

**MINISTER FOR COMMUNITY SERVICES, AND MINISTER FOR  
YOUTH**

**23 DEPARTMENT OF COMMUNITY SERVICES**

	2005-06		<b>2006-07 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	261,040	271,182	<b>315,624</b>
Other operating expenses	111,077	109,927	<b>124,407</b>
Depreciation and amortisation	15,400	17,000	<b>20,592</b>
Grants and subsidies	502,126	514,171	<b>525,357</b>
Other expenses	124,329	99,300	<b>143,129</b>
<b>Total Expenses Excluding Losses</b>	<b>1,013,972</b>	<b>1,011,580</b>	<b>1,129,109</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	3,985	2,929	<b>2,782</b>
Investment income	952	2,002	<b>984</b>
Grants and contributions	7,347	8,983	<b>7,484</b>
Other revenue	...	3,000	...
<b>Total Retained Revenue</b>	<b>12,284</b>	<b>16,914</b>	<b>11,250</b>
Gain/(loss) on disposal of non current assets	4,520	(227)	<b>(167)</b>
<b>NET COST OF SERVICES</b>	<b>997,168</b>	<b>994,893</b>	<b>1,118,026</b>

**MINISTER FOR COMMUNITY SERVICES, AND MINISTER FOR  
YOUTH**

**23 DEPARTMENT OF COMMUNITY SERVICES**

	—2005-06—		
	Budget	Revised	<b>2006-07</b>
	\$000	\$000	<b>Budget</b>
			<b>\$000</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	240,778	250,730	<b>288,260</b>
Grants and subsidies	502,126	514,171	<b>525,357</b>
Other	286,775	252,685	<b>338,818</b>
<b>Total Payments</b>	<b>1,029,679</b>	<b>1,017,586</b>	<b>1,152,435</b>
<b>Receipts</b>			
Sale of goods and services	3,985	2,929	<b>2,782</b>
Interest	1,277	2,327	<b>805</b>
Other	58,777	63,502	<b>68,092</b>
<b>Total Receipts</b>	<b>64,039</b>	<b>68,758</b>	<b>71,679</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(965,640)</b>	<b>(948,828)</b>	<b>(1,080,756)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	4,520	(4,228)	<b>2,011</b>
Purchases of property, plant and equipment	(20,593)	(27,843)	<b>(26,203)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(16,073)</b>	<b>(32,071)</b>	<b>(24,192)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	963,849	959,857	<b>1,066,477</b>
Capital appropriation	20,593	25,593	<b>26,203</b>
Cash transfers to Consolidated Fund	...	(1,073)	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>984,442</b>	<b>984,377</b>	<b>1,092,680</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>2,729</b>	<b>3,478</b>	<b>(12,268)</b>
Opening Cash and Cash Equivalents	245	9,305	<b>12,783</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,974</b>	<b>12,783</b>	<b>515</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(997,168)	(994,893)	<b>(1,118,026)</b>
Non cash items added back	33,319	35,109	<b>41,292</b>
Change in operating assets and liabilities	(1,791)	10,956	<b>(4,022)</b>
<b>Net cash flow from operating activities</b>	<b>(965,640)</b>	<b>(948,828)</b>	<b>(1,080,756)</b>

**MINISTER FOR COMMUNITY SERVICES, AND MINISTER FOR  
YOUTH**

**23 DEPARTMENT OF COMMUNITY SERVICES**

	2005-06		<b>2006-07 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	2,974	12,783	<b>515</b>
Receivables	7,781	10,801	<b>8,173</b>
Assets held for sale	9,294	9,294	<b>13,051</b>
Other	727	1,556	<b>815</b>
<b>Total Current Assets</b>	<b>20,776</b>	<b>34,434</b>	<b>22,554</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	63,310	62,593	<b>54,308</b>
Plant and equipment	41,769	47,868	<b>55,829</b>
Intangibles	3,822	3,822	<b>3,822</b>
<b>Total Non Current Assets</b>	<b>108,901</b>	<b>114,283</b>	<b>113,959</b>
<b>Total Assets</b>	<b>129,677</b>	<b>148,717</b>	<b>136,513</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	5,487	21,660	<b>6,760</b>
Provisions	16,413	19,261	<b>26,603</b>
<b>Total Current Liabilities</b>	<b>21,900</b>	<b>40,921</b>	<b>33,363</b>
<b>Non Current Liabilities -</b>			
Provisions	4,732	7,378	<b>7,378</b>
Other	...	8,000	<b>8,000</b>
<b>Total Non Current Liabilities</b>	<b>4,732</b>	<b>15,378</b>	<b>15,378</b>
<b>Total Liabilities</b>	<b>26,632</b>	<b>56,299</b>	<b>48,741</b>
<b>NET ASSETS</b>	<b>103,045</b>	<b>92,418</b>	<b>87,772</b>
<b>EQUITY</b>			
Reserves	47,851	51,652	<b>51,652</b>
Accumulated funds	55,194	40,766	<b>36,120</b>
<b>TOTAL EQUITY</b>	<b>103,045</b>	<b>92,418</b>	<b>87,772</b>

---

**MINISTER FOR COMMUNITY SERVICES, AND MINISTER FOR  
YOUTH**

**23 DEPARTMENT OF COMMUNITY SERVICES**

---

**23.1 Child, Family and Community Services**

**23.1.1 Community Services**

Program Objective(s): To strengthen communities and to support individual clients to overcome crises and/or resume self-sufficient living.

Program Description: Provide transitional support and accommodation services to children, young people and adults who are homeless or at risk of homelessness. Co-ordinate and provide immediate and long-term disaster welfare assistance to families and communities that experience disadvantage due to natural and other disasters. Plan and monitor funding to non-government agencies to deliver a range of support services to communities, children, young people and families across New South Wales.

	Units	2003-04	2004-05	2005-06	<b>2006-07</b>
<u>Outputs:</u>					
Clients receiving assistance under the Supported Accommodation Assistance Program	thous	25	24	23	<b>23</b>
Clients of the Supported Accommodation Assistance Program who return to a SAAP service within 12 months of exit	%	24	25	25	<b>25</b>
<u>Average Staffing:</u>	EFT	40	100	104	<b>129</b>

---

2005-06		<b>2006-07</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

---

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	8,654	9,307	<b>11,853</b>
Other operating expenses	3,834	3,773	<b>4,672</b>
Depreciation and amortisation	535	584	<b>773</b>

---

**MINISTER FOR COMMUNITY SERVICES, AND MINISTER FOR  
YOUTH**

**23 DEPARTMENT OF COMMUNITY SERVICES**

---

**23.1 Child, Family and Community Services**

**23.1.1 Community Services (cont)**

**OPERATING STATEMENT (CONT)**

Grants and subsidies			
Community development and capacity building	128,571	116,336	<b>121,910</b>
Crisis support services	114,241	114,150	<b>116,480</b>
Disaster response services	1,400	2,200	<b>1,400</b>
Concessions and charitable programs	6,162	6,152	<b>6,428</b>
Grants to agencies	84	84	<b>85</b>
Capital grant to NSWbusinesslink	189	189	...
<b>Total Expenses Excluding Losses</b>	<b>263,670</b>	<b>252,775</b>	<b>263,601</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Recoupment of administration costs	139	102	<b>97</b>
Investment income	33	69	<b>35</b>
Grants and contributions	3,783	5,109	<b>3,784</b>
Other revenue	...	22	...
<b>Total Retained Revenue</b>	<b>3,955</b>	<b>5,302</b>	<b>3,916</b>
<b>NET COST OF SERVICES</b>	<b>259,715</b>	<b>247,473</b>	<b>259,685</b>
<hr/>			
<b>CAPITAL EXPENDITURE</b>	<b>1,372</b>	<b>1,372</b>	<b>111</b>

---

---

**MINISTER FOR COMMUNITY SERVICES, AND MINISTER FOR  
YOUTH**

**23 DEPARTMENT OF COMMUNITY SERVICES**

---

**23.1 Child, Family and Community Services**

**23.1.2 Prevention and Early Intervention Services**

Program Objective(s): To strengthen families and communities and manage demand for child protection services, by providing services that promote the safety and well-being of children and young people (prevention) and that give more intensive support to families where children may be at risk (early intervention).

Program Description: Plan for and provide funds towards the delivery of early childhood and related services for children, including licensing and monitoring of child care services. Provide support for community development and support services (especially for families and young children) and administer concessions.

	Units	2003-04	2004-05	2005-06	<b>2006-07</b>
<u>Outputs:</u>					
No. of licensed children's services	thous	3	3	3	<b>3</b>
Total licensed places in children's services	thous	128	132	136	<b>140</b>
Total DoCS-funded child care places per day (excluding vacation care)	thous	46	46	46	<b>46</b>
<u>Average Staffing:</u>	EFT	319	355	362	<b>378</b>
		———2005-06——— Budget      Revised \$000        \$000			<b>2006-07 Budget \$000</b>

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	31,182	32,399	<b>34,733</b>
Other operating expenses	13,631	13,134	<b>13,690</b>
Depreciation and amortisation	1,895	2,030	<b>2,266</b>
Grants and subsidies			
Pre-school and child care services	101,749	100,670	<b>113,312</b>
Contracted early intervention services	37,378	32,378	<b>38,206</b>
Grants to agencies	337	337	<b>339</b>
Capital grant to NSWbusinesslink	690	690	...

---

**MINISTER FOR COMMUNITY SERVICES, AND MINISTER FOR  
YOUTH**

**23 DEPARTMENT OF COMMUNITY SERVICES**

---

**23.1 Child, Family and Community Services**

**23.1.2 Prevention and Early Intervention Services (cont)**

**OPERATING STATEMENT (cont)**

Other expenses			
Early intervention support for families	625	625	<b>625</b>
<b>Total Expenses Excluding Losses</b>	<b>187,487</b>	<b>182,263</b>	<b>203,171</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Recoupment of administration costs	494	363	<b>345</b>
Investment income	119	251	<b>130</b>
Grants and contributions	130	116	<b>136</b>
Other revenue	...	161	...
<b>Total Retained Revenue</b>	<b>743</b>	<b>891</b>	<b>611</b>
<b>NET COST OF SERVICES</b>	<b>186,744</b>	<b>181,372</b>	<b>202,560</b>
<hr/>			
<b>CAPITAL EXPENDITURE</b>	<b>426</b>	<b>2,844</b>	<b>2,002</b>

---

---

**MINISTER FOR COMMUNITY SERVICES, AND MINISTER FOR  
YOUTH**

**23 DEPARTMENT OF COMMUNITY SERVICES**

---

**23.1 Child, Family and Community Services**

**23.1.3 Statutory Child Protection**

Program Objective(s): To respond to reports of child abuse and neglect to ensure that children and young people are protected from further risk of harm.

Program Description: Respond to reports of child abuse and neglect; assess and investigate reports; develop case plans; initiate and support court action; and work with other agencies to ensure that the safety, welfare and well-being of children are assured.

	Units	2003-04	2004-05	2005-06	<b>2006-07</b>
<u>Outputs:</u>					
Children receiving protective services	thous	47	49	51	<b>53</b>
Total number of children for whom the Department receives reports, under the age of 18 at time of report	thous	94	102	110	<b>118</b>
Reports concerning children and young people	thous	185	216	252	<b>286</b>
<u>Average Staffing:</u>	EFT	1,501	1,690	1,797	<b>2,016</b>

---

2005-06		<b>2006-07</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

---

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -			
Employee related	154,976	160,829	<b>185,239</b>
Other operating expenses	65,179	65,194	<b>73,013</b>
Depreciation and amortisation	9,024	10,082	<b>12,085</b>
Grants and subsidies			
Contracted child protection services	3,711	3,711	<b>3,781</b>
Grants to agencies	1,656	1,656	<b>1,664</b>
Capital grant to NSWbusinesslink	3,121	3,121	...
Other expenses			
Child protection support for families	3,421	3,421	<b>3,420</b>
<b>Total Expenses Excluding Losses</b>	<b>241,088</b>	<b>248,014</b>	<b>279,202</b>

---

**MINISTER FOR COMMUNITY SERVICES, AND MINISTER FOR  
YOUTH**

**23 DEPARTMENT OF COMMUNITY SERVICES**

---

**23.1 Child, Family and Community Services**

**23.1.3 Statutory Child Protection (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Recoupment of administration costs	2,329	1,712	<b>1,626</b>
Investment income	553	1,163	<b>558</b>
Grants and contributions	1,212	2,127	<b>1,231</b>
Other revenue	...	1,622	...

<b>Total Retained Revenue</b>	<b>4,094</b>	<b>6,624</b>	<b>3,415</b>
-------------------------------	--------------	--------------	--------------

<b>NET COST OF SERVICES</b>	<b>236,994</b>	<b>241,390</b>	<b>275,787</b>
-----------------------------	----------------	----------------	----------------

---

<b>CAPITAL EXPENDITURE</b>	<b>10,478</b>	<b>13,864</b>	<b>16,559</b>
----------------------------	---------------	---------------	---------------

---

**MINISTER FOR COMMUNITY SERVICES, AND MINISTER FOR  
YOUTH**

**23 DEPARTMENT OF COMMUNITY SERVICES**

**23.1 Child, Family and Community Services**

**23.1.4 Out-of-Home Care**

Program Objective(s): To provide children and young people with a safe, stable, culturally appropriate environment in which they can develop optimally when they cannot live at home. To restore them successfully to their homes where this option is viable.

Program Description: Provide a range of out-of-home care options, such as foster care and kinship care for children separated from their parents; monitor and review placements; recruit and support carers. Facilitate the restoration of children to their usual carers where appropriate. Provide support to young people who are leaving or who have exited out-of-home care. Provide and regulate adoption services. Plan and monitor funding to non-government organisations to deliver a range of accommodation and support services to children and young people in care across New South Wales. Oversee the care of children with complex needs.

Units      2003-04    2004-05    2005-06    **2006-07**

Outputs:

Children receiving out-of-home care services	thous	15	16	13	<b>13</b>
Children in out-of-home care at year end	thous	10	10	11	<b>11</b>

<u>Average Staffing:</u>	EFT	651	739	767	<b>912</b>
--------------------------	-----	-----	-----	-----	------------

———2005-06———					
Budget	Revised	<b>2006-07</b>			
\$000	\$000	<b>Budget</b>			
		<b>\$000</b>			

**OPERATING STATEMENT**

**Expenses Excluding Losses -**

Operating expenses -					
Employee related		66,228	68,647		<b>83,799</b>
Other operating expenses		28,433	27,826		<b>33,032</b>
Depreciation and amortisation		3,946	4,304		<b>5,468</b>
Grants and subsidies					
Contracted residential care and support		100,717	130,377		<b>121,019</b>
Grants to agencies		730	730		<b>733</b>
Capital grant to NSWbusinesslink		1,390	1,390		...
Other expenses					
Foster care allowances and associated expenses		120,283	95,254		<b>139,084</b>
<b>Total Expenses Excluding Losses</b>		<b>321,727</b>	<b>328,528</b>		<b>383,135</b>

---

**MINISTER FOR COMMUNITY SERVICES, AND MINISTER FOR  
YOUTH**

**23 DEPARTMENT OF COMMUNITY SERVICES**

---

**23.1 Child, Family and Community Services**

**23.1.4 Out-of-Home Care (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Recoupment of administration costs	1,023	752	<b>714</b>
Investment income	247	519	<b>261</b>
Grants and contributions	2,222	1,631	<b>2,333</b>
Other revenue	...	1,195	...

<b>Total Retained Revenue</b>	<b>3,492</b>	<b>4,097</b>	<b>3,308</b>
-------------------------------	--------------	--------------	--------------

Gain/(loss) on disposal of non current assets	4,520	(227)	<b>(167)</b>
---	-------	-------	--------------

<b>NET COST OF SERVICES</b>	<b>313,715</b>	<b>324,658</b>	<b>379,994</b>
-----------------------------	----------------	----------------	----------------

---

<b>CAPITAL EXPENDITURE</b>	<b>8,317</b>	<b>9,763</b>	<b>7,531</b>
----------------------------	--------------	--------------	--------------

---

---

**MINISTER FOR COMMUNITY SERVICES, AND MINISTER FOR  
YOUTH**

**24 OFFICE FOR CHILDREN**

---

	2005-06		<b>2006-07</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	6,179	6,345	<b>6,457</b>
Other operating expenses	5,005	4,879	<b>4,914</b>
Depreciation and amortisation	403	402	<b>319</b>
Grants and subsidies	385	385	<b>385</b>
<b>Total Expenses Excluding Losses</b>	<b>11,972</b>	<b>12,011</b>	<b>12,075</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	100	111	<b>100</b>
Investment income	51	51	<b>51</b>
Other revenue	60	49	<b>60</b>
<b>Total Retained Revenue</b>	<b>211</b>	<b>211</b>	<b>211</b>
<b>NET COST OF SERVICES</b>	<b>11,761</b>	<b>11,800</b>	<b>11,864</b>

**MINISTER FOR COMMUNITY SERVICES, AND MINISTER FOR  
YOUTH**

**24 OFFICE FOR CHILDREN**

	2005-06		2006-07
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	5,678	5,451	<b>6,095</b>
Grants and subsidies	385	385	<b>385</b>
Other	5,300	5,550	<b>5,300</b>
<b>Total Payments</b>	<b>11,363</b>	<b>11,386</b>	<b>11,780</b>
<b>Receipts</b>			
Sale of goods and services	100	111	<b>100</b>
Interest	51	38	<b>51</b>
Other	317	439	<b>336</b>
<b>Total Receipts</b>	<b>468</b>	<b>588</b>	<b>487</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(10,895)</b>	<b>(10,798)</b>	<b>(11,293)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(214)	(220)	<b>(105)</b>
Other	...	...	<b>(240)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(214)</b>	<b>(220)</b>	<b>(345)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	11,060	11,060	<b>11,325</b>
Capital appropriation	214	214	<b>145</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>11,274</b>	<b>11,274</b>	<b>11,470</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>165</b>	<b>256</b>	<b>(168)</b>
Opening Cash and Cash Equivalents	1,244	1,080	<b>1,336</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,409</b>	<b>1,336</b>	<b>1,168</b>

---

MINISTER FOR COMMUNITY SERVICES, AND MINISTER FOR  
YOUTH

24 OFFICE FOR CHILDREN

---

	2005-06		2006-07
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(11,761)	(11,800)	<b>(11,864)</b>
Non cash items added back	904	861	<b>668</b>
Change in operating assets and liabilities	(38)	141	<b>(97)</b>
<b>Net cash flow from operating activities</b>	<b>(10,895)</b>	<b>(10,798)</b>	<b>(11,293)</b>

**MINISTER FOR COMMUNITY SERVICES, AND MINISTER FOR  
YOUTH**

**24 OFFICE FOR CHILDREN**

	2005-06		2006-07
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,409	1,336	1,168
Receivables	166	318	318
Other	23	19	23
<b>Total Current Assets</b>	<b>1,598</b>	<b>1,673</b>	<b>1,509</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	687	648	503
Intangibles	...	70	241
<b>Total Non Current Assets</b>	<b>687</b>	<b>718</b>	<b>744</b>
<b>Total Assets</b>	<b>2,285</b>	<b>2,391</b>	<b>2,253</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	387	620	527
Provisions	410	548	548
Other	209	46	46
<b>Total Current Liabilities</b>	<b>1,006</b>	<b>1,214</b>	<b>1,121</b>
<b>Non Current Liabilities -</b>			
Provisions	60	45	45
<b>Total Non Current Liabilities</b>	<b>60</b>	<b>45</b>	<b>45</b>
<b>Total Liabilities</b>	<b>1,066</b>	<b>1,259</b>	<b>1,166</b>
<b>NET ASSETS</b>	<b>1,219</b>	<b>1,132</b>	<b>1,087</b>
<b>EQUITY</b>			
Accumulated funds	1,219	1,132	1,087
<b>TOTAL EQUITY</b>	<b>1,219</b>	<b>1,132</b>	<b>1,087</b>

---

**MINISTER FOR COMMUNITY SERVICES, AND MINISTER FOR  
YOUTH**

**24 OFFICE FOR CHILDREN**

---

**24.1 Commission for Children and Young People**

**24.1.1 Commission for Children and Young People**

Program Objective(s): To promote and enhance the safety, welfare and well-being of children and young people in the community, and encourage their participation in decisions that affect their lives.

Program Description: Undertake inquiries; promote, conduct and monitor research, training and community education; provide information and advice to assist children; monitor the well-being of children; and provide advice on services, policies and practices that affect children and young people. Participate in and monitor employment screening procedures for child related employment. Administer a voluntary accreditation scheme for persons working with persons who have committed sexual offences against children.

	Units	2003-04	2004-05	2005-06	<b>2006-07</b>
<u>Outputs:</u>					
Background checks done	no.	43,645	80,000	83,000	<b>83,000</b>
Counsellors accredited	no.	41	50	65	<b>60</b>
Reports and guidelines published	no.	10	9	4	<b>4</b>
Courses and seminars conducted	no.	14	10	14	<b>14</b>
Research project completed	no.	2	3	3	<b>2</b>
<u>Average Staffing:</u>	EFT	43	42	42	<b>42</b>

2005-06		<b>2006-07</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -				
Employee related		4,060	4,092	<b>4,041</b>
Other operating expenses		3,726	3,734	<b>4,093</b>
Depreciation and amortisation		273	272	<b>286</b>
Grants and subsidies				
Grants to organisations - other general government agencies		385	385	<b>385</b>
<b>Total Expenses Excluding Losses</b>		<b>8,444</b>	<b>8,483</b>	<b>8,805</b>

---

**MINISTER FOR COMMUNITY SERVICES, AND MINISTER FOR  
YOUTH**

**24 OFFICE FOR CHILDREN**

---

**24.1 Commission for Children and Young People**

**24.1.1 Commission for Children and Young People (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	...	7	...
Minor sales of goods and services	...	4	...
Investment income	30	30	<b>30</b>
Other revenue	60	49	<b>60</b>
<b>Total Retained Revenue</b>	<b>90</b>	<b>90</b>	<b>90</b>
<b>NET COST OF SERVICES</b>	<b>8,354</b>	<b>8,393</b>	<b>8,715</b>

---

<b>CAPITAL EXPENDITURE</b>	<b>174</b>	<b>174</b>	<b>240</b>
----------------------------	------------	------------	------------

---

---

**MINISTER FOR COMMUNITY SERVICES, AND MINISTER FOR  
YOUTH**

**24 OFFICE FOR CHILDREN**

---

**24.2 Children's Guardian**

**24.2.1 Children's Guardian**

Program Objective(s): To promote the best interests and rights of all children and young people in out-of-home care. To promote the welfare of children employed in the entertainment industry, exhibitions, still photography and door-to-door sales.

Program Description: Accredit and monitor designated agencies, accredit adoption agencies, audit case files, issue authorities to employ.

	Units	2003-04	2004-05	2005-06	<b>2006-07</b>
<u>Outputs:</u>					
Accreditations commenced	no.	23	21	6	<b>5</b>
Accreditations completed	no.	1	8	2	<b>5</b>
Quality improvement participation	no.	23	50	39	<b>36</b>
Case file audit	no.	...	723	748	<b>750</b>
Information sessions	no.	20	5	20	<b>20</b>
Procedures and guidelines published	no.	5	5	5	<b>5</b>
Authorised employers	no.	195	98	105	<b>100</b>
<u>Average Staffing:</u>	EFT	16	19	20	<b>20</b>

---

———2005-06———		<b>2006-07</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

---

***OPERATING STATEMENT***

**Expenses Excluding Losses -**

Operating expenses -					
Employee related		2,119	2,253		<b>2,416</b>
Other operating expenses		1,279	1,145		<b>821</b>
Depreciation and amortisation		130	130		<b>33</b>
<b>Total Expenses Excluding Losses</b>		<b>3,528</b>	<b>3,528</b>		<b>3,270</b>

---

**MINISTER FOR COMMUNITY SERVICES, AND MINISTER FOR  
YOUTH**

**24 OFFICE FOR CHILDREN**

---

**24.2 Children's Guardian**

**24.2.1 Children's Guardian (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services

Minor sales of goods and services

Investment income

	100	100	<b>100</b>
	21	21	<b>21</b>

**Total Retained Revenue**

	<b>121</b>	<b>121</b>	<b>121</b>
--	------------	------------	------------

**NET COST OF SERVICES**

	<b>3,407</b>	<b>3,407</b>	<b>3,149</b>
--	--------------	--------------	--------------

---

**CAPITAL EXPENDITURE**

	<b>40</b>	<b>40</b>	<b>105</b>
--	-----------	-----------	------------

---

---

**MINISTER FOR COMMUNITY SERVICES, AND MINISTER FOR  
YOUTH**

**NSWBUSINESSLINK**

---

	2005-06		2006-07
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	86,592	55,553	<b>62,723</b>
Investment income	369	376	<b>295</b>
Grants and contributions	5,390	34,154	<b>33,582</b>
Other revenue	3,693	23,418	<b>13,811</b>
<b>Total Retained Revenue</b>	<b>96,044</b>	<b>113,501</b>	<b>110,411</b>
Less:			
<b>Expenses Excluding Losses -</b>			
Operating Expenses -			
Employee related	63,583	79,013	<b>67,625</b>
Other operating expenses	26,477	27,126	<b>33,052</b>
Depreciation and amortisation	16,663	24,838	<b>12,230</b>
Finance costs	2,549	1,346	<b>1,175</b>
<b>Total Expenses Excluding Losses</b>	<b>109,272</b>	<b>132,323</b>	<b>114,082</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(13,228)</b>	<b>(18,822)</b>	<b>(3,671)</b>

**MINISTER FOR COMMUNITY SERVICES, AND MINISTER FOR  
YOUTH**

**NSWBUSINESSLINK**

	2005-06		<b>2006-07 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	86,592	55,553	<b>62,723</b>
Interest	369	376	<b>295</b>
Other	16,656	80,915	<b>65,334</b>
<b>Total Receipts</b>	<b>103,617</b>	<b>136,844</b>	<b>128,352</b>
<b>Payments</b>			
Employee related	67,102	78,352	<b>67,625</b>
Finance costs	2,515	1,312	<b>1,175</b>
Other	38,359	56,717	<b>50,993</b>
<b>Total Payments</b>	<b>107,976</b>	<b>136,381</b>	<b>119,793</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(4,359)</b>	<b>463</b>	<b>8,559</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	250	...
Purchases of property, plant and equipment	(12,043)	(5,773)	<b>(5,401)</b>
Other	...	(9,003)	<b>(1,500)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(12,043)</b>	<b>(14,526)</b>	<b>(6,901)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	10,585	10,000	...
Repayment of borrowings and advances	...	(4,666)	<b>(500)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>10,585</b>	<b>5,334</b>	<b>(500)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(5,817)</b>	<b>(8,729)</b>	<b>1,158</b>
Opening Cash and Cash Equivalents	11,414	15,247	<b>6,518</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>5,597</b>	<b>6,518</b>	<b>7,676</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	(13,228)	(18,822)	<b>(3,671)</b>
Non cash items added back	16,663	24,838	<b>12,230</b>
Change in operating assets and liabilities	(7,794)	(5,553)	...
<b>Net cash flow from operating activities</b>	<b>(4,359)</b>	<b>463</b>	<b>8,559</b>

**MINISTER FOR COMMUNITY SERVICES, AND MINISTER FOR  
YOUTH**

**NSWBUSINESSLINK**

	2005-06		2006-07
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	5,597	6,518	<b>7,676</b>
Receivables	7,545	3,470	<b>3,470</b>
Other	8,379	1,785	<b>1,785</b>
<b>Total Current Assets</b>	<b>21,521</b>	<b>11,773</b>	<b>12,931</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	3,566	6,092	<b>6,092</b>
Plant and equipment	15,975	9,552	<b>9,617</b>
Intangibles	25,564	17,500	<b>12,106</b>
<b>Total Non Current Assets</b>	<b>45,105</b>	<b>33,144</b>	<b>27,815</b>
<b>Total Assets</b>	<b>66,626</b>	<b>44,917</b>	<b>40,746</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	5,148	8,199	<b>8,199</b>
Provisions	4,872	5,733	<b>5,733</b>
<b>Total Current Liabilities</b>	<b>10,020</b>	<b>13,932</b>	<b>13,932</b>
<b>Non Current Liabilities -</b>			
Borrowings	43,175	23,500	<b>23,000</b>
Provisions	8,438	20,908	<b>20,908</b>
<b>Total Non Current Liabilities</b>	<b>51,613</b>	<b>44,408</b>	<b>43,908</b>
<b>Total Liabilities</b>	<b>61,633</b>	<b>58,340</b>	<b>57,840</b>
<b>NET ASSETS</b>	<b>4,993</b>	<b>(13,423)</b>	<b>(17,094)</b>
<b>EQUITY</b>			
Accumulated funds	4,993	(13,423)	<b>(17,094)</b>
<b>TOTAL EQUITY*</b>	<b>4,993</b>	<b>(13,423)</b>	<b>(17,094)</b>

\* NSWbusinesslink's equity position largely reflects the impact of the Australian Equivalents to International Financial Reporting Standards relating to Superannuation fund liabilities. Under NSWbusinesslink's Future Directions Strategy, a number of options will be considered to address the overall equity position into the future.

