

**MINISTER FOR CLIMATE CHANGE AND THE ENVIRONMENT,  
MINISTER FOR WOMEN, MINISTER FOR SCIENCE AND MEDICAL  
RESEARCH, AND MINISTER ASSISTING THE MINISTER FOR  
HEALTH (CANCER)**

**20 DEPARTMENT OF ENVIRONMENT AND CLIMATE CHANGE**

**20.1 Climate Change, Policy and Programs**

Service Description: This service group covers the State's climate change policy response. It delivers water and energy conservation and waste sustainability programs. It develops, implements and reviews strategic policies, programs and procedures pertaining to native vegetation, biodiversity, landscape conservation, environment protection and coastal protection. This service group also develops and manages private land conservation programs including the Biobanking Scheme, and Riverbank and other environmental water recovery programs, as well as supporting Catchment Management Authorities.

Linkage to Results: This service group contributes to impacts of climate change being minimised to protect the environment, the economy and community wellbeing; a healthier and cleaner environment protecting both ecological and human health; and integrated landscape management for long term ecological, social and economic sustainability. This involves working towards a range of intermediate results including the following:

- ◆ NSW community is equipped to adapt to the demonstrated effects of climate change and greenhouse gas emissions are reduced
- ◆ increased risks to life, property and the environment from coastal erosion, flooding and bushfires are minimised and managed
- ◆ air pollution and other adverse environmental impacts prevented, reduced or mitigated
- ◆ condition of natural resources improved and biodiversity and native vegetation protected and restored and
- ◆ Aboriginal culture and heritage protected and revitalised.

	Units	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Revised	<b>2008-09 Forecast</b>
<u>Service Measures:</u>						
Provision of information to the community:						
Participation in DECC endorsed environmental education programs	no.	12,207	11,216	12,000	12,000	<b>14,000</b>
Visits to DECC websites	thous	3,800	4,930	4,000	5,000	<b>5,250</b>
Requests handled by DECC Information Centre	no.	188,028	207,983	200,000	200,000	<b>205,000</b>
Megalitres of water entitlements purchased:						
under the Living Murray	no.	n.a.	n.a.	n.a.	57,800	<b>85,000</b>
under Riverbank	no.	n.a.	16,681	n.a.	29,268	<b>40,229</b>

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**20.1 Climate Change, Policy and Programs (cont)**

Rural floodplain, coastal and estuary management plans completed (cumulative)	no.	n.a.	68	71	89	<b>94</b>
Private Native Forestry consents granted to landholders for operations under the Private Native Forestry Codes of Practice	no.	n.a.	n.a.	600	800	<b>600</b>
Agreements for private land in New South Wales to be managed by landholders for conservation outcomes (incl. wildlife refuges and voluntary conservation)	no.	837	858	903	901	<b>961</b>
<u>Employees:</u>	EFT	n.a.	n.a.	509	509	<b>509</b>

—————2007-08—————		<b>2008-09</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**FINANCIAL INDICATORS**

Total Expenses Excluding Losses	407,326	412,815	<b>386,389</b>
Total expenses include the following:			
Investment payments to the Catchment Management Authorities	136,183	136,183	<b>120,086</b>
Climate Change Fund	74,450	74,450	<b>74,450</b>
Zoological Parks	35,639	35,639	<b>32,247</b>
<b>NET COST OF SERVICES</b>	<b>310,326</b>	<b>238,396</b>	<b>176,337</b>
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<b>CAPITAL EXPENDITURE</b>	<b>18,160</b>	<b>111,116</b>	<b>142,539</b>

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**20.2 Environment Protection and Regulation**

Service Description: This service group covers delivering credible, targeted and cost effective regulation and enforcement across a range of environment protection, conservation, native vegetation and Aboriginal heritage areas. It implements market-based and regulatory programs for industry and local government to reduce environmental impacts.

Linkage to Results: This service group contributes to a healthier and cleaner environment protecting both ecological and human health; and integrated landscape management for long term ecological, social and economic sustainability, by working towards a range of intermediate results including the following:

- ◆ air pollution and other adverse environmental impacts prevented, reduced or mitigated
- ◆ degraded environments remediated or restored
- ◆ unnecessary regulation eliminated and
- ◆ condition of natural resources improved.

<u>Service Measures:</u>	Units	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Revised	<b>2008-09 Forecast</b>
Licences permits, certificates and registrations in effect under environment and conservation legislation	no.	39,549	39,067	39,000	39,000	<b>38,000</b>
Regulatory actions under environment and conservation legislation (notices, declarations and orders issued)	no.	1,896	1,938	2,100	2,100	<b>2,100</b>
<u>Employees:</u>	EFT	...	...	548	548	<b>548</b>

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**20.2 Environment Protection and Regulation (cont)**

	2007-08		<b>2008-09 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>FINANCIAL INDICATORS</b>			
Total Expenses Excluding Losses	86,179	86,457	<b>88,922</b>
Total expenses include the following:			
Waste Levy payments to local councils	10,200	10,200	<b>13,250</b>
NET COST OF SERVICES	75,176	77,248	<b>80,166</b>
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CAPITAL EXPENDITURE	3,229	1,186	<b>5,782</b>

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**20.3 Parks and Wildlife**

Service Description: This service group covers managing and acquiring parks and protected areas. Within the reserve system, the service group conserves and manages nature and cultural heritage; provides a range of opportunities and experiences for visitors to enjoy parks and other protected areas; controls pests and weeds; and suppresses and manages fires. The service group also partners Aboriginal communities and private landholders for conservation outcomes. The service group manages on-park Aboriginal and historic heritage sites and areas, and buildings of significance, as well as protecting, managing and licensing native wildlife.

Linkage to Results: This service group contributes to impacts of climate change being minimised to protect the environment, the economy and community wellbeing; a healthier and cleaner environment protecting both ecological and human health; and integrated landscape management for long term ecological, social and economic sustainability. This involves working towards a range of intermediate results including the following:

- ◆ increased risks to life, property and the environment from coastal erosion, flooding and bushfires are minimised and managed
- ◆ biodiversity and native vegetation protected and restored
- ◆ parks and reserves contribute to increased tourism, community wellbeing and regional development
- ◆ an integrated system of public and private lands managed for conservation of natural and cultural values and
- ◆ Aboriginal culture and heritage protected and revitalised and Aboriginal participation in land, water and natural resource management and conservation increased.

<u>Service Measures:</u>	Units	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Revised	<b>2008-09 Forecast</b>
<u>Area of reserves covered by:</u>						
Plan of management	000ha	4,445.0	4,549.6	4,650.0	4,650.0	<b>4,720.5</b>
Fire management strategy	000ha	4,679	5,200	6,000	6,100	<b>6,500</b>
Regional pest management strategy	000ha	n.a.	n.a.	n.a.	3,394	<b>6,500</b>
Visitation management plan	000ha	n.a.	n.a.	6,700	6,700	<b>6,700</b>

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**20.3 Parks and Wildlife (cont)**

Participants in Discovery community education programs	no.	117,991	130,000	118,000	130,000	<b>132,000</b>
Satisfied	%	96	96	96	97	<b>97</b>
<u>Employees:</u>	EFT	1,812	1,812	1,850	1,850	<b>1,850</b>

2007-08		2008-09
Budget	Revised	Budget
\$000	\$000	\$000

**FINANCIAL INDICATORS**

Total Expenses Excluding Losses	353,131	363,893	<b>372,298</b>
Total expenses include the following:			
Brigalow/Nandewar Park	6,000	6,000	<b>8,000</b>
Aboriginal Co-management	...	...	<b>1,950</b>
NET COST OF SERVICES	278,238	291,365	<b>308,319</b>
CAPITAL EXPENDITURE	51,228	110,531	<b>49,769</b>

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**20.4 Culture and Heritage**

Service Description: This service group covers working with Aboriginal communities, and private and public landholders to conserve Aboriginal cultural heritage. It develops policies, strategies, programs and systems that support Aboriginal participation in the management of their traditional lands, waters and natural resources. The service group also provides technical services for the conservation of cultural heritage within parks, reserves and botanic gardens, and leads the development of the "Building Community Resilience" strategy.

Linkage to Results: This service group contributes to impacts of climate change being minimised to protect the environment, the economy and community wellbeing; a healthier and cleaner environment protecting both ecological and human health; and integrated landscape management for long term ecological, social and economic sustainability. This involves working towards a range of intermediate results including the following:

- ◆ increased risks to life, property and the environment from coastal erosion, flooding and bushfires are minimised and managed
- ◆ degraded environments remediated or restored
- ◆ community wellbeing improved
- ◆ biodiversity and native vegetation protected and restored
- ◆ an integrated system of public and private lands managed for conservation of natural and cultural values and
- ◆ Aboriginal culture and heritage protected and revitalised and Aboriginal participation in land, water and natural resource management and conservation increased.

<u>Service Measures:</u>	Units	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Revised	<b>2008-09 Forecast</b>
Annual Aboriginal Place investigations completed	no.	7	8	10	10	<b>8</b>
Environment/heritage projects undertaken with Aboriginal communities	no.	...	40	40	40	<b>30</b>

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**20.4 Culture and Heritage (cont)**

Aboriginal remains and  
collections of cultural  
material repatriated  
annually to Aboriginal  
communities from those:

Held under the National Parks & Wildlife Act 1974 (NPW Act)	no.	5	11	26	26	<b>20</b>
Held other than under NPW Act	no.	20	104	43	43	<b>20</b>
<u>Employees:</u>	EFT	100	100	108	108	<b>108</b>

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2007-08		<b>2008-09 Budget \$000</b>
Budget \$000	Revised \$000	

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***FINANCIAL INDICATORS***

Total Expenses Excluding Losses	10,563	12,401	<b>12,507</b>
NET COST OF SERVICES	10,363	10,960	<b>11,156</b>
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CAPITAL EXPENDITURE	202	384	<b>1,004</b>

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**20.5 Scientific Services**

Service Description: This service group covers scientific research, investigation, monitoring, analysis, evaluation and reporting on a range of climate change, natural resource, and environmental and cultural heritage matters. The service group also interprets and communicates environmental data to inform internal and external decision making, as well as providing laboratory and analytical services to support environment protection, conservation and natural resource programs, and emergency services.

Linkage to Results: This service group contributes to impacts of climate change being minimised to protect the environment, the economy and community wellbeing; a healthier and cleaner environment protecting both ecological and human health; and integrated landscape management for long term ecological, social and economic sustainability. This involves working towards a range of intermediate results including the following:

- ◆ NSW community is equipped to adapt to climate change and greenhouse gas emissions reduced
- ◆ increased risks to life, property and the environment from coastal erosion, flooding and bushfires are minimised and managed
- ◆ air pollution and other adverse environmental impacts prevented, reduced or mitigated
- ◆ degraded environments remediated or restored and
- ◆ condition of natural resources improved and biodiversity and native vegetation protected and restored.

		2005-06	2006-07	2007-08	2007-08	<b>2008-09</b>
	Units	Actual	Actual	Budget	Revised	<b>Forecast</b>
<u>Service Measures:</u>						
Time valid air quality data available from DECC monitoring network	%	95	95	95	95	<b>95</b>
Ecotoxicological tests undertaken to inform DECC responses to impacts of chemicals on plants and animals	no.	150	118	150	150	<b>150</b>
Chemical tests undertaken to inform pollution investigations and air and water monitoring / research	no.	52,000	52,000	50,000	50,000	<b>50,000</b>
<u>Employees:</u>	EFT	322	322	351	351	<b>351</b>

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**20.5 Scientific Services (cont)**

	———2007-08———		<b>2008-09 Budget \$000</b>
	Budget \$000	Revised \$000	
<b><i>FINANCIAL INDICATORS</i></b>			
Total Expenses Excluding Losses	45,430	54,079	<b>55,035</b>
NET COST OF SERVICES	40,296	43,844	<b>47,661</b>
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CAPITAL EXPENDITURE	7,436	7,622	<b>3,063</b>

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**20.6 Personnel Services**

Service Description: To provide personnel services to selected agencies as part of the State's WorkChoices insulation legislation.

<u>Service Measures:</u>	Units	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Revised	<b>2008-09 Forecast</b>
Royal Botanic Gardens and Domain Trust	EFT	254	258	271	265	<b>265</b>
Catchment Management Authorities	EFT	n.a.	571	595	595	<b>595</b>
Lord Howe Island	EFT	51	51	51	47	<b>45</b>

<del>2007-08</del>		<b>2008-09 Budget</b>
Budget \$000	Revised \$000	<b>Budget \$000</b>

***FINANCIAL INDICATORS***

Total Expenses Excluding Losses	74,766	71,594	<b>70,849</b>
NET COST OF SERVICES	6,181	(535)	<b>5,195</b>

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	2007-08		<b>2008-09 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Employee related	373,804	391,050	<b>385,234</b>
Other operating expenses	175,557	184,047	<b>184,921</b>
Depreciation and amortisation	57,117	68,607	<b>68,955</b>
Grants and subsidies	369,027	355,535	<b>344,799</b>
Finance costs	...	2,000	<b>2,091</b>
Other expenses	1,890	...	...
<b>Total Expenses Excluding Losses</b>	<b>977,395</b>	<b>1,001,239</b>	<b>986,000</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	113,455	124,399	<b>113,066</b>
Investment income	6,884	6,584	<b>6,684</b>
Retained taxes, fees and fines	3,000	3,000	<b>3,000</b>
Grants and contributions	125,867	193,640	<b>223,276</b>
Other revenue	8,549	13,278	<b>12,080</b>
<b>Total Retained Revenue</b>	<b>257,755</b>	<b>340,901</b>	<b>358,106</b>
Gain/(loss) on disposal of non current assets	(840)	(840)	<b>(840)</b>
Other gains/(losses)	(100)	(100)	<b>(100)</b>
<b>NET COST OF SERVICES</b>	<b>720,580</b>	<b>661,278</b>	<b>628,834</b>
<b>RECURRENT FUNDING STATEMENT</b>			
Net Cost of Services	720,580	661,278	<b>628,834</b>
Recurrent Services Appropriation	650,315	635,004	<b>635,945</b>
<b>CAPITAL EXPENDITURE STATEMENT</b>			
Capital Expenditure	80,255	230,839	<b>202,157</b>
Capital Works and Services Appropriation	50,312	127,484	<b>81,923</b>

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	2007-08		<b>2008-09 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	167,609	169,735	<b>160,220</b>
Receivables	32,933	34,600	<b>35,195</b>
Other financial assets	66	16	<b>16</b>
Inventories	1,001	738	<b>738</b>
Assets held for sale	...	3,373	<b>3,373</b>
<b>Total Current Assets</b>	<b>201,609</b>	<b>208,462</b>	<b>199,542</b>
<b>Non Current Assets -</b>			
Other financial assets	1,813	...	...
Property, plant and equipment -			
Land and building	2,175,389	2,239,795	<b>2,256,629</b>
Plant and equipment	52,420	63,323	<b>70,999</b>
Infrastructure systems	682,457	722,405	<b>695,890</b>
Intangibles	40,216	151,091	<b>284,463</b>
<b>Total Non Current Assets</b>	<b>2,952,295</b>	<b>3,176,614</b>	<b>3,307,981</b>
<b>Total Assets</b>	<b>3,153,904</b>	<b>3,385,076</b>	<b>3,507,523</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	32,840	34,134	<b>34,334</b>
Provisions	43,542	50,003	<b>50,003</b>
<b>Total Current Liabilities</b>	<b>76,382</b>	<b>84,137</b>	<b>84,337</b>
<b>Non Current Liabilities -</b>			
Borrowings at amortised cost	32,377	31,899	<b>35,101</b>
Provisions	2,178	266	<b>266</b>
<b>Total Non Current Liabilities</b>	<b>34,555</b>	<b>32,165</b>	<b>35,367</b>
<b>Total Liabilities</b>	<b>110,937</b>	<b>116,302</b>	<b>119,704</b>
<b>NET ASSETS</b>	<b>3,042,967</b>	<b>3,268,774</b>	<b>3,387,819</b>

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	2007-08		2008-09
	Budget	Revised	Budget
	\$000	\$000	\$000
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<b><i>BALANCE SHEET (cont)</i></b>			
<b>EQUITY</b>			
Reserves	1,110,025	1,208,836	<b>1,208,836</b>
Accumulated funds	1,932,942	2,059,938	<b>2,178,983</b>
<b>TOTAL EQUITY</b>	<b>3,042,967</b>	<b>3,268,774</b>	<b>3,387,819</b>

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	2007-08		2008-09 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	339,757	360,342	<b>354,523</b>
Grants and subsidies	369,097	355,535	<b>344,799</b>
Finance costs	...	2,000	<b>2,091</b>
Other	196,099	197,559	<b>203,841</b>
<b>Total Payments</b>	<b>904,953</b>	<b>915,436</b>	<b>905,254</b>
<b>Receipts</b>			
Sale of goods and services	113,355	124,299	<b>112,966</b>
Retained taxes	...	124	...
Interest	6,884	6,583	<b>6,684</b>
Other	155,431	227,388	<b>256,181</b>
<b>Total Receipts</b>	<b>275,670</b>	<b>358,394</b>	<b>375,831</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(629,283)</b>	<b>(557,042)</b>	<b>(529,423)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	4,495	4,495	<b>995</b>
Advance repayments received	50	...	...
Purchases of property, plant and equipment	(62,225)	(119,442)	<b>(64,542)</b>
Other	(18,030)	(111,397)	<b>(137,615)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(75,710)</b>	<b>(226,344)</b>	<b>(201,162)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	4,495	...	<b>3,202</b>
Repayment of borrowings and advances	...	(275)	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>4,495</b>	<b>(275)</b>	<b>3,202</b>

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	2007-08		<b>2008-09 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	650,315	635,004	<b>635,945</b>
Capital appropriation	50,312	127,484	<b>81,923</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>700,627</b>	<b>762,488</b>	<b>717,868</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>129</b>	<b>(21,173)</b>	<b>(9,515)</b>
Opening Cash and Cash Equivalents	167,480	190,908	<b>169,735</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>167,609</b>	<b>169,735</b>	<b>160,220</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(720,580)	(661,278)	<b>(628,834)</b>
Non cash items added back	90,016	98,168	<b>98,966</b>
Change in operating assets and liabilities	1,281	6,068	<b>445</b>
<b>Net cash flow from operating activities</b>	<b>(629,283)</b>	<b>(557,042)</b>	<b>(529,423)</b>

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**21 ENVIRONMENTAL TRUST**

**21.1 Competitive Grants**

Service Description: This service group covers grant funding to community groups, Aboriginal organisations, research bodies, and state and local government agencies to undertake restoration and rehabilitation, education, research and urban sustainability initiatives.

Linkage to Results: This service group contributes to a healthier and cleaner environment protecting both ecological and human health; maintenance and improvement of soil and vegetation; conservation of natural and cultural values across the landscape; and sustainable consumption and production and waste reduction. This involves working towards a range of intermediate results that include the following:

- ◆ There is an increase in the area of bushland rehabilitated and polluted sites cleaned, a reduction in the clearing of native vegetation and an increase in the conservation of high value land through conservation agreements.
- ◆ There is increased scientifically sound knowledge of environmental conditions, problems and solutions.
- ◆ There is a reduction in community exposure to chemicals, radiation, noise, dust, waste, odour and vibration, as well as an increase in community participation in projects, programs and action taken to address environmental issues.
- ◆ There is an increase in the value and quantity of water available for the environment.
- ◆ There is an increase in resource recovery and waste avoidance.

	Units	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Revised	<b>2008-09 Forecast</b>
<u>Service Measures:</u>						
Grants awarded	no.	172	234	184	186	<b>186</b>
Funding provided	\$m	9.2	18.8	22.7	23.8	<b>24.0</b>
				-----2007-08----- Budget      Revised \$000      \$000		<b>2008-09 Budget \$000</b>

**FINANCIAL INDICATORS**

Total Expenses Excluding Losses		23,432	24,568	<b>24,673</b>
NET COST OF SERVICES		22,809	23,565	<b>23,862</b>

**MINISTER FOR CLIMATE CHANGE AND THE ENVIRONMENT,  
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HEALTH (CANCER)**

**21 ENVIRONMENTAL TRUST**

**21.2 Major Programs**

Service Description: To provide grant funding to government agencies for programs addressing key environmental initiatives and government priorities.

Linkage to Results: This service group contributes to a healthier and cleaner environment protecting both ecological and human health; maintenance and improvement of soil and vegetation; conservation of natural and cultural values across the landscape; and sustainable consumption and production and waste reduction. This involves working towards a range of intermediate results that include the following:

- ◆ There is an increase in the area of bushland rehabilitated and polluted sites cleaned, a reduction in the clearing of native vegetation and an increase in the conservation of high value land through conservation agreements.
- ◆ There is increased scientifically sound knowledge of environmental conditions, problems and solutions.
- ◆ There is a reduction in community exposure to chemicals, radiation, noise, dust, waste, odour and vibration, as well as an increase in community participation in projects, programs and action taken to address environmental issues.
- ◆ There is an increase in the value and quantity of water available for the environment.
- ◆ There is an increase in resource recovery and waste avoidance.

<u>Service Measures:</u>	Units	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Revised	<b>2008-09 Forecast</b>
Grants awarded	no.	17	14	21	21	<b>16</b>
Funding provided	\$m	54	68.4	68	67.7	<b>69.3</b>

———2007-08———		<b>2008-09</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**FINANCIAL INDICATORS**

Total Expenses Excluding Losses	68,772	68,397	<b>69,273</b>
NET COST OF SERVICES	68,150	67,394	<b>68,461</b>

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**21 ENVIRONMENTAL TRUST**

	2007-08		<b>2008-09 Budget \$000</b>
	Budget \$000	Revised \$000	
<b><i>OPERATING STATEMENT</i></b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Other operating expenses	1,482	1,482	<b>1,482</b>
Grants and subsidies	90,722	91,483	<b>92,464</b>
<b>Total Expenses Excluding Losses</b>	<b>92,204</b>	<b>92,965</b>	<b>93,946</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	1,200	1,706	<b>1,323</b>
Other revenue	45	300	<b>300</b>
<b>Total Retained Revenue</b>	<b>1,245</b>	<b>2,006</b>	<b>1,623</b>
<b>NET COST OF SERVICES</b>	<b>90,959</b>	<b>90,959</b>	<b>92,323</b>
<b><i>RECURRENT FUNDING STATEMENT</i></b>			
Net Cost of Services	90,959	90,959	<b>92,323</b>
Recurrent Services Appropriation	86,969	86,969	<b>88,695</b>

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HEALTH (CANCER)**

**21 ENVIRONMENTAL TRUST**

	2007-08		<b>2008-09 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	5,708	11,622	<b>7,994</b>
Receivables	310	1,137	<b>1,137</b>
<b>Total Current Assets</b>	<b>6,018</b>	<b>12,759</b>	<b>9,131</b>
<b>Total Assets</b>	<b>6,018</b>	<b>12,759</b>	<b>9,131</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	2,800	1,485	<b>1,485</b>
<b>Total Current Liabilities</b>	<b>2,800</b>	<b>1,485</b>	<b>1,485</b>
<b>Total Liabilities</b>	<b>2,800</b>	<b>1,485</b>	<b>1,485</b>
<b>NET ASSETS</b>	<b>3,218</b>	<b>11,274</b>	<b>7,646</b>
<b>EQUITY</b>			
Accumulated funds	3,218	11,274	<b>7,646</b>
<b>TOTAL EQUITY</b>	<b>3,218</b>	<b>11,274</b>	<b>7,646</b>

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HEALTH (CANCER)**

**21 ENVIRONMENTAL TRUST**

	2007-08		<b>2008-09 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Grants and subsidies	90,722	91,483	<b>92,464</b>
Other	2,766	2,766	<b>1,732</b>
<b>Total Payments</b>	<b>93,488</b>	<b>94,249</b>	<b>94,196</b>
<b>Receipts</b>			
Interest	1,415	1,921	<b>1,323</b>
Other	295	550	<b>550</b>
<b>Total Receipts</b>	<b>1,710</b>	<b>2,471</b>	<b>1,873</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(91,778)</b>	<b>(91,778)</b>	<b>(92,323)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	86,969	86,969	<b>88,695</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>86,969</b>	<b>86,969</b>	<b>88,695</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(4,809)</b>	<b>(4,809)</b>	<b>(3,628)</b>
Opening Cash and Cash Equivalents	10,517	16,431	<b>11,622</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>5,708</b>	<b>11,622</b>	<b>7,994</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(90,959)	(90,959)	<b>(92,323)</b>
Change in operating assets and liabilities	(819)	(819)	...
<b>Net cash flow from operating activities</b>	<b>(91,778)</b>	<b>(91,778)</b>	<b>(92,323)</b>

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**22 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

**22.1 Science and Public Programs**

Service Description: This service group covers research to support plant diversity; informing researchers, land managers and the public; contributing to policies relating to flora, vegetation and biodiversity; collecting, maintaining and studying the State collection of preserved plants and NSW Seedbank; researching plant propagation, cultivation and pathology; researching, designing and delivering plant related programs for specific visitor and outreach groups; and delivering volunteer programs to support Trust objectives.

Linkage to Results: This service group contributes to plant diversity being understood, protected and restored, the community valuing plants in natural and cultural landscapes and the protection of natural, cultural and built heritage, by working towards a range of intermediate results that include the following:

- ◆ plant and plant habitats conserved
- ◆ Trust science used by Government, professionals and the community
- ◆ community awareness of plants and plant-related issues and
- ◆ cultural heritage interpreted and understood.

<u>Service Measures:</u>	Units	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Revised	<b>2008-09 Forecast</b>
Research projects funded by external grants	no.	37	20	25	25	<b>28</b>
Acquisitions to preserved plant collections within the National Herbarium of NSW and NSW Seedbank	no.	5,225	5,566	10,310	10,310	<b>10,340</b>
Trust articles in peer-reviewed scientific publications, articles and presentations for scientific and general audiences	no.	264	264	230	230	<b>230</b>
Participants in school, public education and indigenous programs	no.	63,439	75,637	77,650	79,650	<b>80,800</b>

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**22 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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**22.1 Science and Public Programs (cont)**

	2007-08		2008-09
	Budget	Revised	Budget
	\$000	\$000	\$000
 <b>FINANCIAL INDICATORS</b>			
Total Expenses Excluding Losses	7,728	7,034	<b>6,988</b>
NET COST OF SERVICES	6,878	5,226	<b>5,768</b>

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**22 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

**22.2 Botanic Gardens and Parks**

Service Description: This service group covers managing, making accessible and interpreting the landscapes and living collections of plants in the botanic gardens; maintaining conservation collections; conserving and interpreting the Aboriginal and cultural heritage of the Gardens; and making available Trust sites for community events, commercial events, sport and recreation.

Linkage to Results: This service group contributes to the community valuing plants in natural and cultural landscapes, protection of natural, cultural and built heritage and sustainable and enjoyable visitation to botanic gardens and parklands, by working towards a range of intermediate results that include the following:

- ◆ sustainable management of estates and assets
- ◆ Botanic Gardens provide outstanding visitor experiences for local residents and tourists
- ◆ the Domain managed as multi-use botanical park
- ◆ community awareness of plants and plant-related issues and
- ◆ cultural heritage interpreted and understood.

<u>Service Measures:</u>	Units	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Revised	<b>2008-09 Forecast</b>
Garden displays and turf maintained to the Botanic Gardens Trust's Horticultural Assessment Standards	%	68	90.5	78	76	<b>78</b>
Total water use for irrigation from non-potable sources at Mount Annan Botanic Garden	%	22.4	50	53	53	<b>56</b>
Reduction in use of potable water at the Royal Botanic Gardens and Domain - base year 2001-02	%	36.6	46.7	50	50	<b>50</b>
People attending public events:						
Royal Botanic Gardens and Domain	no.	575,234	440,880	545,000	545,000	<b>547,000</b>
Mount Annan Botanic Garden	no.	16,897	17,500	17,500	17,500	<b>18,000</b>
Mount Tomah Botanic Garden	no.	11,504	11,500	12,000	12,000	<b>12,500</b>

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**22 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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**22.2 Botanic Gardens and Parks (cont)**

	2007-08		<b>2008-09 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>FINANCIAL INDICATORS</b>			
Total Expenses Excluding Losses	25,341	28,019	<b>27,264</b>
NET COST OF SERVICES	14,603	16,255	<b>16,012</b>
CAPITAL EXPENDITURE	4,195	4,195	<b>3,135</b>

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**22 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

	2007-08		<b>2008-09 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses Excluding Losses -</b>			
Operating expenses -			
Other operating expenses	28,793	30,747	<b>29,846</b>
Depreciation and amortisation	4,200	4,300	<b>4,400</b>
Grants and subsidies	70	...	...
Finance costs	6	6	<b>6</b>
<b>Total Expenses Excluding Losses</b>	<b>33,069</b>	<b>35,053</b>	<b>34,252</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	7,436	8,010	<b>8,010</b>
Investment income	200	200	<b>200</b>
Retained taxes, fees and fines	200	450	<b>400</b>
Grants and contributions	3,362	4,412	<b>3,362</b>
Other revenue	350	500	<b>500</b>
<b>Total Retained Revenue</b>	<b>11,548</b>	<b>13,572</b>	<b>12,472</b>
Gain/(loss) on disposal of non current assets	40	...	...
<b>NET COST OF SERVICES</b>	<b>21,481</b>	<b>21,481</b>	<b>21,780</b>
<b>RECURRENT FUNDING STATEMENT</b>			
Net Cost of Services	21,481	21,481	<b>21,780</b>
Recurrent Services Appropriation	17,781	17,781	<b>18,080</b>
<b>CAPITAL EXPENDITURE STATEMENT</b>			
Capital Expenditure	4,195	4,195	<b>3,135</b>
Capital Works and Services Appropriation	3,695	3,695	<b>2,635</b>

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**22 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

	2007-08		<b>2008-09 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	2,645	3,248	<b>3,418</b>
Receivables	744	638	<b>638</b>
Inventories	370	320	<b>320</b>
<b>Total Current Assets</b>	<b>3,759</b>	<b>4,206</b>	<b>4,376</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	205,768	205,642	<b>204,124</b>
Plant and equipment	28,760	28,899	<b>29,246</b>
Infrastructure systems	38,225	37,796	<b>37,702</b>
<b>Total Non Current Assets</b>	<b>272,753</b>	<b>272,337</b>	<b>271,072</b>
<b>Total Assets</b>	<b>276,512</b>	<b>276,543</b>	<b>275,448</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	700	1,372	<b>1,372</b>
Borrowings at amortised cost	30	30	<b>24</b>
Provisions	1,500	1,482	<b>1,482</b>
Other	320	262	<b>262</b>
<b>Total Current Liabilities</b>	<b>2,550</b>	<b>3,146</b>	<b>3,140</b>
<b>Non Current Liabilities -</b>			
Borrowings at amortised cost	24	24	<b>...</b>
Other	312	250	<b>250</b>
<b>Total Non Current Liabilities</b>	<b>336</b>	<b>274</b>	<b>250</b>
<b>Total Liabilities</b>	<b>2,886</b>	<b>3,420</b>	<b>3,390</b>
<b>NET ASSETS</b>	<b>273,626</b>	<b>273,123</b>	<b>272,058</b>

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HEALTH (CANCER)**

**22 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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	2007-08		2008-09
	Budget	Revised	Budget
	\$000	\$000	\$000
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<b>BALANCE SHEET (cont)</b>			
<b>EQUITY</b>			
Reserves	123,006	122,997	<b>122,997</b>
Accumulated funds	150,620	150,126	<b>149,061</b>
<b>TOTAL EQUITY</b>	<b>273,626</b>	<b>273,123</b>	<b>272,058</b>

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**22 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

	2007-08		<b>2008-09 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Grants and subsidies	70	...	...
Finance costs	6	6	<b>6</b>
Other	26,810	28,764	<b>27,863</b>
<b>Total Payments</b>	<b>26,886</b>	<b>28,770</b>	<b>27,869</b>
<b>Receipts</b>			
Sale of goods and services	7,436	8,010	<b>8,010</b>
Interest	200	200	<b>200</b>
Other	1,929	3,379	<b>2,279</b>
<b>Total Receipts</b>	<b>9,565</b>	<b>11,589</b>	<b>10,489</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(17,321)</b>	<b>(17,181)</b>	<b>(17,380)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	40	...	...
Purchases of property, plant and equipment	(4,195)	(4,195)	<b>(3,135)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(4,155)</b>	<b>(4,195)</b>	<b>(3,135)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(29)	(29)	<b>(30)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(29)</b>	<b>(29)</b>	<b>(30)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	17,781	17,781	<b>18,080</b>
Capital appropriation	3,695	3,695	<b>2,635</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>21,476</b>	<b>21,476</b>	<b>20,715</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(29)</b>	<b>71</b>	<b>170</b>
Opening Cash and Cash Equivalents	2,674	3,177	<b>3,248</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,645</b>	<b>3,248</b>	<b>3,418</b>

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**22 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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	2007-08		2008-09
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(21,481)	(21,481)	<b>(21,780)</b>
Non cash items added back	4,200	4,300	<b>4,400</b>
Change in operating assets and liabilities	(40)	...	...
<b>Net cash flow from operating activities</b>	<b>(17,321)</b>	<b>(17,181)</b>	<b>(17,380)</b>

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**BORDER RIVERS-GWYDIR CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		2008-09
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	130	611	<b>300</b>
Grants and contributions	15,301	15,451	<b>11,286</b>
Other revenue	1,646	597	<b>218</b>
<b>Total Retained Revenue</b>	<b>17,077</b>	<b>16,659</b>	<b>11,804</b>
Less:			
<b>Expenses Excluding Losses -</b>			
Operating Expenses -			
Employee related	5	7	<b>5</b>
Other operating expenses	3,849	4,126	<b>3,447</b>
Depreciation and amortisation	6	11	<b>6</b>
Grants and subsidies	18,054	18,054	<b>9,559</b>
<b>Total Expenses Excluding Losses</b>	<b>21,914</b>	<b>22,198</b>	<b>13,017</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(4,837)</b>	<b>(5,539)</b>	<b>(1,213)</b>

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**BORDER RIVERS-GWYDIR CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		<b>2008-09 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	5,268	4,424	<b>2,956</b>
Receivables	225	536	<b>502</b>
<b>Total Current Assets</b>	<b>5,493</b>	<b>4,960</b>	<b>3,458</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	23	797	<b>797</b>
Plant and equipment	57	50	<b>67</b>
<b>Total Non Current Assets</b>	<b>80</b>	<b>847</b>	<b>864</b>
<b>Total Assets</b>	<b>5,573</b>	<b>5,807</b>	<b>4,322</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	301	650	<b>343</b>
Provisions	192	250	<b>285</b>
<b>Total Current Liabilities</b>	<b>493</b>	<b>900</b>	<b>628</b>
<b>Total Liabilities</b>	<b>493</b>	<b>900</b>	<b>628</b>
<b>NET ASSETS</b>	<b>5,080</b>	<b>4,907</b>	<b>3,694</b>
<b>EQUITY</b>			
Accumulated funds	5,080	4,907	<b>3,694</b>
<b>TOTAL EQUITY</b>	<b>5,080</b>	<b>4,907</b>	<b>3,694</b>

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HEALTH (CANCER)**

**BORDER RIVERS-GWYDIR CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		2008-09 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Interest	130	611	300
Other	16,788	16,218	11,379
<b>Total Receipts</b>	<b>16,918</b>	<b>16,829</b>	<b>11,679</b>
<b>Payments</b>			
Employee related	5	7	5
Grants and subsidies	18,054	18,054	9,559
Other	3,690	5,106	3,560
<b>Total Payments</b>	<b>21,749</b>	<b>23,167</b>	<b>13,124</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(4,831)</b>	<b>(6,338)</b>	<b>(1,445)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(23)	(491)	(23)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(23)</b>	<b>(491)</b>	<b>(23)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(4,854)</b>	<b>(6,829)</b>	<b>(1,468)</b>
Opening Cash and Cash Equivalents	10,122	11,253	4,424
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>5,268</b>	<b>4,424</b>	<b>2,956</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	(4,837)	(5,539)	(1,213)
Non cash items added back	6	11	6
Change in operating assets and liabilities	...	(810)	(238)
<b>Net cash flow from operating activities</b>	<b>(4,831)</b>	<b>(6,338)</b>	<b>(1,445)</b>

**MINISTER FOR CLIMATE CHANGE AND THE ENVIRONMENT,  
MINISTER FOR WOMEN, MINISTER FOR SCIENCE AND MEDICAL  
RESEARCH, AND MINISTER ASSISTING THE MINISTER FOR  
HEALTH (CANCER)**

**CENTRAL WEST CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		2008-09
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	300	1,128	<b>630</b>
Grants and contributions	31,652	31,794	<b>22,673</b>
Other revenue	2,000	1,978	<b>1,904</b>
<b>Total Retained Revenue</b>	<b>33,952</b>	<b>34,900</b>	<b>25,207</b>
Less:			
<b>Expenses Excluding Losses -</b>			
Operating Expenses -			
Employee related	5	...	<b>5</b>
Other operating expenses	19,184	19,331	<b>19,893</b>
Depreciation and amortisation	25	25	<b>27</b>
Grants and subsidies	21,578	21,558	<b>15,483</b>
<b>Total Expenses Excluding Losses</b>	<b>40,792</b>	<b>40,914</b>	<b>35,408</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(6,840)</b>	<b>(6,014)</b>	<b>(10,201)</b>

**MINISTER FOR CLIMATE CHANGE AND THE ENVIRONMENT,  
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HEALTH (CANCER)**

**CENTRAL WEST CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		2008-09 Budget \$000
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	10,296	11,548	1,552
Receivables	305	870	584
<b>Total Current Assets</b>	<b>10,601</b>	<b>12,418</b>	<b>2,136</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	4	...	...
Plant and equipment	155	158	154
<b>Total Non Current Assets</b>	<b>159</b>	<b>158</b>	<b>154</b>
<b>Total Assets</b>	<b>10,760</b>	<b>12,576</b>	<b>2,290</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	363	1,911	1,825
Provisions	337	327	328
<b>Total Current Liabilities</b>	<b>700</b>	<b>2,238</b>	<b>2,153</b>
<b>Total Liabilities</b>	<b>700</b>	<b>2,238</b>	<b>2,153</b>
<b>NET ASSETS</b>	<b>10,060</b>	<b>10,338</b>	<b>137</b>
<b>EQUITY</b>			
Accumulated funds	10,060	10,338	137
<b>TOTAL EQUITY</b>	<b>10,060</b>	<b>10,338</b>	<b>137</b>

**MINISTER FOR CLIMATE CHANGE AND THE ENVIRONMENT,  
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HEALTH (CANCER)**

**CENTRAL WEST CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		<b>2008-09 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Interest	300	1,128	<b>630</b>
Other	33,463	33,678	<b>24,674</b>
<b>Total Receipts</b>	<b>33,763</b>	<b>34,806</b>	<b>25,304</b>
<b>Payments</b>			
Employee related	5	...	<b>5</b>
Grants and subsidies	21,578	21,558	<b>15,483</b>
Other	18,995	19,058	<b>19,789</b>
<b>Total Payments</b>	<b>40,578</b>	<b>40,616</b>	<b>35,277</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(6,815)</b>	<b>(5,810)</b>	<b>(9,973)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(23)	(39)	<b>(23)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(23)</b>	<b>(39)</b>	<b>(23)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(6,838)</b>	<b>(5,849)</b>	<b>(9,996)</b>
Opening Cash and Cash Equivalents	17,134	17,397	<b>11,548</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>10,296</b>	<b>11,548</b>	<b>1,552</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	(6,840)	(6,014)	<b>(10,201)</b>
Non cash items added back	25	25	<b>27</b>
Change in operating assets and liabilities	...	179	<b>201</b>
<b>Net cash flow from operating activities</b>	<b>(6,815)</b>	<b>(5,810)</b>	<b>(9,973)</b>

**MINISTER FOR CLIMATE CHANGE AND THE ENVIRONMENT,  
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HEALTH (CANCER)**

**HAWKESBURY-NEPEAN CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		2008-09
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	200	244	290
Grants and contributions	8,530	8,687	9,704
Other revenue	469	1,640	704
<b>Total Retained Revenue</b>	<b>9,199</b>	<b>10,571</b>	<b>10,698</b>
Less:			
<b>Expenses Excluding Losses -</b>			
Operating Expenses -			
Employee related	5	157	5
Other operating expenses	4,104	4,962	4,187
Depreciation and amortisation	16	31	16
Grants and subsidies	11,000	11,000	6,083
<b>Total Expenses Excluding Losses</b>	<b>15,125</b>	<b>16,150</b>	<b>10,291</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(5,926)</b>	<b>(5,579)</b>	<b>407</b>

**MINISTER FOR CLIMATE CHANGE AND THE ENVIRONMENT,  
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**HAWKESBURY-NEPEAN CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		2008-09
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,646	1,754	2,651
Receivables	283	425	381
<b>Total Current Assets</b>	<b>1,929</b>	<b>2,179</b>	<b>3,032</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	39	3	3
Plant and equipment	173	189	196
<b>Total Non Current Assets</b>	<b>212</b>	<b>192</b>	<b>199</b>
<b>Total Assets</b>	<b>2,141</b>	<b>2,371</b>	<b>3,231</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	510	1,369	1,822
Provisions	349	443	443
<b>Total Current Liabilities</b>	<b>859</b>	<b>1,812</b>	<b>2,265</b>
<b>Total Liabilities</b>	<b>859</b>	<b>1,812</b>	<b>2,265</b>
<b>NET ASSETS</b>	<b>1,282</b>	<b>559</b>	<b>966</b>
<b>EQUITY</b>			
Accumulated funds	1,282	559	966
<b>TOTAL EQUITY</b>	<b>1,282</b>	<b>559</b>	<b>966</b>

**MINISTER FOR CLIMATE CHANGE AND THE ENVIRONMENT,  
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HEALTH (CANCER)**

**HAWKESBURY-NEPEAN CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		2008-09 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Interest	200	244	290
Other	8,819	10,204	10,272
<b>Total Receipts</b>	<b>9,019</b>	<b>10,448</b>	<b>10,562</b>
<b>Payments</b>			
Employee related	5	157	5
Grants and subsidies	11,000	11,000	6,083
Other	3,924	5,235	3,554
<b>Total Payments</b>	<b>14,929</b>	<b>16,392</b>	<b>9,642</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(5,910)</b>	<b>(5,944)</b>	<b>920</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(23)	(23)	(23)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(23)</b>	<b>(23)</b>	<b>(23)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(5,933)</b>	<b>(5,967)</b>	<b>897</b>
Opening Cash and Cash Equivalents	7,579	7,721	1,754
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,646</b>	<b>1,754</b>	<b>2,651</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	(5,926)	(5,579)	407
Non cash items added back	16	31	16
Change in operating assets and liabilities	...	(396)	497
<b>Net cash flow from operating activities</b>	<b>(5,910)</b>	<b>(5,944)</b>	<b>920</b>

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**MINISTER FOR CLIMATE CHANGE AND THE ENVIRONMENT,  
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HEALTH (CANCER)**

**HUNTER-CENTRAL RIVERS CATCHMENT MANAGEMENT AUTHORITY**

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	2007-08		2008-09
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	420	841	738
Grants and contributions	11,106	11,209	13,726
Other revenue	3,121	5,669	5,816
<b>Total Retained Revenue</b>	<b>14,647</b>	<b>17,719</b>	<b>20,280</b>
Less:			
<b>Expenses Excluding Losses -</b>			
Operating Expenses -			
Employee related	5	...	5
Other operating expenses	8,135	12,353	11,269
Depreciation and amortisation	120	134	120
Grants and subsidies	14,557	14,557	9,472
<b>Total Expenses Excluding Losses</b>	<b>22,817</b>	<b>27,044</b>	<b>20,866</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(8,170)</b>	<b>(9,325)</b>	<b>(586)</b>

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HEALTH (CANCER)**

**HUNTER-CENTRAL RIVERS CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		2008-09
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	5,489	3,731	3,889
Receivables	999	1,072	1,085
Other financial assets	...	919	919
Inventories	91	48	48
<b>Total Current Assets</b>	<b>6,579</b>	<b>5,770</b>	<b>5,941</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	3,929	4,437	4,387
Plant and equipment	261	233	186
Intangibles	...	306	306
<b>Total Non Current Assets</b>	<b>4,190</b>	<b>4,976</b>	<b>4,879</b>
<b>Total Assets</b>	<b>10,769</b>	<b>10,746</b>	<b>10,820</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	1,900	2,190	2,850
Provisions	458	532	532
<b>Total Current Liabilities</b>	<b>2,358</b>	<b>2,722</b>	<b>3,382</b>
<b>Total Liabilities</b>	<b>2,358</b>	<b>2,722</b>	<b>3,382</b>
<b>NET ASSETS</b>	<b>8,411</b>	<b>8,024</b>	<b>7,438</b>
<b>EQUITY</b>			
Reserves	...	299	299
Accumulated funds	8,411	7,725	7,139
<b>TOTAL EQUITY</b>	<b>8,411</b>	<b>8,024</b>	<b>7,438</b>

**MINISTER FOR CLIMATE CHANGE AND THE ENVIRONMENT,  
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HEALTH (CANCER)**

**HUNTER-CENTRAL RIVERS CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		<b>2008-09 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Receipts			
Interest	420	841	<b>738</b>
Other	14,042	16,765	<b>19,344</b>
<b>Total Receipts</b>	<b>14,462</b>	<b>17,606</b>	<b>20,082</b>
<b>Payments</b>			
Employee related	5	...	<b>5</b>
Grants and subsidies	14,557	14,557	<b>9,472</b>
Other	7,950	15,655	<b>10,424</b>
<b>Total Payments</b>	<b>22,512</b>	<b>30,212</b>	<b>19,901</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(8,050)</b>	<b>(12,606)</b>	<b>181</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(23)	(8)	<b>(23)</b>
Advances made	...	(919)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(23)</b>	<b>(927)</b>	<b>(23)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(8,073)</b>	<b>(13,533)</b>	<b>158</b>
Opening Cash and Cash Equivalents	13,562	17,264	<b>3,731</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>5,489</b>	<b>3,731</b>	<b>3,889</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	(8,170)	(9,325)	<b>(586)</b>
Non cash items added back	120	134	<b>120</b>
Change in operating assets and liabilities	...	(3,415)	<b>647</b>
<b>Net cash flow from operating activities</b>	<b>(8,050)</b>	<b>(12,606)</b>	<b>181</b>

**MINISTER FOR CLIMATE CHANGE AND THE ENVIRONMENT,  
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HEALTH (CANCER)**

**LACHLAN CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		<b>2008-09 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	200	1,209	<b>189</b>
Grants and contributions	22,329	22,446	<b>9,297</b>
Other revenue	5	600	<b>65</b>
<b>Total Retained Revenue</b>	<b>22,534</b>	<b>24,255</b>	<b>9,551</b>
Less:			
<b>Expenses Excluding Losses -</b>			
Operating Expenses -			
Employee related	5	15	<b>5</b>
Other operating expenses	4,240	5,571	<b>4,542</b>
Depreciation and amortisation	25	27	<b>25</b>
Grants and subsidies	25,357	25,357	<b>12,204</b>
<b>Total Expenses Excluding Losses</b>	<b>29,627</b>	<b>30,970</b>	<b>16,776</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(7,093)</b>	<b>(6,715)</b>	<b>(7,225)</b>

**MINISTER FOR CLIMATE CHANGE AND THE ENVIRONMENT,  
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RESEARCH, AND MINISTER ASSISTING THE MINISTER FOR  
HEALTH (CANCER)**

**LACHLAN CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		<b>2008-09 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	8,357	10,747	<b>3,153</b>
Receivables	210	421	<b>344</b>
<b>Total Current Assets</b>	<b>8,567</b>	<b>11,168</b>	<b>3,497</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	229	213	<b>211</b>
<b>Total Non Current Assets</b>	<b>229</b>	<b>213</b>	<b>211</b>
<b>Total Assets</b>	<b>8,796</b>	<b>11,381</b>	<b>3,708</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	593	929	<b>481</b>
Provisions	345	387	<b>387</b>
<b>Total Current Liabilities</b>	<b>938</b>	<b>1,316</b>	<b>868</b>
<b>Total Liabilities</b>	<b>938</b>	<b>1,316</b>	<b>868</b>
<b>NET ASSETS</b>	<b>7,858</b>	<b>10,065</b>	<b>2,840</b>
<b>EQUITY</b>			
Accumulated funds	7,858	10,065	<b>2,840</b>
<b>TOTAL EQUITY</b>	<b>7,858</b>	<b>10,065</b>	<b>2,840</b>

**MINISTER FOR CLIMATE CHANGE AND THE ENVIRONMENT,  
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HEALTH (CANCER)**

**LACHLAN CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		2008-09 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Interest	200	1,209	189
Other	22,135	22,784	9,240
<b>Total Receipts</b>	<b>22,335</b>	<b>23,993</b>	<b>9,429</b>
<b>Payments</b>			
Employee related	5	15	5
Grants and subsidies	25,357	25,357	12,204
Other	4,041	6,167	4,791
<b>Total Payments</b>	<b>29,403</b>	<b>31,539</b>	<b>17,000</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(7,068)</b>	<b>(7,546)</b>	<b>(7,571)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(23)	(23)	(23)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(23)</b>	<b>(23)</b>	<b>(23)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(7,091)</b>	<b>(7,569)</b>	<b>(7,594)</b>
Opening Cash and Cash Equivalents	15,448	18,316	10,747
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>8,357</b>	<b>10,747</b>	<b>3,153</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	(7,093)	(6,715)	(7,225)
Non cash items added back	25	27	25
Change in operating assets and liabilities	...	(858)	(371)
<b>Net cash flow from operating activities</b>	<b>(7,068)</b>	<b>(7,546)</b>	<b>(7,571)</b>

**MINISTER FOR CLIMATE CHANGE AND THE ENVIRONMENT,  
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HEALTH (CANCER)**

**LOWER MURRAY-DARLING CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		2008-09
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	200	682	345
Grants and contributions	6,368	6,461	8,748
Other revenue	61	1,714	525
<b>Total Retained Revenue</b>	<b>6,629</b>	<b>8,857</b>	<b>9,618</b>
Less:			
<b>Expenses Excluding Losses -</b>			
Operating Expenses -			
Employee related	5	...	5
Other operating expenses	2,454	4,183	3,423
Depreciation and amortisation	13	17	13
Grants and subsidies	9,418	9,418	7,077
<b>Total Expenses Excluding Losses</b>	<b>11,890</b>	<b>13,618</b>	<b>10,518</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(5,261)</b>	<b>(4,761)</b>	<b>(900)</b>

**MINISTER FOR CLIMATE CHANGE AND THE ENVIRONMENT,  
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**LOWER MURRAY-DARLING CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		2008-09 Budget \$000
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	4,386	5,941	5,564
Receivables	213	214	138
<b>Total Current Assets</b>	<b>4,599</b>	<b>6,155</b>	<b>5,702</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	74	50	50
Plant and equipment	147	141	151
<b>Total Non Current Assets</b>	<b>221</b>	<b>191</b>	<b>201</b>
<b>Total Assets</b>	<b>4,820</b>	<b>6,346</b>	<b>5,903</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	302	401	857
Provisions	166	317	318
<b>Total Current Liabilities</b>	<b>468</b>	<b>718</b>	<b>1,175</b>
<b>Total Liabilities</b>	<b>468</b>	<b>718</b>	<b>1,175</b>
<b>NET ASSETS</b>	<b>4,352</b>	<b>5,628</b>	<b>4,728</b>
<b>EQUITY</b>			
Accumulated funds	4,352	5,628	4,728
<b>TOTAL EQUITY</b>	<b>4,352</b>	<b>5,628</b>	<b>4,728</b>

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HEALTH (CANCER)**

**LOWER MURRAY-DARLING CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		2008-09 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Interest	200	682	345
Other	6,313	8,121	9,233
<b>Total Receipts</b>	<b>6,513</b>	<b>8,803</b>	<b>9,578</b>
<b>Payments</b>			
Employee related	5	...	5
Grants and subsidies	9,418	9,418	7,077
Other	2,338	4,524	2,850
<b>Total Payments</b>	<b>11,761</b>	<b>13,942</b>	<b>9,932</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(5,248)</b>	<b>(5,139)</b>	<b>(354)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(23)	(22)	(23)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(23)</b>	<b>(22)</b>	<b>(23)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(5,271)</b>	<b>(5,161)</b>	<b>(377)</b>
Opening Cash and Cash Equivalents	9,657	11,102	5,941
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>4,386</b>	<b>5,941</b>	<b>5,564</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	(5,261)	(4,761)	(900)
Non cash items added back	13	17	13
Change in operating assets and liabilities	...	(395)	533
<b>Net cash flow from operating activities</b>	<b>(5,248)</b>	<b>(5,139)</b>	<b>(354)</b>

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**MURRAY CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		2008-09
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	801	971	<b>500</b>
Grants and contributions	24,479	24,602	<b>17,194</b>
Other revenue	539	1,100	<b>920</b>
<b>Total Retained Revenue</b>	<b>25,819</b>	<b>26,673</b>	<b>18,614</b>
Less:			
<b>Expenses Excluding Losses -</b>			
Operating Expenses -			
Employee related	5	33	<b>5</b>
Other operating expenses	3,188	5,243	<b>6,065</b>
Depreciation and amortisation	10	96	<b>10</b>
Grants and subsidies	29,914	29,914	<b>16,526</b>
<b>Total Expenses Excluding Losses</b>	<b>33,117</b>	<b>35,286</b>	<b>22,606</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(7,298)</b>	<b>(8,613)</b>	<b>(3,992)</b>

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**MURRAY CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		<b>2008-09 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	11,436	10,634	<b>4,505</b>
Receivables	541	716	<b>683</b>
Inventories	582	637	<b>637</b>
<b>Total Current Assets</b>	<b>12,559</b>	<b>11,987</b>	<b>5,825</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	356	241	<b>254</b>
<b>Total Non Current Assets</b>	<b>356</b>	<b>241</b>	<b>254</b>
<b>Total Assets</b>	<b>12,915</b>	<b>12,228</b>	<b>6,079</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	2,041	3,190	<b>1,034</b>
Provisions	232	325	<b>324</b>
<b>Total Current Liabilities</b>	<b>2,273</b>	<b>3,515</b>	<b>1,358</b>
<b>Total Liabilities</b>	<b>2,273</b>	<b>3,515</b>	<b>1,358</b>
<b>NET ASSETS</b>	<b>10,642</b>	<b>8,713</b>	<b>4,721</b>
<b>EQUITY</b>			
Accumulated funds	10,642	8,713	<b>4,721</b>
<b>TOTAL EQUITY</b>	<b>10,642</b>	<b>8,713</b>	<b>4,721</b>

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**MURRAY CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		<b>2008-09 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Interest	801	971	<b>500</b>
Other	24,881	25,690	<b>18,010</b>
<b>Total Receipts</b>	<b>25,682</b>	<b>26,661</b>	<b>18,510</b>
<b>Payments</b>			
Employee related	5	33	<b>5</b>
Grants and subsidies	29,914	29,914	<b>16,526</b>
Other	3,051	7,268	<b>8,085</b>
<b>Total Payments</b>	<b>32,970</b>	<b>37,215</b>	<b>24,616</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(7,288)</b>	<b>(10,554)</b>	<b>(6,106)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(23)	(30)	<b>(23)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(23)</b>	<b>(30)</b>	<b>(23)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(7,311)</b>	<b>(10,584)</b>	<b>(6,129)</b>
Opening Cash and Cash Equivalents	18,747	21,218	<b>10,634</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>11,436</b>	<b>10,634</b>	<b>4,505</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	(7,298)	(8,613)	<b>(3,992)</b>
Non cash items added back	10	96	<b>10</b>
Change in operating assets and liabilities	...	(2,037)	<b>(2,124)</b>
<b>Net cash flow from operating activities</b>	<b>(7,288)</b>	<b>(10,554)</b>	<b>(6,106)</b>

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**MURRUMBIDGEE CATCHMENT MANAGEMENT AUTHORITY**

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	2007-08		2008-09
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	369	1,050	200
Grants and contributions	18,326	18,440	23,910
Other revenue	852	1,451	2,300
<b>Total Retained Revenue</b>	<b>19,547</b>	<b>20,941</b>	<b>26,410</b>
Less:			
<b>Expenses Excluding Losses -</b>			
Operating Expenses -			
Employee related	5	13	5
Other operating expenses	4,730	6,117	8,127
Depreciation and amortisation	35	51	35
Grants and subsidies	29,568	29,568	18,521
<b>Total Expenses Excluding Losses</b>	<b>34,338</b>	<b>35,749</b>	<b>26,688</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(14,791)</b>	<b>(14,808)</b>	<b>(278)</b>

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**MURRUMBIDGEE CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		<b>2008-09 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	922	3,652	<b>1,420</b>
Receivables	314	365	<b>365</b>
<b>Total Current Assets</b>	<b>1,236</b>	<b>4,017</b>	<b>1,785</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	96	172	<b>160</b>
Plant and equipment	106	131	<b>131</b>
<b>Total Non Current Assets</b>	<b>202</b>	<b>303</b>	<b>291</b>
<b>Total Assets</b>	<b>1,438</b>	<b>4,320</b>	<b>2,076</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	965	3,186	<b>1,222</b>
Provisions	431	559	<b>557</b>
<b>Total Current Liabilities</b>	<b>1,396</b>	<b>3,745</b>	<b>1,779</b>
<b>Total Liabilities</b>	<b>1,396</b>	<b>3,745</b>	<b>1,779</b>
<b>NET ASSETS</b>	<b>42</b>	<b>575</b>	<b>297</b>
<b>EQUITY</b>			
Accumulated funds	42	575	<b>297</b>
<b>TOTAL EQUITY</b>	<b>42</b>	<b>575</b>	<b>297</b>

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**MURRUMBIDGEE CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		2008-09 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Interest	369	1,050	200
Other	18,971	19,627	26,003
<b>Total Receipts</b>	<b>19,340</b>	<b>20,677</b>	<b>26,203</b>
<b>Payments</b>			
Employee related	5	13	5
Grants and subsidies	29,568	29,568	18,521
Other	4,523	8,879	9,886
<b>Total Payments</b>	<b>34,096</b>	<b>38,460</b>	<b>28,412</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(14,756)</b>	<b>(17,783)</b>	<b>(2,209)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(23)	(24)	(23)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(23)</b>	<b>(24)</b>	<b>(23)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(14,779)</b>	<b>(17,807)</b>	<b>(2,232)</b>
Opening Cash and Cash Equivalents	15,701	21,459	3,652
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>922</b>	<b>3,652</b>	<b>1,420</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	(14,791)	(14,808)	(278)
Non cash items added back	35	51	35
Change in operating assets and liabilities	...	(3,026)	(1,966)
<b>Net cash flow from operating activities</b>	<b>(14,756)</b>	<b>(17,783)</b>	<b>(2,209)</b>

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**NAMOI CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		2008-09 Budget \$000
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	310	350	80
Grants and contributions	12,970	13,073	8,674
Other revenue	...	4,102	75
<b>Total Retained Revenue</b>	<b>13,280</b>	<b>17,525</b>	<b>8,829</b>
Less:			
<b>Expenses Excluding Losses -</b>			
Operating Expenses -			
Employee related	5	18	5
Other operating expenses	2,852	3,767	6,927
Depreciation and amortisation	22	25	22
Grants and subsidies	14,236	14,236	7,198
<b>Total Expenses Excluding Losses</b>	<b>17,115</b>	<b>18,046</b>	<b>14,152</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(3,835)</b>	<b>(521)</b>	<b>(5,323)</b>

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**NAMOI CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		<b>2008-09 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	3,866	7,147	<b>1,809</b>
Receivables	218	666	<b>451</b>
<b>Total Current Assets</b>	<b>4,084</b>	<b>7,813</b>	<b>2,260</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	12	...	...
Plant and equipment	216	212	<b>213</b>
<b>Total Non Current Assets</b>	<b>228</b>	<b>212</b>	<b>213</b>
<b>Total Assets</b>	<b>4,312</b>	<b>8,025</b>	<b>2,473</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	489	828	<b>599</b>
Provisions	266	375	<b>375</b>
<b>Total Current Liabilities</b>	<b>755</b>	<b>1,203</b>	<b>974</b>
<b>Total Liabilities</b>	<b>755</b>	<b>1,203</b>	<b>974</b>
<b>NET ASSETS</b>	<b>3,557</b>	<b>6,822</b>	<b>1,499</b>
<b>EQUITY</b>			
Accumulated funds	3,557	6,822	<b>1,499</b>
<b>TOTAL EQUITY</b>	<b>3,557</b>	<b>6,822</b>	<b>1,499</b>

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**NAMOI CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		2008-09 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Interest	310	350	80
Other	12,815	16,937	8,809
<b>Total Receipts</b>	<b>13,125</b>	<b>17,287</b>	<b>8,889</b>
<b>Payments</b>			
Employee related	5	18	5
Grants and subsidies	14,236	14,236	7,198
Other	2,697	3,933	7,001
<b>Total Payments</b>	<b>16,938</b>	<b>18,187</b>	<b>14,204</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(3,813)</b>	<b>(900)</b>	<b>(5,315)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(23)	(23)	(23)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(23)</b>	<b>(23)</b>	<b>(23)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(3,836)</b>	<b>(923)</b>	<b>(5,338)</b>
Opening Cash and Cash Equivalents	7,702	8,070	7,147
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,866</b>	<b>7,147</b>	<b>1,809</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	(3,835)	(521)	(5,323)
Non cash items added back	22	25	22
Change in operating assets and liabilities	...	(404)	(14)
<b>Net cash flow from operating activities</b>	<b>(3,813)</b>	<b>(900)</b>	<b>(5,315)</b>

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**NORTHERN RIVERS CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		<b>2008-09 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	320	318	<b>50</b>
Grants and contributions	11,484	11,622	<b>13,919</b>
Other revenue	253	1,100	<b>654</b>
<b>Total Retained Revenue</b>	<b>12,057</b>	<b>13,040</b>	<b>14,623</b>
Less:			
<b>Expenses Excluding Losses -</b>			
Operating Expenses -			
Employee related	5	6	<b>5</b>
Other operating expenses	3,984	5,124	<b>4,896</b>
Depreciation and amortisation	6	12	<b>6</b>
Grants and subsidies	10,835	10,835	<b>9,962</b>
<b>Total Expenses Excluding Losses</b>	<b>14,830</b>	<b>15,977</b>	<b>14,869</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(2,773)</b>	<b>(2,937)</b>	<b>(246)</b>

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**NORTHERN RIVERS CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		2008-09
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	754	3,919	2,256
Receivables	243	271	235
<b>Total Current Assets</b>	<b>997</b>	<b>4,190</b>	<b>2,491</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	68	70	87
<b>Total Non Current Assets</b>	<b>68</b>	<b>70</b>	<b>87</b>
<b>Total Assets</b>	<b>1,065</b>	<b>4,260</b>	<b>2,578</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	501	1,893	551
Provisions	332	499	405
<b>Total Current Liabilities</b>	<b>833</b>	<b>2,392</b>	<b>956</b>
<b>Total Liabilities</b>	<b>833</b>	<b>2,392</b>	<b>956</b>
<b>NET ASSETS</b>	<b>232</b>	<b>1,868</b>	<b>1,622</b>
<b>EQUITY</b>			
Accumulated funds	232	1,868	1,622
<b>TOTAL EQUITY</b>	<b>232</b>	<b>1,868</b>	<b>1,622</b>

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**NORTHERN RIVERS CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		<b>2008-09 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Interest	320	318	<b>50</b>
Other	11,513	12,448	<b>14,385</b>
<b>Total Receipts</b>	<b>11,833</b>	<b>12,766</b>	<b>14,435</b>
<b>Payments</b>			
Employee related	5	6	<b>5</b>
Grants and subsidies	10,835	10,835	<b>9,962</b>
Other	3,760	4,806	<b>6,108</b>
<b>Total Payments</b>	<b>14,600</b>	<b>15,647</b>	<b>16,075</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(2,767)</b>	<b>(2,881)</b>	<b>(1,640)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(23)	(23)	<b>(23)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(23)</b>	<b>(23)</b>	<b>(23)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(2,790)</b>	<b>(2,904)</b>	<b>(1,663)</b>
Opening Cash and Cash Equivalents	3,544	6,823	<b>3,919</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>754</b>	<b>3,919</b>	<b>2,256</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	(2,773)	(2,937)	<b>(246)</b>
Non cash items added back	6	12	<b>6</b>
Change in operating assets and liabilities	...	44	<b>(1,400)</b>
<b>Net cash flow from operating activities</b>	<b>(2,767)</b>	<b>(2,881)</b>	<b>(1,640)</b>

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**SOUTHERN RIVERS CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		<b>2008-09 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	260	398	<b>185</b>
Grants and contributions	11,616	11,820	<b>15,157</b>
Other revenue	400	1,039	<b>180</b>
<b>Total Retained Revenue</b>	<b>12,276</b>	<b>13,257</b>	<b>15,522</b>
Less:			
<b>Expenses Excluding Losses -</b>			
Operating Expenses -			
Employee related	5	5	<b>5</b>
Other operating expenses	4,368	5,049	<b>4,957</b>
Depreciation and amortisation	15	18	<b>20</b>
Grants and subsidies	13,615	13,615	<b>8,866</b>
<b>Total Expenses Excluding Losses</b>	<b>18,003</b>	<b>18,687</b>	<b>13,848</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(5,727)</b>	<b>(5,430)</b>	<b>1,674</b>

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**SOUTHERN RIVERS CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		2008-09
	Budget \$000	Revised \$000	Budget \$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	1,510	1,170	2,769
Receivables	328	275	229
<b>Total Current Assets</b>	<b>1,838</b>	<b>1,445</b>	<b>2,998</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Land and building	44	...	...
Plant and equipment	98	89	92
<b>Total Non Current Assets</b>	<b>142</b>	<b>89</b>	<b>92</b>
<b>Total Assets</b>	<b>1,980</b>	<b>1,534</b>	<b>3,090</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	363	1,223	966
Provisions	377	300	439
<b>Total Current Liabilities</b>	<b>740</b>	<b>1,523</b>	<b>1,405</b>
<b>Total Liabilities</b>	<b>740</b>	<b>1,523</b>	<b>1,405</b>
<b>NET ASSETS</b>	<b>1,240</b>	<b>11</b>	<b>1,685</b>
<b>EQUITY</b>			
Accumulated funds	1,240	11	1,685
<b>TOTAL EQUITY</b>	<b>1,240</b>	<b>11</b>	<b>1,685</b>

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**SOUTHERN RIVERS CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		<b>2008-09 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Interest	260	398	<b>185</b>
Other	11,831	12,692	<b>15,198</b>
<b>Total Receipts</b>	<b>12,091</b>	<b>13,090</b>	<b>15,383</b>
<b>Payments</b>			
Employee related	5	5	<b>5</b>
Grants and subsidies	13,615	13,615	<b>8,866</b>
Other	4,183	7,137	<b>4,890</b>
<b>Total Payments</b>	<b>17,803</b>	<b>20,757</b>	<b>13,761</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(5,712)</b>	<b>(7,667)</b>	<b>1,622</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(23)	(23)	<b>(23)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(23)</b>	<b>(23)</b>	<b>(23)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(5,735)</b>	<b>(7,690)</b>	<b>1,599</b>
Opening Cash and Cash Equivalents	7,245	8,860	<b>1,170</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,510</b>	<b>1,170</b>	<b>2,769</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	(5,727)	(5,430)	<b>1,674</b>
Non cash items added back	15	18	<b>20</b>
Change in operating assets and liabilities	...	(2,255)	<b>(72)</b>
<b>Net cash flow from operating activities</b>	<b>(5,712)</b>	<b>(7,667)</b>	<b>1,622</b>

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**SYDNEY METROPOLITAN CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		2008-09
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	200	332	305
Grants and contributions	5,197	5,278	4,332
Other revenue	445	1,104	800
<b>Total Retained Revenue</b>	<b>5,842</b>	<b>6,714</b>	<b>5,437</b>
Less:			
<b>Expenses Excluding Losses -</b>			
Operating Expenses -			
Employee related	5	139	5
Other operating expenses	5,687	6,050	3,569
Depreciation and amortisation	15	16	15
Grants and subsidies	5,921	5,907	1,278
<b>Total Expenses Excluding Losses</b>	<b>11,628</b>	<b>12,112</b>	<b>4,867</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(5,786)</b>	<b>(5,398)</b>	<b>570</b>

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**SYDNEY METROPOLITAN CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		2008-09
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	268	505	1,060
Receivables	49	134	117
<b>Total Current Assets</b>	<b>317</b>	<b>639</b>	<b>1,177</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	154	130	138
<b>Total Non Current Assets</b>	<b>154</b>	<b>130</b>	<b>138</b>
<b>Total Assets</b>	<b>471</b>	<b>769</b>	<b>1,315</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	282	250	215
Provisions	2	244	255
<b>Total Current Liabilities</b>	<b>284</b>	<b>494</b>	<b>470</b>
<b>Total Liabilities</b>	<b>284</b>	<b>494</b>	<b>470</b>
<b>NET ASSETS</b>	<b>187</b>	<b>275</b>	<b>845</b>
<b>EQUITY</b>			
Accumulated funds	187	275	845
<b>TOTAL EQUITY</b>	<b>187</b>	<b>275</b>	<b>845</b>

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**SYDNEY METROPOLITAN CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		2008-09 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Interest	200	332	305
Other	5,534	6,226	5,041
<b>Total Receipts</b>	<b>5,734</b>	<b>6,558</b>	<b>5,346</b>
<b>Payments</b>			
Employee related	5	139	5
Grants and subsidies	5,921	5,907	1,278
Other	5,579	5,918	3,485
<b>Total Payments</b>	<b>11,505</b>	<b>11,964</b>	<b>4,768</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(5,771)</b>	<b>(5,406)</b>	<b>578</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(23)	(23)	(23)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(23)</b>	<b>(23)</b>	<b>(23)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(5,794)</b>	<b>(5,429)</b>	<b>555</b>
Opening Cash and Cash Equivalents	6,062	5,934	505
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>268</b>	<b>505</b>	<b>1,060</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	(5,786)	(5,398)	570
Non cash items added back	15	16	15
Change in operating assets and liabilities	...	(24)	(7)
<b>Net cash flow from operating activities</b>	<b>(5,771)</b>	<b>(5,406)</b>	<b>578</b>

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**WESTERN CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		2008-09
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	470	469	<b>610</b>
Grants and contributions	9,319	9,444	<b>10,151</b>
Other revenue	587	1,208	<b>730</b>
<b>Total Retained Revenue</b>	<b>10,376</b>	<b>11,121</b>	<b>11,491</b>
Less:			
<b>Expenses Excluding Losses -</b>			
Operating Expenses -			
Employee related	5	5	<b>5</b>
Other operating expenses	2,779	3,913	<b>4,836</b>
Depreciation and amortisation	10	10	<b>10</b>
Grants and subsidies	10,794	10,794	<b>10,754</b>
<b>Total Expenses Excluding Losses</b>	<b>13,588</b>	<b>14,722</b>	<b>15,605</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(3,212)</b>	<b>(3,601)</b>	<b>(4,114)</b>

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**WESTERN CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		<b>2008-09 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>BALANCE SHEET</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash assets	3,989	8,287	<b>4,208</b>
Receivables	190	256	<b>239</b>
<b>Total Current Assets</b>	<b>4,179</b>	<b>8,543</b>	<b>4,447</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Plant and equipment	55	38	<b>51</b>
<b>Total Non Current Assets</b>	<b>55</b>	<b>38</b>	<b>51</b>
<b>Total Assets</b>	<b>4,234</b>	<b>8,581</b>	<b>4,498</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Payables	387	1,819	<b>1,849</b>
Provisions	236	302	<b>303</b>
<b>Total Current Liabilities</b>	<b>623</b>	<b>2,121</b>	<b>2,152</b>
<b>Total Liabilities</b>	<b>623</b>	<b>2,121</b>	<b>2,152</b>
<b>NET ASSETS</b>	<b>3,611</b>	<b>6,460</b>	<b>2,346</b>
<b>EQUITY</b>			
Accumulated funds	3,611	6,460	<b>2,346</b>
<b>TOTAL EQUITY</b>	<b>3,611</b>	<b>6,460</b>	<b>2,346</b>

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**WESTERN CATCHMENT MANAGEMENT AUTHORITY**

	2007-08		<b>2008-09 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Interest	470	469	<b>610</b>
Other	9,773	10,897	<b>10,765</b>
<b>Total Receipts</b>	<b>10,243</b>	<b>11,366</b>	<b>11,375</b>
<b>Payments</b>			
Employee related	5	5	<b>5</b>
Grants and subsidies	10,794	10,794	<b>10,754</b>
Other	2,646	4,267	<b>4,672</b>
<b>Total Payments</b>	<b>13,445</b>	<b>15,066</b>	<b>15,431</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(3,202)</b>	<b>(3,700)</b>	<b>(4,056)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(23)	(23)	<b>(23)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(23)</b>	<b>(23)</b>	<b>(23)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(3,225)</b>	<b>(3,723)</b>	<b>(4,079)</b>
Opening Cash and Cash Equivalents	7,214	12,010	<b>8,287</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,989</b>	<b>8,287</b>	<b>4,208</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	(3,212)	(3,601)	<b>(4,114)</b>
Non cash items added back	10	10	<b>10</b>
Change in operating assets and liabilities	...	(109)	<b>48</b>
<b>Net cash flow from operating activities</b>	<b>(3,202)</b>	<b>(3,700)</b>	<b>(4,056)</b>