651
Other	632	194	194
Total Current Liabilities	5,896	4,336	4,336
Non Current Liabilities -			
Provisions	8,103	8,559	8,559
Other	404	300	300
Total Non Current Liabilities	8,507	8,859	8,859
Total Liabilities	14,403	13,195	13,195
NET ASSETS	3,716	2,072	2,056
EQUITY			
Accumulated funds	3,716	2,072	2,056
TOTAL EQUITY	3,716	2,072	2,056

